

CAPITAL PROJECTS FUNDS

The capital budgets were requested from the departments in July with a due date in August. Amounts are assumed to be purchased during the year budgeted.

Capital Outlay Fund – This fund is the primary fund used to account for new departmental capital outlays. These expenditures are funded by the tax levy and landfill siting revenues and are under the direction of the department supervisor.

Equipment Replacement Fund - This fund is used to account for the rolling stock replacement program, which accumulates annual funding (from property taxes) for the replacement of vehicles and similar equipment in lieu of using borrowed monies. Funding is provided by tax levy, landfill siting revenues and proceeds from sales of retired equipment.

Street Improvement Fund - This fund is used to account for the activities of the local road improvement program. Funding is provided by the tax levy and landfill siting revenues and an every other year local road improvement grant from the State.

Capital Improvement Fund - This fund is used to account for land acquisitions, building projects and all public works projects. The Fund is funded by landfill siting revenues and with borrowed money or funding from some source other than the tax levy.

Development Fund – This fund tracks Impact fees imposed on new land developed. These fees help finance infrastructure improvements required to service the new development in the City.

Utility Development Fund – this fund captures the water and sanitary sewer connection fees and Special Assessments. The resources are then used to fund infrastructure projects as they occur.

The Debt Service Fund supports the Capital Project Funds

Debt Service Fund - This fund is used to account for general obligation debt issued by the City to support the capital construction projects undertaken. Funding comes from tax levy, Special assessments, and Impact fees.

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CAPITAL OUTLAY FUND (41)

CITY OF FRANKLIN, WI

The Capital Outlay Fund provides the resources and expenditures related to general capital assets purchases on an annual basis. Several other Capital Funds are used to track activity related to specific asset types, such as replacement of more capital-intensive equipment (generally vehicles of some type), street improvements, and major capital items related to infrastructure or buildings. Resources to the Capital Outlay Fund include tax levy, landfill siting revenues, investment earnings, and sales of equipment that is retired. The Capital Outlay Fund will capture the initial purchase of equipment that may become part of the Equipment Replacement Fund, as well as the replacement of equipment that has served its useful life.

The projected 2021 tax levy of \$296,000 was increased \$ \$300 (0.1%) from 2020. Total revenues from the tax levy and landfill siting revenues in 2021 are \$716,000 compared to the budgeted \$ \$818,400 in 2020.

For 2021, departments requested \$2,850,025. The budget totals \$ 1,810,385. There is a \$40,650 contingency included in that total. The largest 2021 recommended expenditures are \$352,000 for five police vehicles, a snowplow for \$270,000, Re-organize the UDO for \$150,000, replacement windows at Fire Station #1 - \$105,000 and a \$97,000 lawnmower. The projects address the priorities from the department heads.

For 2021, \$542,000 of debt proceeds will be used to fund projects. This is the first time the City has used this funding mechanism for Capital Outlay projects.

The yearly amount to be funded for Capital Outlay requests is based on the requests of the departments and available resources. It is the expectation that the amount of the purchases and therefore the total resources will be approximately the same amount from year to year, although the items purchased will change from year to year. The goal in this fund is to increase the resources by the amount of new growth in the City, and that this growth will accommodate the growth in expenditures.

The State-imposed levy limits related to net new construction have not kept pace with requests in this fund over the past few years. With the expansion of the landfill in 2019, additional landfill siting revenues are available to fund equipment needs. Landfill siting revenues have increased from \$67,000 in 2016 to \$375,000 in 2021. Either a new resource or increased efficiency of capital equipment will be needed to meet the needs of City operations.

New equipment requests must be made as part of the Capital Outlay Fund and are not eligible in the Equipment Revolving Fund. The Equipment Replacement Fund provides for replacement of certain major equipment (individually greater than \$20,000).

**City Of Franklin WI
Capital Outlay Fund
2021 by Dept**

Where no priorities are listed, none provided by requester

	Priority	Requested	Adopted
Clerk - 141			
Laptop - replacement	1	1,000	-
Total Clerk - 141		1,000	-
Information Services Dept - 144			
Unexpected Hardware Replacements		6,000	5,000
Server & SAN Warranty Extensions		21,600	21,500
Disk Upgrade for VMWare Servers		12,500	12,500
Unexpected Software Upgrades/Replacement		6,000	5,000
Total Information Services Dept - 144		46,100	44,000
Administration Dept - 147			
Computer Equipment		4,000	0
Administration Dept - 147		4,000	-
Municipal Buildings - 181			
Meeting Room Chair Replacement - Remainder	1	6,200	6,200
HVAC Equipment Replacement - North Section City Hall	2	8,000	-
Landscaping/Tree Replacement	3	8,000	5,000
Total Municipal Buildings Dept - 181		22,200	11,200
Total General Government		73,300	55,200

**City Of Franklin WI
Capital Outlay Fund
2021 by Dept**

Where no priorities are listed, none provided by requester

	Priority	Requested	Adopted
Police Dept - 211			
Ballistic Body Armor (14) - replacement	1	11,500	11,500
Squad Cars and Related Equipment (5) - replacement	2	352,000	352,000
Taser X2 Units & Holsters (5) - replacement	3	10,600	10,600
Portable Radios (5) - replacement	4	26,400	26,400
Squad Tablet (5) - replacement	5	31,200	31,200
Uninterruptible Power System (1) - replacement	6	25,000	-
Digital Forensics Oriented Computer Work Station (1) - new	7	6,200	-
Laptop Computer (1) - new	8	1,400	-
ASP Talon Disc Lock Batons (15) - replacement	9	2,600	-
40mm Single Shot Launcher (2) - new	10	2,200	-
Squad Video System (4) - replacement	11	23,500	23,500
SWAT Rifles (10) - replacement	12	27,600	-
SWAT Communications & Ballistic Helmets (11) - replacement	13	21,200	-
Preliminary Breath Test Units (2) - replacement	14	900	-
Digital Cameras & Cases (7), Memory Cards & SD Card	15	5,600	-
Drone Batteries (2) - new	16	600	-
SWAT Recon Robotics Throwbot 2 Base Kit (1) - new	17	18,000	-
Pet Microchip Reader (1) - replacement	18	500	-
Police Mountain Bikes (2) - replacement	19	2,900	-
Field Training Software - new	20	6,400	-
Smart Board (1) - new	21	600	-
Total Police Dept - 211		576,900	455,200
Fire Dept - 221			
Structural Turnout Gear (5 sets & 2 coat/pants only)	1	25,785	25,785
Hurst E-Draulic Combi-Tool	2	13,550	13,550
Inspection Office Buildout	3	20,000	20,000
Laptop Computers (3) - replacement	4	2,550	-
Fire Station #1 Masonry Repair and Window Replacement	5	105,000	105,000
Misc Replacement of Furnishings	6	3,000	
Blow-Hard Battery-Powered Ventilation Fan	7	4,390	
Plymo-Vent Magnetic Grabber Boots - replace 5 @ St 1	8	15,750	
Stihl Gas-Powered Rotary Saw	9	1,500	
Total Fire Dept - 221		191,525	164,335
Total Public Safety		768,425	619,535

**City Of Franklin WI
Capital Outlay Fund
2021 by Dept**

Where no priorities are listed, none provided by requester

	Priority	Requested	Adopted
Engineering - 321			
Misc Furniture		1,000	
Digital Camera		500	
iPad		750	
Misc Adapters, Add-Ons, etc.		500	
Blue Beam Revu		500	
Seiler TPP Software Maintenance - Trimble Access		700	
Total Engineering Dept - 321		3,950	-
Highway Dept - 331			
3/4 ton Pick-up trucks (2) - new	1	99,000	50,000
Track Skid Steer (1) - new	2	85,000	85,000
Stainless Steel V-Box Salt Spreaders (2) - replacement	3	49,000	49,000
Trailer Mounted Message Sign Board (1) - new	4	19,000	19,000
Tilt Bed Trailer (2) - replacement	5	29,000	15,000
Single Axle Plow Trucks (2) - new	6 **	520,000	270,000
Parking Lot replacement	7	70,000	-
Trailer Mounted Solar Arrow Board (2) - replacement	8	19,000	-
Snowblower Attachment (1) - replacement	9	7,600	-
Sky Lights/Garage Door Openers - replacement - partial work	10	35,000	-
Various Computer Purchases/Projects - replacement	11	3,000	-
Floor scrubber (1) - replacement	12	16,000	-
Street Trees (57), Developer Trees (170) - new	13	39,750	30,000
Fuel Island Fuel Dispenser (1) - replacement	14	23,000	23,000
DPW Exterior Doors - replacement	15	25,000	-
Truck Mounted Brine Geo Sprayer (1) - replacement, but new	16	19,000	-
Various Tables & Chairs - replacement	17	3,500	-
Equipment to Aid in Virtual/Distance Training - new	18	2,500	-
Misc Equipment attachment replacements			10,000
** One plow to equip staffing request, other one to replace two spare units that are frequently not usable			
Total Highway Dept - 331		1,064,350	551,000
Total Public Works		1,068,300	551,000

