

CITY OF FRANKLIN

2015 ANNUAL BUDGET

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2015 BUDGET
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Mayor's Recommended 2015 Budget
Letter of Transmittal – Summary Information
September 23, 2014

[Note: Aspects of this Letter of Transmittal have been altered to reflect the adoption of the City of Franklin 2015 Budget as occurred on November 18, 2014]

Honorable Mayor and Common Council:

The Mayor's Recommended 2015 City of Franklin Annual Budget does not increase the total required property tax levy. **The total municipal property tax remains frozen at the 2014 level.** Given the freeze in the property taxes, demands placed upon the City by other units of government, and the economy's slow return from the economic crisis of recent years; the challenge is to simply maintain service levels. Maintaining service levels, however, does not mean that the City simply stands still in its operational plan. Additionally, the City's overall fiscal health remains very strong, which, in and of itself, creates some opportunities. Therefore, as is discussed below, the budget does provide for some, limited changes in operations in conjunction with the freeze in property taxes for municipal purposes.

It is worth noting that freezing property taxes at the 2014 level accomplishes an operational goal for 2015 in and of itself. Under the levy limit allowances, new growth alone would have allowed for an increase of 1.37% in property taxes, an additional \$280,973. An increase of property taxes of this amount would have frozen municipal property tax charges for the typical property owner at the 2014 level. As such, with some growth in property valuation having been experienced and with the total property tax levy for municipal purposes having been frozen, **the average homeowner will receive a slight reduction in property taxes for municipal purposes.**

A second operational accomplishment that permeates this budget is a general refinement of individual line items throughout the budget with the intent of more accurately hitting overall, yearend budget estimates. The goal remains, of course, to continue to budget and to manage each year's budget such that the yearend accounting results in a surplus. At the same time, this budget strives to narrow the margin so that the yearend balance does not result in a large surplus.

The complexities of budgeting, the active and proactive management that goes into overseeing a budget throughout the year, and, importantly, the uncontrollable and unplanned events and demands that occur throughout the year – both positive and negative – all impact yearend fund balance. Nonetheless, the City has been very successful in finishing each recent year with a significant amount of new, additional fund balance. Department heads and staff should be proud of these accomplishments. The

consistency of the result, on the other hand, reveals that continuing with our historic efforts at managing the budget throughout the year should enable us to fine tune appropriation levels to more closely target final yearend results. In short, the City can refine its budgeting to reflect the historic pattern of success in managing expenses and revenues.

It is worth noting that the act of refining the budget adds some greater possibility that unplanned events could cause some line items to have insufficient appropriations (be in the red). Similarly, fine tuning revenues decreases the margin of error when anticipating certain revenues that have had a reasonable historic pattern but may not have an annual guarantee. The key, therefore, is to balance these risks, regularly monitor activity, and proactively manage budgets such that, overall, the year finishes more closely to the actual budgeted amount. The result is that some resources that historically have become yearend additions to fund balance become part of the fiscal plan for the year. In that way, they could be used to offset other, uncontrollable increases and aid in achieving the property tax freeze.

To date, fund balance, in general, has accumulated to the point that the City has achieved the maximum intended fund balance according to its policies. A second component of refining the budget, therefore, addresses this accumulation of fund balance. The 2015 Budget appropriates a portion of the accumulated fund balance to begin to bring the fund balance back to within policy expectations. The Finance Committee has recently reviewed the Fund Balance Policy, and following consideration of their recommendation, the amount of the total budgeted 2015 fund balance transfer should be re-evaluated (within this budget process) so that the anticipated fund balance adheres to the final, adopted Fund Balance Policy.

Importantly, none of the fund balance is used to support an annual operating expense. Using fund balance to support annual operating expenses is not a sustainable practice and creates what is referred to as a structural deficit. Such an action would be viewed by the financial market representatives as a bad fiscal practice. When fund balance is appropriated, it should be targeted at one-time costs, such as capital items.

The 2015 budget takes this precise action. An additional \$475,000 is designated to the Capital Outlay fund to enable departments to acquire some needed capital items. Effectively, this action uses money saved from prior years to purchase items for which it was thought there was insufficient funding in that prior year. An additional \$25,000 in fund balance is also transferred to support the Street Improvement Fund, giving that program a little, one-year bump.

With the transfer of General Fund fund balance to the Capital Outlay Fund, the Contingency line item has been increased to \$130,000. The intent of this added contingency amount is to challenge department heads to identify capital items throughout the year that will increase efficiency or enhance safety (which can help to mitigate workers compensation increases). Any such item would then help to save money and help future budgets as well. Note that any use of these Contingency funds would require Common Council approval in advance.

Budget Summary

In addition to the overall themes discussed above, the following items represent the major initiatives within the budget.

- The budget provides full funding for a Police Officer to serve as a School Liaison Officer. The position is the result of the Common Council approval in 2014 of an agreement with the Franklin School District. In accordance with that agreement, 70 percent of the cost is funded by the Franklin School District.
- The budget provides for full funding of the Economic Development Director, which was only partially funded in 2014 due to a scheduled mid-year start date. With part of the funding anticipated to be covered through work dedicated to TID activity, limited additional General Fund appropriations were required.
- The budget provides for funding of an IT Director/Manager beginning in April, in order to allow time to complete a position description and a hiring process. The position is funded through reductions in existing IT contracted services and the elimination of the Personnel Technician position that was established in the 2014 budget but had remained unfilled. This reassignment of resources will enable a more proactive and strategic approach to developing our IT resources to further enhance the efficiency and effectiveness of IT services and investments.
- Taking advantage of the tools provided for through Act 10, the budget transitions back to employees for added custodial services and eliminates the contracted services that have been used the last couple years. The end result is that some limited additional custodial hours are available to improve overall maintenance levels.
- Following the theme of managing fund balance and coming off a major health care network shift in 2014 that has provided substantial savings, any increase in health insurance costs will be absorbed within the Self Insurance Fund or managed through coverage adjustments.
- General non-represented personnel wage increases anticipate wage rate adjustments equivalent to a 1% increase in January and a 1% increase in July, on top of the impact of the 2014 scheduled wage adjustments. As with 2014, it is expected that the increases will be held in abeyance pending completion of the classification and compensation study that is currently moving forward. The funding, along with the budgeted carryover of funding intended to address wage compression issues, will then be allocated in accordance with the results of the compensation study, as ultimately approved by the Common Council.

In addition to those more substantive initiatives, the following items of note also impact the 2015 budget and, generally, reflect some level of programmatic shift.

- A reduction in the number of elections saves \$23,384 in wages, but \$9,000 of that is expected to be lost as the County modifies their election support practices. The net savings are quickly absorbed by the purchase of new voting machines currently anticipated to cost \$40,000. This cost could change as the County finalizes its equipment proposal.

- The added annual costs from previously approved purchases of finance and payroll software adds a little over \$30,000 to the Finance Department budget, which is more than offset reductions of over \$45,000 in the Administration budget from the elimination of old payroll software costs and the partial reduction of appropriation levels established in 2014 for the classification and compensation study.
- Nearly \$120,000 in additional worker's compensation costs are allocated throughout the various departments and funds. This amounts to more than a 28% increase due to State rate increases and a continued increase in the modification factor applied to the City based on the recent history of workers compensation claims and duty disability occurrences.
- Slightly over \$25,000 in additional appropriations are included for salt de-icer based upon the reported increase in per-ton costs for salt.
- Street lighting costs, at approximately a 4.6% increase, demand an additional \$15,000 in appropriations.

Tax Bill, Tax Levy and Tax Rate implications

The following breakdown reflects the tax levy recommendations by fund.

<u>City of Franklin</u>				
Tax Levy Information				
City Tax Rate Components	2015	2014	2015	2014
	Budget Tax Levy	Budget Tax Levy	Budget Tax Rate	Budget Tax Rate
Capital Outlay	433,200	430,000	0.1326606	0.1319646
Equipment Replacement	339,500	337,000	0.1039664	0.1034234
Street Improvement	687,300	681,600	0.2104746	0.2091793
Debt Service	1,600,000	1,600,000	0.4899744	0.4910312
Subtotal	3,060,000	3,048,600	0.9370760	0.9355985
Library Program	1,240,000	1,240,000	0.3797301	0.3805492
General Fund Program	16,209,000	16,220,400	4.9637465	4.9779513
Total	20,509,000	20,509,000	6.2805526	6.2940990
Prior Year Levy	(20,509,000)	(20,509,000)		
Increase in Tax Levy	-	-		

The resulting City tax rate falls to \$6.28 per \$1,000 of assessed value, .01 less than last year's City tax rate of \$6.29 per \$1,000. As discussed above, the City tax rate declined and the tax levy remained unchanged, reflective of additional payments being made by those who had new construction during the year. As is the case every year, the State's nominal equalization adjustments, which are never available until shortly before property tax bills are prepared, could cause a minor adjustment to the overall rate. [Note: Any equalization adjustments and the variance between final assessed and equalized value changes, particularly between TID-in and TID-out values, results in the final tax rate adjusting to \$6.2999264.]

Assessed Valuation

The year 2014 is not a reassessment year. The preliminary assessed value of \$3,265,477,000, [based on the initial reported growth rate of 1.37%] exclusive of continuing TIF District values, increased from the prior year by about 0.22%, principally the result of new construction. The Board of Review is not complete at this time. State Manufacturing values, which have been estimated, are not available at this time. When information is available the final assessment information may slightly change the percentages and resulting estimated tax rates.

General Fund

The General Fund is one section of the City's overall budget. It is the largest segment of the City's total budget and includes the operating expenditures of City departments.

The recommended expenditure budget for 2015 of \$25,542,270 and reflects a 2.2% increase from the 2014 budget. The initiatives itemized above generally all occur within the General Fund, except those related to capital items. The recommended expenditures are the requests of the departments as adjusted by the Mayor. The projected expenditures for 2014 are \$23,700,086 which would under expend that budget by \$1,293,264. Since \$950,000 of that is restricted contingency, the 2015 budget identifies a potential 2014 surplus of \$343,264. Some anticipated under expenditures for 2014 are the result of vacant positions and contingency budgeted but not used during the year. The final spending numbers are expected to be less than the total amount estimated due to programs that at this time are planned but will not be able to be completed by yearend.

The actual General Fund tax levy revenue for 2013 was \$16,355,009. Tax levy revenue for 2014 is budgeted at \$16,220,400. The recommended General Fund tax levy for 2015 is \$16,209,000. This is \$11,400 less than 2014, as tax levy is shifting to the capital funds.

All other revenue received for 2013 was \$7,724,978 compared to a 2013 budget of \$7,215,100, a 7.1% increase. The projection for all other revenue in 2014 is \$7,883,134, a \$100,184 increase (1.3%) from the 2014 budget. In 2015 all other revenue budgeted is \$7,883,270 a \$100,320 increase (1.29%) from the 2014 budget.

The budgeting philosophy remains that departments are to budget at an estimate of an average year's exposure with the understanding that the departments will be able to request additional appropriations from contingency or fund balance in a year in which there are unique circumstances or above average departmental needs for items such as overtime costs, salt purchases, fuel, or claims against the City, etcetera. As noted above, there is a slightly greater potential for such an event to occur in 2015 as the budget has been refined to adhere more closely to a tighter, balanced budget.

Library Fund

The Library is requesting expenditure funding of \$1,412,485, an increase of \$44,979 (3.3%) from the 2014 adopted budget, in support of Library activities. Their spending level is supported by property tax levy of \$1,240,000, which is no change from 2014. As

is being done within the City's general budget, the Library Board's plan is to use some (\$72,485) of the Library's existing fund balance to support 2015 capital purchases.

Solid Waste Collection Fund

The Solid Waste Collection Fund receives revenue from user fees, landfill tipping fees, and recycling grants. Its expenditures include contract services for hauling solid waste and weekend staffing from Public Works.

For 2015, the Solid Waste Collection fund does not include a user fee rate increase. Projected total revenues of \$1,586,600 are anticipated to be sufficient to continue to slowly grow the fund balance to an appropriate level. Total expenditures of \$1,546,613 are 1.5% greater than the 2014 budget. The number of participating households is greater than in the 2014 budget, resulting in higher revenue and contract costs. The current revenues, however, are sufficient to absorb the added 2015 costs. A \$69,165 surplus for 2014 is projected, creating a fund balance of \$257,498 or 17.0% of 2014 expenditures, approximately two months expenditures.

Sanitary Sewer Fund

The Sewer Fund receives its revenue primarily from user fees. Its expenditures are to MMSD, salaries, benefits, capital assets and other costs of maintaining and improving the local sanitary sewer system. The Retained Earnings in this fund has increased over the past several years. Those accumulated earnings will be invested in the Water & Waste Water Building under consideration currently. Sewer rates are proportionally increased to cover any MMSD increase and meet local operating costs of the fund. MMSD has indicated the need for an increase of about 4% in 2015 charges to cover ongoing costs. The Sewer Fund rates for 2015 will need to recover these annual cost increases.

MMSD will make the Clean Water Fund Loan payments in 2015 (\$1.693 million); therefore, no new advances will be required by the General Fund for this purpose. MMSD will repay the City in 2017 for the prior principal and interest payments advanced by the General Fund (\$2.573 million). [Note: A significant event impacting 2015 activity was the approval of a new Water & Waste Water Building, which approval was established outside of the budget process itself.]

Water Utility

Information is not available on the budget for the Water Utility at this time. The approving body for the Water Utility is the Franklin Board of Water Commissioners. Information will be included in the 2015 City of Franklin Annual Budget Book.

Capital Outlay Fund

Capital assets are purchases of assets that are reasonably expected to last more than one year and benefit multiple years. Included in this category are all new capital assets and replacement capital assets that do not meet the criteria for inclusion in the equipment replacement program.

As noted above, for 2015, there is a one-year influx in appropriations for capital outlay purchases stemming from a \$475,000 transfer of General Fund fund balance. The purpose and intent of the transfer is discussed above. Included in that amount is an

increase in the Contingency line item to \$130,000 for the purpose of challenging department heads to identify capital items throughout the year that will increase efficiency or enhance safety.

Other major items include a wood chipper for the Emerald Ash Borer program, election equipment, and various Information Technology equipment. The recommended 2015 budget continues to include \$67,000 in landfill siting revenue. Fund balance will decline to 30.7% of average annual expenditures according to a 5-year projection.

Equipment Replacement Fund

The Equipment Replacement Fund provides for the replacement of various types of motorized equipment. New equipment is purchased by other funds. Replacement equipment purchased is placed on a depreciation schedule in the year acquired. Replacement is made based upon the estimated useful life of the equipment. Funding from the tax levy and other sources should approximate the annual depreciation of the replacement value attributed to the City's total fleet based on estimated useful life.

The proposed tax levy budgeted for 2015 is \$339,500, an increase of \$2,500. \$100,000 of landfill siting revenue is anticipated in 2015. The anticipated revenue represents 69% of the desired 2015 revenue indicated by the fund policy. Replacement expenditures of \$382,000 have been requested and recommended for 2015 from this fund.

Street Improvement Fund

The Street Improvement Program is a separate capital projects fund to give visibility to street improvement activities. In general, subdivisions that developed during the 1990's residential growth period are aging. Those streets will need to be resurfaced in the coming years. Revenue consists of Tax Levy support of \$687,300 in 2015, an increase of \$5,700 (0.8%). \$133,000 of landfill siting revenue is anticipated in 2015. As noted above, a one-time transfer of \$25,000 in General Fund fund balance is also incorporated for 2015. Longer term, the available revenues are insufficient to fund all of the projects scheduled to be implemented in the time frames projected. As such, existing road surfaces must exceed the anticipated replacement life, repair and replacement cost-per-mile needs to decrease, or long-term future appropriations will need to increase.

Capital Improvement Fund

The Capital Improvement Fund is a separate capital projects fund intended for larger development projects. A Capital Improvement Plan is used to project public improvement needs for the coming years. The Capital Improvement Fund uses this five-year forecast for planning purposes. Items contained in the Capital Improvement Fund are financed with existing resources, resources from other funds, and from the issuance of debt. The major items in the 2015 budget are park development and acquisition, the 27th Street project to bury overhead utilities, roof repairs at City Hall, and work in connection with County projects to reconstruct S. North Cape Road and W. St. Martin's Road.

A 2015 budget for the Capital Improvement Fund is prepared as the first year of a five-year forecast. \$11,023,862 in projects were requested for 2015. The 2015 projects

recommended by the Mayor total \$9,146,247 and comprise the amount presented for Common Council budget approval, which projects would then comprise the statutory appropriation. For internal control purposes, projects identified as "Approved" indicate Common Council authorization for staff to proceed with action steps on the project, although spending on said projects requires further Common Council authorization in advance. For similar internal control purposes, projects identified as "Projects Pending Approval" are part of the valid, total appropriation (once the budget is approved, of course) but further direction is required from Common Council to authorize the direction and scope of the project. Other than staff effort preparing such projects for the Common Council's approval to proceed, resources are not to be spent on the project until the Common Council designates the project as "Approved," unless such spending is otherwise directed by the Common Council. If all requested projects for 2015 had been approved, the City would have had to borrow \$2 million to fund them, but as recommended, no borrowing is needed.

As referenced above, the fund lists projects that could be anticipated in the coming 5 years. For example, \$2.1 million is estimated to install sewers in the 76th and Ryan Rd intersection. The potential project is listed as a 2016 expenditure, but items in future years are not financial commitments until included in a current year's budget and authorized by the Common Council.

Development Fund

The Development Fund provides resources from new development for infrastructure needed to support that development. The primary revenues are impact fees. The 2014 Impact fee for a single-family residence is \$6,831 (plus \$2,928 for sewers in the Southwest Sewerage District). Impact fees are being used to support Debt Service on the Police, Fire, Library and Drexel Avenue infrastructure projects; although reduced development in recent years has diminished the available resource. Park Impact fees have accumulated for some time and are now being used for Park Development, most notably the Pleasant View Park development and Kayla's Krew Park in 2015.

For 2015, \$703,500 of Impact fees are estimated (an increase from 2014), and \$106,966 of investment earnings. Transfers to Debt Service could total \$455,176 (if sufficient fees are collected) and \$1,484,625 of Park & Water Impact fees are to be used to support projects in the Capital Improvement Fund. This would avoid a Park Impact fee rebate. A further \$15,000 is recommended to complete the Impact Fee study.

Debt Service Fund

The City's plan is to issue Debt every other year in support of its capital activities. The last debt issuance in support of capital activities was in 2014 (\$2.0 million). The City forecasts future debt issuance of \$2 million every other year beginning in 2016 to support public improvement projects. Where necessary borrowing needs arise, they will be met by internal borrowing until replaced with a debt offering. For the 2015 Recommended Budget, the Debt Service levy remains unchanged at \$1,600,000.

Conclusion

The Mayor's Recommended 2015 City of Franklin Annual Budget incorporates a general refinement of individual line items throughout the budget with the intent of more accurately hitting overall, yearend budget estimates, which better manages yearend surpluses. Overall, service levels are maintained. Where service levels are enhanced, other adjustments are made to avoid net cost increases. Altogether, the Mayor's Recommended 2015 City of Franklin Annual Budget does not increase the total required municipal property tax levy. **The total municipal property tax remains frozen at the 2014 level.**

Budget Process

Staff works with the Mayor for months in developing a recommended budget for presentation to the Common Council. The ordinance provides that the Common Council's Committee of the Whole review and make recommendations on the budget. Staff works with the Aldermen directly or through the Committee of the Whole review process to ensure the Aldermen have the information necessary to review and consider the Recommended Budget. Aldermen are able to alter the budget that is submitted to the public hearing by making a motion to recommend an amendment to the Mayor's 2015 Recommended Budget. Such a motion requires approval by a majority of members of the Committee of the Whole. Absent any such action, the Recommended Budget as submitted by the Mayor is published for presentation at the public hearing.

The Mayor's Recommended Budget was available for inspection at the City Clerk's office and at the Library and was posted on the City website on 9/24/2014. Public discussions were held on the proposed budget at Committee of the Whole meetings in October. A public hearing was held on the proposed budget as recommended by the Committee of the Whole was held on November 18, 2014, and the budget was adopted by ordinance following the public hearing.

Respectfully submitted,



Mark W. Lubarda
Director of Administration

Budget Process and Calendar

Pursuant to Section 13-2.A. of the Municipal Code of the City of Franklin, each year, the Mayor presents a budget timetable to the Common Council no later than March 1st, for review and approval by the Common Council. Each year, the Mayor, with the assistance of the Director of Administration, Director of Finance and Treasurer, and all other department heads, is responsible for the preparation of the Mayor's Recommended Annual Budget, presenting a financial plan for conducting the affairs of the City for the ensuing calendar year, and submits it to the Committee of the Whole for its review and recommendation. Upon its review of the Recommended Budget, the Committee of the Whole submits its proposed budget to the Common Council for review and approval.

The annual budget includes:

- Expenses of conducting each department and activity of the City for the ensuing fiscal year and corresponding items for the current year and last preceding fiscal year, with reasons for increase and decrease recommended as compared with appropriations for the current year.
- An itemization of all anticipated income of the City from sources other than general property taxes and bond issued, with a comparative statement of the amounts received by the City from each of the sources for the last preceding and current fiscal year.
- An itemization of the amount of money to be raised from general property taxes, which, with income from other sources, will be necessary to meet the proposed expenditures.
- Any other information required by the Council and State law.

As required by law, the Common Council holds a public hearing on the proposed budget before final approval.

After approval of the annual budget by the Common Council, the amount of the tax to be levied or certified and the amounts of the various appropriations and the purposes thereof cannot be changed except by a two-thirds vote of the entire membership of the Common Council. Notice of such transfer is to be given by publication within 10 days thereafter in the Official City Newspaper.

No money is to be drawn from the treasury of the City or any obligation for the expenditure of money be incurred except in pursuance of the annual appropriation in the adopted budget or when changed as authorized. At the close of each fiscal year, any unencumbered balance of an appropriation reverts to the general fund and is subject to re-appropriation. Appropriations may be made by the Common Council, to be paid out of the income of the current year, for improvements or other objects or works that will not be completed within such year, and any such appropriations continue until the purpose for which it was made have been accomplished or abandoned.

The 2015 Budget Time line included a schedule as follows:

September 23, 2014	Distribution of the Mayor's Recommended Budget to the Common Council
September 23, 2014	Common Council meeting agenda includes a presentation overview of the budget and major budget initiatives. Alderman identify additional materials or information needed for the October 1 budget discussions
October 6, 2014	Committee of the Whole reviews Mayors Recommended Budget
October 7, 2014	Regular Common Council meeting, may continue work begun during the Committee of the Whole.
October 13, 2014	Alternate day for additional Committee of the Whole meeting and Budget Discussion
October 16, 2014	Preparation of Public Hearing Notice
October 21, 2014	Regular Common Council Meeting available for discussion of any budget topic as may be needed
October 30, 2014	Publication of Preliminary Budget and Public Hearing Notice
November 18, 2014	Public Hearing on the Proposed 2015 Budget
November 18, 2014	Common Council Meeting to Adopt 2015 Budget

City of Franklin
2015 Adopted Budget

SUMMARY OF CITY OF FRANKLIN REVENUE AND EXPENDITURES

	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	2014 Estimate (12 months)	2015 Adopted Budget	Percent Change
Operating Funds:							
General Fund							
Revenue							
Other Taxes	\$ 1,769,870	\$ 1,854,361	\$ 1,770,500	\$ 1,770,500	\$ 1,786,500	\$ 1,916,700	8.3%
Intergovernmental Revenue	2,802,048	2,571,374	2,549,550	2,549,550	2,578,635	2,480,500	-2.7%
Licenses and Permits	755,027	912,357	864,300	864,300	921,100	862,100	-0.3%
Fines, Forfeitures, and Penalties	457,499	411,795	444,000	444,000	410,000	422,600	-4.8%
Public Charges for Service	1,693,847	1,667,884	1,416,400	1,416,400	1,328,304	1,515,070	7.0%
Intergovernmental Charges	103,615	162,308	125,000	125,000	125,000	201,300	61.0%
Interest Revenue	213,200	(11,514)	138,500	138,500	223,700	206,500	49.1%
Miscellaneous Revenue	167,413	156,413	74,700	74,700	109,895	103,500	38.6%
Transfers from Other Funds	0	0	400,000	400,000	400,000	175,000	0.0%
Total non-tax levy revenue	7,962,519	7,724,978	7,782,950	7,782,950	7,883,134	7,883,270	1.3%
Property Taxes	16,204,907	16,355,009	16,220,400	16,220,400	16,200,000	16,209,000	-0.1%
Total Revenue	24,167,426	24,079,987	24,003,350	24,003,350	24,083,134	24,092,270	0.4%
Expenditures							
General Government	\$ 2,631,414	\$ 2,709,178	\$ 2,576,466	\$ 2,576,466	\$ 2,884,324	\$ 2,611,117	1.3%
Public Safety	16,384,502	15,447,159	16,113,922	16,121,722	15,600,860	16,289,014	1.1%
Public Works	3,354,749	3,386,738	3,526,318	3,680,900	3,646,277	3,594,652	1.9%
Health and Human Services	633,018	635,959	657,804	657,804	633,249	647,732	-1.5%
Culture and Recreation	184,840	174,887	172,082	173,682	171,591	179,328	4.2%
Conservation and Development	377,644	360,649	471,758	471,758	363,785	480,427	1.8%
Contingency	0	0	1,075,000	926,100	0	1,065,000	-0.9%
Other Financing Uses	220,000	85,982	400,000	400,000	400,000	675,000	0.0%
Total Expenditures	\$ 23,786,167	\$ 22,800,552	\$ 24,993,350	\$ 25,008,432	\$ 23,700,086	\$ 25,542,270	2.2%
Fund Balance:							
Beginning of Year	6,120,873	6,502,132	6,502,132	6,502,132	7,781,567	8,164,615	
Net Change/Transfer from Fund Bal.	381,259	1,279,435	(990,000)	(1,005,082)	383,048	(1,450,000)	
End of Year	\$ 6,502,132	\$ 7,781,567	\$ 5,512,132	\$ 5,497,050	\$ 8,164,615	\$ 6,714,615	
Non-Spendable Fund Balance		\$ 505,906	\$ 2,416,766	\$ 2,416,766	\$ 2,198,616	\$ 2,198,616	
Special Revenue Funds							
Revenue							
Property Taxes - Library	\$ 1,222,000	\$ 1,240,000	\$ 1,240,000	\$ 1,240,000	\$ 1,240,000	\$ 1,240,000	0.0%
Reciprocal Borrowing - Library	113,352	119,179	50,000	50,000	115,000	100,000	100.0%
Miscellaneous Revenue - Library	10,203	(8,319)	5,000	5,000	10,000	0	-100.0%
Solid Waste Collection	1,594,366	1,556,894	1,562,800	1,562,800	1,582,300	1,586,600	1.5%
Total Revenue	2,939,921	2,907,753	\$ 2,857,800	\$ 2,857,800	\$ 2,947,300	\$ 2,926,600	2.4%
Expenditures							
Library	1,316,968	1,335,943	\$ 1,367,506	\$ 1,377,506	\$ 1,321,182	\$ 1,412,485	3.3%
Solid Waste Collection	1,493,819	1,469,132	1,523,754	1,523,754	1,513,110	1,546,613	1.5%
Total Expenditures	2,810,787	2,805,075	\$ 2,891,260	\$ 2,901,260	\$ 2,834,292	\$ 2,959,098	2.0%
Net Revenue (Expenditures)	129,134	102,679	(33,460)	(43,460)	113,008	(32,498)	
Fund Balance							
Beginning of the Year	396,165	525,299	525,299	525,299	627,977	740,985	
End of the Year	525,299	627,977	491,839	481,839	740,985	708,487	
Capital Expenditure Funds							
Equipment Replacement Fund, Capital Outlay Fund & Street Improvement Fund							
Revenue							
Property Taxes-Capital Outlay	\$ 384,000	\$ 394,000	\$ 430,000	\$ 430,000	\$ 430,000	\$ 433,200	0.7%
Property Taxes-Equip Replacement	281,000	285,000	337,000	337,000	337,000	339,500	0.7%
Property Taxes-Street Improvement	604,000	610,000	681,600	681,600	681,600	687,300	0.8%
Intergovernmental Revenue	157,814	6,652	78,000	78,000	78,000	0	0.0%
Landfill Siting Revenue	450,000	450,000	300,000	300,000	300,000	300,000	0.0%
Miscellaneous Revenue	412,731	63,376	30,000	30,000	88,000	55,500	85.0%
Transfers from Other Funds	173,540	117,012	0	200,000	200,000	700,000	0.0%
Total Revenue	\$ 2,463,085	\$ 1,926,039	\$ 1,856,600	\$ 2,056,600	\$ 2,114,600	\$ 2,515,500	35.5%
Expenditures							
Capital Outlay-Equip Replacement	\$ 528,716	\$ 406,528	\$ 231,500	\$ 242,100	\$ 237,500	\$ 382,000	65.0%
Capital Outlay-Capital Outlay	521,644	549,423	641,646	733,432	722,920	939,386	46.4%
Capital Outlay-Street Improvement	1,087,091	949,057	1,160,000	1,196,900	1,160,000	1,160,000	0.0%
Total Expenditures	\$ 2,137,450	\$ 1,905,009	\$ 2,033,146	\$ 2,172,432	\$ 2,120,420	\$ 2,481,386	22.0%
Fund Balance							
Beginning of the Year	2,125,517	2,451,152	2,451,152	2,451,152	2,472,183	2,466,363	
End of the Year	\$ 2,451,152	\$ 2,472,183	\$ 2,274,606	\$ 2,335,320	\$ 2,466,363	\$ 2,500,477	

