CITY OF FRANKLIN

2017 ANNUAL BUDGET

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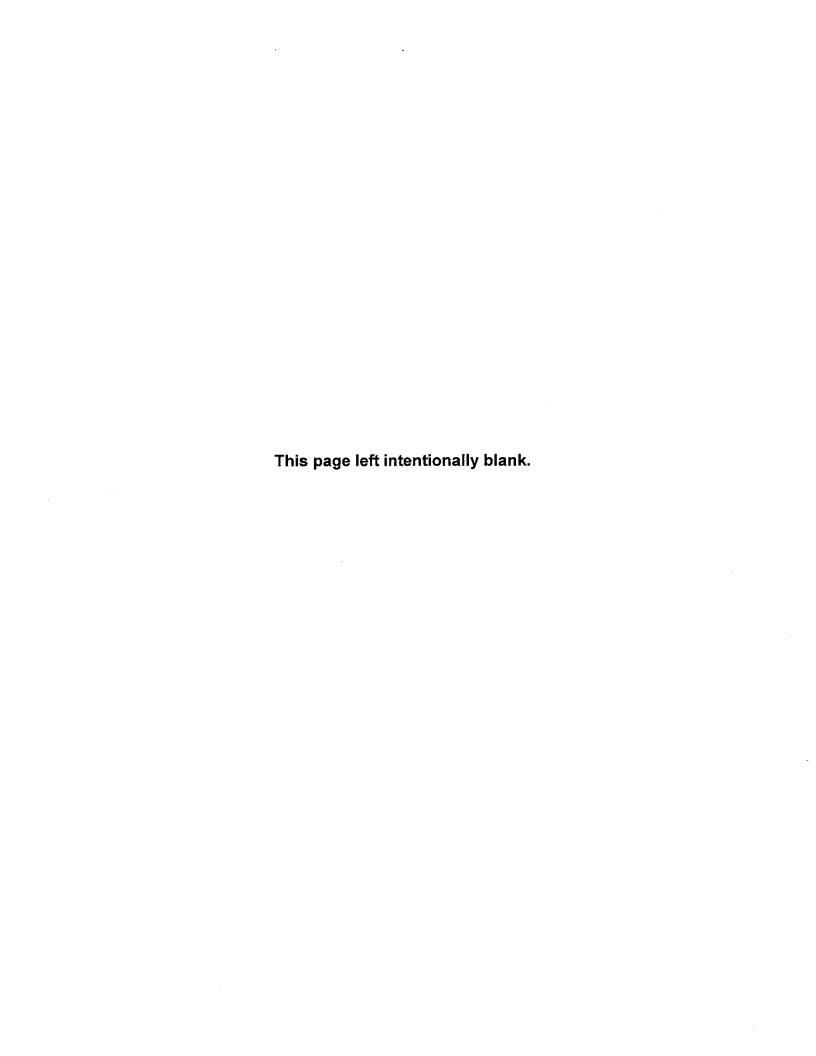
Prepared by Mark Luberda, Director of Administration Paul Rotzenberg, CPA, Director of Finance & Treasurer

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Adopted 2017 Budget Letter of Transmittal – Supplemental Information Prepared 2017 Following Budget Adoption

Honorable Mayor and Common Council:

The final Adopted 2017 Budget for the City of Franklin, and its various operating units, was approved on November 15, 2016 per ordinance number 2016-2240, a copy of which is attached at the end of this document. The final adoption included adjustments that occurred at the Committee of Whole for inclusion in the budget's public hearing notice and additional adjustments as approved by the Common Council following final deliberation. All of which were subsequently incorporated into the final ordinance for execution. Those adjustments have also been incorporated into the numbers of this budget document, beginning on page 1, as well as into the supporting document pages that comprise the bulk of this document.

The following changes were incorporated herein as amendments to the Mayor's Recommended 2017 Budget as initially proposed. The intent or purpose of the amendment is also noted.

- ➤ For the purpose of eliminating any increase in total municipal property tax revenues, General Fund Property Tax Revenue was reduced \$110,500 and General Fund Landfill Siting Revenue was increased \$110,500, while the Capital Improvement Fund landfill Siting Revenue was reduced \$110,500, the expenditure for Mini Park #5 in the Capital Improvement Fund in the amount of \$259,210 was removed as was the associated impact fee revenue in the amount of \$111,460.
- ➤ For the purposes of offsetting a reduction in Exempt Computer Aids of \$117,300 and in Expenditure Restraint Revenue of \$2,100 and an increase of State Utility Payments of \$6,400, Health cost changes for operating departments were reduced by a combined total of \$113,000 in the General Fund, with a resulting reduction in Health cost changes of \$11,190 in other funds.
- ➤ For the purpose of incorporating a new Police Department Grant for bullet resistant vests, Gants Fund Revenue (Police) increased \$5,000 and Expenditures (Police) increased \$5,000.

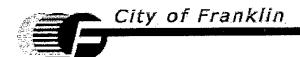
- ➤ For the purpose of incorporating Civic Celebrations 2017 spending authority as approved November 1, 2016, Civic Celebrations Fund, Expenditures (other Cost), was increased \$4,500.
- ➤ For the purpose of eliminating a used street sweeper ultimately authorized for purchase in 2016, Capital Outlay Fund, Expenditures (Capital Outlay), was reduced \$42,000.
- > For the purpose of reducing overall General Fund expenditures, the following line items were reduced as indicated: Mayor-Subscriptions \$50. Memberships \$100. Conferences \$1,000; Alderman-Other Professional Services \$500, Operating Supplies \$1,000, Volunteer Recognition \$4,000; Administration-Employee Recognition \$2,000. Labor Attorney \$3,000: Municipal Conferences/Schools \$250; Building Inspection-Mileage \$200; Planning-Filing Fees \$300; and Highway Department-Traffic Signal Maintenance \$2,000, all of which were offset by a corresponding adjustment to the "Anticipated Under Expenditures." [Please Note: This amendment to the motion, which was approved, removed \$500 more from Alderman-Operating Supplies than was listed as available in the informational pages of the budget document. As such Alderman Operating Supplies were reduced only \$500 and Alderman Volunteer Recognition was reduced \$4,500, since this informational line item is in the same budgetary appropriation specified for reduction by the motion. The end result provides an identical budgetary appropriation as intended by the motion as approved.]

Combined, the actions of the Common Council froze the total budgeted municipal property taxes for the 2017 fiscal year. That freeze establishes the fifth consecutive year that the total property tax has been at the same level. The City last increased its total municipal property taxes in 2013.

Respectfully submitted.

Mark W. Luberda

Director of Administration



Mayor's Recommended 2017 Budget Letter of Transmittal – Summary Information September 20, 2016

Honorable Mayor and Common Council:

INTRODUCTION: The Mayor's Recommended 2017 Budget proposes a financial plan that maintains the status quo for departmental operations while reacting to and incorporating initiatives that the Common Council has identified. To do so within a period of limited growth and continued strict financial controls by the State requires further constraining departmental expenditures. At the same time, actions that the Common Council has taken, such as adopting a resolution for the creation of TID 5, must be considered and incorporated as part of the financial plan for the year. This Letter of Transmittal will identify these actions that drive the budget and will address how these factors generate a budget with a series of opportunities and risks that must be acknowledged. It will also show that a continuation of tax levy freezes cannot be sustained without negatively affecting operations and reducing services.

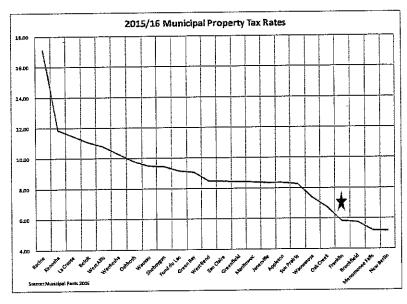
2017 ANNUAL BUDGET - DISCUSSION AND OVERVIEW:

<u>Municipal Property Taxes:</u> A primary factor and City initiative that drives the 2017 budget is the City's recent history of municipal property tax freezes that resulted in a steady reduction in the municipal tax rate. The City last increased its total municipal property taxes in 2013.

City of Franklin Municipal Property Tax Levy

Budget Year	Change From Prior Year	Allowable Increase
2013	\$42,000	\$128,942
2014	\$0	\$200,088
2015	\$0	\$280,973
2016	\$0	\$192,785
2017	\$110,500	\$110,863

The City has pursued this strategy while already in an enviable position relative to municipal property tax rates among its peer communities, as shown in the following table and as reported by the Wisconsin Taxpayers Alliance (based upon a category of 24 communities having between 30,000 and 150,000 individuals). At the same time,



Franklin has pursued initiatives Economic added an that Director. Development Information Technology new Liaht Director, а Equipment Operator and, in 2014, funded a vacant Police Officer position that had been unfunded for a number Such pattern of vears. а constraint revenue operational expenditure growth, even Franklin's very limited growth, is not sustainable in the such, iong-term. As Mayor's Recommended 2017

Budget needed to reconcile these past actions while attempting to retain the progress that was made to the greatest extent possible.

The lack of sustainability in continuing to freeze taxes has been realized in 2017; therefore, the proposed budget does recommend incorporating the new allowable property tax associated with new growth. The allowable municipal property tax increase for Franklin attributable to the current year is .63%, which generates an additional non-TID, property tax levy of \$129,207. This amount, unfortunately, is further restricted by the State which requires that the increase in the Public Fire Protection Fees resulting from water rate increases must be reduced from the allowable property tax increase. The net result is that the City's maximum allowable municipal property tax increase attributable to this year is only \$110,863.

In recent history, growth in municipal property tax levy allowable in any one year was limited to the amount of growth in the equalized valuation for that year. This limitation was a requirement by State statutes. The State recently modified that statute to allow a municipality to recoup allowable property taxes that were forgone in a recent year provided it is approved by a two-thirds vote of the Common Council. For 2017, the City is able to reach back 2 years. The Mayor's Recommended 2017 Budget, however, does not propose to undo the prior year's policy of property tax levy freeze. However, not doing so did require, for example, that the Light Equipment Operator position which had only been partially funded in 2016 be eliminated. The revenue from growth allowable in 2017 was insufficient to cover 2017's demands and to fill the unfunded portion of this 2016 initiative.

Property Tax Transfers Between Funds: It is important to recognize that a primary reason that the City has been able to continue to restrict or freeze new municipal property taxes is that the City has transferred property tax revenue from allocations supporting the Debt Service Fund to the General Fund and capital funds. The Debt Service Fund relinquished \$250,000 in property tax revenue since 2013, after having given up \$460,000 between 2007 and 2012. It is these transfers, in part, that have helped to enable the levy increase to remain nonexistent or negligible since 2013.

The Mayor's Recommended 2017 Budget does partially rely upon a continuation of this strategy and reduces property tax support to the Debt Service Fund. Those funds then supplement the property tax revenue increases in the General, Library, and Capital funds. The remaining level of property taxes in the Debt Service Fund is necessary to support the expenses of the fund, based upon outstanding and planned debt. Therefore, after 2017, continued reliance by the General Fund on the transfer of property taxes out of the Debt Service Fund is not possible.

It is worth noting that if debt issuance increases more than anticipated for future capital projects, additional property tax support for debt service could be required. State statutes do make an allowance for additional property tax increases above growth levels as is necessary to support certain debt. Absent a willingness to increase municipal property taxes for existing debt service obligations, this well has effectively gone dry for aiding in balancing the General Fund after 2017.

Economic Development and TID 5:

Another major initiative the City has undertaken is work toward the creation of TID 5, where there is discussion and study underway for the potential development of Baseball Commons. The Common Council has already approved a resolution for the creation of the TID, so the Mayor's Recommended 2017 budget incorporates the appropriations and expectations of TID 5's creation and implementation. Naturally, the implementation anticipates that a development proposal would eventually occur within the District. This creates a nexus of both opportunity and risk, as discussed above, within the recommended budget. The opportunity comes from incorporating the policy action of the Common Council, which would extend to anticipating enhanced building permits generated by construction in the TID.

Although much of the development expenses are an expense of the TID, the building permit related revenue associated with property in the TID for 2017, estimated at approximately \$210,000, is revenue to the General Fund. The associated risk is that if the anticipated TID does not proceed as contemplated by the fiscal analysis that supported the Resolution, then revenues will fall short. In addition to the nominal annual administrative services cost allocation of \$9,220, the TID also helps support the wages for the Director of Economic Development position. 17.5% of his wages and benefits are allocated to the TID based upon an estimate of the amount of time he will spend working on projects within that area. Similarly, the significant amount of construction associated with the TID warranted continuing to retain the part-time Building Inspector that has been in place throughout 2016.

<u>Fund Balance Supported Activities</u>: From a sustainability perspective, it is essential that ongoing operating costs be supported by revenues that are also of an ongoing nature. This ensures that the revenue remains in place for future years to support the expenditure in future years. On the other hand, if an expenditure is of a one-time nature and will not be repeated in the following year, then it is appropriate to fund it from a one-time revenue source. As such, excess fund balance can appropriately be used to fund one-time expenditures. For Franklin, such a consideration is also appropriate because the General Fund fund balance has experienced funding in excess of the adopted fund

balance policy expectations. In fact, the fund balance in excess of adopted policy will increase substantially in 2017 when a repayment from MMSD is received in early 2017. A strategy, therefore, that applies existing fund balance to offset one-time expenses has two benefits: it helps to address the excess fund balance situation and it helps to address the operating budget by freeing up on-going revenues to support on-going expenses.

The following expenses are proposed to be supported through a one-time use of General Fund fund balance resources:

- ❖ Anticipated Severance costs for likely retirements by funding the severance costs the positions can be filled more quickly to help ensure a maintenance of overall productivity and service levels.
- A potential refund of an omitted manufacturing property tax payment where the firm is challenging the state in the matter. If the State loses, property taxes previously collected would need to be returned.
- ❖ Unusual Building Maintenance Costs. Important and significant building maintenance projects for the Police Department and the Fire Department totaling approximately \$68,000 are well out of line of normal maintenance expenditures, and the expense level can be eliminated the next year. Recognizing the potential for increased maintenance needs in the future, the budget does include the first year of a three-year plan to increase the total facilities maintenance budgets of the Fire Department, Police Department, City Hall, and DPW by approximately 55%. As such, an additional appropriation of \$20,100, an 18% increase over 2016's base budgeted level of \$109,900, is anticipated to carry forward into the following year.
- ❖ Economic Development Professional Fees. With a new director and new TID, the budget anticipates \$90,000 in possible Economic Development Professional Fees, \$65,000 of which is fund balance supported and \$25,000 of which is funded from ongoing revenue sources and would, therefore, remain available in future years.
- (Note: See the following paragraph on pension contributions.)
- ❖ (Note: \$1,400 of fund balance carryover for the Senior Travel Program is included as the program operator recently provided a letter that indicated they would under spend their 2016 allocation by that amount. That under spent portion will be carried forward for their use in 2017.)

<u>Defined Benefit Pension Contribution:</u> The annually required payment for the Defined Benefit Pension Plan created an opportunity to reduce ongoing operating expenditures, while enhancing our overall fiscal position. The Annual Required Contribution (ARC) is the total amount the City pays to this pension fund, a significant component of which comes from an actuarially determined cost of funding costs for prior years of service that weren't fully funded at the time.* By using fund balance to reduce the outstanding obligations from prior years, the City can reduce the ARC for the upcoming year and for future years. In the end, this converts a one-time fund balance expenditure into an ongoing operating expense reduction.

*(In the past pensions were often funded on a pay-as-you-go basis, while recent accounting rules require fully recognizing each year's cost and, as a sort of "catch-up" process, also recognizing a portion of the prior years' unrecognized costs.)

Importantly, it is also a wise fiscal strategy, the anticipated impact of which has been confirmed by Principal, the plan administrator. The fiscal gain comes from the fact that the actuary who determines the ARC (our annual payment) uses an annual interest rate charge in the calculations of 7.25 percent, while the City is earning interest on the General Fund fund balance at only about a 1percent rate. Therefore, by using fund balance to reduce the ARC, it effectively eliminates a charge of 7.25 percent on the balance that was paid off. The end result is an ongoing annual savings to the City of between \$100,000 and \$123,000, with \$67,000 to \$82,000 in the General Fund. This opportunity does not come without risk, as a poor performance by the pension fund investment could reduce some of the anticipated future cost reductions. [Note: the total ARC is split between the Sewer, Water, and General funds because that is where the employees in this pension plan work. The General fund share is \$674,200, with an additional \$162,900 each for Sewer and Water.]

Park Development: Another area where Common Council initiatives have forced budgetary inclusion is in the area of Park Development. Earlier in 2016, the Common Council adopted a policy that extended the time period to use certain, previously collected Park Impact Fees, as opposed to refunding them to current property owners. Given the full scope of the components of the Comprehensive Outdoor Recreation Plan (CORP), retaining the funding for implementation of the CORP was clearly in the best interest of the City and its residents.

That approved extension adds three years to the deadline for each of the amounts collected. However, since adoption, 6 months has gone by with little progress on additional, CORP-anticipated projects. In order to help move projects along and ensure that a lack of approved appropriations does not hold up progress, a wide range of the projects anticipated by the CORP, totaling \$4,963,555, have been set forth in the budget. In all likelihood, all of the projects would not likely be approved in or completed during 2017; nonetheless, the appropriations are set forth so that the City can reevaluate priorities and move forward. Significant use of Development Fund resources (Impact Fees) supports the projects, along with the continued application of Capital Improvement Fund fund balance and landfill siting fees as primary matching revenues. Borrowing could be considered and would be evaluated as needed, as projects move It is worth reminding everyone that each project would require Council approval before any money could be spent on the project. Set forth in this manner, the City is positioned to move forward with park projects identified in the CORP, consistent with the policy initiative that started with the Common Council's extension of the park impact fee retention period.

CITY HALL REPAIRS AND REMODEL: The Mayor's Recommended 2017 Budget also proposes \$1.8 million for the remodel and repair of City Hall. Various components of the project have been contemplated for a number of years. City Hall roof repairs, covering one section of the City Hall roof, were initially budgeted in 2014 for \$210,000. After further review, that was expanded in the 2015 budget to include \$475,000 to do both sections of the City Hall roof and \$500,000 for remodeling of the City Hall entrances and replacement of the decorative flashing/sideboards. As consideration of design architects was underway, the 2016 budget process resulted in the Common Council's elimination of the remodeling portion of the project, as a result of trying to

eliminate borrowing for 2016. Discussion at the time indicated that a combined, larger project should be considered when the MMSD repayment was received in 2017.

The recommended budget, therefore, moves the City Hall remodeling and repair project forward as contemplated by the Common Council during the 2016 budget deliberations. The roof project is now at a critical point and will need to move forward in 2017. Compounding the issue, however, two major rooftop HVAC units are in dire need of replacement. Installed around 1993, they were estimated to have a 15-year life by Johnson Controls in a 2006 study. Obviously, they have significantly surpassed that estimated useful life. Maintenance and service issues have reached a critical point this year. Until an engineering review is completed, it is difficult to estimate the HVAC costs, but \$1.8 million has been incorporated for these main components discussed above. It is worth noting that such a comprehensive project may wish to evaluate additional interior remodeling and repairs to update and refresh the building. These could be phased and additional resources included in 2018, but the roof replacement, HVAC replacement, and exterior design components linking to the roof need to be completed as soon as practicable.

Waste Management Landfill Siting Fees: The stream of revenues to the City from the Waste Management landfill, commonly referred to as the landfill siting fees, presents another opportunity to the City, as well as carrying some potential risk. In recent years, landfill siting fees have been largely dedicated to support capital funds, as shown below, with the Capital Improvement Fund receiving net amounts that remained after the fixed allocations to the other listed funds.