**City Of Franklin WI
Capital Outlay Fund
2021 by Dept**

Where no priorities are listed, none provided by requester

	Priority	Requested	Adopted
Culture & Recreation			
Parks Dept - 551			
96" Zero Turn Mower - new	1	41,000	41,000
11' Wide General Parks Mower - new	1	97,000	97,000
72" Zero Turn Mower - replacement	1	29,000	29,000
Snow Removal Equipment (shared with DPW) (1) - new	2	98,000	60,000
Tennis Courts (2) - replacement @ Jack Workman & Lion's	3	130,000	65,000
Landscape Trailers (2) - replacements	4	19,000	20,000
Misc replacement/new Park Equipment	5	45,000	40,000
Trees & Landscaping	6	4,000	2,000
Playground Structure Replacement Parts	7	20,000	10,000
Lake Ernie Aeration System		77,000	0
Total Parks Dept - 551		560,000	364,000
Total Culture & Recreation		560,000	364,000
Conservation & Development			
Planning Dept - 621			
Comprehensive Master Plan Update		100,000	-
Unified Development Ordinance Reorganization		200,000	150,000
Comprehensive Outdoor Recreation Plan Update		30,000	30,000
Total Planning Dept - 621		330,000	180,000
Total Conservation & Development		330,000	180,000
Contingency		60,000	40,650
Total Capital Outlay		2,860,025	1,810,385
Resources			1,806,150
Net Rev (expenditures)		(2,860,025)	(4,235)
Forecasted Beginning Fund Balance			322,711
Ending Fund Balance		(2,860,025)	318,476

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City of Franklin, WI
Capital Outlay Fund - 41

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
REAL ESTATE TAXES						
41-0000-4011	GENERAL PROPERTY TAX	296,000	296,000	295,700	295,700	452,800
INTERGOVERNMENTAL						
41-0000-4143	BLOCK GRANTS	15,000	15,000	13,000	39,900	
41-0000-4157	OTHER POLICE GRANTS			3,700	6,000	3,998
	Total	15,000	15,000	16,700	45,900	3,998
CHARGES FOR SERVICES						
41-0000-4480	DPW CHARGES					730
41-0000-4493	LANDFILL SITING REVENUE	904,100	375,000	475,000	475,000	317,000
	Total	904,100	375,000	475,000	475,000	317,730
INVESTMENT EARNINGS						
41-0000-4711	INTEREST ON INVESTMENTS	7,800	7,800	6,500	7,800	12,986
41-0000-4713	INVESTMENT GAINS/LOSSES			4,300		4,970
	Total	7,800	7,800	10,800	7,800	17,956
MISCELLANEOUS REVENUE						
41-0000-4730	Developer Grant-Trees Donated	21,250	21,250	18,000	18,125	
41-0000-4751	PROPERTY SALE	20,000	20,000	20,000	25,000	31,327
	Total	41,250	41,250	38,000	43,125	31,327
DEBT PROCEEDS						
41-0000-4912	NOTES PROCEEDS	542,000				
	Total Revenues	1,806,150	735,050	836,200	867,525	823,811
CAPITAL OUTLAY						
Dept 0141 - CITY CLERK						
41-0141-5841	COMPUTER EQUIPMENT		1,000			
	Total		(1,000)			
Dept 0142 - ELECTIONS						
41-0142-5841	COMPUTER EQUIPMENT			34,000	34,500	22,032
	Total			(34,000)	(34,500)	(22,032)
Dept 0144 - INFORMATION SERVICES						
41-0144-5841	COMPUTER EQUIPMENT	39,000	40,100	45,000	45,950	96,417
41-0144-5843	SOFTWARE	5,000	6,000	20,000	20,000	6,333
	Total	(44,000)	(46,100)	(65,000)	(65,950)	(102,750)
Dept 0147 - ADMINISTRATION						
41-0147-5841	COMPUTER EQUIPMENT		4,000	2,000	4,000	1,020
	Total		(4,000)	(2,000)	(4,000)	(1,020)
Dept 0151 - FINANCE						
41-0151-5812	FURNITURE/FIXTURES				600	
41-0151-5841	COMPUTER EQUIPMENT			2,000	1,900	1,509
	Total			(2,000)	(2,500)	(1,509)
Dept 0154 - CITY ASSESSORS						
41-0154-5813	OFFICE EQUIPMENT			500	600	
41-0154-5841	COMPUTER EQUIPMENT					1,013
	Total			(500)	(600)	(1,013)

City of Franklin, WI
Capital Outlay Fund - 41

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0181 - MUNICIPAL BUILDINGS						
CAPITAL OUTLAY						
41-0181-5812	FURNITURE/FIXTURES	6,200	6,200	9,500	14,500	
41-0181-5819	OTHER CAPITAL EQUIPMENT			30,000	30,000	36,799
41-0181-5822	BUILDING IMPROVEMENTS	5,000	16,000	30,000	80,000	
41-0181-5841	COMPUTER EQUIPMENT					503
	Total	(11,200)	(22,200)	(69,500)	(124,500)	(37,302)
Dept 0199 - CONTINGENCY						
CONTINGENCY						
41-0199-5499	UNRESTRICTED CONTINGENCY	40,650	50,000		33,000	2,303
	Total	(40,650)	(50,000)		(33,000)	(2,303)
Dept 0211 - POLICE DEPT						
CAPITAL OUTLAY						
41-0211-5811	AUTO EQUIPMENT	352,000	352,000	193,000	193,500	255,835
41-0211-5818	SAFETY EQUIPMENT					33,138
41-0211-5819	OTHER CAPITAL EQUIPMENT	72,000	154,700	220,000	221,117	91,143
41-0211-5822	BUILDING IMPROVEMENTS					4,533
41-0211-5841	COMPUTER EQUIPMENT	31,200	63,800	40,000	40,500	39,300
41-0211-5843	SOFTWARE		6,400		26,900	
	Total	(455,200)	(576,900)	(453,000)	(482,017)	(423,949)
Dept 0221 - FIRE DEPT						
CAPITAL OUTLAY						
41-0221-5812	FURNITURE/FIXTURES		3,000			1,382
41-0221-5815	SHOP EQUIPMENT	13,550	19,440	29,000	30,850	6,100
41-0221-5818	SAFETY EQUIPMENT	25,785	25,785	56,000	56,856	39,011
41-0221-5822	BUILDING IMPROVEMENTS	125,000	140,750			16,638
41-0221-5841	COMPUTER EQUIPMENT		2,550			5,602
	Total	(164,335)	(191,525)	(85,000)	(87,706)	(68,733)
Dept 0231 - INSPECTION SERVICES						
CAPITAL OUTLAY						
41-0231-5813	OFFICE EQUIPMENT			350	1,000	
41-0231-5841	COMPUTER EQUIPMENT					1,846
41-0231-5843	SOFTWARE			13,900	13,943	
	Total			(14,250)	(14,943)	(1,846)
Dept 0321 - ENGINEERING						
CAPITAL OUTLAY						
41-0321-5812	FURNITURE/FIXTURES		1,000	650	1,000	
41-0321-5819	OTHER CAPITAL EQUIPMENT		1,250	13,900	7,457	24,043
41-0321-5841	COMPUTER EQUIPMENT		500			1,020
41-0321-5843	SOFTWARE		1,200			
	Total		(3,950)	(14,550)	(8,457)	(25,063)
Dept 0331 - HIGHWAY						
CAPITAL OUTLAY						
41-0331-5811	AUTO EQUIPMENT	405,000	704,000	45,000	45,000	
41-0331-5814	NONMOTORIZED EQUIPMENT	93,000	158,600	90,000	91,000	
41-0331-5815	SHOP EQUIPMENT			6,500	6,800	8,027
41-0331-5819	OTHER CAPITAL EQUIPMENT		6,000			17,000
41-0331-5821	TREES & LANDSCAPING	30,000	39,750	46,000	41,125	15,927
41-0331-5822	BLDG CONSTRUCTION/IMPROVEMTS	23,000	153,000			
41-0331-5841	COMPUTER EQUIPMENT		3,000	2,000	2,000	
	Total	(551,000)	(1,064,350)	(189,500)	(185,925)	(40,954)
Dept 0411 - PUBLIC HEALTH						
CAPITAL OUTLAY						
41-0411-5841	COMPUTER EQUIPMENT			900	900	1,006
	Total			(900)	(900)	(1,006)

City of Franklin, WI
Capital Outlay Fund - 41

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
	Dept 0551 - PARKS					
CAPITAL OUTLAY						
41-0551-5821	TREES & LANDSCAPING	42,000	49,000			9,404
41-0551-5822	BUILDING IMPROVEMENTS			65,000	65,000	
41-0551-5832	PARK IMPROVEMENTS-DEVELOPMENT	75,000	150,000			
41-0551-5835	PARK EQUIPMENT & SUPPLIES	247,000	284,000	11,000	11,000	17,757
	Total	(364,000)	(483,000)	(76,000)	(76,000)	(27,161)
	Dept 0621 - PLANNING					
CAPITAL OUTLAY						
41-0621-5813	OFFICE EQUIPMENT			10,000	10,000	
41-0621-5841	COMPUTER EQUIPMENT					503
41-0621-5843	SOFTWARE	180,000	330,000			
	Total	(180,000)	(330,000)	(10,000)	(10,000)	(503)
ESTIMATED REVENUES - FUND 41		1,806,150	735,050	836,200	867,525	823,811
APPROPRIATIONS - FUND 41		1,810,385	2,773,025	1,016,200	1,130,998	757,144
NET OF REVENUES/APPROPRIATIONS - FUND 41		(4,235)	(2,037,975)	(180,000)	(263,473)	66,667
BEGINNING FUND BALANCE		311,711	311,711	491,711	491,711	425,043
ENDING FUND BALANCE		307,476	(1,726,264)	311,711	228,238	491,710

EQUIPMENT REPLACEMENT (FUND 42)

CITY OF FRANKLIN, WI

The Equipment Replacement Fund, established in 1996, provides resources for the replacement of rolling stock and similar equipment. Resources are a portion of the landfill siting fees, sale proceeds of retired rolling stock, and investment earnings on the fund balance. A minimum purchase amount (\$20,000) and minimum life (seven years) are required for assets to be replaced from this fund. Expenditures for vehicle replacements fluctuate on an annual basis, depending on the need and condition of equipment scheduled for replacement.