	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	2014 Estimate (12 months)	2015 Adopted Budget	Percent Change
Debt Service Fund							
Revenue							
Property Taxes	\$ 1,750,000	\$ 1,650,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	0.0%
Miscellaneous Revenue	28,363	-	-	-	-	-	0.0%
Other Financing Source:							
Transfer from Other Funds	161,348	366,276	158,000	158,000	245,113	206,000	30.4%
Transfer from TIF Districts	-	-	-	-	-	-	-
Transfer from Special Assessments	-	-	219,644	219,644	219,644	210,926	0.0%
Total Revenue	\$ 1,939,711	\$ 2,016,276	\$ 1,977,644	\$ 1,977,644	\$ 2,064,757	\$ 2,016,926	2.0%
Proceeds from Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Expenditure							
Debt Service *	\$ 8,764,318	\$ 1,029,380	\$ 915,644	\$ 915,644	\$ 915,600	\$ 941,926	2.9%
Transfer to Other Funds	-	-	-	-	-	-	-
Interfund Advances (Repayments)	-	975,000	1,062,000	1,062,000	1,062,000	1,075,000	0.0%
Fund Balance							
Beginning of the Year	3,738,000	(3,086,607)	(2,099,711)	(2,099,711)	(2,099,711)	(950,554)	-
Interfund advances *	3,112,000	2,137,000	1,075,000	1,075,000	1,075,000	-	-
End of the Year	\$ (3,086,607)	\$ (2,099,711)	\$ (1,037,711)	\$ (1,037,711)	\$ (950,554)	\$ 124,446	-
Special Assessment Fund Balance	\$ 533,340	\$ 606,945	\$ 387,301	\$ 387,301	\$ 402,315	\$ 269,607	-
* Excludes TIF Districts Debt service and internal investment activity							
Summary of Budgeted Funds (without Capital Improvement and Development Funds):							
Total Revenue	\$ 31,510,143	\$ 30,930,055	\$ 30,695,394	\$ 30,895,394	\$ 31,209,791	\$ 31,551,296	2.8%
Total Expenditures	37,498,722	28,540,015	30,833,400	30,997,768	29,570,398	31,924,680	3.5%
Total Tax Levy	20,467,000	20,509,000	20,509,000	20,509,000	20,488,600	20,509,000	0.00%
Percent of Total Revenue	65.0%	66.3%	66.8%	66.4%	65.6%	65.0%	-
Assessed Value	3,535,626,388	3,546,495,988	3,258,448,900	3,258,448,900	3,258,448,900	3,265,477,000	0.2%
Tax Rate	\$5.789	\$5.783	\$6.294	\$6.294	\$6.294	\$6.281	-0.2%
Total Fund Balance - (excl non-spendable)	6,925,316	8,883,055	5,211,401	5,247,033	8,625,108	8,119,016	55.8%
Percent of Total Expenditures	18.5%	31.1%	16.9%	16.9%	29.2%	25.4%	-
Sanitary Sewer Fund							
Revenue							
Charges for Services	\$ 3,144,090	\$ 3,246,136	\$ 3,333,879	\$ 3,333,879	\$ 3,333,879	\$ 3,303,201	-0.9%
Miscellaneous Revenue	24,261	(8,455)	9,000	22,000	22,000	20,000	122.2%
Total Revenue	\$ 3,168,352	\$ 3,237,681	\$ 3,342,879	\$ 3,355,879	\$ 3,355,879	\$ 3,323,201	-0.6%
Expenditures							
Operations and Maintenance	\$ 2,621,297	\$ 2,767,421	\$ 2,872,171	\$ 2,364,511	\$ 2,952,447	\$ 2,956,102	2.9%
Capital Outlay & Other	51,344	106,228	150,000	250,000	170,000	170,000	13.3%
Transfers to Other Funds	94,000	96,000	99,840	99,840	99,840	96,600	-3.2%
Total Expenditures	\$ 2,766,641	\$ 2,969,649	\$ 3,122,011	\$ 2,714,351	\$ 3,222,287	\$ 3,222,702	3.2%
Net Revenue (Expenditures)	\$ 401,711	\$ 268,032	\$ 220,868	\$ 641,528	\$ 133,592	\$ 100,499	-
Retained earnings							
Beginning of the Year	2,011,257	2,422,961	2,422,961	2,422,961	2,660,848	2,609,440	-
Transfer to Invested in Capital	9,994	(30,145)	(1,573,425)	(1,573,425)	(185,000)	(1,314,300)	-
End of the Year	\$ 2,422,961	\$ 2,660,848	\$ 1,070,404	\$ 1,491,064	\$ 2,609,440	\$ 1,395,639	-
Capital Improvement Fund (One time projects):							
Revenue							
Landfill Siting Revenue	\$ 205,981	\$ 281,726	\$ 296,000	\$ 296,000	\$ 450,000	\$ 830,000	180.4%
Miscellaneous Revenue	3,806	97,773	147,000	154,250	122,750	100,000	-32.0%
Other Financing Sources	699,273	936,649	5,310,140	5,310,140	2,240,960	6,893,030	29.8%
Total Revenue	\$ 909,060	\$ 1,316,148	\$ 5,753,140	\$ 5,760,390	\$ 2,813,710	\$ 7,823,030	36.0%
Proceeds from Borrowing	\$ -	\$ -	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ -	-100.0%
Expenditures							
Capital Outlay	\$ 882,004	\$ 1,270,832	\$ 7,475,033	\$ 7,612,552	\$ 3,744,583	\$ 9,146,247	22.4%
Fund Balance							
Beginning of the Year	246,556	273,611	273,611	273,611	318,928	1,338,055	-
End of the Year	\$ 273,611	\$ 318,928	\$ 501,718	\$ 371,449	\$ 1,338,055	\$ 14,838	-
Development Fund (Impact Fees)							
Revenue							
Impact Fees	\$ 764,478	\$ 987,905	\$ 645,000	\$ 645,000	\$ 714,500	\$ 703,500	-
Interest, Investment & Other Revenue	123,111	106,079	95,694	95,694	124,700	106,966	-
Total Revenue	887,589	1,093,984	740,694	740,694	839,200	810,466	-
Expenditures							
Transfer to Debt Service	161,347	366,276	455,176	455,176	241,548	455,176	-
Transfer to Capital Improvement	-	274,912	1,557,949	2,431,676	1,373,730	1,484,625	-
Other	6,551	15,359	-	3,241	-	15,000	-
Total Expenditures	167,898	656,547	2,013,125	2,890,093	1,615,278	1,954,801	-
Fund Balance							
Beginning of the Year	3,895,040	4,614,731	4,614,731	4,614,731	5,052,168	4,276,090	-
End of the Year	\$ 4,614,731	\$ 5,052,168	\$ 3,342,301	\$ 2,465,332	\$ 4,276,090	\$ 3,131,755	-

Opportunities and Threats facing the current and future year budgets

Opportunities

- Continue the receipt of landfill siting fees beyond 2018 by assisting Waste Management in receiving necessary approvals to expand of in the north area of landfill which could extend landfill siting fees for many years.
- Consolidation of similar services with neighboring communities.
- Billing 100% of the fire protection charges to the water utility customers instead of the current practice of 50% to the property tax levy and 50% to the utility customer – in 2015 Public Fire Protection forecasted at \$265,200
- Establishing a property tax equivalent from the Sewer Service Fund that would provide the equivalent of property taxes on the sewer service assets similar to the amounts charged to the Water Utility (Requires state law change.)
- Growth of the Community – Increased revenue – in 2015 – 1.01% growth, approx \$207,100
- Level of City tax rate below comparable Milwaukee County communities
- Completion of the Ryan Creek Sewer Interceptor opens much of the City to future development

Threats

- Structural Deficits caused by revenue reductions without permanent expense reductions:
- Potential for Library increases after three years of Library funding freezes and possible restructuring of reciprocal borrowing program
- Municipal property tax levy limits limited to the larger of new construction growth or 0%. 2013 State budget inclusion in the levy limit transfers to the levy of user fees
- Infrastructure improvements necessary in the developing 27th Street corridor
- Potential for large increases in annual health care costs and the impact of national healthcare reforms on the City's group plan
- Development of the Park plan could strain available financial resources
- Potential cost of a large scale Emerald Ash Borer control program
- Any sunset of Landfill Siting revenues will restrict resources in the Capital Funds
- Seed capital for sewer build out in Southwest Sewer District
- Growth of the community –
 - Increased demand for services from residents
 - Increased need for staffing to provide same services
 - Lack of developed single family building sites

This is intended to be a dynamic list. Please feel free to provide Director of Finance & Treasurer with other opportunity or threats to add to this list at any time!

Updated August 5, 2014

CITY OF FRANKLIN
Summary of Assessed Value -Final Manufacturing

	Total Assessed Values	TIF #3 Assessed Values	TIF #4 Assessed Values	TIF Assessed Values	Jan 1, 2014 Assessed Values Less TIF	Jan 1, 2013 Assessed Values Less TIF	Difference
Personal Property-manufacturing @ FMV	14,056,800	-	29,400	29,400	14,027,400	17,208,800	(3,181,400)
Assessment Ratio	93.736% ²		95.238%	95.238%	93.733%	98.397%	
P.P. @ Est Assessed Value	13,176,300	-	28,000	28,000	13,148,300	16,933,000	(3,784,700)
Real Estate-manufacturing @ FMV	132,149,800	-	1,475,600	1,475,600	130,674,200	127,235,100	3,439,100
Assessment Ratio	93.085% ²		93.738%	93.725%	93.078%	98.396%	
R.E. @ Est Assessed Value	123,011,900	-	1,383,000	1,383,000	121,628,900	125,194,100	(3,565,200)
Manufacturing at Est Assessed Value	136,188,200	-	1,411,000	1,411,000	134,777,200	142,127,100	(7,349,900)
Real Estate - Residential	2,383,400,600	40,442,500	17,046,400	57,488,900	2,325,911,700	2,315,625,100	10,286,600
Real Estate - Commercial	754,301,600	167,809,300	38,037,800	205,847,100	548,454,500	591,320,100	(42,865,600)
Real Estate - Agricultural/Other	18,872,100	-	550,300	550,300	18,321,800	18,283,200	38,600
Total Real Estate	3,156,574,300	208,251,800	55,634,500	263,886,300	2,892,688,000	2,925,228,400	(32,540,400)
Personal Property - Commercial	71,830,300	20,841,300	6,283,300	27,124,600	44,705,700	53,507,300	(8,801,600)
Residential, Commercial & Agricultural	3,228,404,600 ¹	229,093,100	61,917,800	291,010,900	2,937,393,700	2,978,735,700	(41,342,000)
Sub total	3,364,592,800	229,093,100	63,328,800	292,421,900	3,072,170,900	3,120,862,800	(48,691,900)
Less: TID Base	-	(173,488,200)	(19,817,900)	(193,306,100) ³	193,306,100 ³	137,586,100	55,720,000
Total Assessed Value - 2013	<u>3,364,592,800</u>	<u>55,604,900</u>	<u>43,510,900</u>	<u>99,115,800</u>	<u>3,265,477,000</u>	<u>3,258,448,900</u>	<u>7,028,100</u>
Percent Increase	0.1%	-12.1%	14.4%	-2.1%	0.2%		
2014 Breakdown by Type							
Real Estate	3,279,586,200	50,313,220	40,022,880	90,336,100	3,207,623,000	3,188,008,600	19,614,400
Personal Property	85,006,600	(2,593,875)	3,488,020	8,779,700	57,854,000	70,440,300	(12,586,300)
Total Assessed Value - 2013	<u>3,364,592,800</u>	<u>47,719,345</u>	<u>43,510,900</u>	<u>99,115,800</u>	<u>3,265,477,000</u>	<u>3,258,448,900</u>	<u>7,028,100</u>
2014 Breakdown by School District							
Franklin School District	2,480,755,500	-	-	-	2,480,755,500	2,473,019,700	7,735,800
Oak Creek/Franklin School District	678,158,500	55,604,900	43,510,900	99,115,800	579,042,700	581,496,100	(2,453,400)
Whitnall School District	205,678,800	-	-	-	205,678,800	203,933,100	1,745,700
Total Assessed Value - 2013	<u>3,364,592,800</u>	<u>55,604,900</u>	<u>43,510,900</u>	<u>99,115,800</u>	<u>3,265,477,000</u>	<u>3,258,448,900</u>	<u>7,028,100</u>
Total Assessed Value - 2013	<u>3,359,728,100</u>	<u>63,237,500</u>	<u>38,041,700</u>	<u>101,279,200</u>	<u>3,258,448,900</u>		

¹ Agrees to Statement of Assessment

² Per DOR Average Assessment Ratio to be received

³ 1/1/05 base for TIF#3 & TIF #4 per DOR & 2013 TID 3 Amendment

**City of Franklin
2015 Adopted Budget
Tax Levy Information**

Assessed Values	TIF Termination	Reassessment	New Properties		
Old Assessed Value - (net of TIF)	3,258,448,900	3,258,448,900	3,258,448,900	Growth -	1.37%
New Construction			46,839,400		
Valuation Changes			<u>-39,811,300</u>		
New Assessed Value - (net of estimated TIF value)	3,258,448,900	3,258,448,900	3,265,477,000		

City Tax Rate Components	2014	2014	2013	Tax Levy % change	2013	Tax Rate % change
	w/Growth Tax Levy	w/Growth Tax Rate	Budget Tax Levy		Budget Tax Rate *	
General Fund Operating Budget	16,453,564	4.9779513	16,220,400	1.44%	4.9779513	0.00%
Library Program	1,257,825	0.3805492	1,240,000	1.44%	0.3805492	0.00%
Capital Outlay Fund	436,181	0.1319646	430,000	1.44%	0.1319646	0.00%
Equipment Replacement Fund	341,844	0.1034234	337,000	1.44%	0.1034234	0.00%
Street Improvement Program	691,398	0.2091793	681,600	1.44%	0.2091793	0.00%
Debt Service	<u>1,623,000</u>	<u>0.4910312</u>	<u>1,600,000</u>	<u>1.44%</u>	<u>0.4910312</u>	<u>0.00%</u>
	20,803,812	6.2940990	20,509,000	1.44%	6.2940990	0.00%
		<u>0.0027503</u>			<u>0.0027503</u>	
	<u>-20,509,000</u>	<u>6.2968493</u>			<u>6.2968493</u>	
Tax Revenue from Growth	294,812	Each .01 change	\$32,584.49	0.16%	\$0.01	
Assessed Value - (net of TIF)		3,305,288,300	3,258,448,900	1.44%	0.090281396	

* After adjustment for reassessment, if any

City Tax Rate Components	2014	2014	2014	Tax Levy % change	2014	Tax Rate % change
	Budget Tax Levy	Budget Tax Rate	w/Growth Tax Levy **		w/Growth Tax Rate **	
General Fund Operating Budget	16,209,000	4.9637465	16,453,564	-1.49%	4.9779513	-0.29%
Library Program	1,240,000	0.3797301	1,257,825	-1.42%	0.3805492	-0.22%
Capital Outlay Fund	433,200	0.1326606	436,181	-0.68%	0.1319646	0.53%
Equipment Replacement Fund	339,500	0.1039664	341,844	-0.69%	0.1034234	0.53%
Street Improvement Program	687,300	0.2104746	691,398	-0.59%	0.2091793	0.62%
Debt Service	<u>1,600,000</u>	<u>0.4899744</u>	<u>1,623,000</u>	<u>-1.42%</u>	<u>0.4910312</u>	<u>-0.22%</u>
	20,509,000	6.2805526	20,803,812	-1.42%	6.2940990	-0.22%
Equalization adjustment		<u>0.0193738</u>			<u>0.0027503</u>	
	<u>-20,803,812</u>	<u>6.2999264</u>			<u>6.2968493</u>	0.05%
	<u>-294,812</u>	Each .01 change	\$33,052.88	0.16%	\$0.01	
Increase in tax Levy	<u>0</u>	Each 1.0% change	\$ 208,038	1.00%	\$0.06	
Tax Levy Increase	0.000%					

Assessed Value - (net of TIF) 3,265,477,000 3,305,288,300 -1.20%
** After adjustment for growth (& reassessment, if any)

Levy and Rate Changes:				Final rate on tax bill	
Combined increase in tax Levy	0	0.000%	Current year tax rate change	0.05%	0.05%
Combined increase in tax Levy - Prior Year	0	0.000%	Prior year tax rate change	8.79%	8.79%
Combined increase in tax Levy - Two Years ago	42,000	0.205%	Two Years ago tax rate change	-0.30%	-0.30%
Combined increase in tax Levy - Three Years ago	-498,000	-2.375%	Three Years ago tax rate change	-6.92%	-7.04%
Combined increase in tax Levy - Four Years ago	539,000	2.639%	Four Years ago tax rate change	0.56%	1.99%

Levy Limit Options:

Prior Year Tax Levy	20,509,000	
	<u>20,509,000</u>	
Add greater of 0% or percentage growth of 1.37%	280,973	Allowable Increase in the Levy Limit
Levy Limit	<u>20,789,973</u>	
Tax Levy Limit	<u>20,789,973</u>	
Levy Required for Recommended Budget	20,509,000	
Amount below levy limit	280,973	

<p>Tax Assessment as of January 1</p> <p>Tax Levy at December 31</p> <p>Tax Levy Funds Governmental Activities for following year</p>
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**City of Franklin
2015 Adopted Budget
Tax Levy Information**

City Tax Rate Components	2015	2015	2014	Tax Levy % change	2014	Tax Rate % change
	Budget Tax Levy	Budget Tax Rate	Budget Tax Levy		Budget Tax Rate	
General Fund Operating Budget	16,209,000	4.9637465	16,220,400	-0.07%	4.9779513	-0.29%
Library Program	1,240,000	0.3797301	1,240,000	0.00%	0.3805492	-0.22%
Capital Outlay Fund	433,200	0.1326606	430,000	0.74%	0.1319646	0.53%
Equipment Revolving Fund	339,500	0.1039664	337,000	0.74%	0.1034234	0.53%
Street Improvement Program	687,300	0.2104746	681,600	0.84%	0.2091793	0.62%
Debt Service	1,600,000	0.4899744	1,600,000	0.00%	0.4910312	-0.22%
	20,509,000	6.2805526	20,509,000	0.00%	6.2940990	-0.22%
Equalization adjustment		0.0193738			-0.0089991	
		6.2999264			6.2850999	
Assessed Value - (net of TIF value)		3,265,477,000	3,258,448,900	0.22%		
Impact on Average Household		Avg Home Value	City Tax Rate	City Real Est tax		
	2015	\$ 225,000	6.2999264	1,417.48		
	2014	\$ 225,000	6.2850999	1,414.15		

Note: The equalization adjustment is due to usually minor valuation differences in the equalization process of the Wisconsin Department of Revenue.

**DIRECT AND OVERLAPPING TAX RATES
2015 AND 2014 COMPARISON**

TAXING AUTHORITY	2015 Budget Tax Levy	2014 Budget Tax Levy	2015 Rate PER/\$1,000	2014 Rate PER/\$1,000	% Increase in Tax Levy	% Increase in Tax Rate	% of Total
State Of Wisconsin	609,193	579,423	0.1810599	0.1724614	5.14%	4.99%	0.71%
Milwaukee County	17,713,835	16,986,670	5.4413113	5.2137957	4.28%	4.36%	20.55%
Mil Metro Sewer Dist	5,955,818	5,638,269	1.8294998	1.7305798	5.63%	5.72%	6.91%
City of Franklin	20,509,000	20,509,000	6.2999264	6.2949204	0.00%	0.08%	23.79%
Franklin School District	32,782,988	32,784,606	13.2149210	13.2569126	0.00%	-0.32%	38.03%
Oak Creek/Franklin School District	5,557,471	5,254,726	9.7599871	9.1029666	5.76%	7.22%	6.45%
Whitnall School District	2,285,650	2,174,991	11.1127156	10.6652182	5.09%	4.20%	2.65%
Mil Area Tech College	4,411,951	7,043,487	1.3552570	2.1618896	-37.36%	-37.31%	5.12%
School Credit	(6,323,990)	(6,246,199)	-1.8795706	-1.8591383	-1.25%	-1.10%	-7.34%
TIF Increment	2,690,638	2,526,924			-0.065		3.12%
	86,192,552	87,251,897			-1.21%		100.00%
						School taxes	39.80%

COMBINED RATES BY SCHOOL DISTRICT

School District	Combined 2015 Rate PER/\$1,000	Combined 2014 Rate PER/\$1,000	Increase (Decrease)	Percent Increase (Decrease)
Franklin With Sewer	26.4424048	26.9714212	-0.5290164	-1.96%
Oak Creek/Franklin With Sewer	22.9874709	22.8174752	0.1699957	0.75%
Whitnall With Sewer	24.3401994	24.3797268	-0.0395274	-0.16%

(Note: 2015 rate is reflected on tax bills mailed in December 2014, used to fund the 2014 budgets)

**CITY OF FRANKLIN
AUTHORIZED POSITIONS - FULL TIME EQUIVALENTS**

DEPARTMENT	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
COMMON COUNCIL	0.48	0.48	0.48	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MUNICIPAL COURT	2.00	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50	2.50
CLERK	3.50	3.53	3.53	4.00	4.00	4.00	4.14	4.14	4.14	4.14
INFORMATION SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.75
ADMINISTRATON	3.80	3.80	3.80	3.60	3.60	3.60	3.00	3.00	4.00	3.00
FINANCE	7.30	7.30	7.10	7.10	7.10	7.03	7.10	7.10	6.60	6.60
ASSESSOR	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
MUNICIPAL BUILDINGS	4.90	4.83	4.83	4.74	3.92	3.92	3.74	3.74	2.78	4.03
TOTAL GENERAL GOVERNMENT	22.98	22.94	22.74	22.44	21.62	21.55	21.48	21.48	21.02	22.02
POLICE **	61.25	61.25	61.25	61.25	61.25	61.25	60.75	60.75	60.75	61.75
DISPATCH	16.00	16.00	16.00	16.00	16.00	16.00	16.00	15.00	15.00	15.00
FIRE	44.00	45.45	46.45	46.45	46.45	46.48	46.45	46.50	46.50	46.50
BUILDING INSPECTION	10.00	10.00	10.00	8.00	8.00	8.00	7.00	7.00	7.00	8.00
TOTAL PUBLIC SAFETY	131.25	132.70	133.70	131.70	131.70	131.73	130.20	129.25	129.25	131.25
ENGINEERING	9.80	9.80	9.80	8.80	8.25	8.25	8.25	8.25	8.25	8.25
HIGHWAY	22.00	22.00	22.00	22.00	21.00	22.00	22.00	22.00	22.48	22.48
PARKS	1.25	1.79	2.27	2.00	2.00	2.00	2.00	2.00	2.00	2.00
TOTAL PUBLIC WORKS	33.05	33.59	34.07	32.80	31.25	32.25	32.25	32.25	32.73	32.73
PUBLIC HEALTH	6.50	6.63	6.63	6.15	6.15	6.15	6.15	6.15	6.75	6.75
PLANNING	6.60	7.60	7.60	5.60	5.00	5.00	4.00	4.00	4.00	4.00
ECONOMIC DEVELOPMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.58	1.00
TOTAL GENERAL FUND	200.38	203.46	204.74	198.69	195.72	196.68	194.08	193.13	194.33	197.75
PUBLIC HEALTH - GRANT										
LIBRARY	16.92	17.22	17.20	17.11	17.12	17.12	16.82	17.70	17.19	17.02
SEWER & WATER	12.85	12.85	12.85	12.55	12.55	11.55	11.55	11.55	11.55	11.55
TOTAL	230.15	233.53	234.79	228.35	225.39	225.35	222.45	222.38	223.07	226.32

City of Franklin
 Official Budget Appropriation Units
 Summary of General Fund Budget - 2015 Adopted Budget

	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	2014 Estimate	2015 Proposed	2015 Adopted	Change to Pr Yr Adopted
Revenue:								
Property taxes	\$16,204,907	\$16,355,009	\$16,220,400	\$16,220,400	\$16,200,000	\$16,209,000	\$16,209,000	-0.1%
Other taxes	208,510	216,967	211,500	211,500	211,500	316,700	316,700	49.7%
Cable TV Franchise Fee	500,322	507,019	500,000	500,000	500,000	500,000	500,000	0.0%
Utility tax equivalent	1,061,038	1,130,375	1,059,000	1,059,000	1,075,000	1,100,000	1,100,000	3.9%
Total tax revenue	17,974,777	18,209,369	17,990,900	17,990,900	17,986,500	18,125,700	18,125,700	0.7%
Intergovernmental	2,802,048	2,571,374	2,549,550	2,549,550	2,578,635	2,480,500	2,480,500	-2.7%
Licenses and permits	755,027	912,357	864,300	864,300	921,100	862,100	862,100	-0.3%
Penalties and forfeitures	457,499	411,795	444,000	444,000	410,000	422,600	422,600	-4.8%
Charges for services	1,693,847	1,667,884	1,416,400	1,416,400	1,328,304	1,515,070	1,515,070	7.0%
Intergovernmental charges	103,615	162,308	125,000	125,000	125,000	201,300	201,300	61.0%
Interest revenue	213,200	-11,514	138,500	138,500	223,700	206,500	206,500	49.1%
Miscellaneous revenue	167,413	156,413	74,700	74,700	109,895	103,500	103,500	38.6%
Transfers from other funds	0	0	400,000	400,000	400,000	175,000	175,000	0.0%
Total non-tax revenue	6,192,649	5,870,617	6,012,450	6,012,450	6,096,634	5,966,570	5,966,570	-0.8%
Total revenue	24,167,426	24,079,987	24,003,350	24,003,350	24,083,134	24,092,270	24,092,270	0.4%
Transfer from fund balance	0	0	0	0	0	0	0	0.0%
Total revenue & fb transfer	24,167,426	24,079,987	24,003,350	24,003,350	24,083,134	24,092,270	24,092,270	0.4%
Expenditures:								
Mayor - Personnel Services	18,512	18,500	18,500	18,500	18,500	18,512	18,512	0.1%
Other Services, Supplies, etc	4,800	4,867	8,100	8,100	8,100	8,000	8,000	-1.2%
Aldermen - Personnel Services	47,309	47,451	47,450	47,450	47,450	47,482	47,482	0.1%
Other Services, Supplies, Etc	20,829	21,777	25,080	25,080	23,000	30,000	30,000	19.6%
Municipal Court - Personnel Services	165,360	177,105	178,671	178,671	175,640	178,969	178,969	0.2%
Other Services, Supplies, Etc	35,471	46,523	44,850	44,850	46,135	47,200	47,200	5.2%
Clerk - Personnel Services	285,889	272,577	284,398	284,398	288,772	284,032	284,032	-0.1%
Other Services, Supplies, Etc	24,101	21,451	26,950	26,950	27,200	28,000	28,000	3.9%
Elections - Personnel Services	71,256	28,277	41,568	41,568	46,274	18,184	18,184	-56.3%
Other Services, Supplies, Etc	10,539	11,731	16,800	16,800	28,500	24,700	24,700	47.0%
Information Services - Personnel	0	0	0	0	0	83,637	83,637	
Other Services, Supplies, Etc	276,991	312,346	361,205	361,205	361,205	341,100	341,100	-5.6%
Administration - Personnel Services	275,436	274,443	355,668	355,668	301,593	290,237	290,237	-18.4%
Other Services, Supplies, Etc	112,756	104,778	209,525	209,525	204,785	165,045	165,045	-21.2%
Finance - Personnel Services	433,107	486,519	404,978	404,978	400,880	409,252	409,252	1.1%
Other Services, Supplies, Etc	56,858	56,764	56,783	56,783	48,985	84,241	84,241	48.4%
Independent Audit	26,955	33,265	29,790	29,790	28,585	36,500	36,500	22.5%
Assessor - Personnel Services	72,468	52,519	52,790	52,790	53,107	54,424	54,424	3.1%
Other Services, Supplies, Etc	126,788	160,337	171,450	171,450	172,450	173,450	173,450	1.2%
Legal Services	285,657	287,647	329,950	329,950	329,950	334,800	334,800	1.5%
Municipal Buildings - Personnel Services	51,631	44,476	34,280	34,280	33,717	92,777	92,777	170.6%
Other Services, Supplies, Etc	145,379	148,625	134,833	134,833	134,558	112,600	112,600	-16.5%
Insurance	82,344	96,800	100,647	100,647	102,438	105,775	105,775	5.1%
Unclassified	978	0	2,500	2,500	2,500	2,500	2,500	0.0%
Sub total General Government Personnel	2,631,414	2,708,778	2,936,766	2,936,766	2,884,324	2,971,417	2,971,417	1.2%
Contingency	0	400	1,075,000	926,100	0	1,065,000	1,065,000	-0.9%
Anticipated Un-spent appropriation	0	0	-360,300	-360,300	0	-360,300	-360,300	0.0%
Total General Government	2,631,414	2,709,178	3,651,466	3,502,566	2,884,324	3,676,117	3,676,117	0.7%

City of Franklin
 Official Budget Appropriation Units
 Summary of General Fund Budget - 2015 Adopted Budget

	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	2014 Estimate	2015 Proposed	2015 Adopted	Change to Pr Yr Adopted
Police Department - Personnel Ser	8,238,519	7,757,218	8,086,034	8,086,034	7,711,224	8,184,045	8,184,045	1.2%
Other Services, Supplies, Etc	965,138	986,788	1,177,017	1,184,817	1,171,331	1,102,300	1,102,300	-6.3%
Fire Department - Personnel Servic	5,854,034	5,383,240	5,452,854	5,452,854	5,291,134	5,526,485	5,526,485	1.4%
Other Services, Supplies, Etc	391,929	412,877	393,780	393,780	456,256	444,805	444,805	13.0%
Public Fire Protection	265,870	245,526	251,700	251,700	258,400	265,200	265,200	5.4%
Building Inspection - Personnel Ser	637,194	628,871	707,157	707,157	672,915	724,579	724,579	2.5%
Other Services, Supplies, Etc	25,018	25,840	38,580	38,580	32,800	34,800	34,800	-9.8%
Weights and Measures	6,800	6,800	6,800	6,800	6,800	6,800	6,800	0.0%
Total Public Safety	16,384,502	15,447,159	16,113,922	16,121,722	15,600,860	16,289,014	16,289,014	1.1%
Engineering - Personnel Services	577,158	555,770	597,006	597,006	607,220	588,436	588,436	-1.4%
Other Services, Supplies, Etc	14,372	18,580	24,132	24,132	20,560	24,522	24,522	1.6%
Highway - Personnel Services	1,754,016	1,713,301	1,745,877	1,770,877	1,741,594	1,776,948	1,776,948	1.8%
Other Services, Supplies, Etc	679,266	745,865	819,623	949,205	937,553	850,056	850,056	3.7%
Street Lighting	315,785	341,512	324,630	324,630	324,300	339,640	339,640	4.6%
Weed Control	14,153	11,709	15,050	15,050	15,050	15,050	15,050	0.0%
Total Public Works	3,354,749	3,386,738	3,526,318	3,680,900	3,646,277	3,594,652	3,594,652	1.9%
Health Department - Personnel Ser	504,113	496,827	557,899	557,899	533,549	550,232	550,232	-1.4%
Other Services, Supplies, Etc	89,027	101,764	58,205	58,205	58,000	58,300	58,300	0.2%
Animal Control	39,878	37,368	41,700	41,700	41,700	39,200	39,200	-6.0%
Total Health & Human Services	633,018	635,959	657,804	657,804	633,249	647,732	647,732	-1.5%
Recreation	36,235	37,400	39,000	40,600	40,600	44,000	44,000	8.4%
Parks - Personnel Services	126,711	114,817	107,910	107,910	105,969	109,328	109,328	1.3%
Other Services, Supplies, Etc	21,894	22,671	25,172	25,172	25,022	26,000	26,000	3.3%
Total Culture and Recreation	184,840	174,887	172,082	173,682	171,591	179,328	179,328	4.2%
Planning - Personnel Services	349,538	313,107	319,708	319,708	317,085	323,142	323,142	1.1%
Other Services, Supplies, Etc	19,716	34,073	60,750	60,750	39,200	59,550	59,550	-2.0%
Econ Dev - Personnel Services	0	0	75,800	75,800	0	78,235	78,235	
Other Services, Supplies, Etc	8,390	13,469	15,500	15,500	7,500	19,500	19,500	25.8%
Total Conservation/development	377,644	360,649	471,758	471,758	363,785	480,427	480,427	1.8%
Transfers to other funds	220,000	85,982	400,000	400,000	400,000	675,000	675,000	0.0%
Total expenditures	23,786,167	22,800,552	24,993,350	25,008,432	23,700,086	25,542,270	25,542,270	2.2%
Net Change	381,259	1,279,435	-990,000	-1,005,082	383,048	-1,450,000	-1,450,000	
Beginning fund balance	6,120,873	6,502,132	6,502,132	6,502,132	7,781,567	8,164,615	8,164,615	
Ending fund balance	6,502,132	7,781,567	5,512,132	5,497,050	8,164,615	6,714,615	6,714,615	
Fund Balance as a percent of total expenditures	27.34%	34.13%	22.05%	21.98%	34.45%	26.29%	26.29%	

City of Franklin
 Official Budget Appropriation Units
 Summary of General Fund Budget - 2015 Adopted Budget