Landfill Siting Fee Allocations

	Capital	Equipment	Street	Capital	General	Total
	Outlay	Revolving	Improvement	Improvement	Fund	
	Fund	Fund	Fund	Fund		
2010	-	_	_	\$300,000	\$150,000	\$450,000
2011	\$100,000	\$150,000	\$200,000	\$80,448	s	\$530,448
2012	\$100,000	\$150,000	\$200,000	\$205,981	_	\$655,981
2013	\$100,000	\$150,000	\$200,000	\$281,726	-	\$731,726
2014	\$67,000	\$100,000	\$133,000	\$504,004	-	\$804,004
2015	\$67,000	\$100,000	\$133,000	\$623,473	1	\$923,473
2016	\$67,000	\$200,000	\$133,000	\$588,954	_	\$988,954
2017	\$148,000	\$200,000	\$133,000	\$500,000	\$50,000	\$1,031,000

(Note: There is a small revenue, \$19,500, recorded to the General Fund which is a reimbursement payment to the City that offsets a matching expenditure in that same fund.)

The Mayor's Recommended 2017 Budget continues to significantly dedicate landfill siting fees to the listed capital funds. As can be seen, however, a small allocation amounting to \$50,000 has been designated to the General Fund, as was previously done prior to 2011. Given the potential, long-term access to the funding source, dedication of some limited amount for ongoing expenses would not be unreasonable. There is risk, however, since the landfill's operator is still awaiting a final WDNR approval for the landfill expansion before the long-term revenue stream is finally guaranteed. Nonetheless, an appropriately small allocation to the General Fund would be a minor issue compared to the more significant impact on the capital funds. As such,

despite some risk, the stability of the revenue and the anticipated growth was viewed as an opportunity to aid in retaining current service levels without accessing the prior year property tax allowances that the Common Council had previously determined not to pursue.

Departmental Operating Expenses (Excluding Personnel and Capital Outlay): In addition to all of the steps taken and described above, the City has also been very restrictive in adjustments to non-personal services line items for operating departments. In fact, it is fair to say that most departments have already experienced a reduction in operating expenses support over the period where municipal property tax collections have been frozen. Following are some examples of this point.

❖ Together, Information Systems, Administration, Finance, and Auditor have reduced non-personnel budgeted expenses nearly \$18,000 since 2014 (around 3% of such 2017 expenses), despite Finance absorbing some additional software/payroll related costs.

Assessing has increased only because in 2016 the Common Council approved eliminating a position and contracting the service out at a reduced cost and

moving to a more cost effective annual revaluation.

Municipal Buildings has experienced over a \$15,000 reduction, which is nearly

13% of their 2017 non-personnel budget.

❖ The Police Department has absorbed a reduction of over \$31,000 since 2014, but that number should be adjusted for the \$54,000 fund balance support in 2017 for one-time facilities maintenance projects. With that considered, the reduction is over \$85,000 or nearly 7.5% of their 2017 non-personnel operating expenses.

- ❖ The Fire Department non-personnel budget shows nearly an \$80,000 increase since 2014, but almost \$55,000 of that is for contracted services that directly draw offsetting revenues. Another \$14,000 is the fund balance supported building maintenance repair discussed above. The result is a modest \$10,000 (2.2%) increase for 2017 over the 4-year period.
- ❖ Engineering, Highway, and Parks have fared no better reducing their operating expense line items by \$12,585 over that period.
- ❖ Building Inspection has back-tracked \$8,830, nearly 30% of their remaining total.

The result is that to maintain a pattern of municipal property tax levy freezes, Departments have generally experienced reductions in their operating expenses. That is in addition to having to absorb cost increases that their line items may have or will be subjected to in 2017 or since 2014. Such a pattern is simply not sustainable if the City wishes to maintain current operations. With that kind of stagnation, it is fair to conclude that additional cuts from operating expenses will likely have direct effects on operations.

ADDITIONAL SUBSTANTIVE CHANGES OR ISSUES: In addition to the overall perspective discussed above, the following items represent other substantive items influencing the Mayor's Recommended 2017 Budget.

Revaluation: It is worth noting that the property revaluation will cause a shift in how the total municipal property tax is distributed between property owners. This

- shift is based directly upon the real estate market conditions affecting properties differently. A reduction in manufacturing property and personal property valuations, as determined by the State, will simultaneously create an overlay that sees the property tax burden shift from manufacturing properties to residential properties.
- ❖ State Shared Revenues and State Controlled Revenues: State Shared Revenues continue to fall, which includes general transportation aids. Expenditure Restraint payments will also fall as our tax levy freezes and constrained expenditures impact the State's distribution formula. The State controls the hotel motel tax via statute. Their recent change in the statute will divert significant resources from the City's general coffers. The hotel/motel tax was expecting to collect \$260,000 in 2016, but that is reduced to \$174,358 in 2017.
- ❖ Overpayment of Landfill Siting Fees: Waste Management has recently determined that they had been overpaying for over a year as compared to the requirements of the contract. Waste Management was prepared to collect the overpayment through deductions in the monthly payments. City staff will bring forward a proposal in the upcoming weeks to refund the overpayments in full from General Fund fund balance and, thereby, allow the 2017 landfill siting fees to remain at their full amount. The details are being worked out, and the item will go to the Finance Committee first, time permitting. The Mayor's Recommended 2017 budget is premised upon the Common Council authorizing the repayment when the complete details of the proposal is brought forward in the coming weeks.
- ❖ Anticipated Un-spent Appropriations: Each year the City incorporates a negative appropriation to effectively back-out budgeted expenditures that do not occur or personnel vacancies that do occur. This practice is intended to help ensure the City does not "over tax" by collecting property taxes for expenditures that do not occur. The strategy also gives operating departments greater flexibility to adapt to fluctuations in line items between years. The flip side of this plan is that if all appropriations are expensed, the City would find itself realizing the budgeted, but unanticipated, deficit. For 2017, the Anticipated Un-spent Appropriations have been left at the rate established by the Common Council within the 2016 budget: \$470,220. Achieving these reductions becomes more difficult each year as the budget line items are tightened and natural growth doesn't occur. As such, it is very possible that any further cuts in operating line items will simply result in falling short in meeting the necessary level of anticipated un-spent appropriations.
- ❖ As presented to the Common Council during a recent discussion on overtime usage, the budget process identified that the 2016 budget was shorted in appropriations to cover three police officers. At the same time, an offsetting reduction in OPEB contribution requirements, as determined by a required actuarial review, became available based largely upon the City's efforts in managing health care costs. The added personnel appropriations and reduced OPEB demands were both incorporated into the 2017 budget figures.

❖ Wisconsin Retirement System (WRS) retirement costs, all stemming from Police and Fire Department positions, took a big bite out of the budget increasing by approximately \$228,000. The increase is generated by increases in applicable WRS rates and the added charges for any additional Police and Fire wages, such as 2017 raises per the approved labor contract.

Personnel Changes:

- The budget anticipates wage adjustments consistent with the recently adopted Police Union labor agreement. Non-represented employee wage and salary adjustments are planned for implementation mid-year, as was done in 2016, so that the best figures are available as to the market adjustments made by peer communities.
- Appropriations were not available for new positions, but a grant-funded Coalition Coordinator and swapping Clinic Nurse hours for additional part-time Sanitarian hours both occurred in the Health Department.
- Building permit fees from TID 5 construction are anticipated to fund the retention of a part-time Building Inspector.
- The Light Equipment Operator partially funded in 2016 was eliminated due to insufficient funding available to fill the gap built into the 2016 budget, as previously noted above. (Note: The position had not yet been filled.)

Employee Benefits:

The Self Insurance Fund (Health Insurance) has seen health insurance premium rates frozen or reduced for 4 years. A continuation of that trend is not possible without a total overhaul of the health insurance strategy and coverages. Stagnant rates are simply not sustainable in the health insurance market place. Premium rates are anticipated to increase about 5%.

❖ General Fund Contingency:

The General Fund anticipated a total contingency of \$625,000. \$125,000 of which is funded and available for unexpected expenses that frequently occur during the year. The remaining \$500,000 is "Restricted Contingency." Use of the funds requires a new budget authorization and would use up fund balance. The appropriation provides some emergency appropriations in the event of special circumstances. It also preserves space under and supports the City's level of expenditures as calculated for the Expenditure Restraint Program. Together, the restricted contingency provides both short-term and long-term benefits.

General Fund Fund Balance and Deficit:

The General Fund reflects a total deficit of \$1,492,490, \$500,000 is restricted contingency, as discussed above. \$318,300 are for one-time, fund balance supported activities as discussed in detail above. The remaining \$674,190 represents the General Funds portion of the payment to the Defined Benefit Pension Plan as discussed in detail above. All of these actions combined would return the undesignated fund balance to under 26 percent, which brings it back in line with the policy as adopted.

Tax Bill, Tax Levy, and Tax Rate Implications

The following breakdown reflects the tax levy recommendations by fund.

	City of	<u>Franklin</u>			
	Tax Levy	Information			
	2016	2017	2016	2017	
City Tax Rate	Budget	Budget	Budget	Budget	
Components	Tax Levy	Tax Levy	Tax Rate	Tax Rate	
Capital Outlay	437,100	444,300	0.1325725	0.1233426	
Equipment Replacement	342,600	348,300	0.1039106	0.0966919	
Street Improvement	693,500	704,900	0.2103386	0.1956881	
Debt Service	1,500,000	1,300,000	0.4549502	0.3608944	
Subtotal	2,973,200	2,797,500	0.9017719	0.7766170	
Library Program	1,287,000	1,296,600	0.3903473	0.3599506	
General Fund Program	16,248,800	16,525,400	4.9282631	4.5876346	
Total	20,509,000	20,619,500	6.2203824	5.7242023	
Prior Year Levy	(20,509,000)	(20,509,000)	0.0357210	(0.0062434)	*
Increase in Tax Levy	-	110,500	6.2561034	5.7179589	

Note: Table is based upon preliminary assessed valuations.

The resulting City tax rate falls to \$5.72 per \$1,000 of assessed value, approximately \$.54 less than last year's City tax rate.

As discussed above, the State constrains allowable tax levy growth. From a long-term financing perspective, caution is again advised in waiving allowable tax levy growth. Once the levy increase is waived in a given year, future years cannot as easily recapture that full, allowable levy growth. There is a two-year look-back opportunity in 2017 to recapture a portion of the allowable levy growth not taken in a given year, but after that any potential growth allowance not captured is lost. In the Mayor's Recommended 2017 Budget, the Mayor did not recommend appropriating for the additional allowable tax levy from the look-back allowance.

Assessed Valuation

The year 2016 is a reassessment year. The preliminary assessed value of \$3,602,161,325, exclusive of continuing TIF District values, increased from the prior year by about 9.25%, principally the result of the revaluation but including new construction or investment. The Board of Review is not complete at this time, so adjustments to the valuation and resulting tax rates will occur. State Manufacturing values, which have been estimated, are also not available at this time. When information is available, the final assessment information may slightly change the percentages and resulting estimated tax rates.

^{*}The intent with this adjustment is to ensure that the State's equalization adjustments continue to have only a nominal impact on the final reported tax rate from that which is reported herein.

SUMMARY DISCUSSION BY FUND

General Fund

The General Fund is one section of the City's overall budget. It is the largest segment of the City's total budget and includes the operating expenditures of City departments. Most of the discussions above are items that reflect activity in the General Fund.

The recommended expenditure budget for 2017 is \$25,897,313 and reflects an increase of 1.3% from the 2016 budget. The initiatives itemized above generally all occur within the General Fund, except those related to capital items. The recommended expenditures are the requests of the departments as adjusted by the Mayor.

The actual General Fund tax levy revenue for 2016 is budgeted at \$16,248,800. The recommended General Fund tax levy for 2017 is \$16,525,400. This increase of 1.7% can be considered to come from a share of the total growth in the property tax levy and/or from the transfer of levy out of the Debt Service Fund, as discussed above.

The budgeting philosophy remains that departments are to budget at an estimate of an average year's exposure with the understanding that the departments will be able to request additional appropriations from contingency or fund balance in a year in which there are unique circumstances or above average departmental needs for items such as overtime costs, salt purchases, fuel, or claims against the City, etcetera.

Library Fund

The Library is requesting expenditure funding of \$1,485,561, an increase of \$51,590 (3.6%) from the 2016 adopted budget, in support of Library activities. Their spending level is supported by property tax levy of \$1,296,600, which is approximately an increase of .75%. The intent was to allow the fund to grow at approximately the same rate the State allowed the City's total property taxes to increase (.63%). The Library Board has expressed concerns, as reported by the Library Director, that the classification and compensation study implementation has impacted their operations more extensively since a number of the Library positions were those significantly under market rate. The Library Board, therefore, requests additional levy to compensate for that distinction. Given the years of freezing the levy, there was no additional levy to provide for this funding enhancement. The result is that the 2017 budget submitted by the Library, when offset against revenues, reflects a reduction in the fund balance of \$64,914. 2017 would then be the third year in a row that the Libary Fund operated at a deficit. With a projected end-of-2017 fund balance of under \$300,000, the net expenditure level is not sustainable.

Solid Waste Collection Fund

The Solid Waste Collection Fund receives revenue from user fees, landfill tippage fees, and recycling grants. Its expenditures include contract services for hauling solid waste and weekend staffing from Public Works.

For 2017, the Solid Waste Collection Fund does not anticipate a user fee rate increase. The number of participating households rises with new development. The hauler's

actual 2016 rate increase, which is tied to the rate of inflation, was much smaller than anticipated in the 2016 budget. As inflation rates are still quite low, no further increase in appropriations is needed for the hauler in 2017. Projected total revenues of \$1,621,400 are anticipated to be sufficient to continue to slowly grow the fund balance to an appropriate level, because total expenditures are only at \$1,550,306.

Sanitary Sewer Fund

The Sewer Fund receives its revenue primarily from user fees. Its expenditures are to MMSD, salaries, benefits, capital assets, and other costs of maintaining and improving the local sanitary sewer system. The Retained Earnings in this fund had increased over the past several years, but most of those reserves were invested in the Waste Water Building recently completed. Sewer rates are proportionally increased to cover any MMSD increase and meet local operating costs of the fund. A total rate increase of 5% is anticipated, which covers an MMSD rate increase of about 2.5% for 2017. This adjustment reverses the rate reduction in 2016. The fund's budget does include the purchase of a \$240,000 camera and televising equipment.

Water Utility

Information is not available on the budget for the Water Utility at this time. The approving body for the Water Utility is the Franklin Board of Water Commissioners. Information will be included in the 2017 City of Franklin Annual Budget Book.

Capital Outlay Fund

Capital assets are purchases of assets that are reasonably expected to last more than one year and benefit multiple years. Included in this category are all new capital assets and replacement capital assets that do not meet the criteria for inclusion in the equipment replacement program and are not larger projects that are part of the Capital Improvement Fund.

Expenditures of \$738,868 are anticipated. This is slightly down from 2016, but remains significantly up from 2013 and 2014 levels. Achieving the recommended level of expenditures is made possible through the following actions:

- ❖ A \$475,000 transfer to the fund from the General Fund that occurred in 2015, a portion of which remains in the fund balance.
- ❖ 2016 and 2017 expenditures will use up a substantial amount of the fund balance.
- 2017 also incorporates an additional \$81,000 in landfill siting fees to support the expenditures.
- ❖ The video conferencing equipment approved for purchase in 2016 will not be purchased. As such, the funds will drop to the fund balance at the end of 2016 and will be used in 2017 for higher priority items.

A 5-year projection shows the fund remaining with a fund balance generally around \$65,000. To maintain that fund balance, which is slightly lower than desirable by policy, expenses will need to return to around the 2013 and 2014 levels, which is closer to \$550,000 per year. There may be some challenge in doing so. In 2017, for example,

department heads identified needs of \$1.2 million as compared to the initially anticipated \$550,000 target.

Although the Police Department remains the largest departmental user at nearly \$300,000, Information Systems received nearly \$140,000 to ensure continued, important network and security improvements that have been identified by the new Director. A complete listing of approved items is included later in this document.

Equipment Replacement Fund

The Equipment Replacement Fund provides for the replacement of various types of motorized equipment. New equipment is purchased by other funds. Replacement equipment purchased is placed on a depreciation schedule in the year acquired. Replacement is made based upon the estimated useful life of the equipment. Funding from the tax levy and other sources should approximate the annual depreciation of the replacement value attributed to the City's total fleet based on estimated useful life.

For 2017, the Equipment Replacement Fund has the replacement of an ambulance, two Building Inspection vehicles, and three Highway vehicles. Overall, this fund continues to be underfunded and will need support in six years when expensive fire equipment replacements are needed. It has not, however, been possible to further increase funding given the recent history of property tax freezes.

Street Improvement Fund

The Street Improvement Program is a separate capital projects fund to give visibility to street improvement activities. In general, subdivisions that developed during the 1990's residential growth period are aging. Those streets will need to be resurfaced in the coming years. The Engineering Department has provided a "2017 Local Street Improvement Program" prioritized listing which is included in the proposed budget document. Sufficient funding is included to cover the first 6 of the 11 projects listed.

Revenue consists of Tax Levy support of \$704,900 in 2017, an increase of 1.7%. Landfill siting revenue of \$133,000 continues to be incorporated for 2017. 2017 is not a year of the biennial grant. In the short term, this fund is arguably underfunded as the fund balance is falling to 15% of 2017 expenditures. In the longer term, the available revenues are insufficient to fund all of the projects scheduled to be implemented in the time frames projected. As such, existing road surfaces must exceed the anticipated replacement life, repair and replacement cost-per-mile needs to decrease, or long-term future appropriations will need to increase. As an example, the City has been spending \$900,000 per year, without any noticeable regression of the PASER ratings; however, Engineering is requesting at least \$1 million per year after 2017, which would deplete the fund.

Capital Improvement Fund

The Capital Improvement Fund is a separate capital projects fund intended for larger development projects. A Capital Improvement Plan is used to project public improvement needs for the coming years. The Capital Improvement Fund uses this five-year forecast for planning purposes. Items contained in the Capital Improvement Fund are financed with landfill siting fees, resources from other funds, and from the

issuance of debt. The proposed 2017 amount would constitute the largest spending plan in many years, largely because it is necessary to provide appropriations for the potential development and infrastructure contemplated by the Common Council by their action to adopt a resolution to create TID 5. The expenditure plan includes \$24.9 million with \$10.9 million to support Baseball Commons projects, \$4.9 million for park projects (funded, in part, by \$2.9 million by park impact fees), \$4.7 million in assessable utility and infrastructure projects related to Baseball commons, \$1.8 million for City Hall repairs and remodeling, and \$102,000 in Public Safety projects. Resources include \$8.5 million in new borrowings if all projects are to occur.

As noted above, the parks project listing is very aggressive and extensive, but it can be reasonably expected that not all projects will actually move forward during 2017. A broader array has been appropriated to aid in moving forward with use of the park impact fees in furthering the intent of the CORP. The intent is to ensure that progress is made in completing park development projects before the expiration of the park impact fee retention extension that the Common Council adopted earlier in 2016. As such, actual borrowing levels for the park projects will require further determinations as the Common Council and Parks Commission work to move projects forward.

The five-year forecast would require an additional \$11 million borrowing in 2018 to support projects that year and would continue to anticipate \$2 million every other year thereafter.

For internal control purposes, projects identified as "Approved" indicate Common Council authorization for staff to proceed with action steps on the project, although spending on said projects requires further Common Council authorization in advance. For similar internal control purposes, projects identified as "Projects Pending Approval" are part of the valid, total appropriation (once the budget is approved, of course) but further direction is required from Common Council to authorize the direction and scope of the project. Other than staff effort preparing such projects for the Common Council's approval to proceed, resources are not to be spent on the project until the Common Council designates the project as "Approved," unless such spending is otherwise directed by the Common Council.