In 2019, additional landfill siting revenues related to an expansion of the landfill license with the WI Dept of Natural Resources boosted revenues \$200,000. With that added revenue, the tax levy was reduced by \$175,000. In 2020, the tax levy was replaced by added landfill siting revenues.

The 2021 budget adopted expenditures of \$850,000 exceed resources of \$771,500 as the City is entering a period of increased replacements. Actual replacements have trailed scheduled replacements in previous years. The backlog of un-replaced equipment has increased. The scheduled replacements over the next six years are.

2021	\$1,031,226		2024	\$127,654
2022	\$2,122,304		2025	\$818,264
2023	\$352,202		2026	\$944,303

Department Heads use the replacement schedule as a guide when requesting equipment. The \$2.1 million scheduled for replacement in 2020 is \$400,000 less than what was expected.

A goal of the program is to keep a relatively constant annual tax levy increased by the growth realized in the City. Increases in landfill siting revenues will also be needed to keep funding levels required to meet all the replacements as required. The 2020 budget has no tax levy in this fund, \$677,600 of landfill siting revenue, and \$93,900 of other revenue for a total of \$771,500. Since 2015, landfill siting revenues have risen significantly, with this revenue source rising to \$677,600 from \$100,000 in 2015.

In 2015, the Common Council added the following assets to the fund, Public Safety Portable & Mobil radios, Self-Contained Breathing Apparatus (SCBA) and Police records management software. These assets had a collected value of \$1,035,000.

Caution and planning needs to be exercised when additional equipment is added to the fund since these additions will impact future funding needs.

The fund balance at the end of 2019 is expected to be 13% of the replacement cost of the assets in the program. The forecasted fund balance over the next six years projects the fund balance to be exhausted by 2022. As this ratio shrinks below 12%, additional resources are needed to fully fund it. The replacement cost is estimated using recent acquisition costs plus an inflation factor. Costs of vehicles replaced to date under the program have been higher than the estimated

City of Franklin, WI
 Equipment Replacement Fund 2021 Budget

replacement cost. The yearly amount to be funded was to be based on the annual depreciation cost for the equipment in place and used by the City.

2020 revenues represent only 75% of the resources required to be fully funded. An additional \$167,000 would be needed to provide the recommended resources for this fund.

**Equipment Replacement Fund
 2020 Replacements**

Equipment Requested and Recommended:	Requested	Recommended
Fire – Ambulance	241,000	241,000
Highway – tandem axle Dump Truck with snowplow	240,000	240,000
Highway – Pick up/SUV 4 wheel drive	47,000	47,000
Highway – One ton 4x4 with Dump & Plow	93,000	93,000
Highway – Hydraulic Excavator	197,000	197,000
Highway – Portable Diesel Air Compressor	32,000	32,000
Highway - Heavy Duty Dump Truck with snowplow	450,000	
Highway - Joint/Crack Sealer	64,000	
Highway – Skid Steer Milling Cold Planer attachment	22,000	
Highway – Brush Chipper	95,000	
Highway – 55' Aerial Bucket Truck with Crane	250,000	
Total	1,730,000	850,000



**City of Franklin, WI
Equipment Replacement Fund
2021 Budget**

	Priority	Dept Request Amount	Mayor's Recommend
800 MHz Portable Radios (42)	1	296,080	296,000
2021 Ford Escape (1)	2	30,500	30,500
Total Fire		326,580	326,500
Vehicle (1)	1	35,000	35,000
Total Inspection Services		35,000	35,000
Tandem Axle Dump Truck with Snowplow, Patrol Wing & Salt Spreader	1	270,000	270,000
Loader Backhoe	2	215,000	215,000
Pothole Patcher Hot Box	3	165,000	165,000
11' Groundmaster Lawn Mower	4	90,000	90,000
John Deere 3300 Series Tractor	5	65,000	-
7-Ton Tilt Bed Trailer	6	17,500	-
Roadside Mower	7	180,000	-
Joint/Crack Sealer	8	67,000	67,000
Portable Diesel Air Compressor	9	28,000	-
Skid Steer Milling Cold Planer Attachment	10	23,000	-
Heavy Duty Dump Truck with Snowplow & Spreader	11	450,000	-
Brush Chipper	12	98,000	-
55' Aerial Bucket Truck with Crane	13	255,000	-
Total Highway		1,923,500	807,000
Total Requested Equipment		\$ 2,285,080	\$ 1,168,500
Resources			671,800
Net Revenue (Expenditures)		\$ (2,285,080)	\$ (496,700)
Beginning Fund Balance			2,266,694
Ending Fund Balance		(2,285,080)	1,769,994
Potential Sales Value			
Highway Trucks			56,500
Total Revenue		-	56,500

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City of Franklin, WI
Equipment Replacement Fund - 42

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
REAL ESTATE TAXES						
42-0000-4011	GENERAL PROPERTY TAX					175,000
INTERGOVERNMENTAL						
42-0000-4143	BLOCK GRANTS			175,000		
CHARGES FOR SERVICES						
42-0000-4493	LANDFILL OPERATION SITING FEES	604,400	690,000	400,000	400,000	500,000
INVESTMENT EARNINGS						
42-0000-4711	INTEREST ON INVESTMENTS	37,400	37,400	35,000	37,400	56,466
42-0000-4713	INVESTMENT GAINS/LOSSES					35,361
	Total	37,400	37,400	35,000	37,400	91,827
MISCELLANEOUS REVENUE						
42-0000-4751	PROPERTY SALE	30,000	30,000	30,000	56,500	3,151
42-0000-4781	REFUNDS/REIMBURSEMENTS					728
	Total	30,000	30,000	30,000	56,500	3,879
	Total Revenues	671,800	757,400	640,000	493,900	770,706
Dept 0221 - FIRE DEPT						
CAPITAL OUTLAY						
42-0221-5811	AUTO EQUIPMENT	30,500	30,500	5,900	5,919	634,491
42-0221-5817	AMBULANCE			231,000	241,000	
42-0221-5818	SAFETY EQUIPMENT	296,000	296,080	11,000	11,055	233,417
	Total	(326 500)	(326 580)	(247 900)	(257 974)	(867 908)
Dept 0231 - INSPECTION SERVICES						
CAPITAL OUTLAY						
42-0231-5811	AUTO EQUIPMENT	35,000	35,000		30,168	
	Total	(35 000)	(35 000)		(30 168)	
Dept 0331 - HIGHWAY						
CAPITAL OUTLAY						
42-0331-5811	AUTO EQUIPMENT	807,000	1,923,500	790,000	799,000	20,431
	Total	(807 000)	(1,923 500)	(790 000)	(799 000)	(20 431)
ESTIMATED REVENUES - FUND 42		671,800	757,400	640,000	493,900	770,706
APPROPRIATIONS - FUND 42		1,168,500	2,285,080	1,037,900	1 087,142	888,339
NET OF REVENUES/APPROPRIATIONS - FUND 42		(496,700)	(1,527,680)	(397,900)	(593,242)	(117,633)
BEGINNING FUND BALANCE		2,130,162	2,130,162	2,528,062	2,528,062	2,645,695
ENDING FUND BALANCE		1,633,462	602,482	2,130,162	1,934,820	2,528,062

CAPITAL IMPROVEMENT - FUND 46
CITY OF FRANKLIN, WI
2021 BUDGET AND CAPITAL IMPROVEMENT PLAN

Maintaining a capital improvement plan (CIP) is an important financial planning tool to structure the review and funding of capital improvement projects competing for limited resources. A CIP helps to schedule the availability of resources to meet needs when they occur. Annually the Council adopts a capital budget which details the projects to be accomplished in the coming year. Changes to project amounts or additions to the budget need to be approved by the Council, similar to other funds with adopted budgets.