	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	2014 Estimate	2015 Proposed	2015 Adopted	Change to Pr Yr Adopted
Special Revenue Funds								
Revenues								
Library Fund - Tax Levy	1,222,000	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000	0.0%
Reciprocal Borrowing - Library	113,352	119,179	50,000	50,000	115,000	100,000	100,000	100.0%
Misc Revenue - Library	10,203	(8,319)	5,000	5,000	10,000	-	-	-100.0%
Solid Waste Collection - Fees	1,145,976	1,153,672	1,157,000	1,157,000	1,168,000	1,173,200	1,173,200	1.4%
Misc Revenue - Solid Waste	448,390	403,222	405,800	405,800	414,300	413,400	413,400	1.9%
Total Revenues	2,939,921	2,907,753	2,857,800	2,857,800	2,947,300	2,926,600	2,926,600	2.4%
Expenditures								
Library - Personnel Services	876,875	873,898	906,567	906,567	858,182	879,565	879,565	-3.0%
Other Services, Supplies, Etc	440,092	462,044	460,939	470,939	463,000	532,920	532,920	16.6%
Solid Waste - Personnel Services	27,369	32,788	22,194	22,194	21,644	22,713	22,713	2.3%
Other Services, Supplies, Etc	1,466,450	1,436,344	1,501,560	1,501,560	1,491,466	1,523,900	1,523,900	1.5%
Total Expenditures	2,810,787	2,805,075	2,891,260	2,901,260	2,834,292	2,959,098	2,959,098	2.3%
Net Revenues (Expenditures)	129,134	102,679	(33,460)	(43,460)	113,008	(32,498)	(32,498)	
Fund Balance								
Beginning of the Year	396,165	525,299	525,299	525,299	627,977	740,985	740,985	
End of the Year	525,299	627,977	491,839	481,839	740,985	708,487	708,487	
Sanitary Sewer Fund								
Revenues								
Metered Sales	3,104,157	3,209,182	3,291,879	3,291,879	3,291,879	3,259,001	3,259,001	-1.0%
Other Revenue	64,194	28,499	51,000	51,000	64,000	64,200	64,200	25.9%
Total Revenues	3,168,352	3,237,681	3,342,879	3,342,879	3,355,879	3,323,201	3,323,201	-0.6%
Expenditures								
Personnel Services	470,133	487,912	462,678	462,678	459,754	456,545	456,545	-1.3%
Other Services, Supplies, Etc	2,296,508	2,481,736	2,659,333	2,762,533	2,762,533	2,766,157	2,766,157	4.0%
Total Expenditures	2,766,641	2,969,649	3,122,011	3,225,211	3,222,287	3,222,702	3,222,702	3.2%
Net Revenue (Expenditures)	401,711	268,032	220,868	117,668	133,592	100,499	100,499	
Net Interest Income (Expense)	-	-	-	-	-	-	-	
Invested in Capital Assets	9,994	(30,145)	(1,573,425)	(1,573,425)	(185,000)	(1,314,300)	(1,314,300)	
Net Change in Retained Earnings	411,705	237,887	(1,352,557)	(1,455,757)	(51,408)	(1,213,801)	(1,213,801)	
Beginning Retained Earnings	2,011,257	2,422,961	2,422,961	2,422,961	2,660,848	2,609,440	2,609,440	
Ending Retained Earnings	2,422,961	2,660,848	1,070,404	967,204	2,609,440	1,395,639	1,395,639	
Capital Expenditure Funds - Capital Outlay, Equipment Replacement, Street Improvement								
Revenue								
Property Taxes-Capital Outlay	384,000	394,000	430,000	430,000	430,000	433,200	433,200	0.7%
Property Taxes-Equip Replacem	281,000	285,000	337,000	337,000	337,000	339,500	339,500	0.7%
Property Taxes-Street Improvment	604,000	610,000	681,600	681,600	681,600	687,300	687,300	0.8%
Intergovernmental Revenue	157,814	6,652	78,000	78,000	78,000	-	-	-100.0%
Landfill Siting Revenue	450,000	450,000	300,000	300,000	300,000	300,000	300,000	0.0%
Miscellaneous Revenue	276,240	62,424	30,000	30,000	88,000	55,500	55,500	85.0%
Transfers In from Other Funds	310,031	117,964	-	200,000	200,000	700,000	700,000	
Total Revenue	2,463,085	1,926,039	1,856,600	2,056,600	2,114,600	2,515,500	2,515,500	35.5%
Expenditures								
Capital Outlay-Equip Replacement	528,716	406,528	231,500	242,100	237,500	382,000	382,000	65.0%
Capital Outlay-Capital Outlay	521,644	549,423	641,646	733,432	722,920	939,386	939,386	46.4%
Capital Outlay-Street Improvement	1,087,091	949,057	1,160,000	1,196,900	1,160,000	1,160,000	1,160,000	0.0%
Total Expenditures	2,137,450	1,905,009	2,033,146	2,172,432	2,120,420	2,481,386	2,481,386	22.0%
Net Capital Revenues (Expenditure)	325,635	21,031	-176,546	-115,832	-5,820	34,114	34,114	
Beginning Fund Balance	2,125,517	2,451,152	2,451,152	2,274,606	2,472,183	2,466,363	2,466,363	
Ending Fund Balance	2,451,152	2,472,183	2,274,606	2,158,774	2,466,363	2,500,477	2,500,477	

City of Franklin
 Official Budget Appropriation Units
 Summary of General Fund Budget - 2015 Adopted Budget

	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	2014 Estimate	2015 Proposed	2015 Adopted	Change to Pr Yr Adopted
DEBT SERVICE FUND								
Revenue								
Property Taxes	1,750,000	1,650,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	0.0%
Other Financing Source:								
Transfer from Other Funds	161,347	366,276	158,000	158,000	245,113	206,000	206,000	30.4%
Transfer from TIF Districts	28,363	0	0	0	0	0	0	
Transfer from Special Assessm	0	0	219,644	219,644	219,644	210,926	210,926	-4.0%
Total Revenue	1,939,710	2,016,276	1,977,644	1,977,644	2,064,757	2,016,926	2,016,926	2.0%
Proceeds from Borrowing	0	0	0	0	0	0	0	
Debt Service *	8,764,318	1,029,380	915,644	915,644	915,600	941,926	941,926	2.9%
Bond Issue Cost								
Refunded Debt								
Transfer to Other Funds								
Interfund Loan Payments		975,000	1,062,000	1,062,000	1,062,000	1,075,000	1,075,000	1.2%
Beginning of the Year	3,738,000	(3,086,608)	(2,099,712)	(2,099,712)	(2,099,712)	(950,555)	(950,555)	
Interfund advances (Payments)	3,112,000	2,137,000	1,075,000	1,075,000	1,075,000	(1,075,000)	-	
End of the Year	(3,086,608)	(2,099,712)	(1,037,712)	(1,037,712)	(950,555)	124,445	124,445	
CAPITAL IMPROVEMENT FUND								
Revenue								
Landfill Siting	205,981	281,726	296,000	296,000	450,000	830,000	830,000	180.4%
Miscellaneous	702,648	574,308	3,700,000	3,700,000	1,617,360	2,050,000	2,050,000	-44.6%
Other (Grants, Impact Fees, etc)	431	460,114	1,757,140	1,764,390	746,350	4,943,030	4,943,030	181.3%
Total Revenues	909,060	1,316,148	5,753,140	5,760,390	2,813,710	7,823,030	7,823,030	
Expenditures								
Capital Outlay	882,004	1,270,832	7,475,033	7,612,552	3,744,583	9,146,247	9,146,247	22.4%
Net Revenues (Expenditures)	27,056	45,317	-1,721,893	-1,852,162	-930,873	-1,323,217	-1,323,217	
Debt Proceeds	0	0	1,950,000	1,950,000	1,950,000	0	0	-100.0%
Beginning Fund Balance	246,555	273,611	273,611	273,611	318,928	1,338,055	1,338,055	
Ending Fund Balance	273,611	318,928	501,718	371,449	1,338,055	14,838	14,838	
DEVELOPMENT FUND								
Impact Fees	764,478	987,905	645,000	645,000	714,500	703,500	703,500	9.1%
Other Income	123,111	106,079	95,694	95,694	124,700	106,966	106,966	11.8%
Total Revenues	887,589	1,093,984	740,694	740,694	839,200	810,466	810,466	
Transfer to Debt Service	161,347	366,276	455,176	455,176	241,548	455,176	455,176	0.0%
Transfer to Capital Improvement	0	274,912	1,557,949	2,431,676	1,373,730	1,484,625	1,484,625	-4.7%
Other	6,551	15,359	0	3,241	0	15,000	15,000	
Total Expenditures	167,898	656,547	2,013,125	2,890,093	1,615,278	1,954,801	1,954,801	
Net Revenues (Expenditures)	719,692	437,437	-1,272,431	-2,149,399	-776,078	-1,144,335	-1,144,335	
Beginning Fund Balance	3,895,039	4,614,731	4,614,731	4,614,731	5,052,168	4,276,090	4,276,090	
Ending Fund Balance	4,614,731	5,052,168	3,342,300	2,465,332	4,276,090	3,131,755	3,131,755	

City of Franklin General Fund Revenue

City general fund revenues are normally relatively predictable. The majority of general fund revenue is obtained from property taxes, state shared revenue, and transportation aides which are known at the beginning of the year. Revenue has historically not been dependent on changes in economic factors. However, varying factors, including the local economy, can cause fluctuations from year to year in certain revenue items.

Property Taxes

Property taxes are levied upon all property owners at a calculated rate per \$1,000 of assessed value, on both real and personal property. As is typical for most Wisconsin municipalities, the property tax is the primary source of revenue for city government operations. The trend for property taxes, as a percentage of General Fund operating revenue is as follows:

Year	2009	2010	2011	2012	2013	2014	2015
Percentage	64	67	68	69	69	68	67

Property taxes as a percentage of general fund revenue will increase or decrease, depending on fluctuations in other revenue sources, the amount of growth in new construction or whether significant increases in expenditures are needed to meet service needs for the City. The 2015 decrease is related to a slight decrease in General Fund tax revenue and an increase in other revenues. The 2012 percentage increase was attributable to the annual increase necessary to support City operations reflecting the switch of Solid Waste Collection to a special revenue fund and that other revenue sources still had not rebounded. The 2011 percentage increase was attributable to the annual increase necessary to support City operations and that other revenue sources have not rebounded. The 2010 increase in property tax percentage was attributable to decreases in all non-tax revenue categories due to the economic slowdown. As a result non-property tax revenue has only slightly increased resulting in larger property tax increases.

Looking at per capita tax levy:

	2010	2011	2012	2013	2014	2015
Population	35,451	35,504	35,520	35,810	35,702	35,800
Tax Levy						
General Fund	\$16,121,570	\$16,973,282	\$16,226,000	\$16,330,000	\$16,220,400	\$16,209,000
Library	1,150,000	1,175,000	1,222,000	1,240,000	1,240,000	1,240,000
Capital	1,252,000	910,000	1,269,000	1,289,000	1,448,600	1,460,000
Debt Service	1,900,000	1,900,000	1,750,000	1,650,000	1,600,000	1,600,000
Total Tax Levy	\$20,423,570	\$20,958,282	\$20,467,000	\$20,509,000	\$20,509,000	\$20,509,000
Per Capita						
General Fund	\$454.76	\$478.07	\$455.79	\$456.02	\$454.33	\$452.77
Library	32.44	33.09	34.33	34.63	34.73	34.64
Capital	35.32	25.63	35.65	36.00	40.57	40.78
Debt Service	53.60	53.52	49.16	46.07	44.82	44.69
Total Tax Levy	\$576.11	\$590.31	\$574.92	\$572.72	\$574.45	\$572.88

The per capita property tax levy has declined from a high of \$590.31 in 2011 to a low of \$572.72 in 2013. In 2014, Wisconsin Municipal Facts reported that cities of 30,000 to 150,000 had a median per capita property tax levy of \$577– Franklin is slightly below that.

Utility Tax Equivalent

The Franklin Water Utility makes a payment in lieu of property taxes, as mandated by the Public Service Commission, by applying the local municipal and school tax rates against the total value of plant in service (infrastructure). As the plant in service has grown due to the pace of development in the City, this revenue source has also increased. Much of the plant value added is contributed via developers or assessment projects.

Hotel/Motel Room Tax

Hotels and motels charge a room tax that benefits the City of Franklin. The development of a hotel on 27th Street resulted in the City receiving increased room taxes starting in 2009. For 2015, a second hotel is scheduled to open, and 2015 Hotel tax revenue is expected to rise.

Cable Franchise Fees

A franchise fee is charged by the City on cable television services, and has increased in recent years along with growth in the City and increases in cable rates charged by the service providers.

State Shared Revenue

State Shared Revenue was based on a formula that considered per capita and aidable revenue factors that included relative property value of the City and local revenue generated. During recent years the State has either not increased or has decreased the amount received. In 2005 the City received \$637,242, and in 2015 is anticipated to receive \$476,000 a 25.3% decrease. In 2014 this revenue was essentially unchanged from 2013. A \$5,000 decrease is anticipated for 2015.

Expenditure Restraint payments are provided by the State for communities that limited their General Fund budget spending to a specified percentage, which was 2.6% in 2014. The percentage limit considers inflation and growth in new construction in the City. The amount received is dependant on the amount of the tax rate over 5 mils and the communities that qualify. In 2014 the City of Franklin received \$286,597 a \$69,483 increase from 2013. In 2015 this revenue source is expected to increase \$2,403 to \$289,000.

The State provides general transportation aids to local communities. Transportation aids are based on a formula established by the State that considers costs of maintaining the City's transportation system, including maintenance, traffic enforcement, and capital costs (street construction, etc.). This formula uses costs over a rolling 6-year period in determining the aid amount. In 2014 the City of Franklin received \$1,219,746, down 10.5% from the 2013 aids. On a per capita basis, Franklin falls on the low end of state shared revenue. For 2015, \$1,165,000 in Transportation Aids are anticipated.

A 1997 legislative change exempted business computers from being subject to property tax. It also provided for a state aid payment to municipalities to offset the loss of this income. The estimated state aid payment in 2015 is approximately \$345,000 compared to \$351,949 in 2014.

Overall support from the State of Wisconsin has slightly decreased over the last ten years.

Licenses and Permits

The City issues numerous licenses and permits in performing its regulatory functions, such as liquor, bartender, peddler, food, pet, contractor, building, electrical, plumbing and others. The majority of such revenue items do not fluctuate greatly from year to year and in some cases change is limited by state statutes. The primary source of revenue in the permit category is building, plumbing and electrical permits (approximately 90%), which declined in 2009 and has risen slowly since due to the slower development cycle currently in effect. The 2014 budget anticipates an increase of 23% over the 2013 budget to \$688,000 in Building, Plumbing and Electrical permit revenues. This compares to \$1,197,000 in such permit revenue in 2006, before the economic slowdown. For 2015, Permit revenues are expected to be \$690,000.

Penalties and Forfeitures

This category represents the City's share of fines from violation of City ordinances and state statutes, as well as parking ticket revenue. The 2015 projection is \$422,600 as compared to \$411,795 in 2013.

Charges for Services

This revenue source includes charges for use of City services. The majority of revenue in this category is generated from ambulance services (approximately two thirds), planning, engineering and administrative fees, and charges to developers in connection with development agreements.

The advanced life support program switched to a market driven system in 2007 where actual revenue created in each community is recorded by that community. Fees for basic and advanced life support services and ambulance transportation are billed on behalf of the City by an outside billing service.

Intergovernmental Charges for Services

In addition to the Emergency Medical Services revenue included in charges for services above a County subsidy is received toward providing the service. The subsidy was \$162,308 for 2013 from Milwaukee County for the County coordinated paramedic services program, as they serve a County area extending beyond the City limits. In 2012, the County negotiated a three year agreement that has Franklin receiving \$125,000 per year in Emergency Medical Service aids.

For 2015, the Franklin School District resumed a program of a School Liaison Officer, and will contribute 70% of the cost of that officer back to the City.

Interest Revenue

Investment Interest earnings is one, of two, main revenue sources in this category. Investment interest revenue has declined following interest rates decline since 2009. Short term investment returns are expected to remain low for the foreseeable future. A rebound in this revenue source will follow market interest rate movements. Another component of Investment results are realized and unrealized gains/losses on fixed income investments. Since the investments are anticipated to be held to maturity, any unrealized losses will be recovered.

Interest is charged at the statutory rate of 18% per annum on delinquent property taxes. In 2014, interest on delinquent property tax payments declined to \$97,200. For 2015, \$100,000 is planned.

Miscellaneous Revenue

Water Tower rentals to cell phone companies and insurance dividends are the main components of miscellaneous revenue.

**CITY OF FRANKLIN
2015 REVENUE BUDGET**

			2012	2013	2014	2014	2014	2015	2015	Percent
			Actual	Actual	Adopted	Amended	Estimated	Proposed	Adopted	Change
GENERAL FUND										
TAXES										
PROPERTY TAXES		01.0000.4011	\$16,180,145	\$16,308,917	\$16,220,400	\$16,220,400	16,200,000	\$16,209,000	\$16,209,000	
PERSONAL PROPERTY TAX		01.0000.4012	24,762	46,092	\$0	0	0	0	0	
MOBILE HOME TAX		01.0000.4014	25,186	25,370	26,500	26,500	26,500	26,700	26,700	
MOTEL ROOM TAX		01.0000.4022	183,324	191,597	185,000	185,000	185,000	290,000	290,000	
CABLE TV FRANCHISE	Admin	01.0000.4025	500,322	507,019	500,000	500,000	500,000	500,000	500,000	
UTILITY TAX EQUIVALENT		01.0000.4031	1,061,038	1,130,375	1,059,000	1,059,000	1,075,000	1,100,000	1,100,000	
Total Taxes			17,974,777	18,209,369	17,990,900	17,990,900	17,986,500	18,125,700	18,125,700	0.7%
INTERGOVERNMENTAL										
PER CAPITA		01.0000.4121	450,453	404,684	402,000	402,000	433,300	403,000	403,000	
MEDICAL TRANSPORT AID		01.0000.4122	28,700	28,700	31,000	31,000	30,000	30,000	30,000	
SPECIAL UTILITY		01.0000.4125	0	46,783	42,000	42,000	44,900	43,000	43,000	
STATE SHARED REVENUE			479,153	480,167	475,000	475,000	508,200	476,000	476,000	0.2%
EXPENDITURE RESTRAINT		01.0000.4124	377,334	217,114	255,525	255,525	252,200	289,000	289,000	
STATE EXEMPT COMPUTER AID		01.0000.4126	325,343	348,818	350,925	350,925	350,000	345,000	345,000	
FIRE INSURANCE TAX	Fire	01.0000.4127	122,649	119,948	112,500	112,500	132,435	133,000	133,000	
BLOCK GRANTS		01.0000.4143	0	0	0	0	0	5,000	5,000	
TRANSPORTATION AIDS		01.0000.4144	1,399,148	1,362,631	1,295,600	1,295,600	1,295,300	1,165,000	1,165,000	
RECYCLING GRANTS		01.0000.4146	0	0	0	0	0	0	0	
LAW ENFORCEMENT TRAINING	Police	01.0000.4156	9,100	10,000	10,000	10,000	9,500	9,500	9,500	
OTHER POLICE GRANTS	Police	01.0000.4157	89,321	42,695	50,000	50,000	31,000	58,000	58,000	
Total Intergovernmental			2,802,048	2,571,374	2,549,550	2,549,550	2,578,635	2,480,500	2,480,500	-2.7%
LICENSES & PERMITS										
CLASS A BEER	Clerk	01.0000.4201	1,970	2,105	2,000	2,000	2,000	2,000	2,000	
CLASS A LIQUOR	Clerk	01.0000.4202	9,552	9,375	9,000	9,000	9,000	9,000	9,000	
CLASS B BEER	Clerk	01.0000.4203	3,805	3,930	3,500	3,500	3,500	3,500	3,500	
CLASS B LIQUOR	Clerk	01.0000.4204	16,425	15,500	16,000	16,000	16,000	16,000	16,000	
SPECIAL CLASS B BEER	Clerk	01.0000.4205	0	30	0	0	0	0	0	
BARTENDERS LICENSE	Clerk	01.0000.4209	15,003	16,759	16,500	16,500	16,000	16,000	16,000	
AMUSEMENT OPERATORS	Clerk	01.0000.4211	0	0	0	0	0	0	0	
AMUSEMENT LICENSES	Clerk	01.0000.4213	9,180	8,040	7,000	7,000	7,000	7,000	7,000	
BOWLING AND POOL	Clerk	01.0000.4215	250	530	750	750	600	600	600	
DANCE AND ENTERTAINMENT	Clerk	01.0000.4217	3,405	3,060	4,000	4,000	3,500	3,500	3,500	
PEDDLERS LICENSE	Clerk	01.0000.4219	1,980	1,117	2,000	2,000	1,500	1,700	1,700	
COMB. FOOD/PEDDLERS/INSP	Clerk	01.0000.4221	195	60	0	0	0	0	0	
FOOD LICENSE/INSPECTION	Clerk	01.0000.4222-3	1,027	804	1,000	1,000	1,000	1,000	1,000	
ICE LICENSE	Clerk	01.0000.4225	0	50	0	0	0	0	0	
SODA LICENSE	Clerk	01.0000.4227	400	400	400	400	400	400	400	
CIGARETTE LICENSE	Clerk	01.0000.4229	2,604	2,800	2,500	2,500	2,500	2,800	2,800	
COUNTRY CLUB LICENSE	Clerk	01.0000.4233	250	250	250	250	200	200	200	
SALVAGE YARD LICENSE	Clerk	01.0000.4237	1,400	1,400	1,750	1,750	1,600	1,600	1,600	
OTHER LICENSES	Clerk	01.0000.4241	3,727	2,766	3,500	3,500	3,200	3,200	3,200	
TECHNOLOGY FEE		01.0000.4242	7,923	8,387	3,000	3,000	7,000	7,000	7,000	
ELECTRICAL CONTRACTORS	Inspection	01.0000.4253	14,903	1,856	0	0	0	0	0	
BICYCLE LICENSE	Police	01.0000.4257	142	13	250	250	0	0	0	
CAT/DOG LICENSE	Treasurer	01.0000.4261	6,772	6,832	9,000	9,000	8,500	9,000	9,000	
HEALTH LICENSE/INSPECTION		01.0000.4262-70	58,767	60,903	56,000	56,000	51,800	52,100	52,100	
Total Licenses			159,680	146,967	138,400	138,400	135,300	136,600	136,600	-1.3%
BUILDING PERMITS	Inspection	01.0000.4271	396,517	553,012	528,500	528,500	575,000	530,000	530,000	
ELECTRICAL PERMITS	Inspection	01.0000.4273	77,244	83,097	89,500	89,500	80,000	72,000	72,000	
PLUMBING PERMITS	Inspection	01.0000.4275	72,928	84,078	70,000	70,000	95,000	88,000	88,000	
STREET EXCAVATION PERMITS	Engineering	01.0000.4277	10,701	11,510	3,000	3,000	3,000	3,500	3,500	
FILL PERMITS	Engineering	01.0000.4279	7,800	3,950	5,000	5,000	4,000	4,000	4,000	
SIGN PERMITS	Inspection	01.0000.4281	9,500	8,860	10,000	10,000	9,000	9,000	9,000	
SPECIAL EVENT PERMITS	Clerk	01.0000.4285	400	200	400	400	0	0	0	
PARK PERMITS		01.0000.4287	12,597	12,864	12,000	12,000	12,000	12,000	12,000	
MISC FIRE PERMITS	Fire	01.0000.4288	4,840	4,895	5,000	5,000	5,000	5,000	5,000	
MINING & OTHER PERMITS	Clerk	01.0000.4289	2,820	2,925	2,500	2,500	2,800	2,000	2,000	
Total Permits			595,347	765,391	725,900	725,900	785,800	725,500	725,500	-0.1%
Total Licenses and Permits			755,027	912,357	864,300	864,300	921,100	862,100	862,100	-0.3%
PENALTIES & FORFEITURES										
PENALTY/COST	Police	01.0000.4311	457,499	411,795	444,000	444,000	410,000	422,600	422,600	
PARKING VIOLATIONS	Police	01.0000.4321	0	0	0	0	0	0	0	
ORDINANCE VIOLATIONS-OTHER	Clerk	01.0000.4331	0	0	0	0	0	0	0	
Total Penalties and Forfeitures			457,499	411,795	444,000	444,000	410,000	422,600	422,600	-4.8%

City of Franklin General Fund Expenditures

City general fund expenditures are divided into departments and those departments are grouped into categories. The categories are general government, public safety, public works, health & human services, culture & recreation, and conservation and development.

General Government

General government is comprised of 12 departments that provide either specific services for the City or provide services to or on behalf of the departments. Incorporated into the total General Fund Expenditure increase of 2.2%, the General Government category of expenditures is expected to increase 1.2% from the 2014 budget. General Government expenditures are 14.6% of the general fund expenditure budget. Contingency represents 4.2% of General Fund expenditures. General Government also includes unclassified, contingency and anticipated under expenditure budgets for unknown needs that may come up in the coming year in any of the expenditure categories.

Public Safety

Public safety is comprised of the departments that provide for the safety of the general public. This includes police, fire, public fire protection, building inspection and weights and measures. Public Safety expenditures increased 1.1% from the 2014 budget and amounts to 63.8% of the general fund expenditure budget, down from 64.50% in 2014.

Public Works

Public Works is comprised of the departments that provide the infrastructure for the City. This includes engineering, highway, street lighting, and weed control. Public Works expenditures have increased 1.9% from 2014. Public Works represent 14.1% of General Fund expenditures.

Health & Human Services

Health & Human Services is comprised of the health and the animal control expenses. Health & Human Services expenditures have decreased 1.5% from 2014 and amount to 2.5% of the general fund expenditure budget.

Culture & Recreation

Culture & Recreation is comprised of the Parks and Recreation expenses. Recreation expense includes amounts paid for St. Martins Fair, senior travel, and civic celebrations expenses. Culture & Recreation expenditures have increased 4.2% from 2014 and amount to 0.7% of the general fund expenditure budget.

Conservation & Development

Conservation & Development is comprised of the economic development and planning functions. Conservation & Development expenditures have increased 1.8% from 2014 and amount to 1.9% of the general fund expenditure budget.

Transfers to other funds

There are \$675,000 of transfers planned in the 2015 year. Transfers consist of funds received in the General Fund and moved to another fund where expended.

The 2014 General Fund budget is presented, on a following page, by functional categories. Salaries, wages and benefits comprise 75.7% of the General Fund budget. The most significant change in 2015 compared to the 2014 adopted budget is in reduced retiree health care costs. These costs are expected to decline as a result of an actuarial report. Workman's Compensation premiums are expected to rise. These experience rated premiums have a good year falling out of the calculation and a not so good year coming on.

The explanations of individual departments and their budgets are detailed later.

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
General Fund expenditures by object:									
Salaries-Full Time		9,450,664	9,571,449	10,236,986	10,236,986	10,327,912	10,638,740	10,638,740	3.9%
Salaries-Part Time		443,943	380,872	387,214	387,214	355,144	439,365	439,365	13.5%
Salaries-Temporary		111,636	79,732	90,065	90,065	86,675	71,908	71,908	-20.2%
Salaries-Overtime		740,610	541,150	481,725	506,725	512,962	480,225	480,225	-0.3%
Comptime Taken		174,006	202,003	207,150	207,150	28,800	211,500	211,500	2.1%
Longevity		38,360	36,569	39,232	39,232	36,353	38,529	38,529	-1.8%
Holiday		802,830	778,421	853,290	853,290	830,275	883,781	883,781	3.6%
Vacation		871,635	875,246	942,407	942,407	915,369	966,571	966,571	2.6%
Hazardous Materials Pay		8,434	9,466	10,560	10,560	10,536	10,560	10,560	0.0%
College Incentive		32,448	28,554	30,582	30,582	27,354	30,078	30,078	-1.6%
Vehicle Allowance		0	0	6,000	6,000	3,600	4,800	4,800	-20.0%
		-399,100	-408,400	-405,000	-405,000	-405,000	-463,960	-463,960	14.6%
Total Salaries and wages		\$12,275,466	\$12,095,062	\$12,880,211	\$12,905,211	\$12,729,980	\$13,312,097	\$13,312,097	3.4%
Social Security Tax		930,267	918,994	1,015,214	1,015,214	1,003,227	1,051,276	1,051,276	3.6%
Retirement plan contributions		2,026,156	1,788,113	1,156,681	1,156,681	1,134,369	1,223,943	1,223,943	5.8%
Retiree group health		794,785	503,643	771,536	771,536	530,233	550,692	550,692	-28.6%
Group health & dental		3,057,720	2,666,043	2,831,860	2,831,860	2,559,173	2,662,857	2,662,857	-6.0%
Life Insurance		33,038	36,826	39,328	39,328	37,937	40,843	40,843	3.9%
Workers Compensation Insurance		344,819	356,335	373,718	373,718	351,704	497,228	497,228	33.0%
Total Benefits		7,186,784	6,269,955	6,188,337	6,188,337	5,616,643	6,026,839	6,026,839	-2.6%
Total Salaries, Wages and Benefits		19,462,250	18,365,017	19,068,548	19,093,548	18,346,623	19,338,936	19,338,936	1.4%
Salaries, Wages and Benefits % of Total		81.8%	80.5%	76.3%	76.3%	77.4%	75.7%	75.7%	
Property & Casualty Insurance		259,831	276,200	280,461	280,461	285,262	292,460	292,460	4.3%
Contracted services		1,492,825	1,604,160	1,844,971	1,858,453	1,885,409	1,799,330	1,799,330	-2.5%
Utilities		351,758	363,648	376,216	376,216	393,750	382,600	382,600	1.7%
Operating supplies		1,046,084	1,128,465	1,219,056	1,342,956	1,327,137	1,248,561	1,248,561	2.4%
Services & Charges		245,138	277,934	349,196	349,196	338,403	353,533	353,533	1.2%
Facility Charges		428,484	434,571	466,402	466,402	441,402	449,850	449,850	-3.5%
Other operating expenditures		279,796	264,050	273,800	275,400	282,100	297,300	297,300	8.6%
Contingency		0	400	1,075,000	926,100	0	1,065,000	1,065,000	-0.9%
Anticipated Un-spent appropriations				-360,300	-360,300	0	-360,300	-360,300	0.0%
Transfers to other funds		220,000	85,982	400,000	400,000	400,000	675,000	675,000	68.8%
Total Non-Personal Services costs		4,323,916	4,435,410	5,924,802	5,914,884	5,353,463	6,203,334	6,203,334	4.7%
Total General Fund by object		\$23,786,167	\$22,800,427	\$24,993,350	\$25,008,432	\$23,700,086	\$25,542,270	\$25,542,270	2.2%
General Fund Expenditures				24,993,350	25,008,432	23,700,086	25,542,270	25,542,270	
Expenditure Restraint Limit - CPI + Growth *60% = 1.6579+0.0137*.6				<u>25,613,160</u>				<u>25,613,160</u>	
Over (Under) Limit				<u>-619,810</u>				<u>-70,890</u>	

LIBRARY FUND 15-511

PROGRAM: Public Library

DEPARTMENT: Library

PROGRAM MANAGER: Library Director

PROGRAM DESCRIPTION:

The Public Library is operated through a Special Revenue Fund of the City under the administration of a Library Board that has exclusive control of the expenditure of all monies collected, donated, or appropriated for the Library's use. The Library Board is comprised of 9 members: 1 representative of the Franklin Public School District, 1 Alderman, and 7 citizens of the City of Franklin, appointed by the Mayor and approved by the Common Council. The library is a member of the Milwaukee County Federated Library System. The Library Board appoints the Library Director who is the administrator of the library and executive officer for the Library Board. The Director appoints all library personnel, prescribing their duties and compensation.

Primary funding for the library comes from municipal property taxes in amounts determined by the Common Council. That amount has been \$1,150,000 in 2010, \$1,175,000 in 2011, \$1,222,000 in 2012, and \$1,240,000 in 2013, 2014, and 2015. The library's other funding source is a reciprocal borrowing payment from Milwaukee County Federated Library System. Payments from this source have allowed the Library to meet its budget during the 2009 to 2015 period. The amount of revenue from this source is projected to decline moderately in 2015 and decline significantly in 2016 due to the building of a new library in Oak Creek. Reductions from this source will bring additional need for increased property tax levy support.