Development Fund

The Development Fund provides resources from new development for infrastructure needed to support that development. The primary revenues are impact fees. Impact fees are being used to support Debt Service on the Police, Fire, Library and Drexel Avenue infrastructure projects; although reduced development in recent years has diminished the available resource. Park Impact fees had accumulated for some time, and an extension for the retention period was approved by the Common Council in early 2016.

For 2017, \$791,000 in impact fees are expected. An increase in fee collections is expected related to the Baseball Commons development. Debt Service support of \$454,000 is appropriated; however, not all of these funds are likely to be available. \$2.9 million in Park impact fees would be needed to support the park projects in the Capital Improvement Fund if all projects were actually to occur in 2017.

Debt Service Fund

The property tax levy supporting the fund drops \$200,000 to \$1.3 million. The property tax levy supporting this fund has fallen for a number of years, which has supported operations in other funds of the City. The 2017 level, however, would constitute the lowest property tax levy level allowable without levying a separate increase in the property tax levy specifically to support debt. The City has not taken this step in the past.

The City refunded \$5.8 million in General Obligation debt in 2016, which will save debt service costs over the next five years. The reduced Capital Improvement activity of the last several years has also reduced the debt service costs; however, significant debt is planned in the Capital Improvement Fund beginning in 2017.

Grant Funds

In Sept 2016, the City received a \$125,000 Grant to work with the school district to combat substance abuse. This 5-year renewable grant will add to City services to fight this public safety crisis.

Budget Process

Staff works with the Mayor for months in developing a recommended budget for presentation to the Common Council. The ordinance provides that the Common Council's Committee of the Whole review and make recommendations on the budget. Staff will work with the Aldermen directly or through the Committee of the Whole review process to ensure the Aldermen have the information necessary to review and consider the Recommended Budget. Aldermen will be able to alter the budget that is submitted to the public hearing by making a motion to recommend an amendment to the Mayor's 2017 Recommended Budget. Such a motion would require approval by a majority of members of the Committee of the Whole. Absent any such action, the Recommended Budget as submitted by the Mayor would be published for presentation at the public hearing.

Conclusion

Many of the changes noted in the budget are outside of the City's control. The State's reductions in shared revenues, reduction of hotel/motel taxes, and levy limits, for example, significantly restrict the City's options. In recent years, however, the City has unilaterally implemented even stricter controls and has only levied new additional municipal property taxes of \$42,000 out of an allowable \$802,788 since 2013. This amounts to just 5.23% of the allowable levy increase.

The constraint on the levy has been made possible through a variety of means, but those options are largely used up, as evidenced by the following:

- The 2017 reduction in property tax support to the Debt Service Fund is the last amount that can be safely transferred.
- A significant general reduction in departmental operating expenses has occurred across the board since 2014, so further cuts are not practicable without service reductions.
- Since 2014, there has been a significant restriction on the ability to add staff and productivity; in fact, the partially funded DPW worker had to be eliminated.

- Landfill Siting Revenues had been designated fully toward capital requirements, but 2017 sees the re-institution of the use of some of these funds in the General Fund for operating support despite the need for enhancement of the capital funds.
- Anticipated Un-Spent Appropriations were set by the Common Council in 2016 at over \$470,000, which figure cannot reasonably be increased without anticipating a deficit.
- Options to expand revenues are constrained because the State has expanded the list of revenues that now force a reduction in the allowable municipal property tax levy or revenues are already budgeted at appropriate levels.
- Reassigning resources from other capital funds is not a realistic option given the long-term fiscal needs of each of those funds.

As initially stated, the Mayor's Recommended 2017 Budget maintains the status quo for departmental operations while reacting to and incorporating initiatives that the Common Council has identified. In doing so, it has pushed the limits of what can be accomplished within the constrained revenue policies the City has pursued. At some point, existing operations and existing revenues cannot be squeezed further. Normal, market growth in the expenses for current operations have been absorbed in the budget through a variety of means. Those tools are running out of steam. The risky position in which the City has placed itself is that very little remains in the way of options if the City wishes to pursue any service enhancements. More importantly and of much greater risk, simply maintaining current operations and core services after 2017 may exceed the ability of the City to fund or otherwise absorb the gradual, natural cost increases without re-evaluating a willingness to fund those services through property tax increases.

The Mayor's Recommended Budget will be available for inspection at the City Clerk's Office and at the Library and will be posted on the City website on 9/21/2016.

Respectfully submitted,

Mark W. Luberda

Director of Administration

Operating Funds:		2014 Actual		2015 Actual		2016 Adopted Budget		2016 Amended Budget	{	201 6 Estimate 12 months)		2017 Adopted Budget	Percent Change
General Fund Revenue	•			·									
Other Taxes	\$	1,755,636	\$	1,829,656	\$	1,885,000	\$	1,885,000	\$	1,834,000	\$	1,785,558	-5.3%
Intergovernmental Revenue		2,536,187		2,775,349		2,321,200		2,321,200		2,326,900		2,237,400	-3.6%
Licenses and Permits		804,077		669,366		843,550		843,650		739,870		1,049,365	24.4%
Fines, Forfeitures, and Penalties		421,976		484,957		440,000		440,000		450,000		500,000	13.6%
Public Charges for Service		1,423,186		1,544,611		1,544,975		1,544,975		1,448,900		1,753,250	13.5%
intergovernmental Charges		136,372		192,188		203,200		203,200		201,300		203,200 220,000	0.0%
Interest Revenue		290,132		238,562		205,200		205,200		210,500		•	7.2%
Miscellaneous Revenue Transfers from Other Funds		147,239 9,931		155,582 0		163,900		163,900 0		99,300 0		128,150 0	-21.8%
Total non-tax levy revenue		7,524,736		7,890,271		7,607,025		7,607,025		7,310,770		7,876,923	3.5%
Property Taxes Total Revenue		16,217,272 23,742,008		16,230,066 24,120,337		16,248,800 23,855,825		16,248,800 23,855,825		16,250,600 23,561,370	_	16,414,900 24,291,823	1.0%
Total Revenue		23,142,000		24,120,007		20,000,020		25,055,025		20,001,070		24,251,025	1,0 /6
Expenditures								0.075.000		0.007.000		0.000.007	0.00/
General Government	\$	2,786,742	Þ	2,720,468	\$	2,616,630	Þ	2,675,698	\$	2,937,000	\$	2,689,937	2.8%
Public Safety		15,367,024		15,983,169		16,128,832		16,142,346		15,985,465		16,768,325	4.0%
Public Works Health and Human Services		3,560,384		3,046,339		3,612,003		3,695,043		3,867,365 650,666		4,196,359 684,797	16.2% 0.1%
Culture and Recreation		633,959 186,999		633,388 201,798		684,191 191,911		684,191 193,911		184,434		196,218	2.2%
		355,354		568.380		579,858		634,573		576,818		623,677	7.6%
Conservation and Development		350,354 N		000,360		579,838 650,000		483,700		0,010		625,000	13.6%
Contingency Transfers Out & Other Financing Uses		0		550,000		1,200,000		1,200,000		1,200,000		023,000	-100.0%
Total Expenditures	\$	22,890,462	\$	23,703,542	\$	25,563,425	\$	25,709,462	\$	25,391,738	\$	25,784,313	0.9%
Fund Balance:													
Beginning of Year		7,781,567		8,633,113		9,049,908		9,049,908		9,049,908		7,219,540 (1,492,490)	
Net Change/Transfer from Fund Bal. End of Year	\$	851,546 8,633,113	\$	416,795 9,049,908	\$	(1,707,600) 7,342,308	\$	(1,853,637) 7,196,271	\$	(1,830,368) 7,219,540	\$	5,727,050	
End of Year	-	0,033,113		3,043,300	Ÿ	1,342,300	Ψ	7,100,271	Ψ	7,210,040		0,727,000	
Non-Spendable Fund Balance	\$	2,273,071	\$	2,239,802	\$	2,416,766	\$	2,416,766	\$	2,198,616	\$	75,000	
Special Revenue Funds Revenue													
Property Taxes - Library	\$	1,240,000	\$	1,240,000	\$	1,287,000	\$	1,287,000	\$	1,287,000	\$	1,296,600	0.7%
Reciprocal Borrowing - Library		101,087		84,961		78,000		78,000		78,000		90,000	15.4%
Miscellaneous Revenue - Library		8,369		2,766		0		. 0		8,500		8,500	
Library Auxiliary		77,251		65,908		54,150		80,654		85,000		69,750	28.8%
Civic Celebrations		106,733		111,089		103,000		103,000		142,600		110,000	6.8%
St Martins Fair		37,042		49,360		50,600		50,600		44,650		52,000	2.8%
Donations		43,054		35,248		20,500		20,500		59,550		30,825	50.4%
Grant		186,763		117,916		458,150		471,515		31,400		226,000	-50.7% 1.9%
Solid Waste Collection Total Revenue		1,607,312 3,407,611		1,585,016 3,292,264	\$	1,591,165 3,642,565	\$	1,591,165 3,682,434	\$	1,618,561 3,355,261	\$	1,621,400 3,505,075	-3.8%
Expenditures		0,,01,011		-i-awima.	۲	-,- 1,,,,,,	4	-, - ,	٠	-,,	٠	-,,	3.0,0
Library		1,318,644		1,391,347	\$	1,433,971	\$	1,445,669	\$	1,416,260	\$	1,455,371	1.5%
Library Auxiliary		93,178		76,579	•	91,900	•	145,653	Ψ.	97,200	Ψ.	69,750	-24.1%
Civic Celebrations		112,057		109,505		123,389		123,389		137,886		108,837	-11.8%
St Martins Fair		47,887		50,518		50,736		50,736		44,467		51,632	1.8%
Donations		22,829		24,118		133,101		135,235		26,500		129,450	-2.7%
Grant		177,388		133,136		525,350		538,715		30,800		283,874	-46.0%
Solid Waste Collection		1,579,235		1,540,457		1,533,551		1,533,551		1,541,328		1,550,216	1.1%
Total Expenditures	·	3,351,218		3,324,660	\$	3,891,998	\$	3,972,948	\$	3,294,441	\$	3,649,130	-6.2%
Net Revenue (Expenditures)		56,393		(32,396)		(249,433)		(290,514)		60,820		(144,055)	
Fund Balance													
i dia balance													
Beginning of the Year		1,089,537 1,145,930		1,145,930 1,113,534		1,145,930 896,497		1,145,930 855,416		1,113,534 1,174,354		1,174,354 1,030,299	

Operating Funds:		2014 Actual		2015 Actual		2016 Adopted Budget	2016 Amended Budget	(1	2016 Estimate 2 months)		2017 Adopted Budget	Percent Change
Capital Expenditure Funds <u>Equipment Replacement Fund, Capital Outl</u>	aγ Fι	ınd & Street İmp)ro	vement Fund				-				•
Revenue Property Taxes-Capital Outlay Property Taxes-Equip Replacement Property Taxes-Street Improvement	\$	430,000 337,000 681,600	\$	433,200 339,500 687,300	\$	437,100 342,600 693,500	\$ 437,100 342,600 693,500	\$	437,100 342,600 693,500	\$	444,300 348,300 704,900	1.6% 1.7% 1.6%
Total Prop Tax Levy - Capital Intergovernmental Revenue		1,448,600 77,354		1,460,000 8,131		1,473,200 70,000	1,473,200 70,000		1,473,200 67,000		1,497,500	1.6%
Landfill Siting Revenue Miscelianeous Revenue Transfers from Other Funds		300,000 246,554 5,395		300,000 75,077 500,000		400,000 70,000 0	400,000 70,000 0		400,000 162,300 0		481,000 76,500 3,500	20.3% 9.3%
Total Revenue	\$	2,077,903	\$	2,343,208	\$	2,013,200	\$ 2,013,200	\$	2,102,500	\$	2,058,500	2.3%
Expenditures Capital Outlay-Equip Replacement Capital Outlay-Capital Outlay Capital Outlay-Street Improvement	\$	237,781 675,424 1,013,025	\$	360,680 651,673 837,957	\$	655,000 900,268 940,000	\$ 655,000 1,121,025 940,000	\$	650,000 1,027,328 925,000	\$	650,000 696,868 940,000	-0.8% -22.6% 0.0%
Total Expenditures	\$	1,826,230	\$	1,850,310	\$	2,495,268	\$ 2,716,025	\$	2,602,328	\$	2,286,868	-8.4%
Fund Balance Beginning of the Year End of the Year	<u> </u>	2,472,183 2,723,856	\$	2,723,856 3,216,754	\$	3,216,754 2,734,686	\$ 3,216,764 2,513,929	\$	3,216,754 2,716,926	\$	2,716,926 2,488,558	
Debt Service Fund Revenue	-						 · · · · · · · · · · · · · · · · · · ·				:	
Property Taxes - Debt Service Miscellaneous Revenue	\$	1,600,000 76	\$	1,600,000 396	\$	1,500,000 -	\$ 1,500,000 -	\$	1,500,000	\$	1,300,000	-13.3%
Transfer from Other Funds Transfer from Special Assessments		226,811 150,763		182,493 100,000		205,000	205,000	_	112,800		180,514 146,599	-11.9%
Total Revenue Proceeds from Borrowing Expenditure	\$ \$	1,977,650 66,747		1,882,890	\$ \$	1,705,000 -	\$ 1,705,000 5,924,202	\$ \$	1,612,800 5,924,202	\$ \$	1,627,113 -	-4.6%
Debt Service * Bond Issue Cost	\$	915,644	\$	910,673	\$	1,591,298	\$ 1,566,711 53,789	\$	1,565,466 53,789	\$	1,627,463 -	2.3%
Refunded Debt Interfund Advances (Repayments)		5,895,000 1,062,000		1,075,000		-	5,948,789 -		5,948,789 -		-	
Fund Balance Beginning of the Year Interfund advances *		(2,099,712) 1,075,000		(970,959) -		1,258	1,258 -		1,258		22,747	
End of the Year	\$	(970,959)	\$	1,258	\$	114,960	\$ 113,702	\$	22,747	\$	22,397	
Special Assessment Fund Balance * Excludes TIF Districts Debt service and	\$ d inte	546,237 rnal investment		506,026 tivity	\$	506,026	\$ 506,026	\$	402,315	\$	255,716	
Summary of Budgeted Funds (without Capi	itai In	nprovement and	De	evelopment Fund	s):							
Total Revenue	\$	31,205,172	\$	31,638,699	\$	31,216,590	\$ 31,256,459	\$	30,631,931	\$	31,482,511	0.9% -0.6%
Total Expenditures		28,983,554 20,509,000		29,789,185 20,509,000		33,541,989 20,509,000	34,018,935 20,509,000		32,907,762 20,510,800		33,347,774 20,509,000	0.00%
Total Tax Levy Percent of Total Revenue	_	65.7%		64.8%		65.7%	65.6%		67.0%		65.1%	
Assessed Value Tax Rate Tax Rate - Final		3,258,448,900 \$6.294 \$6.295		3,297,064,200 \$6.220 \$6.256		3,297,064,200 \$6.220				;	3,602,161,325 \$5.693	9.3% -8.5%
Total Fund Balance - (excl non-spendable)		9,805,105		11,647,677		9,177,710	8,768,577		9,337,265		9,449,019	3.0%
Sanitary Sewer Fund Revenue												
Charges for Services Miscellaneous Revenue	\$	3,268,246 59,846	\$	3,343,542 23,756	\$	3,378,800 5,000	\$ 3,378,800 3,500	\$	3,271,600 3,500	\$	3,444,360 3,500	1.9% -30.0%
Total Revenue	\$	3,328,092	\$	3,367,298	\$	3,383,800	\$ 3,382,300	\$	3,275,100	\$	3,447,860	1.9%
Expenditures Operations and Maintenance Capital Outlay & Other Transfers to Other Funds	\$	2,739,532 173,617 95,400	\$	2,884,650 29,971 96,600	\$	3,118,213 170,000 96,750	\$ 2,582,020 170,000 96,750	\$	2,852,544 170,000 96,750	\$	3,131,750 170,000 99,750	0.4% 0.0% 3.1%
Total Expenditures	\$	3,008,549	\$	3,011,221	\$	3,384,963	\$ 2,848,770	\$	3,119,294	\$	3,401,500	0.5%
Net Revenue (Expenditures) Retained earnings	\$	319,543	\$	356,077	\$	(1,163)	\$ 533,530	\$	155,806	\$	46,360	
Beginning of the Year Transfer to invested in Capital		2,660,848 (115,926)		2,864,465 (1,682,732)		1,537,810 (53,200)	1,537,810 (53,200)		1,537,810 (23,000)	_	1,670,616 (271,000)	
End of the Year	\$	2,864,465	\$	1,537,810	\$	1,483,447	\$ 2,018,140	\$	1,670,616	\$	1,445,976	
Interfund Advance		2,198,616		2,198,616		2,198,616	2,198,61 6		2,198,616		0	