As a general guideline, capital improvement expenditures are those amounts expended for infrastructure with long useful lives that would require significant amounts of funds. Resurfacing the City streets is funded through the Street Improvement Fund. Replacement of equipment used in department operations costing less than \$20,000 and new equipment are funded as part of each department's Capital Outlay Fund budget. Rolling stock and similar equipment replacements are funded via the City's Equipment Replacement Fund.

Capital Improvement Fund resources include long-term debt, landfill siting, impact fees, one-time resources, grants, transfers from other funds, and investment earnings. Typically the City has used long-term debt to fund its capital expenditures. Another indirect resource for infrastructure improvements is special assessments. When the City makes improvements such as sewer, water, or other infrastructure, the abutting property owners are assessed their pro-rata share of the cost. The construction costs for assessment projects are paid with borrowed funds, and assessment collections are then used to apply to a portion of the debt service on the borrowed monies.

The City's CIP is refined annually to include approved and pending projects as a result of planning efforts from the Council and other boards or commissions.

Status of 2020 projects:

General Government:

Roof Repairs at City Hall - a contract was awarded in summer 2019. The project was substantially completed in Q4 2019, restoration of City Hall landscaping took place in the spring & summer of 2020.

City Hall and Police Security Enhancements - \$500,000 (funded by transfer from the General Fund) – the project is expected to begin in Q4 of 2020.

Historical Society barn – The Historical Society initiated reconstruction of the barn in summer 2019. The City has committed funds for electrical work and landscape mitigation. As of this writing, its City portion (\$20,000) is expected to be completed in Q4 2020.

Public Safety:

Police Indoor Shooting range: approximately half of the project was completed in 2019, with \$976,000 carried over to 2020. The project was completed in 2020.

Station Specific Alerting system – this 2019 project (\$265,000) was carried forward to 2020. In August 2020, a contract to install the equipment was awarded, and the project is expected to be completed by year's end.

Enterprise Resource planning software related to Community Development migration from old software. This \$225,000 contract was awarded in May 2020. The software developer expects to complete the work in 2021.

Public Works:

S 68th St vertical sight improvements project was constructed in the summer of 2020.

Construction of S 50th Street from Marquette to Minnesota – this \$100,000 project is expected to be completed in 2020.

Marquette Ave extension (from Pleasant View School to S 51st) and improvements – the project was approved for bidding in August, 2020.

Ryan Creek Odor Control project – (funded by a grant from MMSD) – the project is expected to be completed by 2020 years end.

Water Main extension on S 50th St to Minnesota Ave – no progress was made in 2020.

Roundabout at S 51st Street and Drexel Ave – portions of the 2019 project were completed in 2020.

Recreation:

Pleasant View Park pavilion – this 2019 project had various components including restoration and lighting completed in 2020.

Pleasant View Park equipment – this project was completed in 2020.

Pleasant View Park Improvements – a design contract was awarded in March 2020. No construction contracts had been awarded by August 31, 2020.

Neighborhood Park land acquisition – in January 2020, the Common Council engaged a local professional to identify parcel for purchase. In Q3, 2020, a search report was presented. The Water Utility began evaluating parcels for construction of a new elevated storage tank, the land owner was insisting on disposing of a 20 acre parcel, most of which would then be purposed for park development. A transaction was contemplated by the end of 2020.

Additional parking at Kayla's Playground – Common Council did not authorize any work on this project in 2020.

Development of Cascade Trail – this Milwaukee County owned property required some City easements to develop the trail. No progress was made negotiating that easement with the County.

Development of Trails, Bicycle Routes and Linkages – the Common Council authorized a design contract for the trail along S 116th Street from St Martin's to the City's southwest boarder with Muskego in August 2020. An application with the State for Grant funding on this project has not yet been successful.

The following 2021 projects are contemplated:

Public Safety:

Police Building Roof - \$127,500 – the 19 building roof has numerous leaks. The roof requires attention or water damage to internal workings will increase maintenance costs.

Video Surveillance Camera System replacement - \$247,000 – The 2011 installed system used analog cameras should be replaced with digital cameras (96) to improve video image quality and surveillance coverage. The proposed replacement system includes 96 terra bites of storage for 60 days on all cameras. The proposed vendor provides 24/7 support for the life of the project, with no future license or firmware update fees. The System is expandable to cover other City buildings.

911 Telephone system replacement - \$125,000 – current system installed in 2014 on a Windows 7 platform will no longer be supported by the vendor. Complete hardware replacement, workstation equipment for all four positions, network equipment, gateways; ALI/CAD output, analytics, SMS-Test 911 licensing and field engineering, field engineering and data migration, on-site system configuration, programing and installation, and one year of 24/7 support.

Public Works:

Water main on S 50th Street and W Minnesota Ave - \$140,000 – this project is carried over from the 2020 program.

Elevated Water Storage tower – 2 million gallon - \$4,000,000 – in prior years, design, engineering and land purchase was completed. Construction of the tower in 2021. The project is partially funded by water impact fees. The water utility will fund the project to the extend that impact fees don't.

Industrial Park Lift Station - \$3,000,000 – replaces a 1986 asset with a 30 year life. This will be funded by a new loan in the Sanitary Sewer Fund. The attempt to replace the lift station in conjunction with the Waukesha Water project failed when the construction bids

were all millions over the designer's estimates. Common Council authorized a new design contract for the lift station replacement in August, 2020.

Curb & gutter replacements - \$35,000 – replace 500 feet of curb and sidewalks, resumption of project in conjunction with the Street Improvement program.

Parks Projects

Pleasant View Park improvements - \$300,000 – a carryforward from 2020 budget, improvements to park facilities currently under design contract let in March, 2020.

Parks Signage - \$20,000 – a project to update matching signage.

S 116th Street Trail - \$1,500,000 – construction of a 2.5 mile trail along S 116th Street from WE Energies easement south to W Loomis Road/Waukesha County line. The project will qualify for matching Impact fee funds.

W Church Street pathway - \$75,000 – costs for pathway from S Mission Hills Dr to W St Martin's Road. The project would likely qualify for Park Impact fees.

Ernie Lake Aeration System - \$15,000 – construction of aeration system.

Water & Sanitary Sewer Projects – These projects are processed through the fund for operational control. To be included a water or sanitary sewer project must have a source of funding outside of this fund. In this way the contract processing is centralized and the funding is determined before a project is approved. For 2021, \$500,000 is appropriated for each of the water and sewer projects. Reduced development over the last few years has depleted the Utility Development fund, the primary resource for these projects. Should projects exceeding this appropriation surface, an interfund advance or debt financing would be needed to the Utility Development fund to provide the resources.

Future Projects (expected year of completion)

Future capital projects are included in the capital improvement plan after a policy decision of the Council. Presently a number of potential future road projects are awaiting policy decisions. In addition to those road projects that have not been authorized, scheduled or approved, other known projects have been included. Borrowing or other funding will be needed to fund these projects.

Road Projects – (timing is yet to be determined)

When a road project is committed (i.e. contract or an agreement with another jurisdiction) it is considered appropriated and tax levy support equal to the anticipated future annual debt service needs to be included in the next City tax levy computation.

W Mayers Dr – reconstruction of this road – in future – estimated at \$450,000

W Puetz Road (TBD)– 76th Street to St Martins Road. Resurface this two lane rural street into a two lane rural roadway. The project is estimated at \$8.7 million and slated for 2024.

S 27th St to S 42nd St – also a two lane rural street. Estimated reconstruction costs of \$6.1 million to be designed in 2027 and constructed in 2028.

Lover's Lane (Hwy 100) – from W College Ave to W Rawson Ave. This is a WI Dept of Transportation project to reconstruct the Highway. Elements of the project are responsive to Franklin input at Franklin's expense. Lighting elements were added and likely can be partially funded with Community Context Sensitive funding.

W Loomis Road – from St Martin's Road to W Rawson Ave – In July 2020, the Council directed that trail components be included in the project, utilizing impact fees when appropriate. This WI Dept of Transportation project is scheduled between 2024 and 2027.

Water Tower Park - \$50,000 – project to design park elements including a trail, parking, restrooms in the park.

Community Recreation Center building – (TBD)

Utility Projects

Infrastructure in the southeast portion of the City for a Business park - \$20 million in 2021. TID 8 includes this project in the project plan adopted in May, 2020.