The Franklin Public Library is established to provide all members of the community with free and open access to library services to meet their informational, educational, and leisure needs. All library services are provided at no additional charge to residents of the City and County (in accordance with the agreement with the Milwaukee County Federated Library System).

Use of the Franklin Public Library continues to climb. In 2002, the Library moved into a new facility. The 40,000 sq. ft. facility was supported by a referendum of almost two-thirds of Franklin voters. Patrons have access to materials in a variety of formats: hardcover, large print, paperback, audiobooks, music CDs, DVDs, magazines, newspapers, puppets, puzzles, and more, in addition to downloadable audio books, ebooks, magazines, and movies. Patrons can check out nearly 250,000 items at the Franklin Public Library, and have access to more than 3,000,000 additional items from public libraries throughout Milwaukee County.

The Franklin Public Library provides a variety of welcoming spaces and services:

- Fadrow Community Meeting Room(s) for large groups of up to 250 people
- Sievert Meeting Room (board style) for up to 18 people
- Young Adult Area with study booths
- Children's Tree and Program Room donated by the Northwestern Mutual Foundation

- Fireplace donated by the Sullivan Family Foundation
- Separate Children's and Adult Internet Stations and 15 minute Internet Express Stations
- WI-FI Accessibility provided by the Harley Davidson Foundation
- Technology Lab
- Two small Study Rooms for up to 2 people each.
- Two large Study/Meeting Rooms for up to 12 people each.
- Reading Garden Area
- Veterans Memorial featuring our nation's flag, and those of all branches of the armed services

In January of 2014, the Franklin Public Library expanded its Friday hours and is now open until 6 p.m. This additional hour has been well received by patrons, who enjoy the extra time to select books and movies to enjoy over the weekend.

The library initiated an Express Collection which features new, high demand, DVDs and books. While patrons are still welcome to place items on hold, they may have to wait weeks or even months before they can watch newly released films. If they visit the library, they may just find it's their Lucky Day, and the item they've been anxiously awaiting is now on the Express Cart waiting to be checked out! Seldom is any item on the cart for more than a few hours, and certainly very, very little is ever left at 6 p.m. Friday afternoon.

The Franklin Public Library Foundation encouraged the library to find a way to reach out to senior living facilities in Franklin. After some brainstorming, the Traveling Collection was born. Our librarians select material from our collection and these items are delivered to the apartment complex for check out by their residents. This Traveling Collection program provides access to Franklin residents who may have trouble getting to the library. We have launched this program with Clare Meadows and we hope to expand this service to other facilities in the upcoming year.

The Library introduced a new website during the fourth quarter of 2014. It is accessible at the same url, www.franklinpubliclibrary.org. The new site feature easy access to the library catalog and databases, as well as a colorful calendar of all library events. The site features more information about the library itself than did the former site, including agendas and minutes, library policies, contact information for library personnel, and access to the catalog from all pages.

Programming is a very important function of library service. The Children's Department introduced all new programs to help focus on early literacy. The programs use creative play, music and fun to introduce concepts of reading. The Young Adult (YA) Department has an active Teen Advisory Board (TAB) which gives teens an opportunity to help develop their area and programs.

For adults, there are book clubs, speakers, and programs throughout the year. In the summer of 2013, the adult librarians started a Monday afternoon Movie Matinee on the third Monday of each month. New releases are showcased, although classics are sometimes shown. Building on the popularity of the both the two library book discussion groups and the film series, the librarians hope to start a movie discussion group for those cinephiles in our community.

Computer use continues to be steady. In addition to PCs, the library also circulates laptops and iPads for in-library use. The library has classes for both beginning and advanced computer users sponsored

by the Friends of the Franklin Public Library. Library staff is opening the Tech Lab one evening each week for personalized tech aid, and offering classes to help patrons use many of the library databases or, as I like to call them, the hidden web, because the subscription databases make information available that cannot be accessed via Google.

The library is fortunate to have fabulous volunteers who provide valuable service to the library and its patrons, including help in processing and shelving books, preparing materials for various programs, and performing a host of other tasks. Some volunteers are retirees nurturing their love of books; others are high school students filling National Honor Society volunteer requirements; and still others are young people who need to perform community service in recompense for misdeeds. Over the past 12 months, these volunteers have contributed nearly 1,300 hours to the library.

STAFFING:

Staffing is anticipated to remain steady in 2015 at 17.02 FTEs, down from the 2013 level of 17.70 FTEs.

Authorized Positions (FTE)	2009	2010	2011	2012	2013	2014	2015
Library Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Dir./Adult Serv. Librarian	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Youth Services Librarian	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Reference Librarian	3.25	3.25	3.25	3.25	2.25	2.91	2.91
Youth Ref. Librarian	1.00	1.00	1.00	1.00	1.00	2.00	2.00
Circulation Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Aide	0.00	0.00	0.00	0.00	0.00	0.25	0.25
Program/Outreach Coordinator	0.00	0.00	0.00	0.00	0.00	0.50	0.50
Library Assistant	7.59	7.59	7.59	7.29	9.22	6.61	6.61
Shelver	2.23	2.23	2.23	2.23	2.23	1.75	1.75
Summer Help	0.05	0.05	0.05	0.05	0.05	0.00	0.00
Total	17.12	17.12	17.12	16.82	17.70	17.02	17.02

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Hours of Service	59	59	59	59	60	60
Hours of Service-Summer	56	56	56	56	57	57
Circulation	519,580	514,163	502,989	477,991	494,000	494,000
Circulation of ebooks	1,511	2,837	7,966	12,653	17,650	21,975
Registered Borrowers	26,517	23,618	24,800	25,152	26,400	26,600
Collection Size	140,000	142,000	144,000	140,000	140,000	150,000
Computer Internet Sessions	50,369	49,638	39,976	33,507	31,200**	31,600**
Children Programs-Attend	13,900	14,002	14,000	10,568	14,200	15,600

*Forecast

**In late 2013, computer sessions increased from 1 hour each to 2 hours each session, decreasing the number of sessions, but increasing overall use.

BUDGET SUMMARY:

We recently compared Franklin Public Library’s collection and services to the Public Library Standards for the State of Wisconsin. Unfortunately we find ourselves lacking in most areas, using either the Municipal Population Standards, or the somewhat more forgiving Service Population Standards. All standards are based on population and are measured in four levels: Basic, Moderate, Enhanced, and Excellent.

Standard	Municipal Population	Service Population	Franklin Public Library
FTE Staff/1,000	Basic: 0.5	Basic: 0.5	Below Basic: .48 FTE
Volumes/Capita (Print)	Basic: 3.4	Basic: 2.8	Basic: 2.92 Volumes
Periodical Titles/1,000	Basic: 6.1	Basic: 5.4	Below Basic: 4.2 Titles
Audio Recordings/1,000	Basic: 0.23	Basic: 0.19	Basic: 2.8 Recordings
Video Recordings/1,000	Basic: 0.23	Basic: 0.21	Enhanced: 0.4 Recordings
Public Internet PC/1,000	Basic: 0.53	Basic: 0.53	Enhanced: 1.01 PCs
Hours Open	Basic: 62	Basic: 59	Basic: 59.25 Hrs (Average)
Materials Expenditure/Capita	Basic: \$5.40	Basic: \$3.30	Below Basic: \$2.95
Collection Size/Capita	Basic: 6.6	Basic: 4.9	Below Basic: 3.95

A larger materials budget which will bring us closer to the standards for Volumes per Capita, Materials Expenditure per Capita, and Collection Size per Capita. After all, a first class community deserves a first class library!

However, as the Franklin Public Library building ages, maintenance costs rise. In 2014, we experienced trouble with the library’s HVAC system. One boiler was replaced and the other repaired. Several doors and locks have required extensive repairs. In 2015, we will need to replace the motor and blade on the Condensing Unit #1, and perform other internal and external maintenance.

The library streamlined staffing, eliminated all overtime, and staggered hours to better serve the public. Work teams have been implemented to improve productivity and reduce errors. The library’s two self-checkout stations were upgraded in 2014, and now more than one half of all items checked out from Franklin Public Library are checked out directly by the patrons.

The Franklin Public Library continues to move library services towards the digital age. There is a continued increase in the number of Franklin residents downloading digital materials available via our library website. These popular ebooks and downloadable audio books are oftentimes more expensive than physical books, which does strain the library budget. In 2013, the library introduced downloadable magazines from Zinio, making available 100 magazine titles that patrons can download to their own computers or mobile devices. Some of these titles include *The Economist*, *Forbes*, *Bloomberg Business Week*, *Eating Well*, and *Smithsonian*. Use of this service continues to increase.

Even as the library moves to the digital age, there is still a great demand for the library as a physical presence in our community. In a recent survey of the public by the Pew Internet and American Life Project on *Library Services in the Digital Age*, 76% of Americans think it is “very important” to the community for public libraries to provide quiet study spaces for adults and children.

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
LIBRARY FUND									
REVENUE									
General Property Taxes	15-0000-4011	1,222,000	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000	0.0%
Reciprocal Borrowing	15-0000-4458	113,352	119,179	50,000	50,000	115,000	100,000	100,000	
Interest on Investments	15-0000-4711	9,876	8,435	5,000	5,000	5,000		0	
Investment Gains/Losses	15-0000-4713	327	-16,754	0		5,000		0	
Miscellaneous Revenue	15-0000-4799	0		0				0	
Total Revenue		\$1,345,555	\$1,350,860	\$1,295,000	\$1,295,000	\$1,365,000	\$1,340,000	\$1,340,000	3.5%
EXPENDITURES									
Personal Services									
Salaries-FT	15-0511-5111	327,511	295,237	332,976	332,976	302,880	319,423	319,423	
Salaries-PT	15-0511-5113	264,692	309,896	288,222	288,222	289,269	306,363	306,363	
Overtime	15-0511-5117	6,503	6,777	6,600	6,600	1,500		0	
Longevity	15-0511-5133	1,150	1,549	1,304	1,304	1,257	960	960	
Holiday Pay	15-0511-5134	27,007	27,891	25,461	25,461	34,687	34,094	34,094	
Vacation Pay	15-0511-5135	31,201	34,344	29,247	29,247	38,126	37,374	37,374	
FICA	15-0511-5151	47,189	48,608	51,807	51,807	51,081	53,413	53,413	
Retirement	15-0511-5152	29,898	23,397	25,883	25,883	22,398	23,854	23,854	
Retiree Group Health	15-0511-5153	5,465	3,167	4,536	4,536	3,531	2,969	2,969	
Group Health & Dental	15-0511-5154	132,894	119,878	136,476	136,476	109,931	98,915	98,915	
Life Insurance	15-0511-5155	1,745	1,677	2,555	2,555	2,053	2,245	2,245	
Workers Compensation Ins	15-0511-5156	1,621	1,477	1,500	1,500	1,469	1,955	1,955	
Personal Services Sub-total		876,875	873,898	906,567	906,567	858,182	879,565	879,565	-3.0%
Percent of Department Total		66.6%	65.4%	66.3%	65.8%	65.0%	62.3%	62.3%	
Contractual Services									
Equipment Maintenance	15-0511-5242	15,897	13,849	13,792	13,792	13,800	15,000	15,000	
Equipment Maintenance - Restricted	15-0512-5242	0	0	0	0	100	500	500	
Data & Telephone Cabling	15-0511-5247	0	98	103	103	0		0	
Software Maintenance	15-0511-5257						6,000	6,000	
Sundry Contractors	15-0511-5299	2,795	3,664	2,884	2,884	2,900	5,000	5,000	
Contracted Services Sub-total		18,692	17,610	16,779	16,779	16,800	26,500	26,500	57.9%
Supplies									
Postage	15-0511-5311	1,215	1,344	2,300	2,300	2,300	1,400	1,400	
Office Supplies	15-0511-5312	7,159	9,253	9,000	9,000	7,500	7,500	7,500	
Printing	15-0511-5313	450	0	100	100	100	2,500	2,500	
Education Supplies	15-0511-5328	371	0	600	600	600		0	
Operating Supplies-Other	15-0511-5329	24,514	24,998	24,037	24,037	24,000	20,100	20,100	
Supplies Sub-total		33,708	35,594	36,037	36,037	34,500	31,500	31,500	-12.6%
Services and Charges									
Subscriptions	15-0511-5422	9,418	7,940	14,400	14,400	14,400	19,600	19,600	
Memberships	15-0511-5424	1,260	1,107	1,210	1,210	1,200	1,400	1,400	
Conferences and Schools	15-0511-5425	204	366	600	600	600	500	500	
Mileage	15-0511-5432	37	262	500	500	500	500	500	
Equipment Rental	15-0511-5433	0	2,830	2,000	2,000	2,000	2,100	2,100	
Milw Co Library Computer	15-0511-5451	32,506	32,692	30,600	30,600	30,600	32,500	32,500	
Services and Charges Sub-total		43,426	45,196	49,310	49,310	49,300	56,600	56,600	14.8%
Facility Charges									
Allocated Insurance Cost	15-0511-5528	26,457	28,100	29,224	29,224	29,200	30,400	30,400	
Water	15-0511-5551	1,386	1,388	1,456	1,456	1,500	1,500	1,500	
Electricity	15-0511-5552	74,501	70,973	74,880	74,880	74,900	77,900	77,900	
Sewer	15-0511-5553	384	346	338	338	300	400	400	
Natural Gas	15-0511-5554	21,559	26,524	34,320	34,320	45,000	40,000	40,000	
Janitorial Supplies	15-0511-5556	6,432	4,505	5,712	5,712	5,700	5,500	5,500	
Building Maintenance - Systems	15-0511-5557	9,145	11,160	17,340	17,340	17,300	15,000	15,000	
Building Maintenance - Flooring	15-0511-5558	0	1,784	689	689	700	700	700	
Building Maintenance - Other	15-0511-5559	9,492	5,242	5,610	5,610	5,600	7,000	7,000	
Allocated payroll cost	15-0511-5560	79,900	77,200	78,744	78,744	78,700	75,720	75,720	
Facility Charges Sub-total		229,256	227,221	248,313	248,313	258,900	254,120	254,120	2.3%
Capital Outlay									
Furniture/Fixtures	15-0511-5812	1,615	2,978	500	500	500	5,500	5,500	
Office Equipment	15-0511-5813	0	0	0				0	
Library Materials	15-0511-5816	100,234	94,920	91,000	101,000	101,000	147,600	147,600	
Building Improvements - Restricted	15-0512-5822	0	23,346	0				0	
Computer Equipment	15-0511-5841	945	2,056	2,000	2,000	2,000	9,100	9,100	
Computer Equipment - Restricted	15-0512-5841	12,216	13,124	17,000	17,000	0		0	
Software	15-0511-5843			0			2,000	2,000	
Capital Outlay Sub-total		115,010	136,424	110,500	120,500	103,500	164,200	164,200	48.6%
Non Personal Services Sub-total		440,092	462,044	460,939	470,939	463,000	532,920	532,920	15.6%
Total Library		1,316,968	1,335,943	1,367,506	1,377,506	1,321,182	1,412,485	1,412,485	3.3%
Total Library Reciprocal Borrowing		0	0	0	0	0	0	0	#DIV/0!
Total Library Fund Expenditures		1,316,968	1,335,943	1,367,506	1,377,506	1,321,182	1,412,485	1,412,485	3.3%
Excess of revenue over expenditures		28,588	14,917	-72,506	-82,506	43,818	-72,485	-72,485	
Fund Balance, Beginning of Period		396,166	424,754	439,671	439,671	439,671	483,489	483,489	
Fund Balance, End of Period		424,754	439,671	367,165	357,165	483,489	411,004	411,004	

**SOLID WASTE COLLECTION
FUND 19**

DEPARTMENT: Solid Waste Collection

PROGRAM MANAGER: City Engineer

PROGRAM DESCRIPTION:

The Solid Waste Department is operated through a Special Revenue Fund. Revenue comes from direct charges to those customers that use the service. It provides weekly refuse, bi-weekly recycling, and 3 times a year leaf and brush collection to all single-family, two-family, and condominium ownership multi-family units. The collection service is outsourced to a private contractor. A contract has been negotiated for a five (5) year contract for 2013, 2014, 2015, 2016 and 2017 with Johns Disposal Service. The calculation for this budget is based on the contract with Johns Disposal Service. In addition, the City provides a recycling center adjacent to the Public Works Garage that is manned by Highway Division personnel and is open during normal work hours and 7 hours on Saturday. The overtime and contracted pickup fees for the drop off site is included in this budget and the tippage fees are included in the Johns Disposal contract. The efficiency of the recycling program, which was instituted in 1995, continues to be maintained at over the 33 percent level (see table below). Note: This year's budget includes all overtime by the Public Works Department – not just the Saturday overtime.

SERVICES:

- Weekly curbside pickup of rubbish.
- Bi-weekly curbside pickup of commingled recyclables in carts.
- Three times yearly curbside pickup of brush.
- Drop-off site for mixed recyclables maintained at Public Works Garage.

STAFFING:

In addition to the contracted service, overtime hours equivalent to 0.26 Highway Division personnel (one person for twelve months) are budgeted for weekend operation of the drop off site.

ACTIVITY MEASURES:

Activity	2009	2010	2011	2012	2013	2014*	2015*
Total non-recyclable refuse collected (tons)	7,762	8,320	8,353	8,205	7,600	7,600	7,600
Recyclables collected (tons)	2,676	2,693	2,813	2,737	3,000	3,000	3,000
Yard waste (tons)	375	295	274	335	310	310	310

*Forecast

BUDGET SUMMARY:

Budget includes the contract provision that an adjustment annually for the years 2014 – 2017 be increased by an increase in the Bureau of Labor Standards Consumer Price Index. The estimated increase for 2015 is 2%. The 2015 Solid Waste Fee on the Real Estate Tax bills will remain \$104.78 per household.

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr	
2015 BUDGET		New Acct #	Actual	Actual	Adopted	Amended	Estimate	Proposed	Yr Adopted	
SOLID WASTE COLLECTION FUND										
REVENUE										
RECYCLING GRANTS	19-0000-4146		69,291	69,267	69,000	69,000	69,300	69,300	69,300	
USER FEES	19-0000-4490		1,145,976	1,153,672	1,157,000	1,157,000	1,168,000	1,173,200	1,173,200	
LANDFILL OPERATIONS-TIPPAGE	19-0000-4495		360,232	331,537	331,800	331,800	330,000	335,000	335,000	
INTEREST ON INVESTMENTS	19-0000-4711		7,484	7,141	0	0	5,000	5,000	5,000	
INVESTMENT GAINS/(LOSSES)	19-0000-4713		248	-14,183			5,000		0	
SALE OF RECYCLING BINS	Ti 19-0000-4759		1,427	21	0	0	5,000	4,100	4,100	
SALE OF RECYCLABLES	Ei 19-0000-4761		9,707	9,439	5,000	5,000			0	
TOTAL REVENUE			1,594,366	1,556,894	1,562,800	1,562,800	1,582,300	1,586,600	1,586,600	1.5%
PERSONAL SERVICES - RECYCLING										
SALARIES -FT	19-0341-5111		4,434	8,523	1,200	1,200	1,000	1,200	1,200	
SALARIES -TEMP	19-0341-5115		32	0	0	0	0	0	0	
SALARIES-OT	19-0341-5117		13,423	14,166	14,828	14,828	14,828	15,126	15,126	
LONGEVITY	19-0341-5133		57	74	0	0	0	0	0	
FICA	19-0341-5151		1,321	1,671	1,226	1,226	1,211	1,249	1,249	
RETIREMENT	19-0341-5152		2,179	2,239	1,138	1,138	1,124	1,437	1,437	
RETIREE GROUP HEALTH	19-0341-5153		254	395	54	54	34	40	40	
GROUP HEALTH & DENTAL	19-0341-5154		5,239	5,130	3,318	3,318	3,020	3,095	3,095	
LIFE INSURANCE	19-0341-5155		0	0	54	54	58	55	55	
WORKERS COMPENSATION INS	19-0341-5156		430	580	376	376	369	511	511	
Sub-total			27,369	32,788	22,194	22,194	21,644	22,713	22,713	2.3%
CONTRACTUAL SERVICES										
REFUSE COLLECTION	19-0341-5283		632,923	636,220	654,200	654,200	650,000	666,000	666,000	
RECYCLING COLLECTION	19-0341-5284		310,072	351,353	361,800	361,800	358,266	365,400	365,400	
LEAF & BRUSH PICKUPS	19-0341-5285		51,321	51,519	53,000	53,000	50,100	51,400	51,400	
TIPPAGE FEE COSTS	19-0341-5286		466,539	393,232	430,600	430,600	430,600	438,600	438,600	
MISCELLANEOUS WASTE COSTS	19-0341-5287		3,120	2,520	1,960	1,960	2,500	2,500	2,500	
Sub-total			1,463,975	1,434,844	1,501,560	1,501,560	1,491,466	1,523,900	1,523,900	1.5%
SUPPLIES										
PRINTING	19-0341-5313		2,475	1,500			0	0	0	
OFFICIAL NOTICES/ADVERTISING	19-0341-5421									
Sub-total			2,475	1,500	0	0	0	0	0	
SUB TOTAL NON PERSONAL SERVICES										
			1,466,450	1,436,344	1,501,560	1,501,560	1,491,466	1,523,900	1,523,900	1.5%
TOTAL SOLID WASTE COLLECTION EXPENDITURES										
			1,493,819	1,469,132	1,523,754	1,523,754	1,513,110	1,546,613	1,546,613	1.5%
Excess of revenue over expenditures										
			100,546	87,762	39,046	39,046	69,190	39,987	39,987	
Fund Balance, Beginning of Period										
			0	100,546	185,380	185,380	188,308	188,308	188,308	
Fund Balance, End of Period										
			100,546	188,308	224,426	224,426	257,498	228,295	228,295	
No of Participating Households										
			10,895		11,111				11,125	
Expenditures/Households										
			97.69	#DIV/0!	101.07				102.68	

**CITY OF FRANKLIN
SANITARY SEWER FUND
Fund 61**

PROGRAM MANAGER(S): Director of Public Works & Superintendent of Water/Sewer

PROGRAM DESCRIPTION:

The Sanitary Sewer Division is accounted for in an Enterprise Fund that accounts for the activities of the sanitary sewer operations of the City. Revenue comes from direct charges to those customers that use the system. Sewer bills are based on either on the amount of sewer usage when metered or when not metered are based upon the amount of water usage provided from the Franklin Water Utility with all residential customers receiving a flat charge. The City is part of the Milwaukee Metropolitan Sewerage District, which provides interceptor sewers and charges the City for treatment of the sanitary sewage generated in the City. Sewer activities handled by City personnel include maintenance and cleaning of collection sewers and monitoring of the sanitary sewer system located within the City. Employee costs of sewer and water department are allocated between water and sewer operations based on the activities performed. The Sanitary Sewer Fund receives no property tax levy support.

SERVICES:

- Clean City sewers on an ongoing basis plus trouble spots.
- Inspect City sewers for diagnostic purposes and possible replacement.
- Locate sewer lines for construction and Digger's Hotline.
- Respond to sewer backup calls and customer questions and other related problems.
- Maintain 4 sanitary lift stations to include emergency equipment.
- Televisive mainline sewers and laterals to detect defects and set up rehab schedule.
- Perform sewer rehab to include manholes, laterals and mainline.

STAFFING: Sewer Division and Water Utility share employees. The percentage varies yearly based on activities performed. For 2015 it is anticipated at 50%:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Sewer Superintendent	.50	.50	.50	.50	.50	.50
Operator II	1.00	1.00	1.00	1.00	1.00	1.00
Operator I	.50	.50	.50	.50	.50	.50
Sewer Technician	3.50	3.00	3.00	3.00	3.00	3.00
Clerk/Typist	.62	.62	.62	.62	.62	.62
Seasonal Maintenance	.15	.15	.15	.15	.15	.15
Total Sewer	6.27	5.77	5.77	5.77	5.77	5.77
Total of Water & Sewer	12.55	11.55	11.55	11.55	11.55	11.55

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014	2015*
Miles of Sanitary Sewer	185	185	185	185	191	193
Avg. No. -Sewer Service Customers	9,775	9,970	10,010	10,060	10,090	11,000
Estimated Number of Manholes	4,564	4,700	4,700	4700	4730	4745
Feet of Sewer Cleaned	218,000	217,000	250,000	250,000	255,000	260,000

* Forecast

The Waste Water building construction contract was approved in October, 2013, with appropriation will carryover to 2015 as an encumbrance. The Appropriation was increased by \$100,000 to accommodate contingency and furnishings.

**Sewer Fund
Capital Equipment
Budget 2015**

	Adopted
Camera/Televising	
Replacement cables for lateral camera	2,500
Tractor Cables	1,800
Camera Repair	4,500
Total Camera/Televising	<u>8,800</u>
Tools & Shop	
Power Brush/Sweep	485
Small 14" chain saw	120
Metal locator	450
Portable Meg Welder	175
Horizontal/Vertical laser Package	600
Extension fiber poles	655
suction tube	150
bulldog Anti-blast	3,300
Dart Cleaning rotating nozzle	600
Safety & Security Equipment	
Towable Emergency Light Tower/generator	4,300
Large format LCD Display	800
Office/Computer Equipment	
Workstations (2)	3,000
GIS Related Pilot Program	750
SCADA upgrades/Improvements	
Upgrades (60/40 split)	7,200
Historical Data conversion (50/50 split)	3,500
Sewer Rehabilitation	170,000
Water & Wastewater facility	100,000
Total	<u>\$ 304,885</u>

CITY OF FRANKLIN

2015 BUDGET

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
SEWER FUND									
REVENUE									
CHARGES FOR SERVICES									
METERED SALES-RESIDENTIAL	61-0000-4461	\$1,776,842	\$1,824,397	\$1,919,075	\$1,919,075	\$1,919,075	1,865,201	\$1,865,201	-2.8%
METERED SALES-COMMERCIAL	61-0000-4462	842,737	825,555	869,938	869,938	869,938	830,300	830,300	-4.6%
METERED SALES-INDUSTRIAL	61-0000-4463	308,059	380,382	284,321	284,321	284,321	385,700	385,700	35.7%
PUBLIC AUTHORITY	61-0000-4465	176,520	178,849	218,545	218,545	218,545	177,800	177,800	-18.6%
PENALTY-FORFEITED DISCOUNT	61-0000-4466	37,903	34,554	40,000	40,000	40,000	42,000	42,000	5.0%
MULTI FAMILY	61-0000-4468								
PROPEY STATUS REPORTS	61-0000-4413	2,030	2,400	2,000	2,000	2,000	2,200	2,200	10.0%
Total Charges for Services		3,144,090	3,246,136	3,333,879	3,333,879	3,333,879	3,303,201	3,303,201	-0.9%
Increase over prior year									
MISCELLANEOUS REVENUE		49							
INTEREST ON INVESTMENTS	61-0000-4711	22,945	20,168	13,000	13,000	26,000	20,000	20,000	
INVESTMENT GAINS/LOSSES	61-0000-4713	574	-28,624	-5,000	-5,000	-5,000	0	0	
REFUNDS/REIMBURSEMENTS	61-0000-4781	693		1,000	1,000	1,000	0	0	
Total Miscellaneous Revenue		24,261	-8,455	9,000	9,000	22,000	20,000	20,000	122.2%
TOTAL SEWER FUND REVENUE		3,168,352	3,237,681	3,342,879	3,342,879	3,355,879	3,323,201	3,323,201	-0.6%
SEWER FUND EXPENDITURES									
PERSONAL SERVICES									
SALARIES-FT	61-0731-5111	202,450	257,633	253,344	253,344	253,344	262,870	262,870	
SALARIES-ADMIN	61-0731-5112	38,762	22,312	0	0	0	0	0	
SALARIES-PT	61-0731-5113	13,458	6,148	0	0	0	0	0	
SALARIES-TEMP	61-0731-5115	2,375	0	5,616	5,616	5,616	5,772	5,772	
SALARIES-ALLOCATED	61-0731-5116	10,483	10,643	0	0	0	0	0	
SALARIES-OT	61-0731-5117	7,237	10,732	20,000	20,000	20,000	10,000	10,000	
COMPTIME TAKEN	61-0731-5118	3,992	3,272	4,000	4,000	4,000	0	0	
LONGEVITY	61-0731-5133	915	779	930	930	930	930	930	
HOLIDAY PAY	61-0731-5134	13,566	14,477	15,793	15,793	15,793	16,134	16,134	
VACATION PAY	61-0731-5135	16,620	20,320	20,326	20,326	20,326	20,708	20,708	
FICA	61-0731-5151	22,119	24,540	24,481	24,481	24,481	24,206	24,206	
RETIREMENT	61-0731-5152	36,840	28,244	21,193	21,193	21,193	25,712	25,712	
RETIREE GROUP HEALTH	61-0731-5153	14,165	7,802	11,630	11,630	8,706	8,756	8,756	
GROUP HEALTH & DENTAL	61-0731-5154	77,463	70,940	74,260	74,260	74,260	69,204	69,204	
LIFE INSURANCE	61-0731-5155	1,082	1,211	1,297	1,297	1,297	1,324	1,324	
WORKERS COMPENSATION INS	61-0731-5156	8,607	8,859	9,808	9,808	9,808	10,929	10,929	
Sub-total		470,133	487,912	462,678	462,678	459,754	456,545	456,545	-1.3%
Percent of Department Total		53.2%	50.1%	45.0%	40.9%	40.7%	43.7%	43.7%	
CONTRACTUAL SERVICES									
AUDITING	61-0731-5213	4,200	4,300	4,456	4,456	4,456	4,500	4,500	
EQUIPMENT MAINTENANCE	61-0731-5242	18,545	19,732	19,000	19,000	19,000	20,000	20,000	
SOFTWARE MAINTENANCE	61-0731-5257	3,815	6,981	16,000	16,000	16,000	16,480	16,480	
HAZARDOUS WASTE DISPOSAL COST	61-0731-5287	38,633	42,367	44,995	44,995	44,995	46,795	46,795	
OTHER COSTS - DUMPING	61-0731-5288		1,288						
SUNDRY CONTRACTORS	61-0731-5299	19,221	23,633	15,914	15,914	15,914	18,000	18,000	
Sub-total		84,415	98,300	100,365	100,365	100,365	105,775	105,775	5.4%
SUPPLIES									
POSTAGE	61-0731-5311	9,146	11,948	8,500	8,500	8,500	8,500	8,500	
OFFICE SUPPLIES	61-0731-5312	284	567	1,000	1,000	1,000	1,500	1,500	
PRINTING	61-0731-5313	3,045	3,827	5,000	5,000	5,000	5,000	5,000	
UNIFORMS	61-0731-5326	2,401	1,938	2,500	2,500	2,500	2,500	2,500	
OPERATING SUPPLIES-OTHER	61-0731-5329	6,877	2,099	1,000	4,200	4,200	2,000	2,000	
FUEL/LUBRICANTS	61-0731-5331	17,554	21,091	24,000	24,000	24,000	24,000	24,000	
VEHICLE SUPPORT	61-0731-5332	8,519	5,384	10,000	10,000	10,000	11,000	11,000	
EQUIPMENT SUPPLIES	61-0731-5333	25,316	28,098	30,500	30,500	30,500	30,500	30,500	
TELEVISION SUPPLIES	61-0731-5336	11,385	3,452	16,800	16,800	16,800	8,800	8,800	
Subtotal		84,526	76,405	99,300	102,500	102,500	93,800	93,800	-5.5%
Ratio of City of Franklin costs to MMSD charges		46.9%	48.7%	52.4%	54.1%	53.9%	48.0%	48.0%	
Ratio of Customer revenue to MMSD charges		170.5%	166.1%	162.8%	162.8%	162.8%	155.1%	155.1%	
SERVICES AND CHARGES									
SEWER SERVICE CHARGES	61-0731-5413	1,844,370	1,954,209	2,048,209	2,048,209	2,048,209	2,130,137	2,130,137	4.0%
TELEPHONE	61-0731-5415	10,206	11,056	8,100	8,100	8,100	8,100	8,100	
METER READING COSTS	61-0731-5416	5,242	4,686	10,000	10,000	10,000	10,000	10,000	
UNCOLLECTIBLE ACCOUNTS	61-0731-5417	3,385	243	0	0	0	0	0	
CONFERENCES & SCHOOLS	61-0731-5425	2,554	2,006	6,000	6,000	6,000	6,000	6,000	
ALLOCATED INSURANCE COST	61-0731-5428	8,213	9,028	8,670	8,670	8,670	8,843	8,843	
MILEAGE	61-0731-5432	444	268	750	750	750	750	750	
EQUIPMENT RENTAL	61-0731-5433	0	0	1,000	1,000	1,000	1,000	1,000	
LANDFILL DISPOSAL	61-0731-5437		1,551	0	0	0	0	0	
LOCK BOX CHARGES	61-0731-5493	5,610	6,007	6,095	6,095	6,095	6,095	6,095	
Sub-total		1,860,024	1,989,055	2,088,824	2,088,824	2,088,824	2,170,925	2,170,925	3.9%