		2014		2015		2016 Adopted		2016 Amended		2016 Estimate		2017 Adopted	Percent
Operating Funds: Capital Improvement Fund (One time proje	cts);	Actual		Actual		Budget		Budget	_	(12 months)		Budget	Change
Revenue							_						
Landfill Siting Revenue Miscellaneous Revenue	\$	504,004 (2,302)	\$	623,473 4,681	\$	498,000 70,193	\$	498,000 70,193	\$	348,000 70,200	\$	389,500 5,000	-21.8% -92.9%
Other Financing Sources		756,557		657,300		2,120,953		2,120,953		1,375,000		15,018,975	608.1%
Total Revenue	\$	1,258,259	\$	1,285,454	\$	2,689,146	\$	2,689,146	\$	1,793,200	\$	15,413,475	473.2%
Proceeds from Borrowing	\$	1,962,660	\$		\$	950,000	\$	950,000	\$	-	\$	8,330,000	
Expenditures	•	, ,				ŕ		,				, ,	
Capital Outlay Fund Balance	\$	1,564,246	\$	1,571,219	\$	3,775,359	\$	4,375,855	\$	2,309,147	\$	24,636,001	552.5%
Beginning of the Year		318,928		1,975,601		1,975,601		1,975,601		1,689,836		1,173,889	
End of the Year	\$	1,975,601	\$	1,689,836	\$	1,839,388	\$	1,238,892	\$	1,173,889	\$	281,363	
		2014				2016 Adopted		2016 Amended		2016 Estimate		2017 Adopted	Percent
		Actual				Budget		Budget		(12 months)		Budget	Change
Development Fund (impact Fees) Revenue	*****												
Park Impact	\$	184,592	\$	137,670	\$	175,000	\$	175,000	\$	225,000	\$	300,000	71.4%
Sanitary Sewer - SW Zone		17,568		2,928		-		5.000				-	20.09/
Administrative Fee Water Impact		5,830 235,415		3,630 133,352		5,000 200,000		5,000 200,000		6,000 225,000		6,000 275,000	20.0% 37.5%
Transportation Impact		51,436		20,533		37,000		37,000		12,000		37,000	0.0%
Fire Protection		48,134		27,116		40,000		40,000		40,000		40,000	0.0%
Law Enforcement Impact		88,431 51,821		50,222 38,526		73,000 55,000		73,000 55,000		73,000 60,000		73,000 60,000	0.0% 9.1%
Library Total Impact Fees	\$	683,227	\$	413,977	\$	585,000	\$	585,000	\$		\$	791,000	35.2%
Interest, Investment & Other Revenue	•	161,665	•	63,882	•	36,334		36,334	·	55,000	·	36,618	0.8%
Total Revenue		844,892		477,859		621,334		621,334		696,000	,	827,618	33.2%
Expenditures												484 480	
Transfer to Debt Service Transfer to Capital Improvement		226,811 1,499,910		182,494 607,299		455,617 420,953		455,617 420,953		112,800 250,000		454,450 2,891,185	-0.3% 586.8%
Other		-		6,752		15,000		518,321		155,000		505,000	3266.7%
Total Expenditures		1,726,721		796,545	,	891,570		1,394,891		517,800	,	3,850,635	331.9%
Fund Balance													
Beginning of the Year Tota End of the Year	\$	5,052,168 4,170,339	\$	4,170,339 3,851,653	\$	3,851,653 3,581,417	\$	3,851,653 3,078,096	\$	3,851,653 4,029,853	\$	4,029,853 1,006,836	
TOO LING OF the Teat		4,170,000	<u> </u>	0,001,000	Ť	0,001,111	<u>-I-</u>	5,0,0,000	<u> </u>	.,,,,,,,,	<u> </u>	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Utility Development Fund													
Revenue Spec Assessment & Connection Fees	\$	305.696	•	180,596	\$	234,350	\$	234,350	\$	151,662	\$	162,100	-30.8%
Investment & Other Revenue	φ	65,710	٠	53,977	Ψ	59,650	*	59,650	•	61,000	٠	44,400	-25.6%
Total Revenue		371,405		234,573		294,000		294,000		212,662		206,500	
Expenditures Transfer to Capital Improv - Water		130,375		_		250,000		250,000		_		450,000	80.0%
Transfer to Capital Improv - Sewer		-		-		250,000		250,000		-		450,000	80.0%
Other		12,037				-		-	. ,			-	
Total Expenditures		142,412		-		500,000		500,000		-		900,000	
Fund Balance													
Beginning of the Year		443,438		672,431	_	672,431		672,431		907,004	_	1,119,666	
End of the Year	\$	672,431	\$	907,004	\$	466,431	\$	466,431	\$	1,119,666		426,166	
Tax Incremental District #3													
Revenue									_				
Taxes	\$	1,572,198	\$	1,681,577 421,710	\$	1,708,000 420,000	\$	1,708,000 420,000	\$	1,730,642 420,000	\$	1,300,000 464,300	-23.9% 10.5%
Intergovernmental Revenue Investment & Other		407,508 274,012		146,311		3,000		3,000		15,000		3,000	0.0%
Total Revenue		2,253,718		2,249,598		2,131,000		2,131,000		2,165,642		1,767,300	
Expenditiures		-,,-		-,,-		•				• ,		. ,	
Capital Outlay		330,265		1,439,991		1,205,000		3,525,289		2,349,140		-	-100.0%
Other		12,482		11,420		13,020		13,020		13,020		12,720	-2.3%
Principal		9,695,000 325,740		20,000 129,705		650,000 109,418		650,000 109,418		660,000 98,084		1,675,000 74,575	157.7% -31.8%
Interest		10,363,487		1,601,116		1,977,438		4,297,727		3,110,244		1,762,295	
Total Expenditures													
Net Revenues		(8,109,769)		648,482		153,562		(2,166,727)		(944,602)		5,005	
Loan Proceeds		3,284,249				***		-		-		64 0=0	
Beginning Fund Balance Ending Fund Balance	\$	5,173,498 347,978	\$	347,978 996,460	\$	996,460 1,150,022	\$	996,460 (1,170,267)	\$	996,460 51,858	\$	51,858 56,863	
Ending Fund Salatice	. •	Q-F1 7010	· Y	200,700	<u> </u>	.,,	<u>*.</u> .	1.,,)					
Interfund Advances Due	\$	3,350,000	\$	1,700,000	. \$	550,000	\$	550,000	\$	550,000	\$	550,000	
11/29/2016 2:19 PM						3						Paul Rotzen	berg
and the second s													

Out with a Friedri		2014 Actual	2015 Actual	2016 Adopted Budget		2016 Amended Budget	,	2016 Estimate 12 months)		2017 Adopted Budget	Percent Change
Operating Funds: <u>Tax Incremental District #4</u>		Actual	Actual	Dauget		Dauget	1	12 110111107		<u> </u>	- Unding 0
Revenue Taxes intergovernmental Revenue Investment & Other	\$	972,728 \$ 24,620 906	1,101,081 19,631 404	\$ 1,292,000 19,000	\$	1,292,000 19,000 -	\$	1,380,900 18,000 4,500	\$	1,079,000 16,200 19,200	-16.5% -14.7% #DIV/0!
Total Revenue		998,254	1,121,116	1,311,000		1,311,000		1,403,400		1,114,400	
Expenditiures Capital Outlay Other Interest		83,760 9,585 59,904	18,278 12,487 14,695	- 40,855 5,415		8,800 44,155 5,415		11,970 920		9,075 -	-77.8% -100.0%
Total Expenditures		153,249	45,461	46,270		58,370		12,890	,	9,075	
Net Revenues		845,005	1,075,655	1,264,730		1,252,630		1,390,510		1,105,325	
Beginning Fund Balance Ending Fund Balance	\$	(2,058,877) (1,213,872) \$	(1,213,872) (138,217)	(138,216 \$ 1,126,514		(138,216) 1,114,414	\$	(138,216) 1,252,294	\$	1,252,294 2,357,619	
Interfund Advances Due	\$	1,238,000 \$	238,000	\$ -	\$		\$	-	\$	-	
Tax Incremental District #5 Revenue									•		
Taxes intergovernmental Revenue Investment & Other									\$	-	
Total Revenue		-		•		*		-		-	
Expenditiures Capital Outlay Other Principal										10,949,260 285,883	
Interest										126,775	
Total Expenditures		=		•		=		•		11,361,908 (11,361,908)	
Net Revenues		•		•		-		-			
Loan Proceeds Transfers In Transfers Out										11,575,000	
Beginning Fund Balance Ending Fund Balance	<u> </u>	-		\$ -	\$		\$		\$	213,092	
Interfund Advances Due	ŕ										
Internal Service Fund Self Insurance Fund Revenues											
Medical Insurance Premiums Dental Insurance Premiums	\$	3,101,601 \$ 163,200 116,803	2,988,926 160,794 68,294	\$ 2,804,139 173,500 56,004	l	2,804,139 173,500 56,004	\$	2,805,000 173,500 56,054	\$	3,000,600 177,400 35,000	7.0% 2.2% -37.5%
Investment income Total Revenues		3,381,604	3,218,014	3,033,643		3,033,643		3,034,554		3,213,000	01107.
Medical Claims Prescriptioin Drug Claims		1,823,825 288,780	1,842,015 325,370	2,875,000 0		2,875,000 0		2,275,000 0		2,119,200 335,000	-26.3%
Stop Loss Premiums		549,788	589,964	675,000		675,000		675,000		635,900	-5.8%
All other costs Dental Claims		203,268 182,173	284,172 154,782	310,076 170,300		310,076 170,300		245,120 167,800		330,500 170,300	6.6% 0.0%
Total Expenditures		3,047,834	3,196,303	4,030,376		4,030,376		3,362,920		4,182,400	
Net Revenues (Expenditures)		333,770	21,711	(996,733)	(996,733)		(328,366)		(969,400)	
Beginning Fund Balance Ending Fund Balance	\$	3,106,401 3,440,171 \$	3,440,171 3,461,882	3,461,882 \$ 2,465,149		3,461,882 2,465,149	\$	3,461,882 3,133,516	\$	3,133,516 2,164,116	

Budget Process and Calendar

Pursuant to Section 13-2.A. of the Municipal Code of the City of Franklin, each year, the Mayor presents a budget timetable to the Common Council no later than March 1st, for review and approval by the Common Council. Each year, the Mayor, with the assistance of the Director of Administration, Director of Finance and Treasurer, and all other department heads, is responsible for the preparation of the Mayor's Recommended Annual Budget, presenting a financial plan for conducting the affairs of the City for the ensuing calendar year, and submits it to the Committee of the Whole for its review and recommendation. Upon its review of the Recommended Budget, the Committee of the Whole submits its proposed budget to the Common Council for review and approval.

The annual budget includes:

- Expenses of conducting each department and activity of the City for the ensuing fiscal year and corresponding items for the current year and last preceding fiscal year, with reasons for increase and decrease recommended as compared with appropriations for the current year.
- An itemization of all anticipated income of the City from sources other than general property taxes and bond proceeds, with a comparative statement of the amounts received by the City from each of the sources for the last preceding and current fiscal year.
- An itemization of the amount of money to be raised from general property taxes, which, with income from other sources, will be necessary to meet the proposed expenditures.
- · Any other information required by the Council and State law.

As required by law, the Common Council holds a public hearing on the proposed budget before final approval.

After approval of the annual budget by the Common Council, the amount of the tax to be levied or certified and the amounts of the various appropriations and the purposes thereof cannot be changed except by a two-thirds vote of the entire membership of the Common Council. Notice of such amendment is to be given by publication within 10 days thereafter in the Official City Newspaper.

No money is to be drawn from the treasury of the City or any obligation for the expenditure of money be incurred except in pursuance of the annual appropriation in the adopted budget or when changed as authorized. At the close of each fiscal year, any unencumbered balance of an appropriation reverts to the general fund and is subject to re-appropriation. Appropriations may be made by the Common Council, to be paid out of the income of the current year, for improvements or other objects or works that will not be completed within such year, and any such appropriations continue until the purpose for which it was made have been accomplished or abandoned.

The 2017 Budget Time line included a schedule as follows:

September 20, 2016	Distribution of the Mayor's Recommended Budget to the Common Council
September 20, 2016	Common Council meeting agenda includes a presentation overview of the budget and major budget initiatives. Alderman identify additional materials or information needed for the October 3 budget discussions
October 4, 2016	Committee of the Whole reviews Mayors Recommended Budget
October 6, 2016	Regular Common Council meeting, may continue work begun during the Committee of the Whole.
October 11, 2016	Alternate day for additional Committee of the Whole meeting and Budget Discussion
October 20, 2016	Preparation of Public Hearing Notice
October 18, 2016	Regular Common Council Meeting available for discussion of any budget topic as may be needed
October 27, 2016	Publication of Preliminary Budget and Public Hearing Notice
November 1, 2016	Committee of the Whole meeting available for discussion of any budget topics as may be needed
November 15, 2016	Public Hearing on the Proposed 2017 Budget
November 15, 2016	Common Council Meeting to Adopt 2017 Budget

Opportunities and Threats That Could Impact Franklin and Current and Future Year Budgets

Opportunities

- Franklin's history of strong property value growth, its location relative to significant transportation corridors, and past successful TID developments suggests that the community could again see strong development numbers if sufficient market-ready and market-attractive parcels become available.
- Continue the receipt of landfill siting fees beyond 2018 by assisting Waste Management in receiving necessary approvals to expand in the north area of landfill which could extend landfill siting fees for many years.
- Consolidation of similar services with neighboring communities.
- Billing 100% of the fire protection charges to the water utility customers instead of the current practice of 50% to the property tax levy and 50% to the utility customer in 2017 Public Fire Protection forecasted at \$271,000.
- Establishing a property tax equivalent from the Sewer Service Fund that would provide the equivalent
 of property taxes on the sewer service assets similar to the amounts charged to the Water Utility
 (requires state law change).
- Level of City tax rate is below comparable Milwaukee County communities.
- Completion (2013) of the Ryan Creek Sewer Interceptor opens significant new areas of the City to future development, expands the potential for Highway 36 corridor development, and represents the largest area of undeveloped land in Milwaukee County.
- Infrastructure design requirements on new development that result in longer lasting infrastructure components, reducing demand for replacement costs.
- Technology enhancements in the government functions that increase productivity of service providers

 i.e. tablets that permit in field updates to infrastructure maintenance.
- Utility monitoring that identifies lost water earlier and avoids losing water to the environment.
- Synergies with other communities in transporting potable water across Franklin for delivery to points west or south.
- New natural conservation recreation areas as a result of MMSD and Waste Management agreements improve quality of life for our constituents.

Threats

- Current lack of sufficient growth in the value of non-residential properties.
- Lack of developed and ready business park parcels will stop high-value, non-residential growth and possibly lose existing businesses.
- Lack of single-family developed lots limits the growth needed for service sector development.
- Lack of population density limits "quality of life" developments.

- Continued efforts by the state to reduce aids to municipalities. For example, the proposed 2015-16
 State Budget contained language to eliminate personal property tax payments by businesses and to
 remove the State's contribution to local governments for matching Exempt Computer Aids. Both are
 large revenue sources to the City. The proposals failed but received significant consideration.
- The 2015-16 State Budget limited the amount of Hotel tax that can be used for General Fund purposes starting in 2017.
- Municipal property tax levy increases are limited to the larger of new construction growth or 0%. 2013
 State budget inclusion in the levy limit of user fees (Public Fire Protection Charges) for services formerly provided for through the tax levy.
- State restrictions on local control and decision making can affect expenditures, revenues, services, and alternatives.
- Structural deficits in the Capital funds caused by revenue reductions without lasting expense reductions or by increased demands and needs.
- Demands on and for program and operating expenditures:
 - Potential for large increases in annual health care costs and the impact of national healthcare reforms on the City's group plan.
 - Development of the Park plan could strain available financial resources.
 - Potential cost of a large scale Emerald Ash Borer control program.
 - Seed capital for sewer build out in Southwest Sewer District.
 - Continued changes to the paramedic contract may cause program changes and increased personnel and training costs.
- Any sunset of landfill siting revenues will restrict resources in the Capital Funds.
- Lack of growth, current state restrictions, and other threats could cause reductions in staff and/or services.
- The inter-relationship of multiple threats can magnify problems while limiting solutions. For example, the State maintaining levy limits require new growth and development, which is itself at risk.
- 'Cord cutting' and the impact on the \$500,000 of annual cable TV tax revenue.
- Aging workforce, with the potential for loss of intellectual capital upon retirement.
- Continued unchecked rate increases in cost of water.

The Common Council may wish to modify this list with additional opportunities or threats prior to the public hearing.

Updated August 23, 2016

CITY OF FRANKLIN Summary of Assessed Value - FINAL

	Jan 1, 2016				Jan 1, 2016	Jan 1, 2015	
	Total	TID #3	TID #4	Ħ	Assessed	Assessed	
	Assessed	Assessed	Assessed	Assessed	Values	Values	
	Values	Values	Values	Values	Less TID	Less TID	Difference
Personal Property-manufacturing @ FMV	15,377,800		42,500	42,500	15,335,300	14,793,700	541,600
Assessment Ratio	99.067%		99.059%	99.059%	%290.66	92.241%	
P.P. @ Est Assessed Value	15,234,300	ı	42,100	42,100	15,192,200	13,645,900	1,546,300
Real Estate-manufacturing @ FMV	152,011,600	1	1,531,300	1,531,300	150,480,300	144,099,500	6,380,800
Assessment Ratio	99.067% 2		99.073%	99.073%	%290.66	93.327%	
R.E. @ Est Assessed Value	150,592,900		1,517,100	1,517,100	149,075,800	134,483,400	14,592,400
Manufacturing at Est Assessed Value	165,827,200	•	1,559,200	1,559,200	164,268,000	148,129,300	16,138,700
Real Estate - Residential	2,694,247,825	47,099,400	20,266,200	67,365,600	2,626,882,225	2,345,265,800	281,616,425
Real Estate - Commercial	759,562,700	165,138,300	36,796,200	201,934,500	557,628,200	555,415,600	2,212,600
Real Estate - Agricultural/Other	19,596,500		581,600	581,600	19,014,900	18,329,400	685,500
Total Real Estate	3,473,407,025	212,237,700	57,644,000	269,881,700	3,203,525,325	2,919,010,800	284,514,525
Personal Property - Commercial	65,244,700	18,923,900	6,227,500	25,151,400	40,093,300	36,618,000	3,475,300
Residential, Commercial & Agricultural	3,538,651,725	231,161,600	63,871,500	295,033,100	3,243,618,625	2,955,628,800	287,989,825
Sub total Less: TID Base	3,704,478,925	231,161,600 (173,488,200)	65,430,700 (19,817,900)	296,592,300 (193,306,100) ³	3,407,886,625 193,306,100 ³	3,103,758,100 193,306,100	304,128,525
Total Assessed Value - 2015	3,704,478,925	57,673,400	45,612,800	103,286,200	3,601,192,725	3,297,064,200	304,128,525
Percent Increase	9.1%	5.9%	1.3%	3.8%	9.2%		
2016 Breakdown by Type							
Real Estate	3,623,999,925	38,749,500	39,343,200	96,465,600	3,545,907,225	3,246,800,300	299,106,925
Personal Property	80,479,000	18,923,900	6,269,600	6,820,600	55,285,500	50,263,900	5,021,600
Total Assessed Value - 2015	3,704,478,925	57,673,400	45,612,800	103,286,200	3,601,192,725	3,297,064,200	304,128,525
2016 Breakdown by School District							
Franklin School District	2,775,861,725	1		i .	2,775,861,725	2,513,289,000	262,572,725
Oak Creek/Franklin School District	707,787,800	57,673,400	45,612,800	103,286,200	604,501,600	579,455,100	25,046,500
Whitnall School District Total Assessed Value - 2015	220,829,400 3,704,478,925	57,673,400	45,612,800	103,286,200	220,829,400 3,601,192,725	204,320,100 3,297,064,200	16,509,300 304,128,525
Total Assessed Value - 2015	3,396,543,100	54,436,200	45,042,700	99,478,900	3,297,064,200		
¹ Agrees to Statement of Assessment							

¹ Agrees to Statement of Assessment
² Per DOR Average Assessment Ratio to be received
³ 1/1/05 base for TIF#3 & TIF #4 per DOR & 2013 TID 3 Amendment

	CITY OF FRANKLIN Assessed Value by District	(NKLIN by District	-		Residential	
	Final	•			Commercial	
	£	#1	£4		Agricultural	Manufacturing
	<u>Franklin</u>	Oak Creek	Whitnall	Total	Total	Total
Real Estate - Manufacturino	107 382 200	42 350 200 6 0%	860 500	150 592 900		150 592 900
Real Estate	2,630,872,125 *		215,	3,473,407,025	3,473,407,025	
Total Real Estate	2,738,254,325	669,392,800	216,352,800	3,623,999,925	3,473,407,025	150,592,900
Personal Property - Manufacturing				1		1
Personal Property	37,607,400 *	38,395,000 *	4,476,600	80,479,000	80,479,000	
Total Personal Property	37,607,400	38,395,000	4,476,600	80,479,000	80,479,000	1
Total	2,775,861,725 100.00%	707,787,800 100.00%	220,829,400 100.00%	3,704,478,925	3,553,886,025	150,592,900
Total Assessed Value (TIF in)	2,775,861,725	707,787,800	220,829,400	3,704,478,925	3,553,886,025	150,592,900
Total Real Estate Assessed Value (TIF in) Total Pers Prop Assessed Value (TIF in)	2,738,254,325	669,392,800 38,395,000	216,352,800 4,4 76,600	3,623,999,925 80,479,000	3,473,407,025 80,479,000	150,592,900
Total Assessed Value (TIF in)	2,775,861,725	707,787,800	220,829,400	3,704,478,925	3,553,886,025	150,592,900
TIF Assessed Values -Increment	ı	(103,286,200)		(103,286,200)	(104,710,415)	1,424,215
Total Assessed Value (TIF out)	2,775,861,725	604,501,600	220,829,400	3,601,192,725	3,449,175,610	152,017,115
				2016	2015	2014
Total Residential RE Assessed Value (TIF in)	2,240,822,025	314,136,300	139,289,500	2,694,247,825	2,404,704,900	2,383,400,600
Total Commercial, Manufacturing, Agriculture		P/ t:		, 7. : 70	0.07	
Other & Pers Prop Assessed Value (TIF in)	535,039,700	393,651,500	81,539,900	1,010,231,100	991,838,200	981,19
Percent of total	19.3%	55.6%	36.9%	27.3%	29.2%	29.2%
Total Assessed Value (TIF in)	2,775,861,725	707,787,800	220,829,400	3,704,478,925	3,396,543,100	3,364,592,800
Total Assessed (All in)	700.0%	707.797	700.0%	700.0%	100.0%	7 264 E02 900
Iotal Assessed Value (TIT III)	2,113,001,123	000,707,707	220,629,400	5,704,476,925 	3,390,343,100	3,364,392,600