Sanitary Sewer main extension at S 76th & W Ryan Road (TBD) - \$2.5 million

Water Utility infrastructure projects include master meter and distribution mains possibly in connection with new wholesale supplier - (2021-23) - \$18.5 million

Puetz Road water tower refurbishing (TBD) - \$1 million

City of Franklin
 Capital Improvement Fund
 Budget 2021

Adopted

Project/Name	Activity	Total	Funding Source	Amount	Net City Funds
Landfill Siting Revenue					\$ 51,500
Investment Income		5,000			5,000
Total Revenue		5,000			56,500

**Expenditures
 APPROVED PROJECTS**

PARK DEVELOPMENT					
Pleasant View Park - improvements	Park	300,000	Park Impact Fees	141,000	159,000
Park's Signage	Park	20,000			20,000
116th Street Trail	Park		Park Impact Fees		-
Church Street pathway	Park	75,000	Park Impact Fees	53,250	21,750
Ernie Lake aeration system	Park	15,000			15,000
Water Tower Park Improvements	Park		Park Impact Fees		-
Public Safety					
Parking Lot Replacement @ Police Bldg	Pub Safety				-
Replace roof @ Police Dept	Pub Safety	127,500			127,500
Video Surveillance Cameras - replacement @ Police Bldg	Pub Safety	247,000			247,000
911 Phone system - replacement	Pub Safety	125,000			125,000
Public Works					
Marquette Ave construction - 49th to 51st Street	Pub Wrks	186,000	Grant	101,500	84,500
ADA compliance sidewalk improvements	Pub Wrks				-
Water Main on W Minnesota Ave	Pub Wrks	140,000	Utility Development	140,000	-
Water Tower in Southwest Zone	Pub Wrks	4,000,000	Water Impact Fees	2,000,000	2,000,000
	Pub Wrks		Water Fund	2,000,000	(2,000,000)
Highway Building addition - design work	Pub Wrks	30,000			30,000
Replace Industrial Park temporary Lift	Pub Wrks	3,000,000	Transfer in from Sewer	3,000,000	-
Curb replacements	Pub Wrks	35,000			35,000
Muni Buildings Improvements		350,000			350,000
Total Approved Projects		8,650,500		7,435,750	1,214,750

PROJECTS PENDING APPROVAL

Water Projects	Utility	500,000	Water Connection Fee	500,000	-
Sewer Projects	Utility	500,000	Sewer Connection Fee	500,000	-
					-
Contingency		150,000			150,000

Total Projects Pending Approval

Total Projects		9,800,500		8,435,750	1,364,750
Net Revenue (Expenditures)					(1,308,250)
Loan Proceeds					1,458,000
Transaction fees					(100,000)
Net Rev (Expenditures)					49,750
Projected Beginning Fund balance					396,395
Projected Ending Fund Balance					\$ 446,145

City of Franklin, WI
Capital Funds
2021
Adopted

Activity	2020 Adopted	2020 Amended	Revised	1	2021 Adopted	2022	2023	2024	2025	2026	Potential Future Projects
			2020 Fcst	2020 20 Fcst							
Revenues											
Grants	450,000				86,000						
Landfill Siting	722,000	180,000	755,000	520,000	51,500	700,000	700,000	700,000	700,000	700,000	
FHWA/DOT Surface Transport					-		4,288,000		3,200,000		
Developer Grant	50,000	1,443,000	824,000	824,000	-						
Transfer from Impact Fees - Park	621,500	692,900	197,000		209,750	1,242,500					
Transfer from Impact Fees - Water					2,000,000						
Transfer from Util Dev	1,120,000	1,120,000		197,000	1,140,000	500,000	500,000	500,000	500,000	500,000	
Transfer from - Other Funds	1,100,000	1,100,000	350,000		2,000,000						
Transfer from - Sewer					3,000,000	500,000	500,000	500,000	500,000	500,000	
Investment Income	25,000	25,000	25,000	25,000	5,000						
Total Revenue	4,088,500	4,560,900	2,151,000	1,566,000	8,492,250	2,942,500	5,988,000	1,700,000	4,900,000	1,700,000	

Approved Projects:

City Hall Roof, HVAC, and Fascia Wood Replacement	Gen Govt		11,505	109,000	109,000	-					
Improvements at Municipal Buildings	Gen Govt					350,000					
Pleasant View Park Pavillion	Park		132,098	140,000	140,000	-					
Pleasant View Park - Development	Park					300,000					
Neighborhood Park land acquisition	Park					-					298,100
Park Signage	Park					20,000					
116th Street Trail construction	Park					-					
Ernie Lake aeration system	Park					75,000					
Water Tower Park improvements	Park					15,000					
Indoor Shooting range @ Police Dept	Pub Safety		973,905	973,900	973,900	-					
Emergency Vehicle preemption system	Pub Safety		32,375	32,375	32,375	-					
Communication Center - NICE system	Pub Safety		42,696	42,700	42,700	-					
Replace roof at Police Station	Pub Safety					127,500					
Video Surveillance Comeras - replacement @ Police Station	Pub Safety					247,000					
911 Phone system - replacement	Pub Safety					125,000					
High School crosswalk	Pub Wks		4,100	5,000	5,000	-					
Rawson Homse Storm Sewer	Pub Wks		18,206	18,206	18,206	-					
Drexel & 51st Intersection -	Pub Wks		129,703	143,800	143,800	-					
Marquette Ave construction - S 49th to S 51 St	Pub Wks		700,000	700,000		187,000					
S 68th Street - hill mitigation	Pub Wks		300,000	309,425	331,000	-					
50th St - Marquette to Minnesota	Pub Wks		100,000	100,000	100,000	-					
W Minnesota Ave water main	Pub Wks					140,000					
Water Tower - in Southwest Zone	Pub Wks					4,000,000					
Replace Industrial Park temporary Lift Station	Pub Wks					3,000,000					
Public Works Property Study for Addition						30,000					
Curb replacements	Pub Wks					35,000					
Historical Societ Barn - matching funds	Recreation		40,000	20,000	20,000	-					
Total Approved Projects			1,100,000	2,494,013	1,915,981	1,915,981	8,651,500	-	-	-	298,100

Projects Pending Approval:

Ken Windl pavilion repairs	Park		22,618			-					
Overflow parking at Kayla's playground	Park		250,000	250,000		-					
Pleasant View Park - Development	Park		150,000	150,000	38,100	38,100					
Park Equipment - replacements	Park		-	19,989		-					

City of Franklin, WI
Capital Funds
2021
Adopted

		2020	2020	Revised 2020	1 2020	2021	2022	2023	2024	2025	2026	Potential Future Projects
	Activity	Adopted	Amended	Fcst	20 Fcst	Adopted	Forecast					
	Park	550,000	543,000	14,000	14,000	-						
	Park	285,000	285,000	150,000	150,000	-	1,750,000					
	Park	65,000	65,000			-						
	Inspection	225,000	225,000	181,000	181,000	-						
	Muni Bldg	500,000	500,000	350,000	350,000	-						
	Pub Safety		265,000	265,000	265,000	-						
	Pub Wks	450,000	450,000	243,000	243,000	-						
	Pub Wks					-		5,360,000		4,000,000		
	Pub Wks	50,000	50,000	50,000		-						
	Pub Wks					-						3,500,000
	Pub Wks					-						100,000
	Pub Wks					-						5,316,000
	Pub Wks					-						1,328,500
	Pub Wks					-						3,985,500
	Pub Wks					-						500,000
	Recreation					-						430,000
	Utility	500,000	500,000			500,000	500,000	500,000	500,000	500,000	500,000	
	Utility					-						2,500,000
	Utility	500,000	500,000			500,000	500,000	500,000	500,000	500,000	500,000	
	Utility	120,000	120,000			-						
	Utility					-						1,000,000
	Utility					-						
	Contingency	175,000	171,070	25,000	25,000	150,000	150,000	150,000	150,000	150,000	150,000	
Total Projects Pending Approval		3,820,000	4,116,677	1,316,100	1,266,100	1,150,000	2,900,000	6,510,000	1,150,000	5,150,000	1,150,000	18,660,000
Total Expenditures		4,920,000	6,610,690	3,232,081	3,182,081	9,801,500	2,900,000	6,510,000	1,150,000	5,150,000	1,150,000	18,958,100
Net Revenues (Expenditures)		(831,600)	(2,049,790)	(1,081,081)	(1,616,081)	(1,309,260)	42,500	(522,000)	550,000	(250,000)	550,000	(18,958,100)
Proceeds from Borrowing						1,458,000	23,200,000		750,000		750,000	
Bond Issuance Costs						(100,000)	(225,000)		(50,000)		(50,000)	
Net Proceeds		-	-	-	-	1,358,000	22,975,000	-	700,000	-	700,000	-
Beginning Fund Balance		3,323,376	3,323,376	2,012,476	2,012,476	396,395	445,145	23,462,645	22,940,645	24,190,645	23,940,645	
Ending Fund Balance		2,491,876	1,273,586	931,395	396,395	445,145	23,462,645	22,940,645	24,190,645	23,940,645	25,190,645	(18,958,100)