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
	New Acct #								
FACILITY CHARGES									
DEPRECIATION	61-0731-5541	63,017	66,692	63,500	63,500	63,500	69,700	69,700	
WATER	61-0731-5551	930	913	1,040	1,040	1,040	1,082	1,082	
ELECTRICITY	61-0731-5552	32,313	37,090	37,964	37,964	37,964	39,483	39,483	
SEWER	61-0731-5553	447	661	270	270	270	281	281	
NATURAL GAS	61-0731-5554	3,270	5,572	7,030	7,030	7,030	7,311	7,311	
BUILDING MAINTENANCE	61-0731-5559	2,222	2,820	11,200	11,200	11,200	11,200	11,200	
CITY SUPPORT-ENG & ADMIN	61-0731-5561	94,000	96,000	99,840	99,840	99,840	96,600	96,600	
Sub-total		196,200	209,748	220,844	220,844	220,844	225,657	225,657	2.2%
CAPITAL OUTLAY (NOT CAPITALIZED)									
BUILDING IMPROVEMENTS	61-0731-5822	44	1,045			0	0	0	
SEWER REHABILITATION	61-0731-5829	51,300	105,183	150,000	250,000	250,000	170,000	170,000	
Sub-total		51,344	106,228	150,000	250,000	250,000	170,000	170,000	13.3%
TOTAL SEWER FUND LOCAL EXPENDITURES		883,638	973,073	1,028,807	1,132,007	1,129,083	1,045,770	1,045,770	1.6%
TOTAL SEWER FUND MMSD EXPENDITURES		1,883,003	1,996,576	2,093,204	2,093,204	2,093,204	2,176,932	2,176,932	4.0%
TOTAL SEWER FUND OPERATING EXPENDITURES		2,766,641	2,969,649	3,122,011	3,225,211	3,222,287	3,222,702	3,222,702	3.2%
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS									
		401,711	268,032	220,868	117,668	133,592	100,499	100,499	
INTEREST INCOME - CLEAN WATER FI	61-0000-4712	296,958	583,189	605,500	510,860	510,860	564,337	564,337	
INTEREST EXPENSE - CLEAN WATER I	61-0731-5621	-296,958	-583,189	-605,500	-510,860	-510,860	-564,337	-564,337	
Net Interest income (Expense)		0	0	0	0	0	0	0	
RETAINED EARNINGS, BEGINNING		2,011,257	2,422,961	-578,001	-578,001	2,660,848	2,609,440	2,609,440	
INVESTED IN CAPITAL ASSETS TRANSFER		9,994	-30,145	-1,573,425	-1,573,425	-185,000	-1,314,300	-1,314,300	
RETAINED EARNINGS, ENDING		2,422,961	2,660,848	-1,930,558	-2,033,758	2,609,440	1,395,639	1,395,639	
Ratio of City of Franklin costs to Retained Earnings		274.20%	273.45%	-167.65%	-179.66%	231.11%	133.46%	133.46%	
CLAIMS	61-0731-5731								
CAPITAL CONTRIBUTIONS	61-0731-5732		709,174	600,000	600,000	600,000	600,000	600,000	
LESS CIAC DEPRECIATION	61-0731-5741	-579,822	-583,368	-586,000	-586,000	-586,000	-591,400	-591,400	
INVESTED IN CAPITAL ASSETS TRANSFER		-9,994	30,145	1,573,425	1,573,425	185,000	1,314,300	1,314,300	
INVESTED IN CAPITAL ASSETS, BEGINNING		44,245,741	43,655,925	46,256,998	46,256,998	46,078,887	48,887,327	48,887,327	
INVESTED IN CAPITAL ASSETS, ENDING		43,655,925	43,811,876	47,844,423	47,844,423	46,277,887	50,210,227	50,210,227	
NET ASSETS, ENDING		46,078,887	46,472,725	45,913,865	45,810,665	48,887,327	51,605,866	51,605,866	

**CITY OF FRANKLIN WATER UTILITY
Fund 65**

PROGRAM: Water Utility

PROGRAM MANAGER(S): Board of Water Commissioners, Manager,
& Superintendent of Water/Sewer

PROGRAM DESCRIPTION:

The City of Franklin Water Utility is a separate corporation run by the Franklin Board of Water Commissioners. The Water Utility is accounted for as an Enterprise Fund. Revenue comes from direct charges to those customers that use the system. Water bills are based on water usage. The Water Utility purchases its water from the City of Oak Creek. Water activities handled by City personnel include maintenance and monitoring of the water system located within the City. Costs of Water Department employees are allocated to water operations based on activities performed.

SERVICES:

- Operate and maintain city booster pumping stations and water towers
- Inventory, install, read and maintain meters including upgrades and change outs. Inventory and maintain valves, hydrants, telemetry, reservoirs, and elevated towers.
- Respond to and resolve water customer complaints and concerns.
- Repair lateral and main breaks
- Locate all utility infrastructure as requested and required by Diggers Hotline
- Perform present time and follow up inspection on all new utility construction.
- Operate and maintain well and pump houses.
- Bills and collect amounts due for water services.

STAFFING: Water Utility and Sanitary Sewer Division share employees. The percentage varies yearly based on activities performed. For 2015 it is anticipated to be 50%.

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Water Superintendent	.50	.50	.50	.50	.50	.50
Operator II	1.00	1.00	1.00	1.00	1.00	1.00
Operator I	.50	.50	.50	.50	.50	.50
Water Technician	3.50	3.00	3.00	3.00	3.00	3.00
Clerk/Typist	.63	.63	.63	.63	.63	.63
Seasonal Maintenance	.15	.15	.15	.15	.15	.15
Total Water	6.28	5.78	5.78	5.78	5.78	5.78
Total of Water & Sewer	12.55	11.55	11.55	11.55	11.55	11.55

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Miles of Water Main	165.8	166.8	166.8	167.0	167.5	169.0
Avg. No.-Water Utility Customers	7,807	7,850	7,931	7930	8000	8200
Avg. Daily Consumption (Gallons)	2.298m	2.37m	2.615m	2.4m	2.8m	2.8m
Number of Fire Hydrants	2,111	2,115	2,120	2,130	2145	2155
Number of water mains repaired	6	7	10	10	9	11
Number of water laterals repaired	13	11	19	19	20	21

* Forecast

BUDGET SUMMARY:

The budget and operations described herein were approved by the Board of Water Commissioners who are responsible for the Water Utility. In July 2012, the PSC approved a 36% water rate increase for the water purchased by Franklin. The rate case also removed the Public Fire Protection charge the supplier had been charging.

2015 is expected to have similar water volumes as 2014.

Utility customer growth has been rather flat for two years and water conservation efforts have encouraged customers to use less water and invest in water saving fixtures.

Capital Items for 2015 included:

	Requested	Approved
Flow Control Station on Ryan Road	10,000	10,000
(2) computer workstations	3,000	3,000
GIS Related Pilot Program	750	750
Development Meters (25) residential	39,500	39,500
Commercial 1" meters	4,000	4,000
(6) 1 1/2" Commercial meters	2,800	2,800
(50) RTR meter parts	5,600	5,600
Replacement of RTR large meters	500	500
Abandon 5550 W Airways Ave Pump house	6,000	6,000
Replace water Main – Scepter Circle	350,000	350,000
Towable Emergency light tower/generator	4,300	4,300
Large format LCD Display – SCADA	800	800
Well #7 abandonment	41,000	41,000
Puetz Water Tower emergency power	22,000	22,000
Building furnishings, Contract Administration & Contingency – Water & Wastewater Facility	<u>100,000</u>	<u>100,000</u>
Total	\$590,250	\$590,250

**CITY OF FRANKLIN
2015 BUDGET**

	2012	2013	2014	2014	2014	2015	2015	Change Pr	
New Acct #	Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted	
WATER UTILITY									
REVENUE									
Metered Revenue									
Metered Sales-Residential	65.0000.4461	2,829,528	2,736,899	2,892,961	2,892,961	2,892,961	2,809,500	2,809,500	
Metered Sales-Commercial	65.0000.4462	1,260,849	1,334,948	1,493,706	1,493,706	1,493,706	1,707,000	1,707,000	
Other Sales to Public Author	65.0000.4465	280,374	326,649	279,336	279,336	279,336	258,000	258,000	
Metered Sales-Industrial	65.0000.4463	281,736	342,386	336,501	336,501	336,501	339,200	339,200	
Total Metered Revenue		4,652,486	4,740,881	5,002,504	5,002,504	5,002,504	5,113,700	5,113,700	2.2%
Other Water Revenue									
Public Fire Protection	65.0000.4467	528,640	492,653	501,400	501,400	501,400	510,925	510,925	
Private Fire Protection	65.0000.4464	115,945	113,944	116,000	116,000	116,000	118,700	118,700	
Forfeited Discount	65.0000.4466	48,559	50,017	60,000	60,000	60,000	55,000	55,000	
Unmetered Sales	65.0000.4460	14,761	6,500	0	0	1,300	6,500	6,500	
Total Miscellaneous Revenue		707,905	663,113	677,400	677,400	678,700	691,125	691,125	2.0%
Total Water Utility Revenue		5,360,391	5,403,994	5,679,904	5,679,904	5,681,204	5,804,825	5,804,825	2.2%
EXPENDITURES									
Source of Supply:									
Source of Supply: Operations Labor	65-0751-5111	712	2,257	1,500	1,500	1,500	1,560	1,560	
Operation Supplies & Expense	65-0751-5329	9,265	5,245	10,000	10,000	10,000	10,500	10,500	
Maint of Water Source plant	65-0751-5371	829	470	4,000	4,000	4,000	4,500	4,500	
Wholesale Water	65-0751-5411	2,863,553	3,022,097	3,137,056	3,137,056	3,137,056	3,116,500	3,116,500	
Sub-total Source of Supply		2,874,358	3,030,069	3,152,556	3,152,556	3,152,556	3,133,060	3,133,060	-0.6%
Supplies/Metered Sales									
		61.78%	63.91%	63.02%	63.02%	63.02%	61.27%		
Pumping									
Pump Exp - Operations Labor	65-0752-5111	89,221	80,009	68,000	68,000	68,000	70,720	70,720	
Pump Exp - Main Labor Pump Plant	65-0752-5112	1,053	390	10,400	10,400	10,400	10,800	10,800	
Pump Exp - Main Exp Pump Plant	65-0752-5113	10,337		11,000	11,000	2,000	11,000	11,000	
Pump Exp - Fuel - ELECTRIC	65-0752-5552	55,034	53,594	46,350	46,350	46,350	61,350	61,350	
Sub-total Pumping		155,645	133,993	135,750	135,750	126,750	153,870	153,870	13.3%
Water Treatment									
Water Treat Operation Labor	65-0753-5111	0	231	520	520	520	540	540	
Water Treat Maint Labor	65-0753-5112	235	907	520	520	520	540	540	
Water Treat Tests	65-0753-5299	1,068	4,820	23,000	23,000	23,000	23,000	23,000	
Water Treat Chemicals	65-0753-5336	0		500	500	500	500	500	
Water Treat Maint Expenses	65-0753-5371	176	8,140	500	500	500	500	500	
Subtotal Water Treatment		1,479	14,098	25,040	25,040	25,040	25,080	25,080	0.2%
Transmission & Distribution									
Trans & Distr Operation Labor	65-0754-5111	37,725	25,420	33,280	33,280	33,280	34,611	34,611	
Maint Labor- Distr Reservoir	65-0754-5112	757	199	4,000	4,000	4,000	4,000	4,000	
Maintenance Labor - Mains	65-0754-5113	10,321	9,921	15,600	15,600	15,600	16,224	16,224	
Locating Labor - Mains	65-0754-5114	3,480	8,854	12,150	12,150	12,150	12,150	12,150	
Maint Labor - Services	65-0754-5115	25,085	13,755	17,000	17,000	17,000	20,000	20,000	
Locating Labor - Services	65-0754-5116	20,537	14,386	12,000	12,000	12,000	12,000	12,000	
Maint Labor - Meters	65-0754-5117	7,209	18,175	20,800	20,800	20,800	21,632	21,632	
Maint Labor - Hydrants	65-0754-5118	13,982	30,845	26,000	26,000	26,000	30,000	30,000	
Maint Labor - Plant	65-0754-5119	21,027	22,744	11,024	11,024	11,024	12,000	12,000	
Trans & Distr Software Maintenance	65-0754-5257	2,670	2,000	11,000	11,000	11,000	13,000	13,000	
Trans & Distr Safety Supp Exp	65-0754-5347	403	1,357	4,000	4,000	4,000	5,000	5,000	
Trans & Distr Op Supp Exp	65-0754-5371	17,554	16,565	31,000	31,000	31,000	31,000	31,000	
Maint Expenses- Distr Reservoir	65-0754-5372	7,265	7,165	4,000	4,000	4,000	4,000	4,000	
Maintenance Expense - Mains	65-0754-5373	69,990	55,498	35,000	35,000	75,000	50,000	50,000	
Maint Expense - Services	65-0754-5375	65,611	38,957	57,000	57,000	277,000	57,000	57,000	
Maint Expense - Meters	65-0754-5377	523	1,802	3,000	3,000	3,000	3,000	3,000	
Maint Expenses - Hydrants	65-0754-5378	11,944	47,282	48,000	48,000	48,000	50,000	50,000	
Maint Expenses - Plant	65-0754-5379	12,287	5,768	15,000	15,000	15,000	16,000	16,000	
Sub-total Transmission & Distribution		328,371	320,694	359,854	359,854	619,854	391,617	391,617	8.8%
Customer Accounts									
Meter Reading Labor	65-0757-5111	6,579	7,145	8,112	8,112	8,112	8,436	8,436	
Acct & Collection Labor	65-0757-5112	22,898	15,194	23,140	23,140	23,140	24,066	24,066	
Acctg & Coll Payroll Exp - Allocated	65-0757-5113	11,700	12,950	13,468	13,468	13,468	14,007	14,007	
Supplies & Expense	65-0757-5329	8,321	11,366	8,000	8,000	8,000	8,000	8,000	
Uncollectible Accounts	65-0757-5417	5,987	1,248	0	0	0	0	0	
Bank Fees	65-0757-5491	7,869	9,439	10,150	10,150	10,150	10,150	10,150	
Sub-total Customer Accounts		63,154	57,342	62,870	62,870	62,870	64,659	64,659	2.8%
Administrative & General									
Admin & General Payroll Exp - Allocated	65-0758-5111	48,500	47,300	49,192	49,192	49,192	48,714	48,714	
Empl Ben - Sick & Other Leave Exp	65-0758-5112	9,737	7,754	12,500	12,500	12,500	13,150	13,150	
Empl Ben - Comp Time Taken Exp	65-0758-5118	3,951	3,365	3,500	3,500	3,500	0	0	
Empl Ben - Longevity Exp	65-0758-5133	889	799	930	930	930	930	930	
Empl Ben - Holiday Exp	65-0758-5134	14,733	14,607	15,793	15,793	15,793	16,134	16,134	
Empl Ben - Vacation Exp	65-0758-5135	22,549	21,171	20,326	20,326	20,326	20,708	20,708	
Empl Ben - Retirement Exp	65-0758-5152	36,636	28,810	21,193	21,193	21,193	26,592	26,592	
Empl Ben - Retiree Health Exp	65-0758-5153	14,297	7,869	11,630	11,630	8,706	8,756	8,756	
Empl Ben - Group Health & Dental Exp	65-0758-5154	82,808	72,516	74,260	74,260	74,260	69,204	69,204	
Empl Ben - Life Insurance Exp	65-0758-5155	1,143	1,232	1,298	1,298	1,298	1,324	1,324	
Empl Ben - Workers Comp Exp	65-0758-5156	8,693	8,893	9,808	9,808	9,808	11,077	11,077	
Empl Ben - Allocated	65-0758-5159	33,800	35,750	36,774	36,774	36,774	34,736	34,736	
Employee Benefits	65-0758-5159							0	

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
Audit Services	65-0758-5213						6,200	6,200	
Outside Services	65-0758-5219	221,895	62,783	46,200	46,200	64,200	40,000	40,000	
Office Supplies	65-0758-5312	1,790	1,263	1,100	1,100	1,100	1,200	1,200	
Transportation Expenses	65-0758-5332	16,423	17,339	19,500	19,500	19,500	19,500	19,500	
Maintenance of General Plant	65-0758-5371	152	433	5,500	5,500	5,500	5,500	5,500	
Misc General Expense	65-0758-5399	5,849	3,596	1,000	1,000	1,000	1,000	1,000	
Memberships	65-0758-5424							0	
Conferences/Dues/Subscriptions	65-0758-5425	4,719	3,424	6,000	6,000	6,000	6,500	6,500	
Mileage	65-0758-5432	378	263	1,000	1,000	1,000	1,000	1,000	
Regulatory Commission Exp	65-0758-5499	3,953	6,346	5,000	5,000	5,000	5,000	5,000	
Property Insurance - BUILDING	65-0758-5511	22,661	24,970	29,952	29,952	29,952	31,150	31,150	
Sub-total Administrative & General		555,557	370,483	372,456	372,456	387,532	368,375	368,375	-1.1%
Total Local Expenditures		1,115,012	904,581	971,470	971,470	1,237,546	1,020,161	1,020,161	5.0%
Total Wholesale Water Cost		2,863,553	3,022,097	3,137,056	3,137,056	3,137,056	3,116,500	3,116,500	-0.7%
Operation & Maintenance Expenses - subtotal		3,978,564	3,926,678	4,108,526	4,108,526	4,374,502	4,136,661	4,136,661	0.7%
Taxes - FICA	65-0761-5151	23,959	22,712	24,253	24,253	24,253	24,743	24,743	
Taxes - Property Tax Equivalent	65-0761-5480	1,057,722	1,127,801	1,070,000	1,070,000	1,070,000	1,100,000	1,100,000	
Depreciation	65-0761-5541	333,216	364,892	355,000	355,000	355,000	338,200	338,200	
Total Operating Expenses		5,393,461	5,442,083	5,557,779	5,557,779	5,823,855	5,599,604	5,599,604	0.8%
Operating Income		-33,071	-38,089	122,125	122,125	-142,651	205,221	205,221	
Non Operating Income (Expenses)									
Interest Income	65.0000.4711	-1,808	-5,289	0			0	0	
Water Property Rent	65.0000.4725	120,624	35,793	39,000	39,000	39,000	39,000	39,000	
Misc Revenue	65.0000.4781	3,472	1,457	2,000	2,000	2,000	2,000	2,000	
Other Water Revenue	65.0000.4799	1,254	749	1,000	1,000	874,700	1,000	1,000	
Loss on Abandoned Property	65-0761-5849			0			0	0	
Interest on LTD	65-0771-5621			0			-32,000	-32,000	
Interest - Debt to City	65-0771-6505		-5,131						
Sub-total non-operating Income (Expenses)		123,542	27,579	42,000	42,000	915,700	10,000	10,000	-76.2%
Income before Capital Contributions		90,471	-10,510	164,125	164,125	773,049	215,221	215,221	
Retained Earnings , Beginning		1,453,710	430,380	826,466		419,870	1,297,919	1,297,919	
Invested in capital assets transfer		-1,113,801		-982,125		105,000	-1,183,250	-1,183,250	
Retained Earnings - Ending		430,380	419,870	8,466	164,125	1,297,919	329,890	329,890	
Capital Contributions	65.0000.4790	51,912	487,927	500,000	500,000	500,000	500,000	500,000	
Depreciation - CIAC	65-0761-5741	-728,409	-732,423	-500,000	-500,000	-750,000	-766,800	-766,800	
Invested in capital assets transfer		1,113,800		982,125		105,000	1,183,250	1,183,250	
		437,303	-244,496	982,125	0	-145,000	916,450	916,450	
Invested in Capital Assets - Beginning		45,304,853	45,742,156	44,768,835	44,768,835	45,742,156	45,597,156	45,597,156	
Invested in Capital Assets - Ending		\$45,742,156	\$45,497,660	\$46,172,537	\$44,768,835	\$45,597,156	\$46,513,606	\$46,513,606	
Total Net Assets - Ending		\$46,172,537	\$45,917,530	\$46,181,003	\$44,932,960	\$46,895,075	\$46,843,496	\$46,843,496	

CAPITAL PROJECTS FUNDS

The capital budgets were requested from the departments in July with a due date in August. Amounts are assumed to be purchased during the year budgeted.

Capital Outlay Fund – This fund is the primary fund used to account for new departmental capital outlays. These expenditures are funded by the tax levy and landfill siting revenues and are under the direction of the department supervisor.

Equipment Replacement Fund - This fund is used to account for the rolling stock replacement program, which accumulates annual funding (from property taxes) for the replacement of vehicles and similar equipment in lieu of using borrowed monies. Funding is provided by tax levy, landfill siting revenues and proceeds from sales of retired equipment.

Street Improvement Fund - This fund is used to account for the activities of the local road improvement program. Funding is provided by the tax levy and landfill siting revenues and an every other year local road improvement grant from the State.

Capital Improvement Fund - This fund is used to account for land acquisitions, building projects and all public works projects. The Fund is funded by landfill siting revenues and with borrowed money or funding from some source other than the tax levy.

Development Fund – This fund tracks Impact fees imposed on new land developed. These fees help finance infrastructure improvements required to service the new development in the City.

The Debt Service Fund supports the Capital Project Funds

Debt Service Fund - This fund is used to account for general obligation debt issued by the City to support the capital construction projects undertaken. Funding comes from tax levy, Special assessments, and Impact fees.

CAPITAL OUTLAY FUND (41)

CITY OF FRANKLIN, WI

The projected 2015 tax levy of \$433,200 was increased \$3,200 (0.75%) from 2014. Total revenue from the tax levy and landfill siting revenues in 2015 are \$529,700 compared to the \$527,000 in 2014. The Mayor recommended a \$475,000 transfer from the General Fund to provide resources for the 2015 expenditures. For 2015 the departments requested \$1,009,286, nearly all were funded. The largest 2015 requests are \$40,000 of elections equipment, \$233,100 for 7 police vehicles, \$21,000 of Fire turnout gear, \$100,000 large capacity wood chipper, and \$32,000 for trees. The recommended amounts address the priorities from the department heads to reduce the requests to the revenue available.

Capital assets are purchases of assets that are reasonably expected to last more than 12 months and benefit multiple years. Included in this category are all new capital assets and replacement capital assets that do not meet the criteria for inclusion in the equipment replacement program. Those capital assets that exceed the capitalization policy limits will be capitalized and depreciated over the estimated useful life of the asset.

The yearly amount to be funded for Capital Outlay requests is based on the requests of the departments. It is the expectation that the amount of the purchases and therefore the total resources will be approximately the same amount from year to year, although the items purchased will vary each year. The goal in this fund is to increase the tax levy by the amount of new growth in the City, and that this growth will accommodate the growth in expenditures.

Monies for capital outlay purchases are obtained via the property tax levy, landfill siting fees (beginning in 2011), sale proceeds of retired capital assets other than those eligible for replacement in the Equipment Revolving Fund, investment earnings and any unspent funds from prior years.

New equipment requests must be made as part of the Capital Outlay Fund and are not eligible in the Equipment Revolving Fund. The Equipment Revolving Fund, however provides for replacement of major equipment (greater than \$20,000 individually).

CITY OF FRANKLIN 2015 BUDGET		2012	2013	2014	2014	2014	2015	2015	Change Pr
	New Acct #	Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
CAPITAL OUTLAY FUND									
REVENUE									
GENERAL PROPERTY TAXES	41-0000-4011	384,000	394,000	430,000	430,000	430,000	433,200	433,200	0.7%
GRANTS	41-0000-4157	1,630	6,652	0	0	0	0	0	
DPW CHARGES	41-0000-4480	2,400	952						
LANDFILL SITING	41-0000-4493	100,000	100,000	67,000	67,000	67,000	67,000	67,000	
INTEREST ON INVESTMENTS	41-0000-4711	5,298	5,156	0	0	0	4,500	4,500	
INVESTMENT GAINS/LOSSES	41-0000-4713	176	-10,241	0	0	0	0	0	
PROPERTY SALES	41-0000-4751	15,104	50,767	30,000	30,000	30,000	25,000	25,000	
MISCELLANEOUS REVENUE	41-0000-4799	21,443	2,082	0	0	0	0	0	
TRANSFER FROM OTHER FUNDS	41-0000-4830		2,500	0	0	0	0	0	
TRANSFER FROM GENERAL FUND	41-0000-4834		0	0	0	0	475,000	475,000	
TOTAL CAPITAL OUTLAY FUND REVENUE		530,050	551,867	527,000	527,000	527,000	1,004,700	1,004,700	90.6%
EXPENDITURES									
General Government:									
Emergency Government Operations									
Mayor			680	0	0	0	0	0	
Aldermen			0	0	0	0	0	0	
Municipal Court		0	5,481	0	0	0	6,600	6,600	
City Clerk		0	0	6,360	6,360	5,700	0	0	
Elections		0	0	0	0	0	40,000	40,000	
Information Services		34,184	34,505	55,320	70,320	70,320	128,150	128,150	
Administration		1,117	680	11,100	15,500	15,500	1,200	1,200	
Finance		3,345	2,188	5,150	5,150	2,600	4,400	4,400	
Assessor		1,200	680	1,190	1,190	1,120	1,400	1,400	
Municipal Buildings		18,058	15,548	31,730	31,730	31,730	13,000	13,000	
Total General Government		57,904	59,762	110,850	130,250	126,970	194,750	194,750	75.7%
Public Safety:									
Police		315,436	338,604	307,015	313,409	307,300	370,780	370,780	
Fire		60,903	58,776	65,501	98,183	98,100	88,500	88,500	
Building Inspection		3,912	0	3,150	36,970	36,000	1,600	1,600	
Total Public Safety		380,251	397,380	375,666	448,562	441,400	460,880	460,880	22.7%
Public Works:									
Engineering		5,551	2,219	7,470	7,470	7,400	2,500	2,500	
Highway		60,209	77,535	77,400	77,400	77,400	133,200	133,200	
Street Lighting		0	0	0	0	0	0	0	
Total Public Works		65,760	79,754	84,870	84,870	84,800	135,700	135,700	59.9%
Health and Human Services:									
Public Health									
		0	0	510	0	0	800	800	
Total Health and Human Services		0	0	510	0	0	800	800	0.0%
Culture and Recreation:									
Parks									
		16,729	10,984	18,000	18,000	18,000	12,000	12,000	
Total Culture and Recreation		16,729	10,984	18,000	18,000	18,000	12,000	12,000	-33.3%
Conservation and Development:									
Planning									
		1,000	1,543	1,750	1,750	1,750	1,800	1,800	
Economic Development									
				0	0	0	2,450	2,450	
Total Conservation and Development		1,000	1,543	1,750	1,750	1,750	4,250	4,250	142.9%
Interest - Kansas St Bank									
Capital Outlay Contingency				50,000	50,000	50,000	130,000	130,000	
Total Capital Outlay Expenditures		521,644	549,423	641,646	733,432	722,920	939,386	939,386	46.4%
Excess of revenue over expenditures		8,407	2,444	-114,646	-206,432	-195,920	65,314	65,314	
Fund Balance, Beginning of Period		326,727	335,133	326,727	326,727	335,133	139,213	139,213	
Fund Balance, End of Period		335,133	337,577	212,081	120,295	139,213	204,527	204,527	

**City Of Franklin WI
Capital Outlay Request by Dept
2015 by Dept**

Dept - Prior Year Adopted Budget	Acct	Adopted
Municipal Court - 121		
Replace Courtroom Computer - 2	5841	2,200
Replace 3 staff computers - 3	5841	2,850
Courtroom laserjet printer - 4	5841	800
Replace receipt printer - 5	5841	750
Total Municipal Court - 121 - 2013 \$2550		6,600
Elections - 142		
Voting Machines	5841	40,000
Total Elections - 142		40,000
Information Services Dept		
Point-to-point Wireless Network Connection for DPW	5819	-
Network Back-up and Business Continuity Solution	5819	50,000
LPFM Radio Station Equipment and installation	5819	10,000
Emergency Replacements	5841	7,500
SAN Hard Drive Additions	5841	5,000
RAM Additions to Cluster Servers in City Hall	5841	6,000
Laptop to IT Dept	5841	900
Tablets for Testing Remote Applications	5841	-
Implimenting Dual, Wide Screen monitors	5841	5,000
VPN Upgrade - mayor added	5841	25,000
MS Office License Upgrades	5843	16,250
Unanticipated software products	5843	2,500
Total Information Services Dept - 144 - 2014 - \$55,320, '13 - \$58,000 - '12 \$43,000		128,150
Administration Dept		
Laptop computer and software - replace	5843	1,200
Administration Dept - 147 - 2014 \$11,100. '13 \$5,100, '12 - \$1,250		1,200
Finance Dept		
Replace Computers(3)	5841	2,600
Misc Equipment	5812	1,800
Total Finance Dept - 151 - 2014 \$5,150, '13 \$4,000; '12 - \$9,000		4,400

**City Of Franklin WI
Capital Outlay Request by Dept
2015 by Dept**

Dept - Prior Year Adopted Budget	Acct	Adopted
Assesor Dept		
Computer - replace	5841	1,400
Total Assesor Dept - 154; 2014 - \$1,190; '13 - \$870; '12 - \$1,250		1,400
Municipal Buildings Dept		
Conference Table & Chairs	5812	3,000
City Hall Security system (phase 2)	5822	10,000
Replacement of Office carpeting - City Hall	5822	-
Total Municipal Buildings Dept - 181; 2014 \$31,730; '13 - \$17,100; '12 - \$0		13,000
Total General Government		194,750
Police Dept Dept- 211		
7 squad cars (replace) - priority 1	5811	233,100
Light Bars (replacement - 4 of 20 units) - priority 2	5811	8,644
PC Workstations (replace 7)	5841	6,650
Laptops (replace 3)	5841	3,000
Microsoft Map point licenses (replace 38)	5841	5,890
Microsoft Office (replace 74)	5841	24,420
Toughbook tables - 1	5841	3,000
Squad Laptops (replace 6)	5841	22,800
Direct attached disk storage (1)	5841	6,000
Core switch upgrades (2)	5841	1,600
Sundry Computer parts	5841	4,500
Ballistic Vests (replacement - 7 units) - priority - 12	5819	7,150
Tactical vests (replacement - 7 units) priority 13	5819	10,500
Taser cartridges (replace 25) - priority 14	5819	799
Traser X2 TPPM magazines (25) - priority 15	5819	1,354
Taser X2 Smart Training Cartidges (replacement)	5819	1,755
Simunitions (replace 20 boxes)	5819	830
LSCAN Guardian 10 print scanner (replacement)	5819	12,000
Morpho Ident Fingerprint system	5819	3,400
Trijicon Reflex sights (replace 10)	5819	6,850
Rifle cases (replace 12)	5819	1,444
Sniper Rifle scope (replace 1)	5819	1,654
Wrap Restraint system (replace 2)	5819	1,940
Communications chair (replace 1)	5819	1,500
Total Police Dept - 2014 - \$307,015; '13 - \$358,506; '12 - \$297,150		370,780

**City Of Franklin WI
Capital Outlay Request by Dept
2015 by Dept**

Dept - Prior Year Adopted Budget	Acct	Adopted
Fire Dept - 221		
Misc office furniture	5812	3,000
Radio reprogramming - digital upgrade	5815	11,000
Portable radio (replace 4)	5815	18,500
Map Bood Update (GPS replacement)	5815	-
Fire Hose (replace 2 1/2" hose)	5818	10,000
Structural Tournout Gear (9 sets)	5818	21,000
Rescue Rope & (5) Harnesses	5818	6,700
Forcible entry equipment (5 sets)	5818	2,500
Portable Scene Lighting (5)	5818	3,000
Rescue Task Force Equipment (matching funds)	5818	2,000
Apparatus floor painting, replace lockers, and seal floor - station 1	5822	-
Toughbook Laptop (replacement - 2)	5841	7,800
PC Workstations & Laptop	5841	3,000
Tablets (3) and firehoue inspector license	5841	-
Total Fire Dept - 2014- \$65,501; '13-\$73,940; '12 - \$66,900		88,500
Building Inspection Dept		
Plan File storage Cabinet		1,600
Total Building Inspection Dept - 231- 2014\$3,150; '13 \$33,820; '12 \$4,300		1,600
Total Public Safety		460,880
Engineering		
Files Cabinet	5813	1,750
Desk chair	5813	750
Total Engineering Dept - 321 - 2014 \$7,470; '13 \$4,840; '12 \$2,300		2,500
Highway Dept		
Hand Held Gas powered saws	5811	1,200
large capacity brush chipper (used)	5811	100,000
zero turn lawn mower (shared with Parks)	5811	-
250 trees	5821	32,000
Total Highway Dept - 331 - 2014 \$77,400; '13 \$102,541; '12 \$57,800		133,200
Total Public Works		135,700

**City Of Franklin WI
Capital Outlay Request by Dept
2015 by Dept**

Dept - Prior Year Adopted Budget	Acct	Adopted
Health & Human Services		
tough book laptop & pocket Jet printer	5841	-
Desktop	5841	800
Public Health Dept - 411 - 2014 \$510; '13 \$510; '12 \$0		800
Total Health & Human Services		800
Culture & Recreation		
Parks Dept		
Trees	5821	2,000
Parks Improvements	5832	7,000
Replacement parts for Park equipment	5835	3,000
zero turn lawn mower (shared with Parks)	5811	-
Total Parks Dept - 551; 2014 \$18,000; '13 \$18,000; '12 \$16,500		12,000
Total Culture & Recreation		12,000
Conservation & Development		
Planning Dept		
Office chairs (replace 3)	5813	900
Desktop computer (replace 1)	5841	900
Total Planning Dept- 621 - 2014 \$1,750; '13 \$4,250; '12 \$1,600		1,800
Economic Development		
Chair & Filing cabinet	5813	1,100
Computer & monitor	5841	1,100
Software	5843	250
Total Economic Development - 2014 \$0; '13 \$0; '12 \$0		2,450
Total Conservation & Development		4,250
Interest on Kansas State Bank Lease		1,006
Contingency		130,000
Total Capital Outlay - General Government		939,386

EQUIPMENT REPLACEMENT FUND (42)

CITY OF FRANKLIN, WI

The Equipment Replacement Fund, established in 1996, provides resources for the replacement of rolling stock and similar equipment. Monies for purchases are obtained via the property tax levy, a portion of the landfill siting fees, sale proceeds of retired rolling stock and investment earnings on monies in the replacement fund. A minimum purchase amount (\$20,000) and minimum life (seven years) are required for assets to be replaced from this fund. Expenditures for vehicle purchases fluctuate on an annual basis, depending on the need for replacement and condition of vehicles scheduled for replacement.