CITY OF FRANKLIN, WISCONSIN
Direct and Overlapping Property Tax Rates
Last Ten Years
(rate per \$1,000 of assessed value)

	1	_	_		_						
sctrict	Whitnall	21.00	21.39	22.22	22.9	22.06	22.4	24.38	24.3%	23.92	22.13
Total Tax Rate by Disctrict School Districts	Oak	19.45	19.54	20.97	21.23	21.33	21.82	22.81	22.97	23.61	21.43
Total Ta	Franklin	22.58	22.70	23.44	24.76	24.12	24.45	26.97	26.42	26.33	24.09
	State	0.18	0.18	0.18	0.17	0.17	0.16	0.17	0.18	0.18	0.17
Milwaukee	Sewerage District	1.32	1.36	1.38	1.45	1.52	1.57	1.73	1.83	1.87	1.76
g Rates	Milwaukee County	4.01	4 17	4.31	4.49	4.76	4.87	5.21	5.44	5.52	5.13
Overlapping Rates Milwaukee Area	Technical College	1.82	1.93	1.98	1.93	1.96	2.04	2.16	1.36	1.35	1.27
	City of Franklin	5.79	5.78	5.93	6.22	5.79	5.78	6.29	6.28	6.26	5.69
	School	(1.52)	(1 68)	(1.67)	(1.72)	(1.70)	(1.69)	(1.86)	(1.88)	(2.14)	(1.97)
	Whitnall	9.40	9.65	10.11	10.40	9.56	9.72	10.67	11.11	10.88	10.08
School Districts	Oak Creek	7.85	7.80	8.86	8.69	8.83	9.09	9.10	9.76	10.57	9.38
SS	Franklin	10.98	10.96	11.33	12.22	11.62	11.72	13.26	13.21	13.29	12.03
i i	% Change	5.7%	3.0%	1.4%	2.6%	-2.4%	0.2%	%0.0	%0:0	%0:0	%0.0
Total Levy	City of Franklin	19,555,000	20,142,000	20,426,000	20,965,000	20,467,000	20,509,000	20,509,000	20,509,000	20,509,000	20,509,000
	Budget	2008	2009	2010	2011 *	2012	2013	2014#	2015	2016	2017 *

* Revaluation

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[#] Reassessment

CITY OF FRANKLIN, WISCONSIN Property Tax Levies by Tax Jurisdiction Last Ten Years

		-	71	78	90	93	22	55	10	85	29	41		
		Total	84,514,771	88,290,778	93,096,906	94,184,693	93,400,157	94,976,255	95,294,310	94,283,685	96,089,767	95,969,041	13.6%	
:	Special	Charges	669,010	738,020	818,455	758,894	1,900,389	1,799,510	1,796,214	1,767,143	1,727,974	1,758,435	162.8%	
City of Franklin	Tax	Increment	4,685,811	4,829,216	7,457,956	6,737,305	2,560,324	2,363,758	2,526,924	2,690,638	3,020,350	2,267,466	-51.6%	
School Districts		Local	19,555,000	20,142,000	20,426,000	20,965,000	20,467,000	20,509,000	20,509,000	20,509,000	20,509,000	20,509,000	4.9%	
		MMSD	4,299,178	4,575,710	4,574,057	4,718,481	5,188,886	5,582,906	5,638,269	5,955,818	6,145,125	6,354,128	47.8%	-
		MATC	6,161,570	6,742,019	6,842,077	6,512,551	6,934,559	7,258,001	7,043,487	4,411,951	4,428,322	4,571,805	-25.8%	
	Oak Creek-	Franklin	4,192,123	4,264,165	4,403,920	4,816,333	5,268,377	5,553,401	5,254,726	5,557,471	5,928,300	5,748,697	37.1%	
		Whitnall	2,249,175	2,312,202	2,424,105	2,404,637	2,208,503	2,237,434	2,174,991	2,285,650	2,223,327	2,224,862	-1.1%	
		Franklin	28,554,442	29,476,874	30,632,223	31,535,755	31,435,718	31,787,042	32,784,606	32,782,988	33,404,871	33,404,863	17.0%	
	Milwaukee	County	13,522,407	14,548,992	14,854,113	15,112,830	16,812,497	17,287,141	16,986,670	17,713,835	18,083,210	18,496,951	36.8%	
	State of	Wisconsin	626,055	661,580	664,000	622,907	623,904	598,062	579,423	609,193	619,289	632,834	1.1%	
		Year	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	% increase from 2007-	16

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			2016	2016	2012	004-	Change
	2014	2015	Adopted	Amended	2016	2017	to Pr Yr
-	Actual	Actual	Budget	Budget	Estimate	Adopted	Adopted
General Fund							
Revenue:					4	•	
Property taxes	\$16,201,001	\$16,221,503	\$16,248,800	\$16,248,800	\$16,240,000	\$16,414,900	1.0%
Other taxes	215,276	267,009	285,000	285,000	294,600	205,558	-27.9%
Cable TV Franchise Fee	509,767	526,750	500,000	500,000	500,000	530,000	6.0%
Utility tax equivalent _	1,046,864	1,044,460	1,100,000	1,100,000	1,050,000	1,050,000	-4.5%
Total tax revenue	17,972,908	18,059,722	18,133,800	18,133,800	18,084,600	18,200,458	0.4%
Intergovernmental	2,536,187	2,775,349	2,321,200	2,321,200	2,326,900	2,237,400	-3.6%
Licenses and permits	804,077	669,366	843,550	843,550	739,870	1,049,365	24.4%
Penalties and forfeitures	421,976	484,957	440,000	440,000	450,000	500,000	13.6%
Charges for services	1,423,186	1,544,611	1,544,975	1,544,975	1,448,900	1,753,250	13.5%
Intergovernmental charges	136,372	192,188	203,200	203,200	201,300	203,200	0.0%
Interest revenue	290,132	238,562	205,200	205,200	210,500	220,000	7.2%
Miscellaneous revenue	147,239	155,582	163,900	163,900	99,300	128,150	-21.8%
Transfers from other funds	9,931	0	0	0	0	0	0.0%
Total non-tax revenue	5,769,100	6,060,615	5,722,025	5,722,025	5,476,770	6,091,365	6.5%
Total revenue	23,742,008	24,120,337	23,855,825	23,855,825	23,561,370	24,291,823	1.8%
Transfer from fund balance	0	0	0	0	0	. 0	0.0%
Total revenue & fb transfer	23,742,008	24,120,337	23,855,825	23,855,825	23,561,370	24,291,823	1.8%
	20,0 12,011	_,,,,	,,	, ,	• •		
Expenditures:	49 500	18,512	18,508	18,508	18,508	18,508	0.0%
Mayor - Personnel Services	18,500		8,000	8,000	5,490	6,350	-20.6%
Other Services, Supplies, etc	4,973	5,888 47.497	47,471	47,471	47,471	47,471	0.0%
Aldermen - Personnel Services	47,451	47,487 21,865	29,500	29,500	23,550	24,760	-16.1%
Other Services, Supplies, Etc	21,926 168,785	21,605 170,611	25,300 181,151	181,151	183,350	190,061	4.9%
Municipal Court - Personnel Services	49,194	51,662	47,150	47,150	39,530	47,150	0.0%
Other Services, Supplies, Etc	293,014	283,577	288,641	288,641	278,828	302,037	4.6%
Clerk - Personnel Services		29,628	31,000	31,001	26,800	28,000	-9.7%
Other Services, Supplies, Etc	24,340	15,513	35,548	65,548	42,453	31,082	-12.6%
Elections - Personnel Services	42,462 22,350	5,596	25,600	25,600	17,600	9,600	-62.5%
Other Services, Supplies, Etc	22,330	10,033	117,756	124,723	105,803	119,720	1.7%
Information Services - Personnel	333,123	348,904	364,789	369,189	349,700	363,067	-0.5%
Other Services, Supplies, Etc	275,323	280,594	285,888	285,888	281,128	289,457	1.2%
Administration - Personnel Services	275,323 126,424	260, 334 116,935	157,045	176,745	133,520	138,015	-12.1%
Other Services, Supplies, Etc		411,359	416,636	416,636	417,212	416,898	0.1%
Finance - Personnel Services	398,930 53,475	83,052	98,929	98,929	91,975	96,725	-2.2%
Other Services, Supplies, Etc	53,175	33,285	31,810	31,810	29,635	36,500	14.7%
Independent Audit	28,135 53,044	54,206	55,300	18,200	9,625	00,000	-100.0%
Assessor - Personnel Services	53,014	146,697	188,100	223,200	230,600	222,375	18.2%
Other Services, Supplies, Etc	163,141 307,077	316,005	340,225	340,225	316,850	337,532	-0.8%
Legal Services		55,525	95,800	95,800	84,018	125,159	30.6%
Municipal Buildings - Personnel Servic	35,854	132,972	113,595	113,595	102,954	119,215	4.9%
Other Services, Supplies, Etc	141,896	51,980	105,908	105,908	100,400	93,575	-11.6%
Insurance Unclassified	107,748 1,939	325	2,500	2,500	0	82,500	3200.0%
<u> </u>	2,718,774	2,692,211	3,086,850	3,145,918	2,937,000	3,145,757	1.9%
Sub total General Government Person		28,257	550,000	483,700	2,557,555	625,000	13.6%
Contingency Anticipated Un-spent appropriations	67,968 0	20,257 0	-470,220	-470,220	0	-455,820	-3.1%
· -					2 027 000		4.7%
Total General Government	2,786,742	2,720,468	3,166,630	3,159,398	2,937,000	3,314,937	4.1 70

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_	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Amended Budget	2016 Estimate	2017 Adopted	Change to Pr Yr Adopted
Police Department - Personnel Service	7,630,602	8,064,445	7,950,563	7,950,563	7,984,011	8,360,642	5.2%
Other Services, Supplies, Etc	1,056,270	947,569	1,082,650	1,095,370	984,600	1,145,626	5.8%
Fire Department - Personnel Services	5,324,562	5,563,662	5,609,357	5,609,357	5,568,752	5,679,632	1.3%
Other Services, Supplies, Etc	438,473	428,977	434,600	434,600	409,155	473,100	8.9%
Public Fire Protection	256,165	260,763	273,200	273,200	279,500	283,900	3.9%
Building Inspection - Personnel Servic	628,409	686,564	736,312	736,312	726,797	788,275	7.1%
Other Services, Supplies, Etc	25,743	24,389	34,550	35,344	25,050	29,550	-14.5%
Weights and Measures	6,800	6,800	7,600	7,600	7,600	7,600	0.0%
Total Public Safety	15,367,024	15,983,169	16,128,832	16,142,346	15,985,465	16,768,325	4.0%
Engineering - Personnel Services	578,865	497,127	603,481	603,481	579,479	624,790	3.5%
Other Services, Supplies, Etc	28,079	21,299	25,290	46,347	16,465	21,820	-13.7%
Highway - Personnel Services	1,723,563	1,600,964	1,819,785	1,819,785	1,764,330	2,399,102	31.8%
Other Services, Supplies, Etc	917,808	613,771	791,697	823,680	734,381	790,797	-0.1%
Solid Waste Collection	0	0	0	0	390,000	0	0.0%
Street Lighting	301,194	305,315	356,700	386,700	360,700	344,800	-3.3%
Weed Control	10,875	7,863	15,050	15,050	12,000	15,050	0.0%
Total Public Works	3,560,384	3,046,339	3,612,003	3,695,043	3,857,355	4,196,359	16.2%
Health Department - Personnel Service	535,155	539,696	576,741	576,741	553,966	581,507	0.8%
Other Services, Supplies, Etc	65,215	62,751	68,950	68,950	60,200	68,790	-0.2%
Animal Control	33,589	30,941	38,500	38,500	36,500	34,500	-10.4%
Total Health & Human Services	633,959	633,388	684,191	684,191	650,666	684,797	0.1%
Recreation	39,149	42,386	44,000	46,000	43,100	45,400	-1.3%
Parks - Personnel Services	125,257	134,152	118,261	118,261	114,054	109,093	-7.8%
Other Services, Supplies, Etc	22,593	25,260	29,650	29,650	27,280	41,725	40.7%
Total Culture and Recreation	186,999	201,798	191,911	193,911	184,434	196,218	2.2%
Planning - Personnel Services	316,037	326,358	332,469	332,469	320,540	336,310	1.2%
Other Services, Supplies, Etc	33,110	53,017	61,200	61,200	48,300	60,550	-1.1%
Econ Dev - Personnel Services	0	37,600	130,689	130,689	120,228	102,617	-21.5%
Other Services, Supplies, Etc	6,207	151,405	55,500	110,215	87,750	124,200	123.8%
Total Conservation/development	355,354	568,380	579,858	634,573	576,818	623,677	7.6%
Transfers to other funds	0	550,000	1,200,000	1,200,000	1,200,000	0	0.0%
Total expenditures	22,890,462	23,703,542	25,563,425	25,709,462	25,391,738	25,784,313	0.9%
Net Change	851,546	416,795	-1,707,600	-1,853,637	-1,830,368	-1,492,490	
Beginning General Fund balance	7,781,567	8,633,113	9,049,908	9,049,908	9,049,908	7,219,540	
Ending General Fund balance	8,633,113	9,049,908	7,342,308	7,196,271	7,219,540	5,727,050	
Fund Balance as a percent of total expenditures	37.71%	38.18%	28.72%	27.99%	28.43%	22.21%	

	S	ummary - 2017	Adopted Budg	et			
			2016	2016			Change
	2014	2015	Adopted	Amended	2016	2017	to Pr Yr
	Actual	Actual	Budget	Budget	Estimate	Adopted	Adopted
Special Revenue Funds							
Revenues	•						
Library Fund - Tax Levy	1,240,000	1,240,000	1,287,000	1,287,000	1,287,000	1,296,600	0.7%
Reciprocal Borrowing - Library	101,087	84,961	78,000	78,000	78,000	90,000	15.4%
Misc Revenue - Library	8,369	2,766	-	-	8,500	8,500	
Auxiliary Library	77,251	65,908	54,150	80,654	85,000	69,750	
Solid Waste Collection - Fees	1,168,087	1,172,069	1,179,915	1,179,915	1,198,161	1,203,200	2.0%
Misc Revenue - Solid Waste	439,225	412,947	411,250	411,250	420,400	418,200	1.7%
Total Revenues	3,034,019	2,978,651	3,010,315	3,036,819	3,077,061	3,086,250	2.5%
Expenditures							
Library - Personnel Services	839,520	910,009	961,081	961,081	948,880	977,951	1.8%
Other Services, Supplies, Etc	479,124	481,338	472,890	484,588	467,380	477,420	1.0%
Auxiliary Library	93,178	75,579	91,900	145,653	97,200	69,750	
Solid Waste - Personnel Services	19,034	19,172	23,669	23,669	21,828	13,215	-44.2%
Other Services, Supplies, Etc	1,560,201	1,521,285	1,509,882	1,509,882	1,519,500	1,537,001	1.8%
Total Expenditures	2,991,057	3,007,383	3,059,422	3,124,873	3,054,788	3,075,337	0.5%
Net Revenues (Expenditures)	42,962	(28,732)	(49,107)	(88,054)	22,273	10,913	
Fund Balance							
Beginning of the Year	770,599	813,561	642,370	642,370	784,829	807,102	
End of the Year	813,561	784,829	593,263	554,316	807,102	818,015	
Sanitary Sewer Fund							
Revenues							
Metered Sales	3,234,824	3,303,446	3,346,800	3,346,800	3,239,600	3,412,360	2.0%
Other Revenue	93,268	63,852	37,000	37,000	35,500	35,500	-4.1%
Total Revenues	3,328,092	3,367,298	3,383,800	3,383,800	3,275,100	3,447,860	1.9%
Personnel Services	435,274	456,652	454,927	454,927	445,944	460,800	1.3%
Other Services, Supplies, Etc	2,573,275	2,563,834	2,930,036	2,930,036	2,673,350	2,940,700	0.4%
Total Expenditures	3,008,549	3,020,486	3,384,963	3,384,963	3,119,294	3,401,500	0.5%
Net Revenue (Expenditures)	319,543	346,812	(1,163)	(1,163)	155,806	46,360	
Net interest Income (Expense)	-	9,265		•	-	-	
Invested in Capital Assets	(115,926)	(1,682,732)	(53,200)	(53,200)	(23,000)	(271,000)	
Net Change in Retained Earnings	203,617	(1,326,655)	(54,363)	(54,363)	132,806	(224,640)	
Beginning Retained Earnings	2,660,848	2,864,465	1,537,810	1,537,810	1,537,810	1,670,616	
Ending Retained Earnings	2,864,465	1,537,810	1,483,447	1,483,447	1,670,616	1,445,976	

	2014	2015	2016 Adopted	2016 Amended	2016	2017	Change to Pr Yr
<u>-</u>	Actual	Actual	Budget	Budget	Estimate	Adopted	Adopted
Capital Expenditure Funds - Capital Revenue	Outlay, Equipr	nent Replacen	nent, Street In	nprovement			
Property Taxes-Capital Outlay	430,000	433,200	437,100	437,100	437,100	444,300	1.6%
Property Taxes-Equip Replacement	337,000	339,500	342,600	342,600	342,600	348,300	1.7%
Property Taxes-Street Improvement	681,600	687,300	693,500	693,500	693,500	704,900	1.6%
Intergovernmental Revenue	77,354	8,131	70,000	70,000	67,000	-	
Landfill Siting Revenue	300,000	300,000	400,000	400,000	400,000	481,000	20.3%
Miscellaneous Revenue	246,554	75,077	70,000	70,000	162,300	76,500	9.3%
Transfers In from Other Funds	5,395	500,000	.	=	-	3,500	
Total Revenue	2,077,903	2,343,208	2,013,200	2,013,200	2,102,500	2,058,500	2.3%
Capital Outlay-Equip Replacement	237,781	360,680	655,000	655,000	650,000	650,000	-0.8%
Capital Outlay-Capital Outlay	575,424	651,673	900,268	1,121,025	1,027,328	696,868	-22.6%
Capital Outlay-Street Improvement	1,013,025	837,957	940,000	940,000	925,000	940,000	0.0%
Total Expenditures	1,826,230	1,850,310	2,495,268	2,716,025	2,602,328	2,286,868	-8.4%
Net Capital Revenues (Expenditures)	251,673	492,898	-482,068	-702,825	-499,828	-228,368	
Beginning Fund Balance	2,472,183	2,723,856	3,216,754	3,216,754	3,216,754	2,716,926	
Ending Fund Balance	2,723,856	3,216,754	2,734,686	2,513,929	2,716,926	2,488,558	
DEBT SERVICE FUND							
Revenue							
Property Taxes Miscellaneous Revenue	1,600,000 76	1,600,000 396	1,500,000 0	1,500,000 0	1,500,000 0	1,300,000 0	-13.3%
Other Financing Source:							
Transfer from Other Funds	226,811	182,493	205,000	205,000	112,800	180,514	-11.9%
Transfer from Special Assessments	150,763	100,000	0	0	0	146,599	
Total Revenue	1,977,650	1,882,889	1,705,000	1,705,000	1,612,800	1,627,113	4.6%
Proceeds from Borrowing	66,747	0	0	5,924,202	5,924,202	0	
Debt Service *	915,644	910,672	1,591,298	7,515,500	1,565,466	1,627,463	2.3%
Refunded Debt Interfund Loan Payments	1,062,000	1,062,001	0	0	5,948,789 0	-	
mendid Loan i ayments	1,002,000	1,002,001	J	Ü	Ü		
Beginning of the Year	(2,099,712)	(970,959)	1,258	1,258	1,258	22,747	
Interfund advances (Payments)	2,137,001	2,137,002				-	
End of the Year	(970,959)	1,258	114,960	114,960	22,747	22,397	
CAPITAL IMPROVEMENT FUND							
Revenue							
Landfill Siting	504,004	623,473	498,000	498,000	348,000	389,500	-21.8%
Miscellaneous	130,573	4,681	505,000	505,000	5,000	1,295,000	156.4%
Other (Grants, Impact Fees, etc)	623,682	657,300	1,686,146	1,686,146	1,440,200	13,728,975	714.2%
Total Revenues Expenditures	1,258,259	1,285,454	2,689,146	2,689,146	1,793,200	15,413,475	
Capital Outlay	1,564,246	1,571,219	3,775,359	4,375,855	2,309,147	24,636,001	552.5%
Net Revenues (Expenditures)	-305,987	-285,765	-1,086,213	-1,686,709	-515,947	-9,222,526	
Debt Proceeds	1,962,660	0	950,000	950,000	0	8,330,000	
Beginning Fund Balance	318,928	1,975,601	1,689,836	1,689,836	1,689,836	1,173,889	
Ending Fund Balance	1,975,601	1,689,836	1,553,623	953,127	1,173,889	281,363	