City of Franklin, WI
Capital Improvement Fund - 46

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
INTERGOVERNMENTAL						
46-0000-4143	BLOCK GRANTS			824 000	943 000	
46-0000-4150	OTHER GRANTS				500 000	
	Total			824,000	1,443,000	
CHARGES FOR SERVICES						
46-0000-4493	LANDFILL SITING REVENUE	51,500	180,000	520,000	180,000	1 229 622
INVESTMENT EARNINGS						
46-0000-4711	INTEREST ON INVESTMENTS	5,000	5,000	25,000	25,000	32,005
46-0000-4713	INVESTMENT GAINS/LOSSES					27,684
46-0000-4717	BOND PROCEEDS INTEREST INCOME					27,363
	Total	5,000	5,000	25 000	25,000	87,052
MISCELLANEOUS REVENUE						
46-0000-4730	DONATIONS-Cash	86,000				
46-0000-4799	MISCELLANEOUS REVENUE					65
	Total	86,000				65
FUND TRANSFERS						
46-0000-4830	TRANSFERS FROM OTHER FUNDS	5,000,000	5 000,000			92 000
46-0000-4833	TSFR FR CONNECTION FEES FD22	1,140,000	1,140,000	197,000	1,120,000	
46-0000-4834	TRSFER FROM GENERAL FUND 01				500,000	
46-0000-4835	TRSFER FR SPEC ASSMTS FD 51				600,000	
46-0000-4839	TSFR FR DEVELPMT-IMPACT FD27	2,209,750	3,282,250		692,900	212,631
	Total	8,349,750	9,422,250	197,000	2,912,900	304,631
DEBT PROCEEDS						
46-0000-4912	NOTES PROCEEDS	1,458,000	3,900,000			2,285,000
46-0000-4913	BOND & NOTE PREMIUM					12,598
	Total	1 458,000	3,900,000			2 297,598
DEBT SERVICE						
46-0000-5601	BOND/NOTE ISSUANCE COST	100,000	100,000			49,924
	Total Revenues	9,850,250	13,407,250	1,566,000	4,560,900	3,869,044
Dept 0181 - MUNICIPAL BUILDINGS						
CONTRACTUAL SERVICES						
46-0181-5219 9657	CITY HALL ROOF REPLACE-OTHER PROF'L SVCS					40,410
	Total					(40 410)
CONTINGENCY						
46-0181-5499	UNRESTRICTED CONTINGENCY	350,000		350,000	500,000	
	Total	(350,000)		(350 000)	(500 000)	
CAPITAL OUTLAY						
46-0181-5812 9657	FURNITURE/FIXTURES					31,415
46-0181-5822 9656	CITY HALL HVAC-BUILDING IMPROVEMENTS			109,000		3,980
46-0181-5822 9657	City Hall Roof,HVAC,Fascia Wood Replace				75,136	1,774,816
46-0181-5822 9687	FRANKLIN HISTORICAL SOCIETY BARN			20,000	40,000	
46-0181-5828 9657	SIDEWALK CONSTRUCTION				8,150	
	Total			(129 000)	(123 286)	(1 810 211)
	Total Municipal Buildings	(350 000)		(479 000)	(623 286)	(1 850 621)
Dept 0199 - CONTINGENCY						
CONTINGENCY						
46-0199-5499	UNRESTRICTED CONTINGENCY	150,000	150,000	25,000	126,070	19,710
	Total	(150 000)	(150 000)	(25 000)	(126 070)	(19 710)
Dept 0211 - POLICE DEPT						
CONTINGENCY						
46-0211-5499	UNRESTRICTED CONTINGENCY	499,500	795,800			
	Total	(499 500)	(795 800)			

City of Franklin, WI
Capital Improvement Fund - 46

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
CAPITAL OUTLAY						
46-0211-5819 7063	Police-Radio System-Dispatch Consoles			42,700	42,696	
46-0211-5819 7070	Emergency Vehicle Preemption-Cap Equipmt			32,375		
46-0211-5819 7072	INDOOR SHOOTING RANGE			973,900	973,905	464,435
	Total			(1,048,975)	(1,016,601)	(464,435)
	Total Police Department	(499,500)	(795,800)	(1,048,975)	(1,016,601)	(464,435)
	Dept 0221 - FIRE DEPT					
CAPITAL OUTLAY						
46-0221-5822 9565	Fire Station Specific Alerting System			265,000	265,000	
	Total Fire Department			(265,000)	(265,000)	
	Dept 0231 - INSPECTION SERVICES					
CAPITAL OUTLAY						
46-0231-5843	SOFTWARE			181,000	225,000	
	NET OF REVENUES/APPROPRIATIONS - CAPITAL OUTLAY			(181,000)	(225,000)	
	Total Inspection Services			(181,000)	(225,000)	
	Dept 0331 - HIGHWAY					
CONTRACTUAL SERVICES						
46-0331-5216 3305	Drexel/S 51 Roundabout ENGINEERING SVC					52,487
46-0331-5216 3313	W Elm Rd west of S 27 eng svc					41,217
	Total					(93,704)
CONTINGENCY						
46-0331-5499	UNRESTRICTED CONTINGENCY	30,000	20,000			
	Total	(30,000)	(20,000)			
CAPITAL OUTLAY						
46-0331-5819 9779	SCHOOL CROSSWALK-Other Capital Equipment			5,000	4,100	
46-0331-5823	STREET EXT/IMPROVEMT/CONSTRUCT	222,000	1,935,000	574,800	1,305,328	1,399,525
46-0331-5829	Storm Sewer Constructn-TID 5				18,206	892,862
46-0331-5831	SIDEWALKS		300,000			
46-0331-5834	LIGHTING				15,000	
46-0331-5839 3076	S 76/Rawson TRAFFIC SIGNAL LIGHTS					3,871
46-0331-5839 7070	Traffic Signals- EMERG VEH PREEMPTION				32,375	2,806
46-0331-5858 3051	LAND PURCHASE RIGHT-OF-WAY				13,800	
	Total	(222,000)	(2,235,000)	(579,800)	(1,388,809)	(2,299,064)
	Total Highway	(252,000)	(2,255,000)	(579,800)	(1,388,809)	(2,392,768)
	Dept 0551 - PARKS					
CONTRACTUAL SERVICES						
46-0551-5216 9806	PLEASANT VIEW PARK-MasterPlanUpdate-Eng				150,000	
	Total				(150,000)	
CONTINGENCY						
46-0551-5499	UNRESTRICTED CONTINGENCY	35,000	85,000	52,100	726,400	
	Total	(35,000)	(85,000)	(52,100)	(726,400)	
CAPITAL OUTLAY						
46-0551-5832	PARK IMPROVEMENTS			140,000	413,315	452,406
46-0551-5833	RECREATION/BIKE TRAIL	75,000	1,575,000	150,000	158,000	
46-0551-5835 9806	PARK EQUIPM PLEASANT VIEW PK	300,000	300,000		19,989	
	Total	(375,000)	(1,875,000)	(290,000)	(591,304)	(452,406)
	Total Parks	(410,000)	(1,960,000)	(342,100)	(1,467,704)	(452,406)
	Dept 0755 - WATER CONNECTION					
CONTINGENCY						
46-0755-5499	UNRESTRICTED CONTINGENCY	500,000	500,000		500,000	
	Total	(500,000)	(500,000)		(500,000)	

**City of Franklin, WI
Capital Improvement Fund - 46**

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
CAPITAL OUTLAY 46-0755-5830	UNAPPROVED WATER PROJECTS	4,140,000	4,140,000	18,206	120,000	
	Total	(4,140,000)	(4,140,000)	(18,206)	(120,000)	
	Total Water Connection	(4,640,000)	(4,640,000)	(18,206)	(620,000)	
	Dept 0756 - SEWER CONNECTION					
CONTINGENCY 46-0756-5499	UNRESTRICTED CONTINGENCY	500,000	500,000	243,000	950,000	
	Total	(500,000)	(500,000)	(243,000)	(950,000)	
CAPITAL OUTLAY 46-0756-5827	SEWER LIFT/PUMP STATION CONSTRU	3,000,000	3,000,000			
	Total	(3,000,000)	(3,000,000)			
	Total Sewer Connection	(3,500,000)	(3,500,000)	(243,000)	(950,000)	
ESTIMATED REVENUES - FUND 46		9,950,250	13,507,250	1,566,000	4,560,900	3,918,968
APPROPRIATIONS - FUND 46		9,901,500	13,400,800	3,182,081	6,682,470	5,229,864
NET OF REVENUES/APPROPRIATIONS - FUND 46		48,750	106,450	(1,616,081)	(2,121,570)	(1,310,896)
BEGINNING FUND BALANCE		396,395	396,395	2,012,476	2,012,476	3,323,373
ENDING FUND BALANCE		445,145	502,845	396,395	(109,094)	2,012,477

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STREET IMPROVEMENT (FUND 47)

Resources in the street improvement program come from property tax levy, a portion of landfill siting fees and a biennial state grant for Local Road Improvements. In 2019, General Transportation Aids replaced much of the tax levy to preserve 'expenditure restraint aids' in the General Fund. The goal is to increase total resources by the amount of growth in the City.

The tax levy in this fund was reduced by \$700,000 in 2019 from 2018 levels to preserve 'expenditure restraint aid' revenues. Replacing that revenue is a like sum of General Transportation Aids. 2021 total revenues of \$1,015,100 is comparable to 2019, but due to reduced landfill siting revenues, down from \$1,218,300 in 2020. The 2020 biennial State grant was missed related to confusion on the filing deadlines.

This pavement resurfacing program provides the funds to complete major maintenance (resurfacing) of the City's 171 miles of local streets. The City's street maintenance is influenced by the curb and gutter streets that were constructed in the urban subdivisions in the late 1980's and the 1990's. They are now reaching conditions that require resurfacing. A life of 30 years for pavement is considered reasonable.