The 2015 adopted budget has revenues exceeding expenditures by \$102,500. The expected replacements over the next six years are:

2015 – \$382,000	2016 – \$805,729	2017 – \$470,503
2018 – \$475,456	2019 – \$926,482	2020 - \$197,028

A goal of the program is to keep a relatively constant annual tax levy increased by the growth realized in the City. The 2015 budget has a tax levy of \$339,500, \$100,000 of landfill siting revenue and \$45,000 of other revenue for a total of \$484,500. In 2014 Landfill siting revenue was decreased from \$150,000 to \$100,000 and the tax levy was increased by similar amount. The Landfill siting revenue was restored to the Capital Improvement Fund as a resource for Park improvements.

Caution and planning needs to be exercised when additional equipment is added to the fund since these additions will impact future funding needs. The fund balance at the end of 2014 is expected to be 17.2% of the replacement cost of the assets in the program. The projection shows the fund balance over the next six years ranging from a low of 8.3% in 2019 to a high of 14.7% after 2015 of replacement cost. As this ratio shrinks below 12%, then additional resources are needed to fully fund it. The replacement cost is estimated using recent acquisition costs plus an inflation factor. Costs of vehicles replaced to date under the program have been in line with the estimated replacement cost. The yearly amount to be funded was to be based on the annual depreciation cost for the equipment in place and used by the City.

2015 Revenues of \$484,500 represent 67.8% of the resources required to be fully funded. An additional \$230,389 would be needed to provide the recommended resources for this fund.

CITY OF FRANKLIN 2015 BUDGET		2012	2013	2014	2014	2014	2015	2015	Change Pr
	New Acct #	Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
EQUIPMENT REPLACEMENT FUND									
REVENUE									
GENERAL PROPERTY TAXES	42-0000-4011	281,000	285,000	337,000	337,000	337,000	339,500	\$339,500	0.7%
LANDFILL SITING	42-0000-4493	150,000	150,000	100,000	100,000	100,000	100,000	100,000	
INTEREST ON INVESTMENTS	42-0000-4711	19,418	18,682	0	0	20,000	20,000	20,000	
INVESTMENT GAINS/LOSSES	42-0000-4713	643	-37,108	0	0	25,000		0	
INTERFUND INTEREST	42-0000-4716			0	0	0		0	
PROPERTY SALES	42-0000-4751	17,025	24,791	0	0			0	
Refunds/REIMBURSEMENTS	42-0000-4781	2,075							
MISCELLANEOUS REVENUE	42-0000-4799	134,091		0	0	0	0	0	
TRANSFERS FROM OTHER FUNDS	42-0000-4830	173,540	114,512				25,000	25,000	
TOTAL EQUIPMENT REVOLVING FUND REVENUE		\$777,792	\$555,877	\$437,000	\$437,000	\$482,000	\$484,500	\$484,500	10.9%
EXPENDITURES									
CAPITAL OUTLAY									
POLICE DEPARTMENT AUTO EQUIPMENT	42-0211-5811	0		0	0	0	0	0	
FIRE DEPARTMENT AUTO EQUIPMENT	42-0221-5811	170,627	156,800	49,500	60,100	57,500	194,000	194,000	
BUILDING INSPECTION AUTO EQUIPMENT	42-0231-5811	47,739	0	0	0	0	0	0	
ENGINEERING AUTO EQUIPMENT	42-0321-5811	0	0	0	0	0	0	0	
PUBLIC WORKS AUTO EQUIPMENT	42-0331-5811	310,350	249,728	182,000	182,000	180,000	188,000	188,000	
SUB-TOTAL		0	528,716	406,528	231,500	242,100	237,500	382,000	65.0%
OTHER FINANCING USES									
TRANSFER TO CAPITAL IMPROVEMEN	0							0	
TRANSFER TO CAPITAL OUTLAY								0	
TOTAL EQUIPMENT REVOLVING FUND EXPENDITURES		528,716	406,528	231,500	242,100	237,500	382,000	382,000	65.0%
EXCESS OF REVENUE OVER EXPENDITURES		249,077	149,349	205,500	194,900	244,500	102,500	102,500	
FUND BALANCE, BEGINNING OF PERIOD		1,517,619	1,766,695	1,517,619	1,517,619	1,766,695	2,011,195	2,011,195	
FUND BALANCE, END OF PERIOD		\$1,766,695	\$1,916,045	\$1,723,119	\$1,712,519	\$2,011,195	\$2,113,695	\$2,113,695	

City of Franklin, WI
 Equipment Revolving Fund
 Equipment Proposed to be Acquired - 2015

<u>Description</u>	<u>Amount</u>	<u>Explanation</u>
2014 Adopted Budget	<u>\$ 231,500</u>	
Ambulance	\$ 194,000	replaces 2003 vehicle
Tandem Axle Dump Truck/Snowplow	\$ 188,000	Replaces 1996 vehicle
Total 2015 Budget	<u>\$ 382,000</u>	

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STREET IMPROVEMENT FUND (47)

CITY OF FRANKLIN, WI

Funding for the street improvement program comes from three sources: the property tax levy, a portion of landfill siting fees and an every other year state grant of \$75,000 for Local Road Improvements. The goal is to increase the tax levy annually by the amount of growth in the City.

Due to past economic circumstances revenue was temporarily decreased in 2010. Revenue was \$950,000 in 2008 and was decreased to \$500,000 in 2010. Of the \$450,000 structural deficit in this fund \$100,000 was made up in 2011. 2012 resources were restored to \$940,000 with the aid of a one time TID2 closing contribution. The 2013 tax levy increased \$6,000 to \$610,000, when combined with the landfill siting revenue, totaled \$810,000. In 2014 \$67,000 of the landfill siting revenue was redirected to the Capital Improvement Fund for Park improvements. The tax levy (\$681,600) in this fund was increased by a similar amount. The revenue is less than projected to operate this program and to resurface the streets over a thirty year period. Additional funding will be necessary long term or the resurfacing program will have to be scaled back.

This pavement resurfacing program provides the funds to complete major maintenance (resurfacing) of the City's 166 miles of local streets. The City's street maintenance is influenced by the curb and gutter streets that were constructed in the urban subdivisions in the late 1960's and the 1970's. They are now reaching conditions that require these streets to be resurfaced. A life of 30 years for pavement is considered reasonable.

The formula Engineering uses for determination of the annual funding is being refined. The prior method had needs estimated in the \$1.6 million range. More recent projections are between \$1.1 and \$1.3 million. The type of streets and condition will move that amount to the higher or lower end.

A history of expenditures the last five years has been:

2010	2011	2012	2013	2014 Est
308,281	748,347	1,087,090	949,056	1,160,000

Adequate funding is not available to complete the five year road improvement plan.

CITY OF FRANKLIN 2015 BUDGET		2012	2013	2014	2014	2014	2015	2015	Change Pr
	New Acct #	Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	yr Adopted
STREET IMPROVEMENT FUND									
REVENUE									
General Property Taxes	47-0000-4011	604,000	610,000	681,600	681,600	681,600	687,300	\$687,300	0.8%
Local Road Improvements Aids	47-0000-4151	156,184	0	78,000	78,000	78,000		\$0	
Grants	47-0000-415x			0	0			0	
Landfill Siting	47-0000-4493	200,000	200,000	133,000	133,000	133,000	133,000	133,000	
Interest on Investments	47-0000-4711	10,185	7,378	0	0	6,000	6,000	6,000	
Investment Gains/Losses	47-0000-4713	337	-14,655	0	0	7,000		0	
REFUNDS/REIMBURSEMENTS	47-0000-4781	50,445	15,571			0			
Miscellaneous Revenue	47-0000-4799	134,091		0	200,000	0	175,000	175,000	
Transfer from General Fund	47-0000-4834					200,000	25,000	25,000	
Total Revenue		\$1,155,243	\$818,295	\$892,600	\$1,092,600	\$1,105,600	\$1,026,300	\$1,026,300	15.0%
EXPENDITURES									
Local Street Improvement Program	47-0000-5823	720,277	741,549	960,000	996,900	960,000	960,000	960,000	
OTHER FINANCING USES								0	
Transfer to General Fund - DPW Charges	47-0000-5592	193,273	122,650					0	
TRANSFER TO CAPITAL IMPROVEMEN	47.0000.5598	173,540	84,657	200,000	200,000	200,000	200,000	200,000	
Total Street Improvement Fund Expenditures		1,087,090	949,056	1,160,000	1,196,900	1,160,000	1,160,000	1,160,000	0.0%
Excess of revenue over expenditures		68,153	-130,762	-267,400	-104,300	-54,400	-133,700	-133,700	
Net Assets, Beginning of Period		281,171	349,324	281,171	349,324	349,324	294,924	294,924	
Net Assets, End of Period		\$349,324	\$218,563	\$13,771	\$245,024	\$294,924	\$161,224	\$161,224	

**City of Franklin
Street Improvement Program
2015**

Road	Limits	Lineal Ft	Requested Est Cost	Adopted Est Cost
W Scepter Circle	W Church to W Church	1,180	68,860	68,860
W Somerset Dr	S 118th St to W Larkspur Rd	1,130	51,150	51,150
S 118th Street	W Woods Rd to W Somerset Dr	205	11,440	11,440
S 92nd Street	W Oakwood Rd to S West County Line Rd	5,215	182,930	182,930
W Southview Dr	S 76th St to S Riverview Rd	1,400	112,640	112,640
S Riverview Rd	W Southview Dr to W Brunn Dr & Elroy Ct	1,770	138,380	138,380
W Brunn Dr	S Riverview Rd to W Linder Dr	825	62,040	62,040
S Tumblecreek Dr	W Rawson Ave to W Carmel Dr	1,110	104,500	104,500
S 58th Street	W Beason Hill Dr to W Cascade Dr	1,230	61,050	61,050
W Beacon Hill Dr	S 59th St to S 60th St	280	14,850	14,850
S Forest Meadows Dr	W Beacon Hill Dr to W Hillsdale Dr	530	42,680	42,680
W Hillsdale Dr	S Forest Meadows Dr to 150' West			
W Madison Ave	S 48th St to S 49th St	455	16,170	16,170
W Minnesota Ave	S 46th St to S 48th St	660	26,400	26,400
Chapel Hill Court East	S Chapel Hill Dr to Cul-de-sac East	540	33,880	33,880
W Puetz Rd	W St Martins Rd to S 99th St	290	10,188	10,188
S 99th Street	W Puetz Rd to W Margaret Lane	560	22,549	22,549
W Elm Leaf Lane	W Margaret Lane half way to W Elm Ct	256	11,903	
W Margaret Lane	W Elm Leaf Lane to Cul-de-sac	633	24,303	
W Elm Court	Start half way from W Elm Leaf Ln to Cul-de-s	450	18,018	
Chapel Hill Court North	S Chapel Hill Dr to West Cul-de-sac	620	36,190	
S Chapel Hill Dr	Chapel Hill Court North to W Friar Lane	300	23,650	
W Mayers Dr		1,900	60,940	
W Beacon Hill Dr	S Forest Meadows Dr to S 81st St	285	23,210	
W Cascade Dr	S 88th St to S Four Oaks Dr	850	49,720	
S 83rd St	W High St to W Hilltop Lane	580	25,372	
W Hilltop Lane	S 83rd St to Dead end	830	32,295	
		24,084	1,265,308	959,707

CAPITAL IMPROVEMENT FUND (46)
CITY OF FRANKLIN, WI
2015 BUDGET AND CAPITAL IMPROVEMENT PLAN

Maintaining a capital improvement plan (CIP) is an important financial planning tool to structure the review and funding of capital improvement projects competing for limited resources. A CIP helps to schedule the availability of resources to meet needs when they occur. Annually the Council adopts a capital budget which details the projects to be accomplished in the coming year. Changes to project amounts or additions to the budget need to be approved by the Council, similar to other funds with adopted budgets.

As a general guideline, capital improvement expenditures are those amounts expended for infrastructure with long useful lives that would require significant amounts of funds. Resurfacing the City streets is funded through the Street Improvement Fund. Rolling stock and similar equipment replacements are funded via the City's Equipment Replacement Fund. Replacement of equipment used in department operations costing less than \$20,000 and new types of equipment are funded as part of each department's Capital Outlay Fund budget.

Capital improvements revenue sources can include long-term debt, landfill siting, one-time revenue, grants, transfers from other funds, and interest earnings. Typically the City has used long-term debt to fund its capital expenditures. Another indirect source of funding for infrastructure improvements is special assessments. When the City makes improvements such as sewer, water, or other infrastructure, the abutting property owners are assessed their pro-rata share of the cost. The construction costs for assessment projects are paid with borrowed funds, and assessment collections then are used to apply to a portion of the debt service on the borrowed monies.

Beginning in 2011, the landfill siting revenue was split between the four Capital Funds, with the first \$450,000 going to other Capital Funds and any excess to the Capital Improvement Fund. Starting in 2014, the first \$300,000 was directed to the other Capital Funds and any excess was directed to the Capital Improvement Fund.

The City's CIP is refined annually to include approved and pending projects as a result of planning efforts from the Council and other boards or commissions. For the 2015 budget, funding will come from Landfill Siting fees and transfers from other funds (Development, Utility Development, and TID 3). The following projects are contemplated:

Water & Sewer Projects – These projects are processed through the fund for operational control. To be included a water or sewer project must have a source of funding outside of this fund for any project processed. In this way the contract processing is centralized and the funding is determined before a water or sewer project is approved.

Approved Projects

27th Street corridor (2015) - development and infrastructure costs in the 27th Street corridor. This project will be completed by the State Department of Transportation with contracts schedule for bidding in January, 2015. Streetscaping and burying above ground utilities with an estimated cost of \$2,900,000. There is a cost sharing agreement with Oak Creek. These costs are part of the amended TID3 project plan.

27th Street lighting project (2015) – as part of the 27th corridor project, a street lighting project will be completed with the State Dept of Transportation. Estimated cost \$500,000. These costs are part of the amended TID3 project plan.

Completion of the Water and Waste water building (cost estimate \$3.2 million) pending contract approval in fall 2014.

Land Acquisition & Development for Parks

- . All inclusive park developed in partnership with Kayla's Krew – \$600,000
- . North Cape Road trail - \$754,000

City Hall Roof repairs - portions of the roof and outside wood fascia are to be repaired. Estimated cost \$475,000

Projects Pending Council Approval

Land Acquisition & Development for Parks

– The City is committed to the future improvement of its park system. The use of impact fees collected and future City funds, as available will assist the City to continue park acquisition and development. List of possible projects and estimated costs are:

- . General Park land acquisition and development - \$500,000
- . Pleasant View Park – enclosed park pavilion - \$232,800
- . Land Acquisition for three mini parks - \$135,504
- . Lion's Legend Park development - \$37,538

Costs associated with St Martin's Road reconstruction and jurisdictional transfer to the City from County line east to Hwy 100. - \$30,000

Intersection Traffic Signal, Emergency Vehicle Preemption system – work on several city intersections and vehicle equipment - \$50,000 (see below)

City Hall Entrance – remodel City Hall entrances to enhance building aesthetics. Cost - \$500,000

Climate control security closets at Fire Station # 2 & 3 - \$25,000

The County plans to reconstruct S North Cape Road (Cty Trunk J) and then transfer jurisdiction of the road to the City. \$132,000 of expenditures to protect trees along the road and other storm sewer work is anticipated by the City.

W Brunn St. sidewalks - \$46,000

W Brunn St. is included in the 2015 local road improvement program, sidewalk work to complete the neighborhood sidewalk system is planned.

Historical Society reconstruction of the Historic Wendt Family barn. – City contribution to Historical Society project - \$20,000

Future Projects (expected year of completion)

Future capital projects are included in the capital improvement plan after a policy decision of the Council. Presently a number of potential future road projects are awaiting policy decisions. In addition to those road projects that have not been authorized, scheduled or approved, other known projects have been included. Borrowing or other funding will be needed to fund these projects.

Police Communication Center, All Radio Systems (2016) – upgrade the existing system which will lose repair/support after 2014 and interface with the new proposed Milwaukee County Digital System. Estimated cost \$410,000.

Intersection Traffic Signal, Emergency Vehicle Preemption equipment. (2015-2017) - \$312,820 – A system which connects Emergency Response Vehicles to traffic signals, controlling traffic for safe passage of Emergency Response Vehicles. Program would equip several intersections and vehicles each year with all Police & Fire vehicles equipped by end of year two, and all City intersections equipped by end of year three.

Salt Storage Building (TBD) – A second salt storage building has been requested to provide for storage of additional salt and to function to pre-wet salt and mixing area for sand and salt prior to a snow event.

Fire Station #1 addition (TBD) – estimated cost \$1 million.

Water main work on St. Martin's Road. In connection with the jurisdictional transfer and 2016 reconstruction of St. Martin's Road, a water main extension is under consideration. This would enhance service to the west side of the City. Estimated project cost of \$1.6 million.

Road Projects – (timing is yet to be determined)

When a road project is committed (i.e. contract or an agreement with another jurisdiction) it is considered appropriated and tax levy support equal to the anticipated future annual debt service needs to be included in the next City tax levy computation.

27th Street from Drexel Ave to County Line Road – multiple projects to bury above ground utilities and streetscaping.

St Martin Road Extension at Forest Hill Ave. (TBD) - \$1,425,000

76th Street Road Improvements (TBD) – Puetz Road south to Ryan Road and then to County Line Road. The City's share of a future County project to improve 76th Street.

Extension of Marquette Ave (TBD) – 49th to 51st Street

W Puetz Road (2016)– 76th Street to St Martins Road. Resurface this two lane rural street into a two lane rural roadway with pedestrian path in the future. This project is eligible for State Surface Transportation funding (80%)

Ryan Road reconstruction 60th St to Loomis Road (TBD) – Reconstruction cost by the State of a portion of Ryan Road. (\$710,000)

City of Franklin
Capital Improvement Plan
2013-2018

Adopted

	Adopted	Amended	Estimate	Proposed	Adopted	Forecast					Potential
	2014	Budget 2014	2014	Budget 2015	Budget 2015	2016	2017	2018	2019	2020	Future Projects
Revenue:											
Grants-CDBG	147,000	147,000	117,000								
Landfill Siting - Direct	296,000	296,000	450,000	830,000	830,000	875,000	910,000	946,000	984,000	-	
Miscellaneous Revenue				100,000	100,000						
Transfer from Connection Fees - Sewer	500,000	500,000	192,360	350,000	350,000	500,000	500,000	500,000	500,000		
Transfer from Connection Fees - Water	500,000	500,000	75,000	350,000	350,000	500,000	500,000	500,000	500,000		
Transfer from Impact Fees-Parks	972,000	972,000	473,600	1,334,625	1,334,625	616,000					
Transfer from Impact Fees-Water	438,140	438,140	150,000	150,000	150,000						
Transfer from Special Assessments						404,681					
Transfer from Water Utility toward building **	1,200,000	1,200,000	600,000	600,000	600,000						
Transfer from Sewer Fund toward building **	1,500,000	1,500,000	750,000	750,000	750,000						
Transfer from Grant Fund			5,750								
Transfer from TIF District #3				3,358,405	3,358,405						
Transfer from TIF District #4											5,084,000
Transfer from General Fund	200,000	200,000									
Interest revenue											
Total Revenue	5,753,140	5,753,140	2,813,710	7,823,030	7,823,030	2,895,681	1,910,000	1,946,000	1,984,000	-	5,084,000
Expenditures:											
Approved Projects:											
South 76th St - Puetz to Imperial Dr- Sidewalks @	238,545	238,545	170,000								
27th St - College to Drexel Enhanced Lighting				500,000	500,000						
27th St - College to Rawson-Enhanced items				228,443	228,443						
27th St - Rawson to Drexel - buried Utilities				613,431	613,431						
27th St - Rawson to Drexel-Enhanced items				176,238	176,238						
27th St - Rawson to Drexel-buried Utilities				1,840,293	1,840,293						
Water/Sewer Building Addition	3,000,000	3,000,000	1,500,000	1,500,000	1,500,000						
Kayla's Krew All-Inclusive Park & Park Nature Center				600,000	600,000						
North Cape Trail				754,000	754,000						
Roof Repairs - City hall - phase 1	210,000	210,000	225,000	225,000	225,000						
Roof Repairs - City hall - phase 2				250,000	250,000						
Roof Replacements - Fire Station # 1	98,000	98,000	98,000								
Total Approved Projects	3,546,545	3,546,545	1,993,000	6,687,405	6,687,405	-	-	-	-	-	-
Projects Pending Approval:											
Water Projects	500,000	500,000	192,360	315,000	315,000	465,000	465,000	465,000	500,000		
Sewer Projects	500,000	500,000	75,000	350,000	350,000		500,000	500,000	500,000		
Well Abandonment				35,000	35,000	35,000	35,000	35,000			
Puetz Rd Water Tower refurbish							750,000				
Puetz Road -76th St to St Martins-Rual Section						50,000	950,000				

**Capital Improvement Plan
2013-2018**

	Adopted	Amended	Proposed	Adopted	Forecast					Potential	
	2014	Budget	Budget	Budget	2016	2017	2018	2019	2020	Future	
		2014	Estimate	2015	2015					Projects	
St Martin's Road - County Line east to Hwy 100 - jurisdictional Transfer to City				30,000	30,000						
Water Main extension - St Martin Rd						1,800,000					
76th & Ryan - sewer project						2,100,000					
Hwy 100 - College to Loomis - State Proj							450,000				
Historical Society Barn - matching funds				20,000	20,000						
PARK DEVELOPMENT				500,000	500,000						
Mini Park #3				45,168	45,168						
Mini Park #4				45,168	45,168						
Mini Park #5				45,168	45,168						
Lion's Legend Park - bike rack & pre-school playground equipment				37,538	37,538						
Sidewalks - Brunn Drive	15,700	15,700	-	46,000	46,000						
Pleasant View Park - Evergreen Street	400,000	400,000	400,000	232,800	232,800						
Pleasant View Park - Development			592,024								
51st St sidewalks-Minnesota to Rawson	80,000	80,000	50,000								
City Hall Handicapped Accessible Fire Alarm system	67,000	67,000	67,000								
City Hall Entrance Remodel				500,000	500,000						
Climate controlled Security Closets - Fire Station #2				12,500	12,500						
Climate controlled Security Closets - Fire Station #3				12,500	12,500						
New roof on Exiting Salt Storage Building	73,000	73,000	73,000								
Land Acquisition & Development for Parks	1,025,000	1,025,000	-			1,400,000					
Lions Legend Park - bike racks & pre-school playground equipment	37,538	37,538	37,538								
Ernie Lake Park - signage & fitness stations	8,250	8,250	8,250								
N Cape Road - reconstruction & jurisdiction transfer to City	800,000	800,000	76,911	132,000	132,000						
DPW costs on several projects	200,000	200,000	5,000								
Police Dept Dispatch Center - 911/telephone system	172,000	172,000	163,000								
Police Communication Center - All Radio systems						411,000					
Communication Center - NICE System						18,029					
Intersection Traffic Signal - Emergency Vehicle Preemption				50,000	50,000	144,294	118,526				
Contingency	50,000	50,000	-	50,000	50,000	50,000	50,000	50,000	50,000		
High School Pedestrian crossing			11,500								
St Martins Road Extension at Forest Hill Ave										1,425,000	
South 76th St - Puetz to County Line										3,500,000	
Ryan Road - 60th St to Loomis Road										710,000	
Community Recreation Center Building Park										430,000	
Woodview Neighborhood Park										298,109	
Hillcrest Neighborhood Park										298,109	
27th St - Drexel to Ryan - 2 miles - buried Utilities										4,396,000	
27th St - Drexel to Ryan - 2 mi - Enhanced Items										920,000	
27th St - Ryan to .5M south - Buried Utilities										230,000	
27th St - Ryan to .5M south - Enhanced Items										1,098,500	
27th St - .5M south of Ryan to County Line - WISDOT Items										690,000	
27th St - .5M south of Ryan to County Line - Enhanced Items										3,295,500	
Extension W Marquette - 49th to 51st Street										750,000	
Fire Station #1 Addition										1,500,000	
Salt Storage Building										250,000	
Water Tower - SW portion of City										1,400,000	
Total Projects not yet Approved	3,928,488	3,928,488	1,751,583	2,458,842	2,458,842	6,473,323	2,868,526	1,500,000	1,050,000	50,000	21,191,218
Total expenditures	7,475,033	7,475,033	3,744,583	9,146,247	9,146,247	6,473,323	2,868,526	1,500,000	1,050,000	50,000	21,191,218

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**Capital Improvement Plan
2013-2018**

	<u>Adopted</u>	<u>Amended</u>	<u>Estimate</u>	<u>Proposed</u>	<u>Adopted</u>	<u>Forecast</u>				<u>Potential Future Projects</u>	
	<u>2014</u>	<u>2014</u>	<u>2014</u>	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>		<u>2020</u>
Net change in fund balance	(1,721,893)	(1,721,893)	(930,873)	(1,323,217)	(1,323,217)	(3,577,642)	(958,526)	446,000	934,000	(50,000)	
Proceeds from borrowing-10 year or interfund	2,000,000	2,000,000	2,000,000			3,800,000	1,200,000				
Bond Issue Costs	(50,000)	(50,000)	(50,000)			(50,000)					
Net Proceeds	1,950,000	1,950,000	1,950,000	-	-	3,750,000	1,200,000	-	-	-	
Beginning fund balance (projected)	147,560	147,560	318,928	1,338,055	1,338,055	(80,524)	91,834	333,308	779,308	1,713,308	
Ending fund balance	375,667	375,667	1,338,055	14,838	14,838	91,834	333,308	779,308	1,713,308	1,663,308	

NOTE: St Martin's Rd Water main project will qualify for Impact fee support and Special Assessment - temporary loans will fund the project - repaid by future Water Connection fees

Current construction estimate is 2029 (Traffic dependent)

City of Franklin
 Capital Improvement Fund
 Budget 2015

Adopted

Project/Name	Total	Funding Source	Amount	Net City Funds
Landfill Siting Revenue	830,000			830,000

Expenditures
Approved Projects

Sewer & Water Building - completion	1,500,000	Water Impact fees	150,000	1,350,000
		Sewer & Water funds	1,350,000	(1,350,000)
27th Street - College to Drexel Enhanced Lighting	500,000	TID 3	500,000	-
27th St - College to Rawson - Enhanced Items	228,443	TD 3	228,443	-
27th St - College to Rawson - Buried Utilities	613,431	TD 3	613,431	-
27th St - Rawson to Drexel - Enhanced Items	176,238	TD 3	176,238	-
28th St - Rawson to Drexel - Buried	1,840,293	TD 3	1,840,293	-
Kayla's Krew All-inclusive Playground & Park Nature Center	600,000	Park Impact/land donation \$500,000 & \$100,000 donation	600,000	-
North Cape Trail	754,000	Park Impact Fees	472,000	282,000
City Hall Roof - Phase 2	250,000			250,000
City Hall Roof - Phase 1	225,000			225,000

Projects Pending Approval

Water Projects	315,000	Water Connection Fees	315,000	-
Well Abandonment	35,000	Water Utility	35,000	-
Sewer Projects	350,000	Sewer Connection Fees	350,000	-
Water Main Extension - St Martin Rd				-
PARK DEVELOPMENT	500,000	Park Impact Fees	190,000	310,000
Pleasant View Neighborhood Park - enclosed park pavillion with restroom	232,800	Park Impact Fees	102,432	130,368
Community Recreation Center Building Park		Park Impact Fees		-
Woodview Neighborhood Park		Park Impact Fees		-
Hillcrest Neighborhood Park		Park Impact Fees		-
Mini Park # 3	45,168	Park Impact Fees	18,518	26,650
Mini Park # 4	45,168	Park Impact Fees	18,518	26,650
Mini Park # 5	45,168	Park Impact Fees	18,518	26,650
Lions Legend Community Park	37,538	Park Impact Fees	14,639	22,899
Ernie Lake Special Park		Park Impact Fees		-
Salt Storage Building				-
St Martin's Rd - Cnty Line east to Hwy 100 - jurisdictional transfer	30,000			30,000
Intersection Traffic Signal, Emergency Vehicle Preemption	50,000			50,000
City Hall Entrance Remodel	500,000			500,000
Climate Controlled Security Closets - Fire St # 2	12,500			12,500
Climate Controlled Security Closets - Fire St # 3	12,500			12,500
N Cape Rd - jurisdictional transfer	132,000			132,000
Sidewalks - Brunn Drive	46,000			46,000
Historical Society Barn - matching funds	20,000			20,000
Contingency	50,000			50,000

Total Projects	9,146,247		6,993,030	2,153,217
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Net Revenue (Expenditures)				(1,323,217)
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2014 Projected fund balance				1,338,055
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Projected Dec 2015 Fund Balance				14,838
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Summary of Other Sources	
TID 3	3,358,405
Donations	100,000
Park Impact	1,334,625
Water Impact	150,000
Sewer & Water Connection	700,000
Sewer & Water Funds	1,350,000
	6,993,030

**CITY OF FRANKLIN
DEVELOPMENT FUND 27
IMPACT FEE**

The Development Impact Fee Fund helps provide for the financing of public facilities such as roads, water & sanitary sewerage systems, parks, public safety, and recreation for land not yet developed. The city of Franklin is one of the most rapidly growing communities in Southeastern Wisconsin (interrupted by the 2008 Recession). City Officials recognized the need to recover the costs of providing public facilities and infrastructure needed to serve new development through the imposition of impact fees collected at the time of development. The Impact Fee changes over time as development takes place and growth rates change. The current Impact Fee is \$6,831, related to Parks/Recreation, Water systems, Transportation Facilities, Public Safety, Library Services, and Administrative. The fee is collected when building permits are issued. In 2013, the Common Council adopted Ordinance 2013-2105 establishing the Southwest Sanitary Sewer Service Area and creating a \$2,928 Sewer Impact Fee.