······································							
			2016	2016			Change
•	2014	2015	Adopted	Amended	2016	2017	to Pr Yr
	Actual	Actual	Budget	Budget	Estimate	Adopted	Adopted
DEVELOPMENT FUND							
Impact Fees	683,227	413,977	585,000	585,000	641,000	791,000	35.2%
Other Income	161,665	63,882	36,334	36,334	55,000	36,618	0.8%
Total Revenues	844,892	477,859	621,334	621,334	696,000	827,618	
Transfer to Debt Service	226,811	182,494	455,617	455,617	112,800	454,450	
Transfer to Capital Improvement	1,499,910	607,299	420,953	420,953	250,000	2,891,185	586.8%
Other	0	6,752	515,000	518,321	155,000	505,000	
Total Expenditures	1,726,721	796,545	1,391,570	1,394,891	517,800	3,850,635	
Net Revenues (Expenditures)	-881,829	-318,686	-770,236	-773,557	178,200	-3,023,017	
Beginning Fund Balance	5,052,168	4,170,339	3,851,653	3,851,653	3,851,653	4,029,853	
Ending Fund Balance	4,170,339	3,851,653	3,081,417	3,078,096	4,029,853	1,006,836	
UTILITY DEVELOPMENT FUND							
Water Revenues	\$ 147,411	\$ 73,500	105,250	\$ 105,250	\$ 76,600	\$ 77,100	-26.7%
Sewer Revenues	158,284	107,096	129,100	129,100	75,062	85,000	-34.2%
Other Revenues	65,710	53,977	59,650	59,650	61,000	44,400	-25.6%
Total Revenues	371,405	234,573	294,000	294,000	212,662	206,500	-29.8%
Water Transfers Out	130,375	0	250,000	250,000	0	450,000	80.0%
Sewer Transfers Out	0	0	250,000	250,000	0	450,000	80.0%
Other Expenditures	12,037	0	0	0	0	0	
Total Expenditures	142,412	0	500,000	500,000	• 0	900,000	80.0%
Net Revenue (Expenditures)	228,993	234,573	-206,000	-206,000	212,662	-693,500	
Beginning Fund Balance	443,438	672,431	907,004	907,004	907,004	1,119,666	
Ending Fund Balance	\$ 672,431					\$ 426,166	
TID #3							
Revenues							
Taxes	\$ 1,572,198	\$ 1,681,577	1,708,000	\$ 1,708,000	\$ 1,730,642	\$ 1,300,000	-23.9%
intergovernmental Revenue	407,508	421,710	420,000	420,000	420,000	464,300	10.5%
Investment & Other	274,012	146,311	3,000	3,000	15,000	3,000	0.0%
Total Revenue	2,253,718	2,249,598	2,131,000	2,131,000	2,165,642	1,767,300	-17.1%
Expenditures							
Capital Outlay	332,347	1,439,991	1,205,000	3,525,289	2,349,140	0	
Other	56,151	11,420	10,520	10,520	13,020	12,720	20.9%
Principal	9,695,000	20,000	650,000	650,000	650,000	1,675,000	157.7%
Interest	325,740	129,705	109,418	109,418	98,084	74,575	-31.8%
Total Expenditures	10,409,238	1,601,116	1,974,938	4,295,227	3,110,244	1,762,295	-10.8%
Net Revenues	(8,155,520)	648,482	156,062	(2,164,227)	(944,602)	5,005	
Loan Proceeds	3,496,080	-	-	-	-	-	
Beginning Fund Balance	5,173,498	347,978	996,460	996,460	996,460	51,858	
Ending Fund Balance		\$ 996,460		\$ (1,167,767)		\$ 56,863	-
Interfund Advances Due	3,350,000	1,700,000	550,000	550,000	550,000	550,000	-

	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Amended Budget	2016 Estimate	2017 Adopted	Change to Pr Yr Adopted
•	Actual	Actual	Duaget	Dudget	2.00.111.00	, tuopiou	, laoptoa
TID #4							
Revenues Taxes intergovernmental Revenue	\$ 972,728 \$ 24,620	3 1,101,081 \$ 19,631	1,292,000 19,000	\$ 1,292,000 \$ 19,000	\$ 1,380,900 18,000	\$ 1,079,000 16,200	-16.5% -14.7%
Investment & Other	906	404	0	0	4,500	19,200	#DIV/0!
Total Revenue	998,254	1,121,116	1,311,000	1,311,000	1,403,400	1,114,400	-15.0%
Expenditures							
Capital Outlay	83,760	18,278	0	8,800	0	0	
Other	9,585	12,487	40,855	44,155	11,970	9,075	-77.8%
Principal	0	1	0	0	0	0	
Interest	59,904	14,695	5,415	5,415	920	0	
Total Expenditures	153,249	45,461	46,270	58,370	12,890	9,075	-80.4%
Net Revenues	845,005	1,075,655	1,264,730	1,252,630	1,390,510	1,105,325	
Loan Proceeds	. 0	1	0	0	0	0	
Beginning Fund Balance	(2,058,877)	(1,213,872)	(138,216)	(138,216)	(138,216)	1,252,294	
Ending Fund Balance	\$ (1,213,872) \$	(138,216) \$	1,126,514	\$ 1,114,414	\$ 1,252,294	\$ 2,357,619	
Interfund Advances Due	1,238,000	238,000	0	0	0	0	
TID #5							
Revenues						*	
Taxes						\$ -	
intergovernmental Revenue Investment & Other						0	
Total Revenue	0	-	0	0	0	0	
Expenditures Capital Outlay			,			10,949,250	
Other						285,883	
Principal Interest						0 126,775	
Total Expenditures	0		0	0	0	11,361,908	•
Net Revenues	0		0	0	0	-11,361,908	
Loan Proceeds Transfers In Transfers Out						11,575,000	
Beginning Fund Balance				-	-	_	
Ending Fund Balance	\$ -	\$		\$ -	\$ <u>-</u>	\$ 213,092	, ;
Interfund Advances Due	0		0	0	0	0	

		2014		2015	A	2016 Adopted	,	2016 Amended		2016		2017	Change to Pr Yr
		Actual		Actual		Budget		Budget		Estimate		Adopted	Adopted
INTERNAL SERVICE FUND (75)	•												
Self Insurance	\$	3,101,601	¢	2,988,926	¢	2,804,139	\$	2,804,139	\$	2,805,000	\$	3,000,600	7.0%
Medical Premium Dental Premiums	Ð	163,200	Ф	160,794	φ	173,500	φ	173,500	Ψ	173,500	Ψ	177,400	2.2%
Investment Income		116,803		68,294		56,004		56,004		56,054		35,000	-37.5%
Total Revenue		3,381,604		3,218,014	····	3,033,643		3,033,643		3,034,554		3,213,000	5.9%
Medical Claims		1,823,825		1,842,015		2,875,000		2,875,000		2,275,000		2,119,200	-26.39
Prescriptioin Drug Claims		288,780		325,370		0		0		0		335,000	
Stop Loss Premiums		549,788		589,964		675,000		675,000		675,000		635,900	-5.8%
All other costs		202,995		284,172		310,076		310,076		245,120		330,500	
Dental Claims		182,173		154,782		170,300		170,300		167,800		170,300	0.09
Restricted Contingency		0		0		0		0		0		591,500	
Total Expenditures		3,047,561		3,196,303		4,030,376		4,030,376		3,362,920		4,182,400	3.8%
Net Revenue (Expenditures)		334,043		21,711		-996,733		-996,733		-328,366		-969,400	
Beginning Fund Balance		3,106,401		3,440,171		3,461,882		3,461,882		3,461,882		3,133,516	
Ending Fund Balance	\$	3,440,444	\$	3,461,882	\$	2,465,149	\$	2,465,149	\$	3,133,516	\$	2,164,116	
ST MARTIN'S FAIR FUND													
Revenue				-									
Charges for Services	\$	25,592	\$	37,610	\$	36,100	\$	36,100	\$	30,150	\$	37,400	3.69
Donations		450		750		3,500		3,500		3,500		3,600	2.99
Interest & Investment Income		0		0		. 0		0		0		0	
Total Revenue		26,042		38,360		39,600		39,600		33,650		41,000	3.5%
Public Safety Costs		34,351		37,920		34,336		34,336		30,267		35,232	2.69
Other Costs		13,536		12,598		16,400		16,400		14,200		16,400	0.09
Total Expenditures		47,887		50,518		50,736		50,736		44,467		51,632	1.89
Net Revenue (Expenditures)		-21,845		-12,158		-11,136		-11,136		-10,817		-10,632	
Transfers In		11,000		11,000		11,000		11,000		11,000		11,000	
Beginning Fund Balance		-709		-11,554		-12,712	_	-12,848	_	-12,712		-12,161	
Ending Fund Balance	<u>\$</u>	(11,554)	\$	(12,712)	\$	(12,848)	\$	(12,984)	\$	(12,529)	\$	(11,793)	
CIVIC CELEBRATIONS FUND													
Revenue Charges for Services	\$	73,158	\$	77,390	\$	70,000	\$	70,000	\$	109,600	\$	77,000	
Donations	Ψ	20,575	Ψ	20,699	Ψ	20,000	*	20,000	•	20,000	7	20,000	0.09
Interest & Investment Income		20,0.0		0		0		0		0		0	
Total Revenue		93,733		98,089		90,000		90,000		129,600		97,000	7.8%
Public Safety Costs		25,497		25,459		27,089		27,089		25,604		26,537	-2.09
Other Costs		86,560		84,046		96,300		96,300		112,282		82,300	-14.59
Total Expenditures		112,057		109,505		123,389		123,389		137,886		108,837	-11.89
Net Revenue (Expenditures)		-18,324		-11,416		-33,389		-33,389		-8,286		-11,837	
Transfers In		13,000		13,000		13,000		13,000		13,000		13,000	
Beginning Fund Balance		51,476		46,152		47,736		47,736		47,736		52,450	
Ending Fund Balance	\$	46,152	\$	47,736	\$	27,347	\$	27,347	\$	52,450	\$	53,613	

	2044	2045	2016	2016	2040	2047	Change
	2014 Actual	2015 Actual	Adopted Budget	Amended Budget	2016 Estimate	2017 Adopted	to Pr Yr Adopted
DONATIONS FUND	Actual	Actual	Buuget	Duuget	Latinate	Adopted	Adopted
DONATIONS FUND							
Revenues	34,234	14,452	15,000	15,000	13,000	20,000	33.3%
Police Fire	34,234 1,140	6,306	5,500	5,500	2,500	4,125	-25.0%
rire Health	1,465	-184	0,500	0,500	2,500 500	4,125	-23.0 /
Other	5,500	14,674	Ö	0	43,550	6,700	
Interest & Investment Income	715	0	ō	ō	0	0,100	
Total Revenues	43,054	35,248	20,500	20,500	59,550	30,825	50.4%
Expenditures							
Police	19,863	14,464	92,901	95,035	19,500	87,750	-5.5%
Fire	2,437	3,747	9,600	9,600	6,000	9,600	0.0%
Health	395	353	600	600	500	600	0.0%
Other	134	5,554	0	0	500	31,500	
Total Expenditures	22,829	24,118	103,101	105,235	26,500	129,450	25.6%
Net Revenues (Expenditures)	20,225	11,130	-82,601	-84,735	33,050	-98,625	
Beginning Fund Balance	102,323	122,548	133,678	133,678	133,678	166,728	
Ending Fund Balance	\$ 122,548 \$	133,678	51,077	\$ 48,943	\$ 166,728	\$ 68,103	
GRANT FUNDS	·						
Revenues							
Police	4,987	14,995	5,000	5,000	4,500	10,000	100.0%
Fire	5,840	9,704	8,500	8,500	8,000	5,000	-41.2%
Other	76,414	32,845	340,000	340,000	18,900	0	-100.0%
Health	99,522	60,372	104,650	118,015	0	211,000	101.6%
Total Grants	186,763	117,916	458,150	471,515	31,400	226,000	-50.7%
Expenditures							
Police	4,987	14,995	5,000	5,000	4,500	10,000	100.0%
Fire	5,217	3,797	7,400	7,400	7,400	5,000	-32.4%
Other	79,619	31,915	340,000	340,000	18,900	Q.	-100.0%
Health	87,565	82,429	172,950	186,315	0	268,874	55.5%
Total Expenditures	177,388	133,136	525,350	538,715	30,800	283,874	-46.0%
Net Revenues	9,375	-15,220	-67,200	-67,200	600	-57,874	
Beginning Fund Balance	165,846	175,221	160,001	160,001	160,001	160,601	
Ending Fund Balance	\$ 175,221 \$	160,001	92,801	\$ 92,801	\$ 160,601	\$ 102,727	

CITY OF FRANKLIN
AUTHORIZED POSITIONS - FULL TIME EQUIVALENTS

DEPARTMENT	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
COMMON COUNCIL	0.48	0.00	0.00	0.00	0.00	0.00	00.0	0.00	0.00	0.00
MUNICIPAL COURT	2.00	2.00	2.00	2.00	2.50	2.50	2.50	2.50	2.50	2.50
CLERK	3.53	4.00	4.00	4.00	4.14	4.14	4.14	4.14	4.14	4.14
INFORMATION SERVICES	0.00	0.00	00.0	00.00	0.00	0.00	0.00	0.75	0.75	1.00
ADMINISTRATON	3.80	3.60	3.60	3.60	3.00	3.00	4.00	3.00	3.00	3.00
FINANCE	7.10	7.10	7.10	7.03	7.10	7.10	6.60	6.60	6.60	09.9
ASSESSOR	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00
MUNICIPAL BUILDINGS	4.83	4.74	3.92	3.92	3.74	3.74	2.78	4.03	4.03	4.03
TOTAL GENERAL GOVERNMENT	22.74	22.44	21.62	21.55	21.48	21.48	21.02	22.02	22.02	21.27
POLICE **	61.25	61.25	61.25	61.25	60.75	60.75	60.75	61.75	61.75	61.75
DISPATCH	16.00	16.00	16.00	16.00	16.00	15.00	15.00	15.00	15.00	15.00
FIRE	46.45	46.45	46.45	46.48	46.45	46.50	46.50	46.50	46.50	46.00
BUILDING INSPECTION	10.00	8.00	8.00	8.00	7.00	7.00	7.00	8.00	8.00	8.30
TOTAL PUBLIC SAFETY	133.70	131.70	131.70	131.73	130.20	129.25	129.25	131.25	131.25	131.05
ENGINEERING	9.80	8.80	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25
HIGHWAY	22.00	22.00	21.00	22.00	22.00	22.00	22.48	22.48	22.73	22.48
PARKS	2.27	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
TOTAL PUBLIC WORKS	34.07	32.80	31.25	32.25	32.25	32.25	32.73	32.73	32.98	32.73
PUBLIC HEALTH	6.63	6.15	6.15	6.15	6.15	6.15	6.75	6.75	6.75	6.85
PLANNING	7.60	5.60	5.00	5.00	4.00	4.00	4.00	4.00	4.00	4.00
ECONOMIC DEVELOPMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.58	1.00	1.00	1.00
TOTAL GENERAL FUND	204.74	198.69	195.72	196.68	194.08	193.13	194.33	197.75	198.00	196.90
TIMES TO DESILE	ć		Ċ	ć	ć	ć	ć	ć	ć	0
FOELD FEALTH - GRAIN!	17.20	17 11	17.12	0.00	16.82	0.00	0.00	17.02	0.00	0.75 17.02
SEWER & WATER	12.85	12.55	12.55	11.55	11.55	11.55	11.55	11.55	11.55	10.80
TOTAL	234.79	228.35	225.39	225.35	222.45	222.38	223.07	226.32	226.57	225.47

L:\41803 VOL1 Finance\BUDGET\2017 Budget\Personne\[Authorized Positins Budget Book.xlsx]FTE Comparision

2016 Salary Ranges

		JFA		
Position Title	Grade	Total	Minimum Pay	Maximum Pay
Executive and Management	- Citac	Total	· · · · · · · · · · · · · · · · · · ·	Triuxiii arii i ay
Director of Administration	14	810	\$91,234	\$123,166
Fire Chief	(790 pts and above)	795	Ψ32)23 T	<u> </u>
Police Chief	(750 pts arra above)	795		
T ORCC CITE!	4	755		
Assistant Fire Chief	13	770	\$84,869	\$114,574
City Engineer/DPW Director	(750 to 785 pts)	755		
Police Inspector		755		
Battalion Chief	12	730	\$78,948	\$106,580
Captain of Police	(710 to 745 pts)	730		
Director of Finance and Treasurer		725	-	
				lia filian e e lati.
Director of Clerk Services	11	705	\$73,440	\$99,144
Director of Health and Human Services	(670 to 705 pts)	680		·
Library Director		680		
Information Services Director		680		
Economic Development Director		670		
Supervisory and Advanced Technical				
Building Inspector	10	665	\$68,426	\$90,664
Sewer & Water Superintendent	(615 to 665 pts)	665		
Assistant City Engineer		635		
Planning Manager		630		
Department of Public Works Superintendent		615		
	The state of the s			
Emergency Services Communication Supervisor	9	585	\$63,652	\$84,339
Police Sergeant	(560 to 610 pts)	570		
Principal Planner		570		
Public Health Nurse Supervisor		565		
Project Engineer	,	560		
Electrical Inspector	8	550	\$59,211	\$78,454
Plumbing Inspector	(505 to 555 pts)	550		
First Assistant Building Inspector		545		
Adult Services Librarian/Assistant Director		.540		
Human Resources Coordinator		520		
Assistant Superintendent of Public Works		510		
Accounting Supervisor		505		
Engineering Tech IV		505		
		388		
Deputy Treasurer	7	485	\$55,080	\$72,981
Assistant Building Inspector	(450 to 500 pts)	470	- '	
Building Maintenance Superintendent		460		
Sanitarian		460		
Engineering Tech III		455		
Library Circulation Supervisor		455		
Mechanic I		455		
Associate Planner		455		
Public Health Nurse	22	455	<u> </u>	