As City growth ticks up again with the advent of new subdivisions, the local road improvement program will need to increase 30 years from now to address those added roads. The City accepted S North Cape Road and W St. Martin's Road (former County Trunks) in 2017 & 2018 and Crystal Ridge Drive (kna Ballpark Commons Dr) in 2020. This added approximately six miles of road that require annual service (snow removal and striping). The City required S North Cape Road and W St Martin's Road be reconstructed prior to taking on the maintenance responsibilities. Ballpark Commons Dr was reconstructed as a project in TID5.

Engineering has estimated that \$2.6 million is needed annually to maintain City roads. The type of streets, width and condition will move that amount to the higher or lower end in any given year. Another factor is the age of roads, the growth bubble of the 1990's and early 2000's will place upward pressure on street improvement costs in the near term.

A history of expenditures the last five years has been:

2016	2017	2018	2019	2020 Est
\$940,545	\$815,212	\$832,832	\$968,789	\$1.4 mil

Given the Engineering estimate of required annual expenditures, adequate funding is not available to complete the five year road improvement plan. Estimates place the improvement backlog between \$300,000 and \$8.6 million depending upon spending levels.

City of Franklin, WI
Street Improvement Fund - 47

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
REAL ESTATE TAXES						
47-0000-4011	GENERAL PROPERTY TAX					18,200
INTERGOVERNMENTAL						
47-0000-4144	TRANSPORTATION AIDS	1,074,500	723,000	765,000	765,000	700,000
47-0000-4151	LOCAL ROAD IMPROVEMENT AIDS				80,000	
	INTERGOVERNMENTAL	1,074,500	723,000	765,000	845,000	700,000
CHARGES FOR SERVICES						
47-0000-4493	LANDFILL SITING REVENUE	175,000	175,000	350,000	350,000	343,270
INVESTMENT EARNINGS						
47-0000-4711	INTEREST ON INVESTMENTS	7,500	4,800	5,500	4,800	10,562
47-0000-4713	INVESTMENT GAINS/LOSSES					3,574
	INVESTMENT EARNINGS	7,500	4,800	5,500	4,800	14,136
	Total Revenues	1,257,000	902,800	1,120,500	1,199,800	1,075,606
Dept 0331 - HIGHWAY						
CAPITAL OUTLAY						
47-0331-5823	STREET EXT/IMPROVEMT/CONSTRUCT	1,000,000	2,650,000	1,100,000	1,487,936	968,787
	CAPITAL OUTLAY	(1,000,000)	(2,650,000)	(1,100,000)	(1,487,936)	(968,787)
	Total Appropriations	(1,000,000)	(2,650,000)	(1,100,000)	(1,487,936)	(968,787)
ESTIMATED REVENUES - FUND 47		1,257,000	902,800	1,120,500	1,199,800	1,075,606
APPROPRIATIONS - FUND 47		1,000,000	2,650,000	1,100,000	1,487,936	968,787
NET OF REVENUES/APPROPRIATIONS - FUND 47		257,000	(1,747,200)	20,500	(288,136)	106,819
BEGINNING FUND BALANCE		506,207	526,707	506,207	506,207	399,388
ENDING FUND BALANCE		763,207	(1,220,493)	526,707	218,071	506,207

2021 LOCAL STREET IMPROVEMENT PROGRAM PRIORITIZED LISTING

STREET	LIMITS	RATING	LENGTH (LF)	SECTION	PULVERIZE/ MILL	ESTIMATED PROJECT COST
S. Scherrei Dr.*	W. St. Martins Rd. to W. Scherrei Dr	2	1,440	Rural	Pulverize	\$75,473
W. Bosch Ln.	S. 92 nd St. to Termini	2	1,060	Rural	Pulverize	\$56,846
W Fitzsimmons Rd.	Termini to S. 31 st St.	2	1,340	Rural	Pulverize	\$92,655
S Stonebrook Ct.	W. Drexel Ave. to Termini	2	455	Urban	Pulverize	\$50,960
W Beacon Hill Dr.*	S. Forest Meadows Dr to S. 79 th St. (incl. 80 th St. Stub)	3	1,235	Urban	Mill	\$109,841
W./S. Chapel Hill Dr.*	W. Beacon Hill Dr to Chapel Hill Ct	3	1,220	Urban	Pulverize	\$167,532
S 68 th St	W. Drexel Ave. to W. Pineberry Ridge	3	1,150	Rural	Pulverize	\$64,050
W. Franklin Dr *	Ironwood Dr. to Basswood Dr.	3	860	Urban	Mill	\$88,192
S. 36 th St.	W. Anita Ln. to W. Royal Ct.	3	360	Urban	Mill	\$38,841
S. 79 th St.	W. Bur Oak Dr. to Termini	3, 4	370	Urban	Mill	\$30,624
S. 41 st St *	W. Southwood Dr. to Hilltop Ct.	3	1,030	Urban	Mill	\$164,048
W. Briarwood Dr.	S. 33 rd St. to S. 29 th St.	3	1,365	Urban	Mill	\$117,300
S. 29 th St.	W. Southwood Dr. to W. Briarwood Dr.	3	250	Urban	Mill	\$22,788
S Forest Meadows Dr.	W. Forest Hill Ave. to W. Hilldale Dr. (Incl. Forest Meadows Ct.)	4	900	Urban	Mill	\$111,279
W Kathleen Ct.	Termini to S. 68 th St.	4	520	Urban	Mill	\$59,602
S. Whitnall Edge Rd.	W. Parkcrest Cir/W. Parkwood Dr. to W. Cortez Cir.	3	1,000	Urban	Mill	\$97,209
Chapel Hill Ct. W.	Termini to S. Chapel Hill Dr.	5	380	Urban	Mill	\$50,741
TOTALS			14,935			\$ 1,397,981

* Originally proposed for 2020 Program but sufficient funds were not provided.
Depending on budget allotted segments may be reordered.

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DEVELOPMENT FUND 27 IMPACT FEES

The Development Fund helps provide for the financing of public facilities such as roads, water systems, sanitary sewer, public safety, and recreation for land not yet developed. The City of Franklin has considerable undeveloped area and was one of the most rapidly growing communities in Southeastern Wisconsin (interrupted by the 2008 Recession). City Officials recognized the need to recover the costs of providing public facilities and infrastructure needed to serve new development through the imposition of impact fees. The Impact Fee changes over time as development takes place and growth rates change. With the adoption of a revised Impact Fee study April 6, 2020 the fee on a single-family residence is \$6,514, related to Parks/Recreation, Water systems, Transportation Facilities, Public Safety, Library Services, and Administrative. The fee is collected when building permits are issued. In 2013, the Common Council adopted Ordinance 2013-2105 establishing the Southwest Sanitary Sewer Service Area and created a Sewer Impact Fee to support sanitary sewer infrastructure in that District. The 2020 Sanitary Sewer Impact fee is \$3,277.

The Library built in 2002 included space for future growth anticipated with development. Library Impact fees are dedicated to Debt Service on that portion, originally \$1,722,000. Current Impact Fee receipts are not sufficient to meet the Debt Service on this debt. Those deferred amounts will be recovered once growth resumes.

Law Enforcement Impact Fees are dedicated to a portion of the 2001 Law Enforcement building project (\$2,530,380). Current Impact Fee receipts are not sufficient to meet the Debt Service. The deferred amounts will be recovered once growth resumes.

Fire Station #3 was partially funded (\$529,834) with impact fees. Future impact fees were committed to Debt Service.

Transportation Impact Fees have been dedicated to Debt funding the Drexel Ave reconstruction from Loomis Road to Highway 100 (\$1,086,715). Current Impact Fee receipts are not sufficient to meet the Debt Service. The deferred amounts will be recovered once growth resumes.

Water Impact fees are aiding specific additions to the water infrastructure including over sizing needs. Future water infrastructure needs will utilize Impact Fees as collected. The Water Impact Fee study is currently under review. The Utility plans to construct another 2 million gallon tower in the southwestern portion of the City in 2021. It is anticipated that Impact fees will assist with a significant portion of that project costs.

Park/Recreation Impact Fees support the Comprehensive Outdoor Recreation Plan ("CORP") initially adopted in 1994 and updated several times, most recently in April, 2020. The Impact Fee will contribute to projected needs for additional parkland and development of existing parks. The Fund had \$4.9 million on hand at December 31, 2019 to support these efforts. Expenditures were temporarily suspended with the economic slowdown starting in 2008. Park Impact fee expenditures have not kept pace with collections. A state statute permits holding impact fees for a maximum of ten years, unless Council declares an emergency. On March 1, 2016, Council adopted Resolution 2016-7177 extending the expenditure period beyond ten years until December 31, 2022.

In 2013, the Common Council created a Southwest Sanitary Sewer District served by the Ryan Creek Sanitary Sewer Interceptor. In conjunction with the District a Sanitary Sewer Impact Fee was created to provide resources for sanitary sewer mains in the District.

At December 31, 2019 debt related to the various projects listed above totaled \$1.4 million, with an additional \$2.6 million deferred to future periods pending collection of fees.