The Library built in 2002 included space for future growth anticipated with development. Library Impact fees are dedicated to Debt Service on that portion, originally \$1,722,000. Current Impact Fee receipts are not sufficient to meet the Debt Service on this debt. Those deferred amounts will be recovered once growth resumes.

Law Enforcement Impact Fees are dedicated to a portion of the 2001 Law Enforcement building project (\$2,530,380). Current Impact Fee receipts are not sufficient to meet the Debt Service. The deferred amounts will be recovered once growth resumes.

Fire Station #3 was partially funded (\$529,834) with impact fees. Future impact fees were committed to Debt Service. Current Impact Fee collections are meeting the Debt Service needs.

Transportation Impact Fees have been dedicated to Debt funding the Drexel Ave reconstruction from Loomis Road to Highway 100 (\$1,086,715). Current Impact Fee receipts are not sufficient to meet the Debt Service. The deferred amounts will be recovered once growth resumes.

Water Impact fees are aiding specific additions to the water infrastructure including over sizing needs. Future water infrastructure needs will utilize Impact Fees as collected.

Park/Recreation Impact Fees will support the Comprehensive Outdoor Recreation Plan ("CORP") initially adopted in 1994 and updated in 2002 and again in 2011. The Impact Fee will contribute to projected needs for additional parkland and development of existing parks as well as a Community Center. The Fund had \$3,980,771 on hand at December 31, 2013 to support these efforts. Expenditures were temporarily suspended with the economic slowdown starting in 2008. Park Impact fee expenditures have not kept pace with collections, and beginning in 2014, additional expenditures are required or some fees will be returned to current home owners upon the expiration of the maximum 10 year statute holding period.

BUDGET SUMMARY:

Capital Projects Adopted for 2015:	Project Cost	Impact Fee Use
Kayla's Krew All-Inclusive Playground & Park Nature Center	\$600,000	\$500,000
Development of the all-inclusive playground and Park Nature Center on property located at 11120 W Loomis Road in cooperation with community groups.		
Park Development	\$500,000	\$190,000
Pleasant View Park Improvements	\$232,800	\$102,432
A one-story (2,400 sq ft) enclosed park pavilion with indoor restroom facilities.		
North Cape trail -	\$754,000	\$472,000
An eight foot wide 10,820 lineal foot trail along North Cape Road paralleling North Cape Road or Forest Home Ave with potential parking facilities.		
Acquisition of three Mini park sites	\$135,504	\$55,554
Acquire three parcels of approximately one to five acres each to serve as mini parks.		
Lions Legend Community Park Improvements – Bike racks and preschool playground equipment	\$37,538	\$14,639
Total	\$2,259,842	\$1,334,625

CITY OF FRANKLIN

2015 BUDGET

DEVELOPMENT-IMPACT FEE FUND

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
PARK/RECREATION	27-0000-4291	263,398	317,206	194,250	194,250	194,000	210,000	210,000	8.1%
SEWER FEE - SW ZONE	27-0000-4292		11,712			47,000	0	0	
ADMINISTRATIVE FEE	27-0000-4293	6,160	6,160	5,000	5,000	5,500	5,500	5,500	10.0%
WATER	27-0000-4294	233,136	427,429	275,000	275,000	250,000	250,000	250,000	-9.1%
TRANSPORTATION	27-0000-4295	57,171	31,829	17,000	17,000	50,000	50,000	50,000	194.1%
FIRE PROTECTION	27-0000-4296	52,004	45,110	31,250	31,250	50,000	50,000	50,000	60.0%
LAW ENFORCEMENT	27-0000-4297	96,141	82,280	60,000	60,000	73,000	73,000	73,000	21.7%
LIBRARY	27-0000-4299	56,468	66,179	62,500	62,500	45,000	65,000	65,000	4.0%
TOTAL FEES		764,478	987,905	645,000	645,000	714,500	703,500	703,500	9.1%
INTEREST ON INVESTMENTS	27-0000-4711	20,678	14,432	10,000	10,000	14,000	14,000	14,000	40.0%
INVESTMENT GAINS/LOSSES	27-0000-4713	685	-28,667	0		25,000	25,000	25,000	
INTERFUND INTEREST	27-0000-4716	101,748	120,313	85,694	85,694	85,700	67,966	67,966	-20.7%
TOTAL MISC REVENUE		123,111	106,079	95,694	95,694	124,700	106,966	106,966	11.8%
TOTAL REVENUE		887,589	1,093,984	740,694	740,694	839,200	810,466	810,466	9.4%
EXPENDITURES									
Police TRANSFER TO DEBT SERVICE FD 3	27-0211-5593	30,000	154,678	204,978	204,978	75,000	204,978	204,978	0.0%
Fire TRANSFER TO DEBT SERVICE FD 31	27-0221-5593	42,936	43,013	43,013	43,013	43,013	43,013	43,013	0.0%
Transportation TRANSFER TO DEBT SERVI	27-0331-5593	73,411	73,535	73,535	73,535	73,535	73,535	73,535	0.0%
Library TRANSFER TO DEBT SERVICE FD :	27-0511-5593	15,000	95,050	133,650	133,650	50,000	133,650	133,650	0.0%
Parks TRANSFER TO CAPITAL IMPROVEM	27-0551-5598		124,912	1,557,949	1,557,949	500,000	1,334,625	1,334,625	-14.3%
Water TRANSFER TO CAPITAL IMPROVEM	27-0755-5598		150,000	0	873,727	873,730	150,000	150,000	
OTHER PROFESSIONAL SERVICES	27-0000-5219	6,551	15,359	0	3,241		15,000	15,000	
TOTAL EXPENDITURES		167,898	656,547	2,013,125	2,890,093	1,615,278	1,954,801	1,954,801	-2.9%
Excess of revenue over expenditures		719,692	437,437	-1,272,431	-2,149,399	-776,078	-1,144,335	-1,144,335	
Fund Balance, Beginning of Period		3,895,040	4,614,731	5,161,732	5,161,732	5,052,168	4,276,090	4,276,090	
Fund Balance, End of Period		4,614,731	5,052,168	3,889,301	3,012,333	4,276,090	3,131,755	3,131,755	

CITY OF FRANKLIN

DEBT SERVICE FUND

The Debt Service Fund of the City is used to account for the payment of debt service on all general obligation debt issued for City purposes. Payments on general obligation debt issued for general government purposes are funded by the following sources:

- Property tax levy for general City projects (for example, City facilities, such as the Police or Library facility, or non-assessable infrastructure project costs)
- Special assessment collections, for public improvement projects financed with general obligation debt where the property owner is assessed the pro-rata share of the project cost in accordance with City policy, ordinances and state statutes.
- Impact fees collected for the purpose of paying toward new facilities after those facilities were completed.
- Repayment of principal and interest on any City debt issued that is advanced to TIF Districts.

Over the last decade, the net general bonded debt level for City purposes has generally declined from a low of \$5,321,255 at December 31, 2013 to a high of \$19,730,435 at December 31, 2004.

As shown on the accompanying schedule of debt maturities, the general obligation debt for City purposes outstanding at December 31, 2014 will be \$10,690,000. When you combine that amount with the \$23,486,522 outstanding of Sewer Fund debt the total outstanding general obligation debt outstanding will be \$34,176,522

The Sewer fund issued \$24,588,635 of General Obligation debt in 2012 for construction of the Ryan Creek Interceptor Sewer. That project was completed in 2013. This debt is to be repaid by MMSD by an intergovernmental agreement. The City will fund the principal and interest payments through 2014, with that portion repaid by MMSD in 2017.

Total debt represents about 25% of the City's legal debt limit per Wisconsin Statutes (5% of equalized property value). Over the past decade, the ratio of net general bonded debt to assessed value has ranged from a high of 1.44% in 2008 to a low of 0.88% in 2011. The ratio of total debt to assessed value at December 31, 2014 will be about 1.25%.

In 2014 \$6,645,000 in new General Obligation debt was issued. \$2 million for Capital Improvement projects, \$3.3 million for TID 3 (to finance the S 27th Street projects) and \$1.3 million to finance the Water & Waste Water Facility.

In 2012 \$6,150,000 was internally financed, retiring a like amount of the 2005 debt issue. Historically the city has planned to issue debt every other year, however the last issue prior to 2014 was in 2008. Starting in 2014, future debt issuance is forecast at \$2.0 million every other year and is anticipated to pay for public improvement projects as growth occurs in the community. Any new debt for projects presently contemplated for public improvement projects will be partially offset by the repayment of debt currently outstanding that is scheduled for repayment during the period.

CITY OF FRANKLIN 2015 BUDGET		2012	2013	2014	2014	2014	2015	2015	Change Pr
		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
New Acct #									
DEBT SERVICE FUND - CITY									
REVENUE									
GENERAL PROPERTY TAX	31-0000-4011	\$1,750,000	\$1,650,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	0.0%
INTERFUND INTEREST FROM TIF DISTR	31-0000-4716	28,363				0		0	
TRANSFER FROM IMPACT FEES	31-0000-4839	161,347	366,276	158,000	158,000	245,113	206,000	206,000	
TRANSFER FROM SPECIAL ASSESSMEI	31-0000-4835			219,644	219,644	219,644	210,926	210,926	
TOTAL REVENUE AND OTHER FUNDING SOURCES		\$1,939,710	\$2,016,276	\$1,977,644	\$1,977,644	\$2,064,757	\$2,016,926	\$2,016,926	2.0%
G.O. 10000-01									
PRINCIPAL	31-0000-5611.8018			0	0	0	50,000	50,000	
INTEREST	31-0000-5621.8018			0	0	0	88,875	88,875	
TOTAL 2001 REFUNDING		0	0	0	0	0	138,875	138,875	
G.O. 3000-05									
PRINCIPAL	31-0000-5611.8011	3,462,000		0	0	0		0	
INTEREST	31-0000-5621.8011	67,172		0	0	0		0	
TOTAL 2005 BORROWING		3,529,172	0	0	0	0	0	0	
G.O. 3000-05 TIF #4									
PRINCIPAL	31-0000-5611.8013	3,738,000		0	0	0		0	
INTEREST	31-0000-5621.8013	72,366		0	0	0		0	
TOTAL 2005 BORROWING		3,810,366	0	0	0	0	0	0	
G.O. 3000-05 Debt Service									
PRINCIPAL	31-0000-5611.8014	250,000		0	0	0		0	
INTEREST	31-0000-5621.8014	4,763		0	0	0		0	
TOTAL 2005 BORROWING		254,763	0	0	0	0	0	0	
G.O. 9925-07 Refunding									
PRINCIPAL	31-0000-5611.8016	720,000	620,000	570,000	570,000	570,000	520,000	520,000	
INTEREST	31-0000-5621.8016	348,270	322,810	300,200	300,200	300,200	279,490	279,490	
TOTAL 2007 REFUNDING		1,068,270	942,810	870,200	870,200	870,200	799,490	799,490	
TRANSFER TO OTHER FUNDS									
LINE OF CREDIT INTEREST	31-0998-5621	101,748	86,570	45,444	45,444	45,400	3,561	3,561	
		101,748	86,570	1,107,444	1,107,444	1,107,400	1,078,561	1,078,561	
DEBT SERVICE PRINCIPAL		8,170,000	620,000	570,000	570,000	570,000	1,645,000	1,645,000	
DEBT SERVICE INTEREST		594,318	409,380	1,407,644	1,407,644	1,407,600	371,926	371,926	
DEBT SERVICE PRINCIPAL & INTEREST - CITY		8,764,318	1,029,380	1,977,644	1,977,644	1,977,600	2,016,926	2,016,926	2.0%
EXCESS OF REVENUE OVER EXPENDITURES		-6,824,608	986,896	0	0	87,157	0	0	
FUND BALANCE, BEGINNING OF PERIOD		3,738,000	-3,086,608	-2,137,001	-2,137,001	-2,099,712	-950,555	-950,555	
FUND BALANCE, END OF PERIOD		-3,086,608	-2,099,712	-2,137,001	-2,137,001	-950,555	-950,555	124,445	

**City of Franklin
General Obligation Debt Maturities**

Borrowing Date	Purpose of borrowing, amount, interest rate	Payment Dates	Balance 12/31/2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
03/01/12	Line of Credit Loan												
	PRINCIPAL	2/1	1,075,000	1,075,000						-410,790	410,790	(40,000)	40,000
	INTEREST @3.9%	Quarterly		3,561							16,400		1,600
01/01/07	Advance Refunding-4/2001 Bonds												
	PRINCIPAL \$9,925,000	3/1	7,615,000	520,000	1,200,000	1,190,000	1,180,000	1,200,000	1,140,000	1,185,000			
	INTEREST @3.8%	3/1, 9/1		279,490	246,810	201,400	156,370	111,150	66,690	22,515			
2014	PRINCIPAL 2,000,000	3/1	2,000,000	50,000	100,000	150,000	150,000	200,000	250,000	300,000	400,000	400,000	0
	INTEREST @4.5 - 5.0%	3/1, 9/1		88,875	86,425	81,650	75,525	68,150	58,125	45,600	29,200	10,000	0
2016	PRINCIPAL 2,000,000	3/1			0	50,000	100,000	150,000	150,000	200,000	250,000	300,000	400,000
	INTEREST @4.5 - 5.0%	3/1, 9/1			0	88,875	86,425	81,650	75,525	68,150	58,125	45,600	29,200
2018	PRINCIPAL 2,000,000	3/1					0	50,000	100,000	150,000	150,000	200,000	250,000
	INTEREST @4.5 - 5.0%	3/1, 9/1					0	88,875	86,425	81,650	75,525	68,150	58,125
2020	PRINCIPAL 2,000,000	3/1							0	50,000	100,000	150,000	150,000
	INTEREST @4.5 - 5.0%	3/1, 9/1							0	88,875	86,425	81,650	75,525
2022	PRINCIPAL 2,000,000	3/1									-	50,000	100,000
	INTEREST @4.5 - 5.0%	3/1, 9/1										88,875	86,425
Population 35,702	PRINCIPAL TOTAL	Per Capita 299	10,690,000	1,645,000	1,300,000	1,390,000	1,430,000	1,600,000	1,640,000	1,474,210	1,310,790	1,060,000	940,000
	INTEREST TOTAL			371,926	333,235	371,925	318,320	349,825	286,765	306,790	265,675	294,275	250,875
	Total City Debt Service			2,016,926	1,633,235	1,761,925	1,748,320	1,949,825	1,926,765	1,781,000	1,576,465	1,354,275	1,190,875
	Less:												
	Impact fee shortfall		1,502,685	250,000	250,000	250,000	224,000	225,000	200,000	175,000	150,000	100,000	-
	Transfer from Impact Fees - Police		(1,319,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)
	Transfer from Impact Fees - Drexel Ave		(899,900)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)
	Transfer from Impact Fees - Fire #3		(390,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)
	Transfer from Impact Fees - Library		(686,730)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(60,000)
	Total Impact Fees			(206,000)	(206,000)	(206,000)	(232,000)	(231,000)	(256,000)	(281,000)	(306,000)	(356,000)	(381,000)
	Add to (Use of) Fund Balance		97,385		72,765	(55,925)	(16,320)	480			29,535	1,725	65,125
	Estimated special assessments		(600,996)	(210,926)				(219,305)	(170,765)				
				(416,926)	(133,235)	(261,925)	(248,320)	(449,825)	(426,765)	(281,000)	(276,465)	(354,275)	(315,875)
	NET TAX LEVY IMPACT	Per Capita 44.82		\$1,600,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,300,000	\$1,000,000	\$875,000

Assumes issuance of additional debt of \$2,000,000 in 2014 and every two years thereafter

**City of Franklin
Sewer Fund
Outstanding Debt Maturities**

Date Amount	Purpose of borrowing Interest rate	Payment Dates	Balance 12/31/2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
City of Franklin General Obligation Notes													
Construction of Ryan Creek Interceptor													
1/25/2012	G. O. Sewerage System Promissory Notes												
\$27,564,754	Principal	5/1	\$ 23,486,522	1,129,246	1,157,048	1,185,535	1,214,723	1,244,629	1,275,272	1,306,669	1,338,839	1,371,802	1,405,575
	Interest 2.462%	5/1, 11/1		564,337	536,193	507,356	477,809	447,534	416,514	384,730	352,164	318,796	284,607
	Total Principal			1,129,246	1,157,048	1,185,535	1,214,723	1,244,629	1,275,272	1,306,669	1,338,839	1,371,802	1,405,575
	Total Interest			564,337	536,193	507,356	477,809	447,534	416,514	384,730	352,164	318,796	284,607
Population 35,810	Annual Debt Payment	Per Capita 47		\$ 1,693,583	\$ 1,693,241	\$ 1,692,891	\$ 1,692,531	\$ 1,692,163	\$ 1,691,786	\$ 1,691,399	\$ 1,691,003	\$ 1,690,598	\$ 1,690,182

By Intergovernmental Agreement dated November 8, 2010, beginning in 2015 Milw Metropolitan Sewerage District has agreed to Purchase the Ryan Creek Interceptor in amounts equal to these principal & interest payments. In addition, on January 3, 2017 MMSD has agreed to pay all principal & interest payments made by Franklin prior to 2015

Sewer fund operating costs include these interest payments as a expenditure, while the principal payments are not reflected as an expenditure in this Enterprise fund. Principal payments are being financed by MMSD, as noted above. Prior to 2015, the City is advancing funds for principal & interest payments to the Sewer Fund.

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City of Franklin General Obligation Notes													
Water & Waste Water Facility													
12/2/14	G. O. Water System Bonds												
	Principal	3/1	\$1,300,000	55,000	55,000	55,000	55,000	55,000	55,000	60,000	60,000	60,000	60,000
	Interest 2.5%	3/1, 9/1		32,000	33,513	33,045	32,413	31,629	30,708	29,613	28,323	26,898	25,383
	Total Principal			55,000	55,000	55,000	55,000	55,000	55,000	60,000	60,000	60,000	60,000
	Total Interest			32,000	33,513	33,045	32,413	31,629	30,708	29,613	28,323	26,898	25,383
	Annual Debt Payment	Per Capita 2		87,000	88,513	88,045	87,413	86,629	85,708	89,613	88,323	86,898	85,383

CITY OF FRANKLIN

TIF DISTRICTS

The City of Franklin has two operating Tax Incremental Financing (TIF) Districts. TIF Districts exist to assist in the development of particular areas. They receive the increase in tax revenue that is generated from the development that occurs in that area. The City has asked its Community Development Authority (CDA) to act as agent of the City in planning and carrying out any community development programs and activities approved by the Mayor and Common Council within the TIF Districts. The tax levy generated by the increase in assessed value in the TIF District's is the main source of revenue for the TIF District. Expenditures consistent with approved Project Plans may be incurred until a time determined by State statute.

TIF District #3

In June 2005, the City of Franklin adopted Resolution 2005-5906 establishing TIF District #3. The TIF District is generally from Rawson Avenue to just south of Drexel Avenue and from 27th Street to 35th Street. In 2013, the District's boundary was extended north one half mile. The main purpose of the TIF District is to improve road infrastructure in the district to promote quality development. The latest projection anticipates \$28.5 million in infrastructure cost and incentives, \$7.4 million in net financing costs and anticipates \$104.8 million in incremental development within the District. The debt issued will pay for the infrastructure with tax revenue created by the development paying off the debt. The plan anticipates that the debt will be paid off and TIF District closed by 2018. The following year the tax revenue will be available to the taxing districts. The one remaining project for this district is the improvements to the 27th Street road infrastructure. Additional debt will be needed in 2015 to complete this project.

TIF District #4

In June 2005, the City of Franklin adopted Resolution 2005-5907 establishing TIF District #4. The TIF District is generally from 27th Street west to the Oakwood Golf Course then south to the Racine County line. The main purpose of the TIF District is to improve road and sanitary sewer infrastructure in the district to promote quality development. The plan anticipates \$24.6 million in infrastructure costs, \$3.7 million in net financing costs and anticipates \$118 million in incremental development within the District. The debt will pay for the infrastructure with tax revenue created by the development paying off the debt. The project plan anticipates that the debt will be paid off and TIF District closed by 2026. The following year the tax revenue will be available to the taxing districts. The first phase of project cost will be completed and phases 2 & 3 are dependant upon future development within the District. The first phase debt will be retired by 2016. In 2012, 2013 & 2014 interfund advances totaling \$3.35 million were used to retire the 2005 Debt Issue.

TIF District's Outstanding Debt

General obligation note proceeds are provided to the TIF Districts directly or through inter-fund advances from City funds. The schedule of outstanding debt maturities shows the amounts borrowed, the balance outstanding and annual debt service payment obligations for the next several years.

**City of Franklin
Tax Incremental Financing Districts
Outstanding Debt Maturities**

Date Amount	Purpose of borrowing Interest rate	Payment Dates	Balance 12/31/2014	2015	2016	2017
TIF #3 City of Franklin General Obligation Notes						
2/1/2013	Line of Credit					
	Principal	3/1	\$ 3,350,000	1,650,000	1,250,000	450,000
	Interest 3.5%	Monthly		64,405	19,466	1,338
	Total Principal			1,650,000	1,250,000	450,000
	Total Interest			64,405	19,466	1,338
Population		Per Capita				
35,810	Annual Debt Payment	48		\$ 1,714,405	\$ 1,269,466	\$ 451,338
	TIF No. 3 Debt Total	94	\$ 3,350,000	\$ 1,700,000	\$ 450,000	\$ -
TIF #4 Line of Credit loan from City of Franklin						
8/15/2005	Capital improvements					
\$3,000,000	Principal	2/1	\$ 1,238,000	1,238,000		
	Interest 4.55%	Quarterly		4,784		
Population		Per Capita				
35,810	Annual Debt Payment	35		\$ 1,242,784	\$ -	\$ -
	TIF No. 4 Debt Total	35	\$ 1,238,000	\$ -	\$ -	\$ -
Population	Total TIF Districts Debt	Per Capita				
35,810	Annual Debt Payment	83		\$ 2,957,189	\$ 1,269,466	\$ 451,338
	TIF Districts Debt Total	128	\$ 4,588,000	\$ 1,700,000	\$ 450,000	\$ -

**MAYOR
101**

DEPARTMENT: Mayor

PROGRAM MANAGER: Mayor (administered by Director of Administration)

PROGRAM DESCRIPTION:

The Mayor is the Chief Executive Officer of the City, responsible for ensuring that all City ordinances and State laws are observed and enforced and that all City officers, boards, and commissions properly discharge their duties. The Mayor nominates to the Council the appointment of certain City employees and board and commission members and is chairman of the Plan Commission and the Community Development Authority. The Mayor presides at the meetings of the Common Council, voting only in cases relating to tie votes. The Mayor is elected for a three-year term of office, with the current term expiring April 2017.

City Ordinances designate eight cabinet officers, as well as other unclassified positions within City government, that shall be appointed by the Mayor subject to the confirmation by a majority of all members of the Common Council.

SERVICES:

- Represent people of the City of Franklin.
- Administer City government in accordance with City Ordinances and State Statutes.
- Annually prepare and submit to the Common Council a proposed annual budget.

STAFFING:

1 Elected position

BUDGET SUMMARY:

- 1) The annual salary for the Mayor is currently established at \$16,800. In addition, the Mayor receives \$4,800 annually for reimbursement of mileage related expenses. These compensation levels were established by Common Council action on December 15, 1998, under City Ordinance 98-1527.
- 2) The 2015 budget remains the same as the 2014 budget.

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
GENERAL FUND EXPENDITURES									
MAYOR									
PERSONAL SERVICES									
SALARIES-PT	01-0101-5113	16,800	16,800	16,800	16,800	16,800	16,800	16,800	
FICA	01-0101-5151	1,652	1,652	1,652	1,652	1,652	1,652	1,652	
WORKERS COMPENSATION INS	01-0101-5156	60	48	48	48	48	60	60	
Sub-total		18,512	18,500	18,500	18,500	18,500	18,512	18,512	0.1%
Percent of Department Total		79.4%	76.9%	69.5%	69.5%	69.5%	69.8%	69.8%	
SUPPLIES									
OFFICE SUPPLIES	01.0101.5212			0	0	150	100	100	
PRINTING	01.0101.5213			0	0	150	100	100	
Sub-total				0	0	300	200	200	#DIV/0!
SERVICES AND CHARGES									
SUBSCRIPTIONS	01-0101-5422	0		150	150	0	0	0	
MEMBERSHIPS	01-0101-5424	0		150	150	0	0	0	
CONFERENCES AND SCHOOLS	01-0101-5425	4,800	67	2,000	2,000	2,000	2,000	2,000	
MILEAGE - AUTO ALLOWANCE	01-0101-5432	0	4,800	4,800	4,800	4,800	4,800	4,800	
Sub-total		4,800	4,867	7,100	7,100	6,800	6,800	6,800	-4.2%
CONTRIBUTIONS AND AWARDS									
VOLUNTEER RECOGNITION/AWARDS	01-0101-5734	0		1,000	1,000	1,000	1,000	1,000	
SUB TOTAL NON PERSONAL SERVICES									
		4,800	4,867	8,100	8,100	8,100	8,000	8,000	-1.2%
TOTAL GENERAL FUND									
		23,312	23,367	26,600	26,600	26,600	26,512	26,512	-0.3%
CAPITAL OUTLAY FUND									
OTHER CAPITAL EQUIPMENT	41-0101-5841		680	0	0	0	0	0	
SOFTWARE	41-0101-5843			0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		0	680	0	0	0	0	0	
GRAND TOTAL MAYOR									
		23,312	24,047	26,600	26,600	26,600	26,512	26,512	0

ALDERMEN
102

DEPARTMENT: Aldermen

PROGRAM MANAGER: Mayor (administered by the Director of Clerk Services)

PROGRAM DESCRIPTION:

The Common Council is the legislative branch of City government. Its primary purpose is the passage of laws, ordinances and policies, establishment of pay ranges for city employees and official management of the city's financial affairs; its budget, its revenues and the raising of funds for the operation of the city. The Common Council is comprised of the Mayor and six members representing the six Aldermanic Districts, serving three-year overlapping terms. One Alderman is elected and serves as Common Council President.

Boards and Commissions of the City serve primarily in an advisory role to the Mayor and Common Council in developing policies and managing the affairs of the City to best serve its citizens. Boards and commissions allow for additional citizen input beyond that of the elected officials. Certain boards and commissions are required under Wisconsin statutes (e.g., the Board of Public Works and Plan Commission); others have been established to oversee certain activities (e.g., Civic Celebrations Commission). The City is served by the following Boards and Commissions:

Architectural Board	Fair Commission
Board of Health	Finance Committee
Board of Review	Library Board
Board of Public Works	License Committee
Board of Water Commissioners	Parks Commission
Board of Zoning and Building Appeals	Personnel Committee
Civic Celebrations Commission	Plan Commission
Community Development Authority	Police and Fire Commission
Complete Streets and Connectivity Committee	Technology Commission
Economic Development Commission	Environmental Commission

Certain boards and commissions oversee programs with their own budget or fund (such as the Community Development Authority, Civic Celebrations Commission, Fair Commission, Library Board, and Board of Water Commissioners). The cost of supporting the remaining boards and commissions is included in the Common Council budget.

SERVICES:

- Adopt ordinances and resolutions, levy taxes and appropriate monies for the operation of the City.
- Adopt and review policies to meet needs of the City and its citizens.