2016 Salary Ranges

Position Title	Grade	JFA Total	Minimum Pay	Maximum Pay
Administrative and Technical		意味品		
Sewer & Water Operator II	6	440	\$50,096	\$65,125
Court Administrative Assistant	(415 to 445 pts)	435		
Deputy City Clerk		420		
Reference Librarian		420		
Youth Reference/Young Adult Librarian		420		
Engineering Tech II		415		-
				u miji tareta ji Rij
Dispatcher	5	410	\$46,602	\$60,582
Heavy Equipment Operator	(380 to 410 pts)	410		
Sewer & Water Operator I		395		
Inspection Permit Clerk		395		
Assistant Mechanic		390		
Accountant		385		
				-
Light Equipment Operator	4	375	\$43,350	\$56,355
Confidential Police Administrative Assistant	(345 to 375 pts)	370	1	- W
Confidential Fire Administrative Assistant		370	,	
Deputy Court Administrative Assistant		370		
Sewer & Water Technician		370		
Administrative/Project Assistant		365		
Program and Outreach Coordinator		365		
Assistant Planner		355		· · · · · ·
Clerical and Support Staff				
Administrative Assistant (DPW)	3	335	\$38,309	\$49,802
Administrative Assistant (Engineering)	(310 to 340 pts)	335	430,303	ψ 13,002
Administrative Clerk (Clerks)	(310 to 340 pts)	335		
Municipal Court Clerk		325		
Assessor Clerk		325		
Account Clerk		315		
		315		
Administrative Clerk (Health)				
Maintenance Custodian		315		
Secretary (Building)	2	305	\$35,637	\$46,327
		300	\$33,037	\$40,32 <i>j</i>
Library Assistant	(275 to 305 pts)	300		
Secretary (Planning)				
Finance Clerk		290		
Secretary (Clerk)		290		
Lead Cashier		285		
Clerk Typist		275	Signed Services Control of the Contr	
0 11 /01 /		270	\$30,450	\$42.00E
Cashier/Clerk	1	270	\$33,150	\$43,095
Library Administrative Aide	(240 to 270 pts)	270		
Custodian		235		
Custodian Police Utility Clerk		235		

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STATE OF WISCONSIN: CITY OF FRANKLIN: MILWAUKEE COUNTY

ORDINANCE NO. 2016-2240

AN ORDINANCE ADOPTING THE 2017 ANNUAL BUDGETS FOR THE GENERAL, CIVIC CELEBRATIONS, ST MARTINS FAIR, DONATIONS, GRANT, SOLID WASTE COLLECTION, SANITARY SEWER, CAPITAL OUTLAY, EQUIPMENT REPLACEMENT, STREET IMPROVEMENT, CAPITAL IMPROVEMENT, DEBT SERVICE, DEVELOPMENT, UTILITY DEVELOPMENT, TID 3, TID 4, TID 5 AND INTERNAL SERVICE FUNDS AND ESTABLISHING THE TAX LEVY AND OTHER REVENUE FOR THE CITY OF FRANKLIN FOR FISCAL YEAR 2017

WHEREAS, the Committee of the Whole has reviewed and amended, where desired, the 2017 Mayor's Recommended Budgets for the General, Civic Celebrations, St Martins Fair, Donations, Grant, Solid Waste Collection, Sanitary Sewer, Capital Outlay, Equipment Replacement, Street Improvement, Capital Improvement, Debt Service, Development, Utility Development, TID 3, TID 4, TID 5 and Internal Service Funds for the City of Franklin; and

WHEREAS, debt incurred has 2017 required repayments of \$1,749,575 for TID 3 Fund; \$126,775 for TID 5 Fund; and \$1,627,463 for the Debt Service Fund; and the Sanitary Sewer Fund has a Clean Water Fund debt service of \$1,692,891; and

WHEREAS, the 2017 Proposed Budget recommended by the Committee of the Whole includes property taxes of \$20,509,000 that are levied to support the 2017 Annual Budget with a resulting City tax rate of approximately \$5.693 with the Common Council concurring in the need and with the final rate being the mathematical result of statutory property tax billing process, including, but not limited to, inclusion of the required state adjustment for equalization; and

WHEREAS, for the purposes, in part, of accounting detail, transparency of governmental actions and intent, efficiency of operations, and enhanced record keeping, the 2017 Proposed Budget document and format provides greater detail and categorization of anticipated expenditures than required by Wisconsin Statutes §65.90, which provides that "all proposed appropriations for each department, activity and reserve account" shall be listed in the budget; and, therefore, expenditure appropriation unit amounts are itemized and, entitled "Official Budget Appropriation Units," while the remaining pages of the document provide supplemental information for informational purposes as earlier noted; and

WHEREAS, a Public Notice of the 2017 Proposed Budget appeared in the Franklin Now on October 27, 2016; and

WHEREAS, a Public Hearing was held by the Common Council on November 15, 2016, regarding the 2017 Proposed Budget; and

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WHEREAS, the Common Council has determined that it would be in the best interest of the City to adopt the 2017 Proposed Budget as recommended by the Committee of the Whole as presented with the adjustments as incorporated here in for the purpose of incorporating a new Police Department Grant for bullet resistant vests, for the purpose of incorporating Civic Celebrations 2017 spending authority as approved November 1, 2016, for the purpose of climinating a used street sweeper recently authorized for purchase from the Capital Outlay Fund, for the purpose of eliminating any increase in total municipal Property Tax revenues, for the purpose of removing a parks project from the Capital Improvement Fund, and for the purpose of reducing General Fund expenditures with an offset to Anticipated Under Expenditures.

NOW, THEREFORE, the Common Council of the City of Franklin does hereby ordain as follows:

- That the 2017 Expenditure Budgets, summarized herein, for the General Fund Section 1 as \$25,784,313, for Civic Celebrations Fund as \$108,837, for the St Martin's Fair Fund as \$51,632, for Donations Fund as \$129,450, for Grant Funds as \$283,874, for the Solid Waste Collection Fund as \$1,550,216, for the Capital Outlay Fund as \$696,868, for the Equipment Replacement Fund as \$650,000, for the Street Improvement Fund as \$940,000, for the Debt Service Fund as \$1,627,463, for City purposes totaling \$31,822,653, for Sanitary Sewer Fund Operating Expenditure Budget as \$3,401,500, for the Capital Improvement Fund for projects having Common Council approval as \$6,539,625, for the Capital Improvement Fund for budgetary appropriation for Projects awaiting Common Council approval as \$18,096,376, for the Development Fund as \$3,850,635, for the Utility Development Fund as \$900,000, for TID 3 Fund as \$1,762,295, for TID 4 Fund as \$9,075, for TID 5 Fund as \$11,361,908, and for Internal Service Fund as \$4,182,400, with expenditure appropriation unit amounts as set forth on the tables entitled "Official Budget Appropriation Units" (set out in the Proposed 2017 Annual Budget document) and as set forth by department, activity, and reserve account (all as maintained by the City in a multiple fund accounting structure) are adopted as the annual expenditure budgets for the City of Franklin for fiscal year 2017.
- Section 2 That 2017 capital additions for the Sanitary Sewer Fund capitalized equipment accounts of \$271,000 and debt service of \$1,692,891, in the Debt Service Fund debt service of \$1,627,463, in TID 3 Fund debt service of \$1,730,325 and interfund advance and interest payments of \$69,250, and in TID 5 Fund debt service interest payments of \$126,775 are adopted as annual required payments for those respective funds for fiscal year 2017.
- Section 3 That the 2017 property taxes used to support the General Fund of \$16,414,900, the Library Fund of \$1,296,600, the Capital Outlay Fund of \$444,300, the Equipment Replacement Fund of \$348,300, the Street Improvement Fund of \$704,900, and the Debt Service Fund of \$1,300,000 for City purposes, totaling \$20,509,000, are levied and adopted as the annual property tax levies for the

City of Franklin for fiscal year 2017 with a resulting City tax rate of approximately \$5.693 per thousand assessed value.

- Section 4 That the 2017 Revenue Budgets other than property taxes for the General Fund of \$7,876,923, for the Civic Celebrations Fund of \$97,000, for the St. Martin's Fair Fund of \$41,000, for the Donations Fund of \$30,825, for the Grant Funds of \$226,000, for the Solid Waste Collection Fund of \$1,621,400, for the Sanitary Sewer Fund of \$3,447,860, for the Capital Outlay Fund of \$179,000, for the Equipment Replacement Fund of \$240,000, for the Street Improvement Fund of \$138,500, for the Capital Improvement Fund of \$394,500, for the Development Fund of \$827,618, for the Utility Development Fund of \$206,500, for the TID 3 Fund of \$1,767,300, for the TID 4 Fund of \$1,114,400, and for the Internal Service Fund of \$3,213,000 for City purposes, totaling \$21,421,826, are adopted as the annual revenue budgets for other than property taxes for the City of Franklin for fiscal year 2017.
- Section 5 That additional revenues of \$8,500,000 in the form of new debt are required to fund the Capital Improvement Fund expenditures and that additional revenues of \$11,575,000 in the form of new debt are required to fund TID 5 Fund expenditures.
- Section 6 That transfers into the Civic Celebrations Fund of \$13,000, the St. Martin's Fair Fund of \$11,000, the Debt Service Fund of \$327,113, Capital Outlay Fund of \$3,500, and the Capital Improvement Fund of \$15,018,975, for a total of \$15,373,588 are adopted as the annual transfers as contained in the budget for the City of Franklin for fiscal year 2017.
- Section 7 That the 2017 Solid Waste Collection Fund fee is \$106.95 for each property eligible to receive the solid waste collection service.
- Section 8 That the Capital Improvement Fund expenditure appropriation units, other than Contingency, shall be administered as if adopted on a per project basis unless approved in advance by Resolution by at least a two-thirds majority of the Common Council in the form of a budget modification, which, as an internal, administrative process, does not initiate publication requirements.
- Section 9 That the single expenditure appropriation for "Contingency" within the General Fund shall be administered for City purposes as if adopted as distinct appropriations for \$500,000 "Restricted" and \$125,000 "Unrestricted" contingency budgets as shown within the "Unclassified, Contingency, and Anticipated Under spending" budget detail, with "Restricted" contingency appropriations not authorized for direct expenditure and requiring a budget modification approved by two-thirds of the Common Council, interpreted consistent with statutes, moving the appropriation to "Unrestricted" contingency

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or another valid appropriation unit prior to or in conjunction with any spending authorization.

Section 10 That the Finance Department and Director of Administration shall cause to be published and made available a "City of Franklin 2017 Annual Budget" document incorporating the changes from the Mayor's Recommended Budget as approved herein and incorporating the necessary changes to the text thereof as required by such changes; which document to include the 2017 Annual Budgets of the Library Fund, Auxiliary Library Fund, and Water Utility Fund as adopted by their respective boards.

Introduced at a regular meeting of the Common Council of the City of Franklin this 15th day of November, 2016 by Alderman Taylor.

Passed and adopted at a regular meeting of the Common Council of the City of Franklin this 15th day of November, 2016.

APPRQVED:

Stephen R Olson, Mayor

ATTEST:

Sandra L. Wesolowski, City Clerk

AYES 6 NOES 0 ABSENT 0

City of Franklin Official Budget Appropriation Units Summary - 2017 Adopted Budget

	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Amended Budget	2016 Estimate	2017 Adopted	Change to Pr Yr Adopted
General Fund Revenue:							
Property taxes	\$16,201,001	\$16,221,503	\$16,248,800	\$16,248,800	\$16,240,000	\$16,414,900	1.0%
Other taxes	215,276	267,009	285,000	285,000	294,600	205,558	-27.9%
Cable TV Franchise Fee	509,767	526,750	500,000	500,000	500,000	530,000	6.0%
Utility tax equivalent	1,046,864	1,044,460	1,100,000	1,100,000	1,050,000	1,050,000	-4.5%
Total fax revenue	17,972,908	18,059,722	18,133,800	18,133,800	18,084,600	18,200,458	0.4%
Intergovernmental	2,536,187	2,775,349	2,321,200	2,321,200	2,326,900	2,237,400	-3.6%
Licenses and permits	804,077	669,366	843,550	843,550	739,870	1,049,365	24.4%
Penalties and forfeltures	421,976	484,957	440,000	440,000	450,000	500,000	13.6%
Charges for services	1,423,186	1,544,611	1,544,975	1,544,975	1,448,900	1,753,250	13.5%
Intergovernmental charges	136,372	192,188	203,200	203,200	201,300	203,200	0.0%
Interest revenue		238,562	205,200	205,200	210,500	220,000	7.2%
Miscellaneous revenue	147,239	155,582	163,900	163,900	99,300	128,150	-21.8%
Transfers from other funds	9,931	. 0	0	0	0	0	0.0%
Total non-tax revenue	5,769,100	6,060,615	5,722,025	5,722,025	5,476,770	6,091,365	6.5%
Total revenue	23,742,008	24,120,337	23,855,825	23,855,825	23,561,370	24,291,823	1.8%
Transfer from fund balance	0	0	0	0	0	0	0.0%
Total revenue & fb transfer	23,742,008	24,120,337	23,855,825	23,855,825	23,561,370	24,291,823	1.8%
Expenditures:			•		•		
Mayor - Personnel Services	18,500	18,512	18,508	18,508	18,508	18,508	0.0%
Other Services, Supplies, etc	4,973	5,888	8,000	8,000	5,490	6,350	-2 0.6%
Aldermen - Personnel Services	47,451	47,487	47,471	47,471	47,471	47,471	0.0%
Other Services, Supplies, Etc	21,926	21,865	29,500	29,500	23,550	24,760	-18.1%
Municipal Court - Personnel Services	168,785	170,611	181,151	181,151	183,350	190,061	4.9%
Other Services, Supplies, Etc	49,194	51,662	47,150	47,150	39,530	47,150	0.0%
Clerk - Personnel Services	293,014	283,577	288,641	288,641	278,828	302,037	4.6%
Other Services, Supplies, Etc	24,340	29,628	31,000	31,001	26,800	28,000	-9.7%
Elections - Personnel Services	42,462	15,513	35,548	65,548	42,453	31,082	-12.6%
Other Services, Supplies, Etc	22,350	5,596	25,600	25,600	17,600	9,600	-62.5%
Information Services - Personnel	0	10,033	117,766	124,723	105,803	119,720	1,7%
Other Services, Supplies, Etc	333,123	348,904	364,789	369,189	349,700	363,067	-0.5%
Administration - Personnel Services	275,323	280,694	285,888	285,888	281,128	289,457	1,2%
Other Services, Supplies, Etc	126,424	116,935	157,045	176,745	133,520	138,015	-12.1%
Finance - Personnel Services	398,930	411,359	416,636	416,636	417,212	416,898	0.1%
Other Services, Supplies, Etc	53,175	83,052	98,929	98,929	91,975	96,725	-2.2%
independent Audit	28,135	33,285	31,810	31,810	29,835	36,500	14.7%
Assessor - Personnel Services	53,014	54,206	55,300	18,200	9,625	0	-100.0%
Other Services, Supplies, Etc	163,141	146,697	188,100	223,200	230,600	222,375	18.2%
Legal Services	307,077	316,005	340,225	340,225	316,860	337,532	-0.8%
Municipal Buildings - Personnel Servic	35,854	55,525	95,800	95,800	84,018	125,159	30.6%
Other Services, Supplies, Etc	141,896	132,972	113,595	113,595	102,954	119,216	4.9%
Insurance	107,748	51,980	105,908	105,908	100,400	93,575	-11.6%
Unclassified	1,939	325	2,500	2,500	0	82,500	3200.0%
Sub total General Government Person	2,718,774	2,692,211	3,086,850	3,145,918	2,937,000	3,145,757	1.9%
Contingency	67,968	28,257	550,000	483,700	0	625,000	13.6%
Anticipated Un-spent appropriations	0	0	-470,220	-470,220	0	-455,820	-3.1%
	2,786,742	2,720,468	3,166,630	3,159,398	2,937,000	3,314,937	4.7%

11/22/2016 [Time]

Paul Rotzenberg

			2016	2016			Change
	2014	2015	Adopted	Amended	2016	2017	to Pr Yr
	Actual	Actual	Budget	Budget	Estimate	Adopted	Adopted
					7.004.044	0 250 641	5,2%
Police Department - Personnel Service	7,630,602	8,064,445	7,950,563	7,950,563	7,984,011	8,360,642 1,145,626	5.8%
Other Services, Supplies, Etc	1,056,270	947,569	1,082,650	1,095,370	984,600		1.3%
Fire Department - Personnel Services	5,324,562	5,563,662	5,609,357	5,609,357	5,568,752	5,679,632	8.9%
Other Services, Supplies, Etc	438,473	428,977	434,600	434,600	409,155	473,100	3.9%
Public Fire Protection	256,165	260,763	273,200	273,200	279,500	283,900	
Building Inspection - Personnel Servic	628,409	686,564	736,312	736,312	726,797	788,275	7.1%
Other Services, Supplies, Etc	25,743	24,389	34,550	35,344	25,050	29,550	-14.5%
Weights and Measures	6,800	6,800	7,600	7,600	7,600	7,600	0.0%
Total Public Safety	15,367,024	15,983,169	16,128,832	16,142,346	15,985,465	16,768,325	4.0%
Engineering - Personnel Services	578,865	497,127	603,481	603,481	579,479	624,790	3.5%
Other Services, Supplies, Etc	28,079	21,299	25,290	46,347	16,465	21,820	-13.7%
Highway - Personnel Services	1,723,563	1,600,964	1,819,785	1,819,785	1,764,330	2,399,102	31.8%
Other Services, Supplies, Etc	917,808	613,771	791,697	823,680	734,381	790,797	-0.1%
Solid Waste Collection	0	0	0	0	390,000	0	0.0%
Street Lighting	301,194	305,315	356,700	386,700	360,700	344,800	-3.3%
Weed Control	10,875	7,863	15,050	15,050	12,000	15,050	0.0%
Total Public Works	3,560,384	3,046,339	3,612,003	3,695,043	3,857,365	4,196,359	16.2%
11 . 1/h Danagharant Danaghal Camina	535,155	539,696	576,741	576,741	553,966	581,507	0.8%
Health Department - Personnel Service	65,215	. 62,751	68,950	68,950	60,200	68,790	-0.2%
Other Services, Supplies, Etc	33,589	30,941	38,500	38,500	36,500	34,500	-10.4%
Animal Control	633,959	633,388	684,191	684,191	650,666	684,797	0.1%
Total Health & Human Services	•		•		•	45,400	-1.3%
Recreation	39,149	42,386	44,000	46,000	43,100	109,093	-7.8%
Parks - Personnel Services	125,257	134,152	118,261	118,261	114,054		40.7%
Other Services, Supplies, Etc	22,593	25,260	29,650	29,650	27,280	41,725	
Total Culture and Recreation	186,999	201,798	191,911	193,911	184,434	196,218	2.2%
Planning - Personnel Services	316,037	326,358	332,469	332,469	320,540	336,310	1.2%
Other Services, Supplies, Etc	33,110	53,017	61,200	61,200	48,300	60,550	-1.1%
Econ Dev - Personnel Services	0	37,600	130,689	130,689	120,228	102,617	-21.5%
Other Services, Supplies, Etc	6,207	151,405	55,500	110,215	87,750	124,200	123.8%
Total Conservation/development	355,354	568,380	579,858	634,573	576,818	623,677	7.6%
Transfers to other funds	0	550,000	1,200,000	1,200,000	1,200,000	ò	0.0%
Total expenditures	22,890,462	23,703,542	25,563,425	25,709,462	25,391,738	25,784,313	0,9%
Net Change	851,546	416,795	-1,707,600	-1,853,637	-1,830,368	-1,492,490	
Beginning General Fund balance	7,781,567	8,633,113	9,049,908	9,049,908	9,049,908	7,219,540	
Ending General Fund balance	8,633,113	9,049,908	7,342,308	7,196,271	7,219,540	5,727,050	
Fund Balance as a percent of total expenditures	37.71%	38.18%	28.72%	27.99%	28.43%	22,21%	•