Park projects included in the Capital Improvement Fund for 2021 that are eligible for Park Impact Fee funding resources are:

Capital Projects:	Project Cost	Impact Fee Use
Pleasant View Park – improvements	\$300,000	\$141,000
Church Street pathway	\$75,000	\$53,250
Total	\$ 375,000	\$ 194,250

City of Franklin, WI
Development Fund - 27

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
SPECIAL ASSESSMENTS						
27-0000-4291	IMPACT FEES-PARK/RECREATION	146,117	146,117	179,000	804,000	948,902
27-0000-4292	IMPACT FEES-SEWER-SW CORNER	112,000	112,000	113,000	48,000	48,440
27-0000-4293	IMPACT FEE-ADMINISTRATIVE	7,535	7,535	3,500	15,000	21,684
27-0000-4294	IMPACT FEE-WATER	498,000	498,000	300,000	679,000	1,158,186
27-0000-4295	IMPACT FEE-TRANSPORTATION	158,825	158,825	20,000	22,000	113,102
27-0000-4296	IMPACT FEE-FIRE PROTECTION	108,875	108,875	30,000	133,500	174,135
27-0000-4297	IMPACT FEE-LAW ENFORCEMENT	124,750	124,750	50,000	207,700	322,218
27-0000-4299	IMPACT FEE-LIBRARY	24,750	24,750	50,000	224,000	262,058
	Total	1,180,852	1,180,852	745,500	2,133,200	3,048,725
INVESTMENT EARNINGS						
27-0000-4711	INTEREST ON INVESTMENTS	106,250	106,250	75,000	120,000	133,627
27-0000-4713	INVESTMENT GAINS/LOSSES			50,000		53,662
27-0000-4716	INTERFUND INTEREST	79,250	79,250	19,687		
	Total	185,500	185,500	144,687	120,000	187,289
CONTRACTUAL SERVICES						
27-0000-5219	OTHER PROFESSIONAL SERVICES				3,321	
TRANSFERS OUT						
27-0000-5598	TSFR TO CAPITAL IMPROVEMENT FUND 46				71,400	
	Total Revenues	1,366,352	1,366,352	890,187	2,178,479	3,236,014
CONTRACTUAL SERVICES						
Dept 0147 - ADMINISTRATION						
27-0147-5219	OTHER PROFESSIONAL SERVICES	15,000	15,000	35,000	30,232	6,701
		(15,000)	(15,000)	(35,000)	(30,232)	(6,701)
TRANSFERS OUT						
Dept 0211 - POLICE DEPT						
27-0211-5593	TRSFER TO DEBT SERVICE FUND 31	205,182	205,182	205,000	205,082	133,800
		(205,182)	(205,182)	(205,000)	(205,082)	(133,800)
TRANSFERS OUT						
Dept 0221 - FIRE DEPT						
27-0221-5593	TRSFER TO DEBT SERVICE FUND 31	42,941	42,941	43,000	42,937	39,333
		(42,941)	(42,941)	(43,000)	(42,937)	(39,333)
TRANSFERS OUT						
Dept 0331 - HIGHWAY						
27-0331-5593	TRSFER TO DEBT SERVICE FUND 31	71,886	71,886	72,000	71,923	18,000
		(71,886)	(71,886)	(72,000)	(71,923)	(18,000)
TRANSFERS OUT						
Dept 0511 - LIBRARY						
27-0511-5593	TRSFER TO DEBT SERVICE FUND 31	134,000	134,000	134,000	134,000	132,286
		(134,000)	(134,000)	(134,000)	(134,000)	(132,286)
TRANSFERS OUT						
Dept 0551 - PARKS						
27-0551-5598	TSFR TO CAPITAL IMPROVEMENT FUN	1,259,250	1,259,250	150,000	621,500	212,631
		(1,259,250)	(1,259,250)	(150,000)	(621,500)	(212,631)
CAPITAL OUTLAY						
27-0551-5825	REIMB TO DEVELOPERS & OTHERS				25,285	
					(25,285)	
	Total Parks	(1,259,250)	(1,259,250)	(150,000)	(646,785)	(212,631)
CONTRACTUAL SERVICES						
Dept 0755 - WATER CONNECTION						
27-0755-5219	OTHER PROFESSIONAL SERVICES			26,000	26,000	
				(26,000)	(26,000)	

City of Franklin, WI
Development Fund - 27

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
TRANSFERS OUT 27-0755-5598	TSFR TO CAPITAL IMPROVEMENT FUN	2,000,000 (2 000 000)	2,000,000 (2 000 000)			
CAPITAL OUTLAY 27-0755-5825	REIMB TO DEVELOPERS & OTHERS	250,000 (250 000)	250,000 (250 000)	530,000 (530 000)	1,342,130 (1 342 130)	
	Total Water	(2 250 000)	(2 250 000)	(556 000)	(1 368,130)	
	Dept 0756 - SEWER CONNECTION					
CAPITAL OUTLAY 27-0756-5825	REIMB TO DEVE - OVERSIZING	75,000 (75 000)	75,000 (75,000)		250,000 (250 000)	
ESTIMATED REVENUES - FUND 27		1,366,352	1,366,352	890,187	2,253,200	3,236,014
APPROPRIATIONS - FUND 27		4,053,259	4,053,259	1 195,000	2,823,810	542,751
NET OF REVENUES/APPROPRIATIONS - FUND 27		(2,686,907)	(2,686,907)	(304,813)	(570,610)	2,693,263
BEGINNING FUND BALANCE		8,528,646	8,528,646	8,833,459	8,833,459	6,140,196
ENDING FUND BALANCE		5,841,739	5,841,739	8,528,646	8,262,849	8,833,459

UTILITY DEVELOPMENT (FUND 22)

The Utility Development fund provides resources for the financing of new sanitary sewer and water facilities. The City of Franklin has considerable development to occur, and City Officials recognized the need to recover the costs of providing new sanitary sewer and water infrastructure through the imposition of Impact fees imposed upon new development. The fee is collected when plumbing permits are issued. Those properties which paid an Impact fee are exempt from a connection fee. The 2020 water connection fee is \$2,640 (for a single-family home), while the sanitary sewer connection fee is \$600.

The fund also captures Sanitary Sewer & Water Special Assessments. Special Assessments are used to capture a portion of the sanitary sewer or water main construction costs benefiting properties (based upon frontage).

Collection of prior Special Assessments provide the resources for future projects.

In 2013, the Common Council created a Southwest Sanitary Sewer District served by the Ryan Creek Sanitary Sewer Interceptor. In conjunction with the District a Sanitary Sewer Impact fee was created to provide resources for sanitary sewer mains in the District. Those fees are held in the Development Fund. The 2020 Sanitary Sewer fee is \$3,277.

At December 31, 2019 the fund had the following resources for future infrastructure projects.

	Water	Sewer
Cash & Investments	885,546	1,238,086
Special Assessments	228,710	162,914
Total Resources	1,114,256	1,401,000

City of Franklin, WI
Utility Development Fund - 22

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0755 - WATER CONNECTION						
SPECIAL ASSESSMENTS						
22-0755-4091	SPEC ASSESSMENT - WATER PRIN	45,000	45,000	75,000	50,000	199,564
	Total	45,000	45,000	75,000	50,000	199,564
INVESTMENT EARNINGS						
22-0755-4711	INTEREST ON INVESTMENTS	8,500	8,500	8,000	9,000	16,167
22-0755-4712	SPECIAL ASSESSMENTS-INTEREST					6,206
	Total	8,500	8,500	8,000	9,000	22,373
TRANSFERS OUT						
22-0755-5598	TSFR TO CAPITAL IMPROVE FUND 46	500,000	500,000		620,000	
	Total	(500,000)	(500,000)		(620,000)	
	Net Revenue (Expenditures)	(446,500)	(446,500)	83,000	(561,000)	221,937
Dept 0756 - SEWER CONNECTION						
SPECIAL ASSESSMENTS						
22-0756-4091	SPEC ASSESSMENT-SEWER PRIN	40,000	40,000	48,000	25,000	99,572
22-0756-4093	SEWER CONNECTION FEE	40,000	40,000	40,000		126,622
	Total	80,000	80,000	88,000	25,000	226,194
INVESTMENT EARNINGS						
22-0756-4711	INTEREST ON INVESTMENTS	9,000	9,000	8,000	9,000	22,534
22-0756-4712	SPECIAL ASSESSMENTS-INTEREST					11,595
	Total	9,000	9,000	8,000	9,000	34,129
TRANSFERS OUT						
22-0756-5598	TSFR TO CAPITAL IMPROVE FUND 46	500,000	500,000		500,000	
	Total	(500,000)	(500,000)		(500,000)	
	Net Revenue (Expenditures)	(411,000)	(411,000)	96,000	(466,000)	260,323
ESTIMATED REVENUES - FUND 22		142,500	142,500	179,000	93,000	482,260
APPROPRIATIONS - FUND 22		1,000,000	1,000,000		1,120,000	
	Net Revenue (Expenditures) FUND 22	(857,500)	(857,500)	179,000	(1,027,000)	482,260
BEGINNING FUND BALANCE		2,373,797	2,373,797	2,194,797	2,194,797	1,712,538
ENDING FUND BALANCE		1,516,297	1,516,297	2,373,797	1,167,797	2,194,798