	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Amended Budget	2016 Estimate	2017 Adopted	Change to Pr Yr Adopted
Special Revenue Funds							•
Revenues			,				
Library Fund - Tax Levy	1,240,000	1,240,000	1,287,000	1,287,000	1,287,000	1,296,600	0.7%
Reciprocal Borrowing - Library	101,087	84,961	78,000	78,000	78,000	90,000	15.4%
Misc Revenue - Library	8,369	2,766	-	•	8,500	8,500	
Auxiliary Library	77,251	65,908	54,150	80,654	85,000	69,750	
Solid Waste Collection - Fees	1,168,087	1,172,069	1,179,915	1,179,915	1,198,161	1,203,200	2.0%
Misc Revenue - Solid Waste	439,225	412,947	411,250	411,250	420,400	418,200	1.7%
Total Revenues	3,034,019	2,978,651	3,010,315	3,036,819	3,077,061	3,086,250	2.5%
Expenditures							
Library - Personnel Services	839,520	910,009	961,081	961,081	948,880	977,961	1.8%
Other Services, Supplies, Etc	479,124	481,338	472,890	484,588	467,380	477,420	1.0%
Auxiliary Library	93,178	75,579	91,900	145,653	97,200	69,750	
Solid Waste - Personnel Services	19,034	19,172	23,669	23,669	21,828	13,215	-44,2%
Other Services, Supplies, Etc	1,560,201	1,521,285	1,509,882	1,509,882	1,519,500	1,537,001	1.8%
Total Expenditures	2,991,057	3,007,383	3,059,422	3,124,873	3,054,788	3,075,337	0.5%
Net Revenues (Expenditures)	42,962	(28,732)	(49,107)	(88,054)	22,273	10,913	
Fund Balance				-			
Beginning of the Year	770,599	813,561	642,370	642,370	784,829	807,102	
End of the Year	813,561	784,829	593,263	554,316	807,102	818,015	
Sanitary Sewer Fund					'		
Revenues							
Metered Sales	3,234,824	3,303,446	3,346,800	3,346,800	3,239,600	3,412,360	2.0%
Other Revenue	93,268	63,862	37,000	37,000	35,600	35,500	-4.1%
Total Revenues	3,328,092	3,367,298	3,383,800	3,383,800	3,275,100	3,447,860	1.9%
Personnel Services	435,274	456.652	454,927	454,927	445,944	460,800	1.3%
Other Services, Supplies, Etc	2,573,275	2,563,834	2,930,036	2,930,036	2,673,350	2,940,700	0.4%
Total Expenditures	3,008,549	3,020,486	3,384,963	3,384,963	3,119,294	3,401,500	0.5%
Net Revenue (Expenditures)	319,543	346,812	(1,163)	(1,163)	155,806	46,360	
Net interest income (Expense)	•	9,265	×	-	-	-	
Invested in Capital Assets	(115,926)	(1,682,732)	(53,200)	(53,200)	(23,000)	(271,000)	
Net Change in Retained Earnings	203,617	(1,326,655)	(54,363)	(54,363)	132,806	(224,640)	
Beginning Retained Earnings	2,660,848	2,864,465	1,537,810	1,537,810	1,537,810	1,670,616	
Ending Retained Earnings	2,864,465	1,537,810	1,483,447	1,483,447	1,670,616	1,445,976	

	2014	2015	2016 Adopted	2016 Amended	2016	2017	Change to Pr Yr
-	Actual	Actual	Budget	Budget	Estimate	Adopted	Adopted
Capital Expenditure Funds - Capital (Outlay, Equipn	nent Replacen	nent, Street im	provement			
Revenue							
Property Taxes-Capital Outlay	430,000	433,200	437,100	437,100	437,100	444,300	1.6%
Property Taxes-Equip Replacement	337,000	339,500	342,600	342,600	342,600	348,300	1.7%
Property Taxes-Street Improvement	681,600	687,300	693,500	693,500	693,500	704,900	1.6%
Intergovernmental Revenue	77,354	8,131	70,000	70,000	67,000	404.000	20.20/
Landfill Siting Revenue	300,000	300,000	400,000	400,000	400,000	481,000	20,3%
Miscellaneous Revenue	246,554	75,077	70,000	70,000	162,300	76,500	9.3%
Transfers In from Other Funds	5,395	500,000	• 	H	-	3,500	
Total Revenue	2,077,903	2,343,208	2,013,200	2,013,200	2,102,500	2,058,500	2.3%
Capital Outlay-Equip Replacement	237,781	360,680	655,000	655,090	650,000	650,000	-0.8%
Capital Outlay-Capital Outlay	575,424	651,673	900,268	1,121,025	1,027,328	696,868	-22.6%
Capital Outlay-Street Improvement	1,013,025	837,957	940,000	940,000	925,000	940,000	0.0%
Total Expenditures	1,826,230	1,850,310	2,495,268	2,716,025	2,602,328	2,286,868	-8.4%
Net Capital Revenues (Expenditures)	251,673	492,898	-482,068	-702,825	-499,828	-228,368	
	0.470.403	0 703 066	3,216,754	3,216,754	3,216,754	2,716,926	
Beginning Fund Balance Ending Fund Balance	2,472,183 2,723,856	2,723,856 3,216,754	2,734,686	2,513,929	2,716,926	2,488,558	
DEBT SERVICE FUND		, ,	• ,				
Revenue Property Taxes	1,600,000	1,600,000	1,500,000	1,500,000	1,500,000	1,300,000	-13.3%
Miscellaneous Revenue Other Financing Source:	76	396	0	0	· · · o	0	
Transfer from Other Funds	226,811	182,493	205,000	205,000	112,800	180,514	-11.9%
Transfer from Special Assessment	150,763	100,000	Ó	. 0	0	146,599	
Total Revenue	1,977,650	1,882,889	1,705,000	1,705,000	1,612,800	1,627,113	-4.6%
Proceeds from Borrowing	66,747	0	0	5,924,202	5,924,202	0	
Debt Service *	915,644	910,672	1,591,298	7,515,500	1,565,466	1,627,463	2.3%
Refunded Debt		·			5,948,789		
Interfund Loan Payments	1,062,000	1,062,001	O	0	0	•	
Danish at Alice Mann	(2,099,712)	(970,959)	1,258	1,258	1,258	22,747	
Beginning of the Year Interfund advances (Payments)	2,137,001	2,137,002	1,200	1,200	-,	, -	
Intertund advances (Fayments)	2,101,001	2,107,004					
End of the Year	(970,959)	1,258	114,960	114,960	22,747	22,397	
CAPITAL IMPROVEMENT FUND							
Revenue						500 500	24 60/
Landfill Siting	504,004	623,473	498,000	498,000	348,000	389,500	-21.8%
Miscellaneous	130,573	4,681	505,000	505,000	5,000	1,295,000	156.4%
Other (Grants, Impact Fees, etc)	623,682	657,300	1,686,146	1,686,146	1,440,200	13,728,975	
Total Revenues	1,258,259	1,285,454	2,689,146	2,689,146	1,793,200	15,413,475	
Expenditures	1,564,246	1,571,219	3,775,359	4,375,855	2,309,147	24,636,001	552.5%
Capital Outlay	, -	•		-1,686,709	-515,947	-9,222,526	
Net Revenues (Expenditures)	-305,987	-285,765	-1,086,213		-510,847	8,330,000	
Debt Proceeds	1,962,660	0	950,000	950,000			
Beginning Fund Balance	318,928	1,975,601	1,689,836	1,689,836	1,689,836	1,173,889	
Ending Fund Balance	1,975,601	1,689,836	1,553,623	953,127	1,173,889	281,363	4

Paul Rotzenberg

·	2014			2015	2016 Adopted		2016 Amended	2016		2017	Change to Pr Yr
		Actual		Actual	Budget		Budget	Estimate		Adopted	Adopted
DEVELOPMENT CIND											
DEVELOPMENT FUND Impact Fees		683,227	,	413,977	585,000	ı	585,000	641.000		791,000	35.2%
Other Income		161,665		63,882	36,334		36,334	55,000		36,618	0.89
Total Revenues		844,892		477,859	621,334		621,334	696,000		827,618	
Transfer to Debt Service		226,811		182,494	455,617		455,617	112,800		454,450	-0.3%
Transfer to Capital Improvement	-	1,499,910	Ì	607,299	420,953	}	420,953	250,000		2,891,185	586.8%
Other		0	ł	6,752	515,000	1	518,321	 155,000		505,000	
Total Expenditures		1,726,721		796,545	1,391,570)	1,394,891	517,800		3,850,635	
Net Revenues (Expenditures)		-881,829)	-318,686	-770,236	ì	-773,557	178,200		-3,023,017	
Beginning Fund Balance		5,052,168		4,170,339	3,851,653		3,851,653	 3,851,653		4,029,853	
Ending Fund Balance		4,170,339	l 	3,851,653	3,081,417	·\	3,078,096	 4,029,853		1,006,836	
UTILITY DEVELOPMENT FUND			•								
Water Revenues	\$	147,411	-	73,500 \$	•		105,250	\$ 76,600	\$	77,100	-26.7%
Sewer Revenues		158,284 65,7 1 0		107,096 53,977	129,100 59.650		129,100 59,650	75,062 61,000		85,000 44,400	-34.2% -25.6%
Other Revenues Total Revenues		371,405		234,573	294,000		294,000	 212,662	*****	206,500	-29.8%
·		011,122					,	,		,	
Water Transfers Out		130,375		0	250,000		250,000	0		450,000	80.0%
Sewer Transfers Out		0		0	250,000		250,000	0		450,000	80.0%
Other Expenditures Total Expenditures		12,037 142,412		<u> </u>	500,000		0 500,000	0		900,000	80.0%
•				-			·	•			00.07
Net Revenue (Expenditures)		228,993		234,573	-206,000		-206,000	212,662		-693,500	
Beginning Fund Balance		443,438		672,431	907,004		907,004	 907,004		1,119,666	
Ending Fund Balance	\$	672,431	\$	907,004 \$	701,004	\$	701,004	\$ 1,119,666	\$	426,166	
TID #3	•										
Revenues											
Taxes	\$	1,572,198	\$	1,681,577 \$		\$	1,708,000	\$ 1,730,642	\$	1,300,000	-23,9%
intergovernmental Revenue		407,508		421,710	420,000		420,000	420,000		464,300	10.5%
Investment & Other		274,012		146,311	3,000		3,000	15,000		3,000	0.0%
Total Revenue	<u> </u>	2,253,718		2,249,598	2,131,000		2,131,000	2,165,642		1,767,300	-17.1%
Expenditures											
Capital Outlay		332,347		1,439,991	1,205,000		3,525,289	2,349,140		49.700	20.00/
Other Drivering		56,151 9,695,000		11,420 20,000	10,520 650,000		10,520 650,000	13,020 650,000		12,720 1,675,000	20.9% 157.7%
Principal Interest		325,740		129,705	109,418		109,418	98,084		74,576	-31.8%
Total Expenditures		10,409,238		1,601,116	1,974,938		4,295,227	3,110,244		1,762,295	-10.8%
let Revenues		, (8,155,520)		648,482	156,062		(2,164,227)	(944,602)		5,005	
_oan Proceeds		3,496,080		-	-			-			
Beginning Fund Balance		5,173,498		347,978	996,460		996,460	996,460		51,858	
Ending Fund Balance	\$	514,058	\$	996,460 \$		\$	(1,167,767)	\$ 51,858	\$	56,863	
Interfund Advances Due		3,350,000		1,700,000	550,000		550,000	550,000		550,000	

City of Franklin Official Budget Appropriation Units

Summary	- 20	17 /	Adonte	d Budget	

	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Amended Budget	2016 Estimate	2017 Adopted	Change to Pr Yr Adopted
TID #4						-	
Revenues Taxes intergovernmental Revenue	\$ 972,728 \$ 24,620	1,101,081 19,631	\$ 1,292,000 19,000	\$ 1,292,000 \$ 19,000	1,380,900 18,000	\$ 1,079,000 16,200	-16.5% -14.7%
investment & Other	906	404	0	0	4,500	19,200	#DIV/0I
Total Revenue	998,254	1,121,116	1,311,000	1,311,000	1,403,400	1,114,400	-15.0%
Expenditures							
Capital Outlay	83,760	18,278	0	8,800	0	0	
Other	9,585	12,487	40,855	44,155	11,970	9,075	-77.8%
Principal	0 .	1	0	0	0	0	
Interest	59,904	14,695	5,415	5,415	920	0	
Total Expenditures	153,249	45,461	46,270	58,370	12,890	9,075	-80.4%
Net Revenues	845,005	1,075,655	1,264,730	1,252,630	1,390,510	1,105,325	
Loan Proceeds	0	1	0	0	0	0	
Beginning Fund Balance	(2,058,877)	(1,213,872)	(138,216)	(138,216)	(138,216)	1,252,294	
Ending Fund Balance	\$ (1,213,872) \$				1,252,294	\$ 2,357,619	:
Interfund Advances Due	1,238,000	238,000	0	0	0	0	
TID #5							
Revenues							
Taxes						\$ - <u>`</u>	
intergovernmental Revenue						0	
Investment & Other						0	•
Total Revenue	0		. 0	0	0	0	
Expenditures						10,949,250	,
Capital Outlay Other				•		285,883	
Principal Interest						0 126,775	
Total Expenditures	0		0	0	0	11,361,908	•
Net Revenues	0		0	0	0	-11,361,908	
						11,575,000	
Loan Proceeds Transfers In Transfers Out			-		•	7,4-7-4-5	
Beginning Fund Balance			•		.		
Ending Fund Balance	\$ -		\$ -	\$ - :	\$ -	\$ 213,092	ı
Interfund Advances Due	0		0	0	0	0	

						2016	2016						Change
		2014	•				Amended		2016		2017	to Pr Yr	
		Actual		Actual		Budget		Budget		Estimate		Adopted	Adopted
INTERNAL SERVICE FUND (75)													
Self Insurance													
Medical Premium	\$		\$	2,988,926		2,804,139	\$	2,804,139	\$	2,805,000	\$	3,000,600	7.0%
Dental Premiums		163,200		160,794		173,500		173,500		173,500		177,400	2.2%
Investment Income		116,803	•	68,294		56,004	-	56,004		56,054 3,034,554		35,000	-37.5%
Total Revenue		3,381,604		3,218,014		3,033,643		3,033,643		3,034,884		3,213,000	5.9%
Medical Claims		1,823,825		1,842,015		2,875,000		2,875,000		2,275,000		2,119,200	-26.3%
Prescriptioin Drug Claims		288,780		325,370		0		0		0		335,000	
Stop Loss Premiums		549,788		589,964		675,000		675,000		675,000		635,900	-5.8%
All other costs		202,995		284,172		310,076		310,076		245,120		330,500	
Dental Claims		182,173		154,782		170,300		170,300		167,800		170,300	0.0%
Restricted Contingency		0		0		0		0		0		591,500	
Total Expenditures		3,047,561		3,196,303		4,030,376		4,030,376		3,362,920		4,182,400	3.8%
Net Revenue (Expenditures)		334,043		21,711		-996,733		-996,733		-328,366		-969,400	
Beginning Fund Balance		3,106,401		3,440,171		3,461,882		3,461,882		3,461,882		3,133,516	
Ending Fund Balance	\$	3,440,444	\$	3,461,882	\$	2,465,149	\$	2,465,149	\$	3,133,516	\$	2,164,116	
ST MARTIN'S FAIR FUND													
Revenue													
Charges for Services	\$	25,592	\$	37,610	\$	36,100	\$	36,100	\$	30,150	\$	37,400	3.6%
Donations		450		750		3,500		3,500		3,500		3,600	2,9%
Interest & Investment Income		6		0		0		0		0		0	
Total Revenue		26,042		38,360		39,600		39,600		33,650		41,000	3.5%
Public Safety Costs		34,351		37,920		34,336		34,336		30,267		35,232	2.6%
Other Costs		13,536		12,598		16,400		16,400		14,200		16,400	0.0%
Total Expenditures		47,887		50,518		50,736		50,736		44,467		51,632	1.8%
Net Revenue (Expenditures)		-21,845		-12,158		-11,136		-11,136		-10,817		-10,632	
Transfers In		11,000		11,000		11,000		11,000		11,000		11,000	
Beginning Fund Balance		-709		-11,554		-12,712		-12,848	_	-12,712		-12,161	
Ending Fund Balance	\$	(11,554)	\$	(12,712)	\$	(12,848)	\$	(12,984)	\$	(12,529)	\$	(11,793)	
CIVIC CELEBRATIONS FUND													
Revenue	\$	73,158	¢	77,390	\$	70,000	\$	70,000	\$	109,600	\$	77,000	
Charges for Services	Ф	20,575		20,699		20,000	*	20,000	*	20,000	•	20,000	0.0%
Donations Interest & Investment Income		20,575		20,000		0		0		0		0	
Total Revenue		93,733		98,089		90,000		90,000		129,600		97,000	7.8%
Public Safety Costs		25,497		25,459		27,089		27,089		25,604		26,537	-2.0%
Other Costs		86,560		84,046		96,300		96,300		112,282		82,300	-14.5%
Total Expenditures	<u></u>	112,057		109,505		123,389		123,389		137,886		108,837	-11.8%
Net Revenue (Expenditures)		-18,324		-11,416		-33,389		-33,389		-8,286		-11,837	
Transfers in		13,000		13,000		13,000		13,000		13,000		13,000	
		·				47,736		47,736		47,736		52,450	
Beginning Fund Balance		51,476		46,152		47,730		41 11 30		71,100		₩ ₁ 700	

	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Amended Budget	2016 Estimate	2017 Adopted	Change to Pr Yr Adopted
DONATIONS FUND							
Revenues							
Police	34,234	14,452	15,000	15,000	13,000	20,000	33.3%
Fire	1,140	6,306	5,500	5,500	2,500	4,125	-25.0%
Health	1,465	-184	0	0	500	0	
Other	5,500	14,674	0	0	43,550	6,700	
Interest & Investment Income	715	0	0	0	0	0	
Total Revenues	43,054	35,248	20,500	20,500	59,550	30,825	50.4%
Expenditures							w
Police	19,863	14,464	92,901	95,035	19,500	87,750	-5.5%
Fire	2,437	3,747	9,600	9,600	6,000	9,600	0.0%
Health	395	353	600	600	500	600	0.0%
Other	134	5,554	0	0	500	31,500	
Total Expenditures	22,829	24,118	103,101	105,235	26,500	129,450	25.6%
Net Revenues (Expenditures)	20,225	11,130	-82,601	-84,735	33,050	-98,625	
Beginning Fund Balance	102,323	122,548	133,678	133,678	133,678	166,728	
Ending Fund Balance	\$ 122,548 \$	133,678	\$ 51,077	\$ 48,943	\$ 166,728	\$ 68,103	
GRANT FUNDS							
Revenues							
Police	4,987	14,995	5,000	5,000	4,500	10,000	100.0%
Fire	5,840	9,704	8,500	8,500	8,000	5,000	-41.2%
Other	76,414	32,845	340,000	340,000	18,900	0	-100.0%
Health	99,522	60,372	104,650	118,015	0	211,000	101.6%
Total Grants	186,763	117,916	458,150	471,515	31,400	226,000	-50.7%
Expenditures					4 500	40.000	400.00/
Police	4,987	14,995	5,000	5,000	4,500	10,000	100.0%
Fire	5,217	3,797	7,400	7,400	7,400	5,000	-32.4%
Other	79,619	31,915	340,000	340,000	18,900	000.074	-100.0%
Health	87,565	82,429	172,950	186,315	0	268,874	55.5%
Total Expenditures	177,388	133,136	525,350	538,715	30,800	283,874	-46.0%
Net Revenues	9,375	-15,220	-67,200	-67,200	600	-57,874	
Beginning Fund Balance	165,846	175,221	160,001	160,001	160,001	160,601	
Ending Fund Balance	\$ 175,221 \$	160,001	\$ 92,801	\$ 92,801	\$ 160,601	\$ 102,727	