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Six Aldermen (part-time, elected)	N/A	N/A	N/A	N/A	N/A	N/A
Total	0.00	0.00	0.00	0.00	0.00	0.00

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Ordinances passed	44	27	30	27	30	30
Resolutions passed	71	84	175	98	75	75
Common Council meeting hours	64	57	50	52	70	70

*Forecast

BUDGET SUMMARY:

- 1) The annual salary for Aldermen is currently established at \$7,200. In addition, Aldermen also receive \$1,800 annually for reimbursement of mileage related expenses. These compensation levels were established by Common Council action on December 15, 1998 under City Ordinance 98-1527.
- 2) Clerical support is provided through the Director of Clerk Services office.
- 3) Memberships include:

Public Policy Forum	\$ 500
Intergovernmental Cooperation Council	350
League of Wisconsin Municipalities	8,650
Amer Society of Composers, Authors, Publishers	325
South Suburban Chamber of Commerce	150
Urban Alliance	855
Broadcast Music, Inc.	350
SESAC (Society of European Stage Authors and Composers)	350
Total	11,530

CITY OF FRANKLIN

2015 BUDGET

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
ALDERMEN									
PERSONAL SERVICES									
SALARIES-PT	01-0102-5113	43,200	43,200	43,200	43,200	43,200	43,200	43,200	
FICA	01-0102-5151	3,978	4,131	4,131	4,131	4,131	4,131	4,131	
WORKERS COMPENSATION INS	01-0102-5156	131	120	119	119	119	151	151	
Sub-total		47,309	47,451	47,450	47,450	47,450	47,482	47,482	0.1%
Percent of Department Total		69.4%	68.5%	65.4%	65.4%	67.4%	61.3%	61.3%	
CONTRACTUAL SERVICES									
OTHER PROFESSIONAL SERVICES	01-0102-5219	0	0	1,000	1,000	300	1,000	1,000	
SUNDRY CONTRACTORS	01-0102-5299	0	0	0	0	0	0	0	
Sub-total		0	0	1,000	1,000	300	1,000	1,000	0.0%
SUPPLIES									
OFFICE SUPPLIES	01-0102-5312	0	14	100	100	100	100	100	
PRINTING	01-0102-5313	0	64	100	100	100	100	100	
BOARDS AND COMMISSIONS EXP	01-0102-5329	136	551	1,050	1,050	0	1,000	1,000	
Sub-total		136	629	1,250	1,250	200	1,200	1,200	-4.0%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01-0102-5421	0	0	0	0	0	0	0	
SUBSCRIPTIONS	01-0102-5422	0	0	0	0	0	0	0	
MEMBERSHIPS	01-0102-5424	9,777	10,224	11,530	11,530	11,500	11,500	11,500	
CONFERENCES AND SCHOOLS	01-0102-5425	0	0	500	500	200	500	500	
MILEAGE - AUTO ALLOWANCE	01-0102-5432	10,800	10,800	10,800	10,800	10,800	10,800	10,800	
Sub-total		20,577	21,024	22,830	22,830	22,500	22,800	22,800	-0.1%
CONTRIBUTIONS AND AWARDS									
AWARDS	01-0102-5726	116	0	0	0	0	0	0	
VOLUNTEER RECOGNITION/AWARDS	01-0102-5734	0	124	0	0	0	5,000	5,000	
Sub-total		116	124	0	0	0	5,000	5,000	
SUB TOTAL NON PERSONAL SERVICES									
		20,829	21,777	25,080	25,080	23,000	30,000	30,000	19.6%
TOTAL GENERAL FUND									
		68,138	69,228	72,530	72,530	70,450	77,482	77,482	6.8%
CAPITAL OUTLAY FUND									
FURNITURE/FIXTURES	41-0102-5812	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND									
		0	0	0	0	0	0	0	
GRAND TOTAL ALDERMEN									
				72,530	72,530	70,450	77,482	77,482	

**MUNICIPAL COURT
121**

DEPARTMENT: Municipal Court

PROGRAM MANAGER: Municipal Judge

PROGRAM DESCRIPTION:

The Municipal Court has jurisdiction over local ordinance and traffic citations issued in the City. The Court is presided over by a Municipal Judge, elected every three years. The Judge is required by Local Ordinance to be a licensed attorney. The cost of the court clerks for the weekly trial and pleading sessions is also included in this program. The Police Department provides administrative services for the Court which are accounted for in a separate program. The City's interests at trial are represented by the City Attorney's office, which are accounted for in a separate program. Also included in this program is the cost of boarding prisoners.

SERVICES:

- Presides over Municipal Court, adjudicating violations of municipal ordinances and traffic citations and imposing forfeitures where provided by law.
- Provides for the boarding of Prisoners.

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Municipal Judge (part-time, elected)	N/A	N/A	N/A	N/A	N/A	N/A
Court Clerk *	2.00	2.50	2.50	2.50	2.50	2.50
Total	2.00	2.50	2.50	2.50	2.50	2.50

* Administration and Human Resource support through the Police Department

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Municipal court cases	10,159	12,285	11,661	8,569	8,705	9,000

* Forecast

BUDGET SUMMARY:

Two daytime and four nighttime court sessions per month are held.

Capital Outlay:

Replace 2 courtroom computers	\$2,200
Replace 3 staff computers	2,850
Courtroom laserjet printer	800
Replace receipt printer	750
Total	\$6,600

CITY OF FRANKLIN

2015 BUDGET

MUNICIPAL COURT

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
PERSONAL SERVICES									
SALARIES-FT	01-0121-5111	73,724	75,659	75,883	75,883	77,379	77,434	77,434	
SALARIES-PT	01-0121-5113	36,599	38,711	39,689	39,689	39,688	40,063	40,063	
SALARIES-TEMP	01-0121-5115	1,460	2,209	0	0	0	0	0	
SALARIES-OT	01-0121-5117	0		1,200	1,200	500	1,200	1,200	
COMPTIME TAKEN	01-0121-5118	41	941	1,500	1,500	0	1,500	1,500	
LONGEVITY	01-0121-5133	510	410	390	390	390	390	390	
HOLIDAY PAY	01-0121-5134	5,469	6,327	5,826	5,826	5,826	5,943	5,943	
VACATION PAY	01-0121-5135	6,912	9,420	6,300	6,300	6,300	6,427	6,427	
FICA	01-0121-5151	8,140	8,791	10,005	10,005	9,951	10,171	10,171	
RETIREMENT	01-0121-5152	6,000	5,486	5,488	5,488	5,454	5,597	5,597	
RETIREE GROUP HEALTH	01-0121-5153	1,240	375	555	555	455	432	432	
GROUP HEALTH & DENTAL	01-0121-5154	24,555	28,046	31,063	31,063	28,926	28,956	28,956	
LIFE INSURANCE	01-0121-5155	402	435	485	485	485	485	485	
WORKERS COMPENSATION INS	01-0121-5156	307	295	287	287	286	371	371	
Sub-total		165,360	177,105	178,671	178,671	175,640	178,969	178,969	0.2%
Percent of Department Total		82.3%	77.3%	79.9%	79.9%	79.2%	76.9%	79.1%	
CONTRACTUAL SERVICES									
OTHER PROFESSIONAL SERVICES	01-0121-5219	988	1,128	600	600	900	600	600	
EQUIPMENT MAINTENANCE	01-0121-5242	0	0	300	300	0	300	300	
SOFTWARE MAINTENANCE	01-0121-5257	6,742	7,922	8,700	8,700	8,080	8,700	8,700	
PRISONER BOARDING	01-0121-5294	24,786	33,018	30,900	30,900	33,000	33,000	33,000	
DOT SUSPENSION FEES/COLLECTION	01-0121-5298	0	1,345	650	650	650	650	650	
Sub-total		32,516	43,413	41,150	41,150	42,630	43,250	43,250	6.1%
SUPPLIES									
OFFICE SUPPLIES	01-0121-5312	610	416	400	400	500	400	400	
PRINTING	01-0121-5313		45	350	350	0	350	350	
Sub-total		610	461	750	750	500	750	750	0.0%
SERVICES AND CHARGES									
DMV ACCESS SERVICE	01-0121-5410	800	900	1,200	1,200	1,200	1,200	1,200	
SUBSCRIPTIONS	01-0121-5422	0	0	100	100	0	100	100	
MEMBERSHIPS	01-0121-5424	140	180	150	150	180	150	150	
CONFERENCES AND SCHOOLS	01-0121-5425	1,384	1,585	1,250	1,250	1,600	1,500	1,500	
JURY/WITNESS FEES	01-0121-5429	21	-16	250	250	25	250	250	
Sub-total		2,345	2,649	2,950	2,950	3,005	3,200	3,200	8.5%
SUB TOTAL NON PERSONAL SERVICES		35,471	46,523	44,850	44,850	46,135	47,200	47,200	5.2%
TOTAL GENERAL FUND		200,831	223,628	223,521	223,521	221,775	226,169	226,169	1.2%
CAPITAL OUTLAY FUND									
FURNITURE/FIXTURES	41-0121-5812		1,209	0			0	0	
COMPUTER EQUIPMENT	41-0121-5841		997	0			6,600	6,600	
SOFTWARE	41-0121-5843		3,275	0				0	
TOTAL CAPITAL OUTLAY FUND		0	5,481	0	0	0	6,600	6,600	
GRAND TOTAL MUNICIPAL COURT		200,831	229,109	223,521	223,521	221,775	232,769	232,769	4.1%
Less Program Revenue:									
Penalties & Forfeitures @ 12%		-54,900	-49,415	-53,280	-53,280	-49,200	-50,712	-50,712	
Net Municipal Court Related Costs		145,931	179,694	170,241	170,241	172,575	182,057	182,057	

CITY CLERK/ELECTIONS
141, 142

DEPARTMENT: City Clerk

PROGRAM MANAGER: Director of Clerk Services

PROGRAM DESCRIPTION:

The City Clerk is the legal custodian of the city's official records, responsible for the administration of elections, complaint handling, legal notification to the public, the issuance of licenses and permits, and the preparation of agendas and the official minutes. The Clerk's Office provides administrative support to the Common Council, various boards, commissions and committees, and responds to informational requests from the general public.

In addition, the Clerk's office is responsible for the Elections budget. The Elections budget provides funding for the operation of local, school, state, and federal elections in the City of Franklin. All election records and voter files are maintained and all elections are conducted through the Office of the City Clerk.

SERVICES:

- Prepare and review Common Council agenda.
- Attend all Council meetings; Board and Commission meetings as necessary.
- Maintain custody of City's official records, providing access to and responding to public records requests.
- Prepare, distribute and process resolutions, ordinances, proclamations, agendas and minutes for meetings of the Common Council and various city boards, commissions and committees, including ad hoc groups.
- Complaint handling.
- Index Council minutes, resolutions and ordinances.
- Codify approved ordinances.
- Administer oaths of office and certify official documents.
- Issue permits and licenses, as required by local and state laws. Also administers reservation requests for park rental, ball diamond rental, other recreation facility rental, burn permits, and alarm permits.
- Oversee City records management and retention program.
- Administer elections, which includes providing candidate information, voter registration, verification and updating of voter records, assistance with absentee voting, election inspector training, and preparation and processing of Federal, State, and local elections.
- Coordinate, prepare and distribute City directory and monthly calendar.

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Administration Clerk	1.48	1.00	1.00	1.00	1.00	1.00
Clerk/Typist	.50	.62	.62	.62	.62	.62
Secretary	.00	.50	.50	.50	.50	.50
Temporary Help	.02	.02	.02	.00	.00	.00
Total	4.00	4.14	4.14	4.12	4.12	4.12

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Liquor licenses	56	55	55	53	54	54
Bartenders licenses	383	367	321	388	350	350
Property status reports	96	127	169	109	150	125
Burn permits	375	332	309	345	325	325
Complaints				280	350	350
Registered voters	21,204	20,808	21,597	21,694	21,756	23,000
Elections held	4	2	6**	5***	4	2

*Forecast

**Includes two special elections

***Includes four special elections. Actual number of elections administered was 6; however, two were held on the same day.

BUDGET SUMMARY:

- 1) 01.141.0000.5424 Memberships and 01.141.0000.5425 Conferences/Schools in the City Clerk's budget includes funding for all employees in the Director of Clerk Services' office. Increase is due to new employees and Municipal Clerk/Deputy Clerk certification training, along with statutory training requirements.
- 2) 01.141.0000.5471 Background Checks includes funding for all license applicants and Board/Commission recommended appointees (\$7 charge for each check conducted through the Wisconsin Department of Justice, Crime Information Bureau).
- 3) Election decrease in funding is due to two elections scheduled in 2015 vs. four elections held in 2014. In addition, the boundaries created by the redistricting (completed in 2011) went into effect January 1, 2012, and, as required by State law, Franklin has exceeded the population of 35,000 and now is required to vote by "Ward" rather than "District". As a result of having three State Assembly Districts, two Senate Districts, three County Supervisory Districts, three School Districts, and twenty-five Wards, costs have increased for pollworkers, ballot printing, and machine tabulating.
- 4) 01.142.0000.5115 Salaries-Temporary in the Elections Budget covers Inspectors of Election (poll workers). Inspectors are currently paid minimum wage (\$7.25), with the Chairman of each location receiving an additional .25 cents per hour. Due to State

election law changes enacted in 2011 and due to the effects of local changes outlined in Item 3 above, two additional workers are requested at each polling location to assist in the successful operation of Election Day. (While abiding by the restrictions of State law, the number of workers assigned to each polling location will vary depending on the voter turnout estimated by the Dir. of Clerk Services.) This budget includes an increase from \$7.25 per hour to \$8.00 per hour for pollworkers.

- 5) 01.142.0000.5242 Election Equipment Maintenance includes maintenance coverage for touch screen elections machines required by the Help America Vote Act of 2002 (HAVA) whereby every polling place is required to have accessible equipment allowing all voters the ability to vote independently, without assistance. This account also includes a full year of maintenance on the six optical scan voting machines. In addition, backup and preservation of electronic data, pursuant to Wis. Stats §5.05(1)(e) and 5.06(6), is covered in the maintenance agreements.
- 6) 01.142.0000.5425 Conferences and Schools in the Elections Budget includes funding for State-mandated training for Chief Election Inspectors (pollworker chairmen at each polling location).
- 7) 01.142.0000.5433 Equipment Rental covers \$150 per election paid to The Polish Center and \$150 per election paid to St. Martin of Tours Church for use as polling locations.
- 8) Purchase of voting machines - \$40,000

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
CITY CLERK									
PERSONAL SERVICES									
SALARIES-FT	01-0141-5111	156,569	150,374	154,091	154,091	167,255	153,458	153,458	
SALARIES-PT	01-0141-5113	36,235	38,010	37,893	37,893	33,768	38,721	38,721	
SALARIES-TEMP	01-0141-5115	0	0	601	601	593	601	601	
SALARIES-OT	01-0141-5117	269	326	500	500	1,200	1,000	1,000	
COMPTIME TAKEN	01-0141-5118	872	40	100	100	0	2,000	2,000	
LONGEVITY	01-0141-5133	846	747	600	600	400	300	300	
HOLIDAY PAY	01-0141-5134	12,083	11,102	11,808	11,808	13,401	11,979	11,979	
VACATION PAY	01-0141-5135	9,241	20,311	15,334	15,334	17,315	16,249	16,249	
FICA	01-0141-5151	15,821	16,380	16,901	16,901	17,896	17,160	17,160	
RETIREMENT	01-0141-5152	15,079	10,619	11,016	11,016	10,859	11,185	11,185	
RETIREE GROUP HEALTH	01-0141-5153	1,947	1,126	1,684	1,684	1,031	1,255	1,255	
GROUP HEALTH & DENTAL	01-0141-5154	49,758	35,768	46,019	46,019	37,417	36,219	36,219	
LIFE INSURANCE	01-0141-5155	835	893	965	965	771	978	978	
WORKERS COMPENSATION INS	01-0141-5156	633	483	486	486	466	527	527	
Allocated payroll cost	01-0141-5199	-14,200	-13,600	-13,600	-13,600	-13,600	-7,600	-7,600	
Sub-total		285,889	272,577	284,398	284,398	288,772	284,032	284,032	-0.1%
Percent of Department Total		#DIV/0!	#DIV/0!	89.5%	89.5%	89.8%	91.0%	91.0%	
CONTRACTUAL SERVICES									
FILING FEES	01-0141-5223	630	450	1,500	1,500	1,200	1,200	1,200	
EQUIPMENT MAINTENANCE	01-0141-5242	0	0	0	0	0	0	0	
SUNDRY CONTRACTORS	01-0141-5299	6,993	4,045	6,000	6,000	6,000	6,000	6,000	
Sub-total		7,623	4,495	7,500	7,500	7,200	7,200	7,200	-4.0%
SUPPLIES									
OFFICE SUPPLIES	01-0141-5312	784	891	900	900	900	900	900	
PRINTING	01-0141-5313	0	142	400	400	400	400	400	
Sub-total		784	1,033	1,300	1,300	1,300	1,300	1,300	0.0%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01-0141-5421	9,538	8,656	9,000	9,000	9,000	9,000	9,000	
SUBSCRIPTIONS	01-0141-5422	95	88	100	100	100	100	100	
MEMBERSHIPS	01-0141-5424	500	520	600	600	600	800	800	
CONFERENCES AND SCHOOLS	01-0141-5425	1,364	765	2,000	2,000	2,500	3,000	3,000	
MILEAGE	01-0141-5432	536	686	600	600	700	800	800	
BACKGROUND CHECKS	01-0141-5471	3,661	5,208	5,850	5,850	5,800	5,800	5,800	
Sub-total		15,694	15,923	18,150	18,150	18,700	19,500	19,500	7.4%
SUB TOTAL NON PERSONAL SERVICES									
		24,101	21,451	26,950	26,950	27,200	28,000	28,000	3.9%
TOTAL GENERAL FUND									
		309,990	294,028	311,348	311,348	315,972	312,032	312,032	0.2%
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41-0141-5813			5,000	5,000	5,000		0	
COMPUTER EQUIPMENT	41-0141-5841			1,360	1,360	700		0	
SOFTWARE	41-0141-5843			0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND				6,360	6,360	5,700	0	0	100.0%
GRAND TOTAL CITY CLERK									
				317,708	317,708	321,672	312,032	312,032	-1.8%
Less Program Revenue:									
Licenses: 4201 -4217		-59,590	-59,329	-58,750	-58,750	-57,600	-57,600	-57,600	
Licenses: 4225 -4241		-8,381	-7,666	-8,400	-8,400	-7,900	-8,200	-8,200	
PUBLICATIONS & RECORDING	C 01-0000-4411	-2,464	-2,069	-2,000	-2,000	-2,000	-2,000	-2,000	
PROPERTY STATUS REPORTS	01-0000-4413	-6,011	-4,935	-2,500	-2,500	-2,500	-2,500	-2,500	
Total Program Revenue		-76,446	-73,999	-71,650	-71,650	-70,000	-70,300	-70,300	
Net City Clerk Related Costs									
		-76,446	-73,999	246,058	246,058	251,672	241,732	241,732	

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
ELECTIONS									
PERSONAL SERVICES									
SALARIES-FT	01-0142-5111	3,686	1,984	1,560	1,560	937	800	800	
SALARIES-PT	01-0142-5113	2,561	1,068	877	877	1,578	517	517	
SALARIES-TEMP	01-0142-5115	49,652	22,010	32,000	32,000	29,580	13,000	13,000	
SALARIES-OT	01-0142-5117	9,371	2,124	5,000	5,000	10,162	3,000	3,000	
LONGEVITY	01-0142-5133	76	8	8	8	0	0	0	
FICA	01-0142-5151	1,195	377	493	493	1,649	193	193	
RETIREMENT	01-0142-5152	1,476	325	355	355	673	157	157	
RETIREE GROUP HEALTH	01-0142-5153	187	72	70	70	32	27	27	
GROUP HEALTH & DENTAL	01-0142-5154	2,792	193	1,052	1,052	1,495	398	398	
LIFE INSURANCE	01-0142-5155	0	0	20	20	36	11	11	
WORKERS COMPENSATION INS	01-0142-5156	259	116	133	133	132	81	81	
Sub-total		71,256	28,277	41,568	41,568	46,274	18,184	18,184	-56.3%
Percent of Department Total		67.1%	70.7%	71.2%	71.2%	61.9%	21.9%	21.9%	
CONTRACTUAL SERVICES									
DP SERVICES	01-0142-5214	1,217	3,509	6,000	6,000	13,000	10,000	10,000	
EQUIPMENT MAINTENANCE	01-0142-5242	3,360	3,180	3,800	3,800	3,300	3,300	3,300	
Sub-total		4,577	6,689	9,800	9,800	16,300	13,300	13,300	35.7%
SUPPLIES									
OFFICE SUPPLIES	01-0142-5312	1,897	993	1,500	1,500	1,500	1,500	1,500	
PRINTING	01-0142-5313	1,888	2,134	3,000	3,000	8,000	8,000	8,000	
Sub-total		3,786	3,127	4,500	4,500	9,500	9,500	9,500	111.1%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01-0142-5421	358	608	500	500	700	500	500	
CONFERENCES AND SCHOOLS	01-0142-5425	0	0	600	600	600	600	600	
MILEAGE	01-0142-5432	18	107	200	200	200	200	200	
EQUIPMENT RENTAL	01-0142-5532	1,800	1,200	1,200	1,200	1,200	600	600	
Sub-total		2,176	1,915	2,500	2,500	2,700	1,900	1,900	-24.0%
SUB TOTAL NON PERSONAL SERVICES		10,539	11,731	16,800	16,800	28,500	24,700	24,700	47.0%
TOTAL GENERAL FUND		81,795	40,008	58,368	58,368	74,774	42,884	42,884	-26.5%
CAPITAL OUTLAY FUND									
OTHER CAPITAL EQUIPMENT	41-0142-5819			0	0	0	40,000	40,000	
SOFTWARE	41-0142-5843			0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		0	0	0	0	0	40,000	40,000	0.0%
GRAND TOTAL ELECTIONS		81,795	40,008	58,368	58,368	74,774	82,884	82,884	42.0%
Less Program Revenue:									
REFUNDS & REIMB - ELECTIONS	01-0000-4782	0	0	0	0	0	0	0	
Net Elections Related Costs		81,795	40,008	58,368	58,368	74,774	82,884	82,884	

INFORMATION SERVICES

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DEPARTMENT: Information Services

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

City-wide computing and telecommunication needs are administered by this program. This includes the City Hall Complex local area network (LAN), as well as the City's wide area network (WAN), which includes all Fire Station locations, the Public Works Garage, Sewer/Water operations, the Police Department Facility, and the Library. The program does not generally include the purchase price for replacement of individual workstations within other operating departments, but it does include the contracted staff support for installation and maintenance of the network computers and network components.

SERVICES:

- Maintain and grow the City WAN structure.
- Perform maintenance and repair work on City-owned computing equipment.
- Provide training and software support to City personnel.
- Maintain and assist in development of the City's World Wide Web page.
- Coordinate and monitor Internet and email access for City employees.
- Overall responsibility for GIS, Land Management, and Utility Billing software systems.
- Maintain the City's telecommunication services and equipment and the City's public access television channel.

STAFFING:

The City's information services function is historically managed by the Director of Administration. The 2015 budget incorporates funding to hire an IT Director/Manager, reporting to the Director of Administration, who is a professional in the information services area. The demands of City departments, the risks associated with data and systems management, and the potential for service efficiencies through technology warranted adding this position. Primary staff support is provided through a professional services contract with an outside data processing technical support firm; however, beginning in mid-2010, one contracted technician was assigned under the day-to-day authority of the Police Chief. In addition, the Information Services budget provides for outside contracting for Geographic Information System (GIS) support services and maintenance of GIS software. The City's cost of telecommunication services and equipment (excluding the Police Department) is also included in this budget.

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Total City computers	203	215	257	255	260	260
Software applications	49	50	53	58	60	60
Est. Help Desk Requests	1,300	1,300	1,100	1,758	1,500	1,500

BUDGET SUMMARY:

- 1) Data Processing Services is used primarily to fund Heartland Business Systems (HBS), the contract agent that maintains our computer systems. Core operations continue with a "Dual Technician" with a second Dual Technician funded in the Police Department. Despite the total size of the IT operations, the bulk of the work is still done with only the two full-time technicians. (Dual Technicians perform both Level 1 (help desk) work and Level 2 (network maintenance) work. Data Base Administrator (DBA) services are also acquired from HBS out of this account as well. 2014 saw an increase in use of the DBA as was planned in the budget. This is necessary to help ensure the older software systems linked through GIS and the various SQL databases remain in communication despite software changes by vendors.
- 2) The 2015 budget incorporates funding to hire an IT Director/Manager. The City currently operates the IT Department without a professional, IT-dedicated manager. Contracted staff provides good level 1 and level 2 support (help desk and technical systems, hardware, software, and network maintenance); however, there is no trained IT professional dedicated to major project development, network and systems design, and strategic planning and strategic initiatives. This individual would manage current staffing contracts, which covers the City Hall and Police Department contracted staff and the GIS contracted staff. The individual would also address technology related issues such as phones and the new low-powered FM radio station. Effectively, issues under the advisory purview of the Technology Commission would likely fall under the day-to-day purview of this manager. The manager would not be a department head level position and would report to the Director of Administration.
- 3) The 2015 IS budget establishes a new "Conferences & Schools" line item for \$1,500 as the establishment of an IT Director/Manager as an employee within the Department will necessitate continued education and training for the individual.
- 4) Capital Outlay purchases include Point-to-Point Wireless Network Connection for DPW (\$30,000); Network Back-Up and Business Continuity Solution (\$50,000); Emergency Hardware/Software Replacements (\$7,500); SAN Hard Drive Additions (\$5,000); RAM Additions to Cluster Servers in City Hall (\$6,000); Laptop for IT Dept (\$900); Tablets for Testing Remote Applications (\$3,500); Implementing Dual, Wide Screen Monitors (\$10,000); MS Office License Upgrades (\$16,250); Unanticipated Software Products (\$2,500); VPN Upgrade (\$25,000).
- 5) Note that due to the virtual server infrastructure, no new or replacement servers are required in 2015 (none were required in 2012, one new server was required in the 2013 budget, and two required in the 2014 budget). The virtual environment has enabled IT to significantly reduce the total required numbers of servers which can

cost between \$5,000 and \$10,000 each. As such, the virtual server strategy is saving the City money.

- 6) Activity measures in this area are not historically precisely tracked or measurable. For example, Help Desk requests are always estimated. A project for 2015 for this division will be to identify appropriate measurable and relatable activity measures and accurate data gathering tools.

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
	New Acct #								
INFORMATION SERVICES									
PERSONAL SERVICES									
SALARIES-FT				0	0	0	63,750	63,750	
FICA				0	0	0	4,877	4,877	
RETIREMENT				0	0	0	797	797	
RETIREE GROUP HEALTH							599	599	
GROUP HEALTH & DENTAL				0	0	0	13,225	13,225	
LIFE INSURANCE							210	210	
WORKERS COMPENSATION INS				0	0	0	179	179	
Sub-total				0	0	0	83,637	83,637	#DIV/0!
Percent of Department Total				0.0%	0.0%	0.0%	15.1%	19.7%	
CONTRACTUAL SERVICES									
DATA PROCESSING SERVICES	01-0144-5214	96,094	122,206	148,785	148,785	148,785	125,000	125,000	
GIS SUPPORT SERVICES	01-0144-5215	83,595	90,511	101,300	101,300	101,300	101,300	101,300	
EQUIPMENT MAINTENANCE	01-0144-5242	12,461	13,076	13,500	13,500	13,500	13,500	13,500	
SOFTWARE MAINTENANCE	01-0144-5257	41,989	43,143	51,670	51,670	51,670	53,200	53,200	
SUNDRY CONTRACTORS	01-0144-5299	2,485	3,110	3,000	3,000	3,000	3,000	3,000	
Sub-total		236,624	272,045	318,255	318,255	318,255	296,000	296,000	-7.0%
SUPPLIES									
OFFICE SUPPLIES	01-0144-5312	179	60	200	200	200	200	200	
OPERATING SUPPLIES - OTHER	01-0144-5329	3,076	1,220	4,650	4,650	4,650	4,650	4,650	
EQUIPMENT SUPPLIES	01-0144-5333	1,470	670	2,250	2,250	2,250	2,250	2,250	
Sub-total		4,725	1,950	7,100	7,100	7,100	7,100	7,100	0.0%
SERVICES AND CHARGES									
DATA COMMUNICATION SERVICES	01-0144-5410	8,680	12,121	9,500	9,500	9,500	9,500	9,500	
TELEPHONE	01-0144-5415	26,962	26,229	26,350	26,350	26,350	27,000	27,000	
CONFERENCES AND SCHOOLS				0			1,500	1,500	
Sub-total		35,642	38,351	35,850	35,850	35,850	38,000	38,000	6.0%
TOTAL GENERAL FUND		276,991	312,346	361,205	361,205	361,205	424,737	424,737	17.6%
CAPITAL OUTLAY FUND									
FURNITURE/FIXTURES	41-0144-5812			0	0	0	0	0	
OTHER CAPITAL EQUIPMENT	41-0144-5819			0	0	0	85,000	85,000	
COMPUTER EQUIPMENT	41-0144-5841	34,058	33,111	23,000	23,000	23,000	24,400	24,400	
SOFTWARE	41-0144-5843	126	1,395	32,320	47,320	47,320	18,750	18,750	
TOTAL CAPITAL OUTLAY FUND		34,184	34,505	55,320	70,320	70,320	128,150	128,150	131.7%
GRAND TOTAL INFORMATION SERVICES		311,175	346,851	416,525	431,525	431,525	552,887	552,887	32.7%

ADMINISTRATION and HUMAN RESOURCES

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DEPARTMENT: Administration and Human Resources

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

The Director of Administration serves as the Chief Administrative Officer of the municipal corporation; leading, planning, organizing and directing portions of the central administration of the City of Franklin toward the fulfillment of goals and policies determined by the Mayor and Common Council. The Director coordinates certain day-to-day administrative activities of the City, excluding the administrative functions of the City Clerk. The Director has responsibility of overseeing the City's insurance program and serves as the Director of Human Resources. As of 2012, the Director of Administration was given the responsibility of overseeing/supervising the Finance Department and assumed the lead role in the annual preparation of the Mayor's recommended budget and coordinating the Common Council's annual budget process.

The mission of the Human Resources function is to develop and maintain a high functioning workforce through strategic, flexible, progressive, and cost-effective human resources systems. The services provided by Human Resources range from analysis and recommendations regarding complex compensation and benefits issues, to consultation with management and policy makers, to direct service to employees. The functional areas encompassing Human Resources are summarized as follows: staffing, labor relations, compensation, benefits, training and development, employee records, equal employment opportunity, and human resources information systems.

MAJOR SERVICES:

- Attend Common Council meetings; provide staff support and attend Board and Commission meetings as necessary.
- Assumes the lead role in the annual preparation of the Mayor's recommended budget and coordinating the Common Council's annual budget process.
- In conjunction with the Personnel Committee and with support from the Human Resource Coordinator, responsible for negotiation and administration of collectively bargained labor agreements (Fire and Police Associations) and recruitment of non-sworn personnel;
- In coordination with the Human Resource Coordinator, administer human resources systems, including the City's workers' compensation and employee health insurance programs, and addressing all of the State instigated changes from Acts 10 and 32.
- Develop, recommend, and maintain Human Resources policies and procedures.
- Coordinate staff training and development as requested by Department Heads.
- Administration of the City's liability and property insurance.
- Coordinate the development and publication of the City's newsletter.
- Represent the City in intergovernmental and legislative functions.
- Maintain and upgrade the City's website and cable television channel.
- Maintain the City's information technology and voice communications systems.
- Provide departmental staff support to the Personnel Committee, Finance Committee, Fire & Police Commission, and Technology Commission.

- Coordinate the City's annual employee performance evaluation procedure.
- Oversee the Assessor, Animal Control, Recreation, Municipal Buildings, Finance, Information Services, and Building Inspection offices and staff.

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Director of Administration	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Analyst*	.00	.00	.00	.00	1.00	.00
Clerk Typist	.60	.12	.00	.00	.00	.00
Total	3.60	3.12	3.00	3.00	4.00	3.00

*Position was never created

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Labor Contracts Having Negotiations	4	0	3	1	0	2
Worker's Comp Claims	33	43	36	45	50	45
Job Analyses Conducted & Job Description Revised	3	4	7	14	80	20
New Hires	11	14	14	20	16	10
Separations from Service	10	7	19	18	11	10
Turnover Rate	4.4%	3.0%	8.3%	8%	4.9%	4.4%
Civil Service Exams Administered	3	5	5	6	5	2

* Forecast

BUDGET SUMMARY:

1. The capital outlay appropriation is for a replacement laptop computer and software (\$1,200).
2. It is worth noting that the Administration and Human Resources budget does not directly include expenditures related to the continuation of the Wellness Program as established by the Common Council through the prior approval of certain union contracts for 2010 and beyond. As explained in conjunction with approval of the non-represented employee pay and benefits ordinances at that time, direct costs associated with the Wellness Program will be charged directly to the Group Health internal service fund. Costs include items such as printing, purchase of educational DVD's, speaker fees, rental fees, refreshments, employee incentives, and a myriad of other potential items that can educate, inform, or engage participants, but they do not include medical claim costs charged directly to the fund, such as the cost of health risk assessments. The Fire Department is operating, as a pilot project, a cooperative effort with a local fitness center and their staff that provides some on-site fitness consultations. This pilot project is anticipated to continue in 2015, is incorporated into the Wellness Program, and may be expanded to other departments with Common Council approval following the pilot project. The costs for the Wellness Program, excluding the fitness component, are capped at an annual expenditure not to exceed the City share of the cost of one family plan, which for 2015 is approximately \$21,000 (the final figure is set near the end of each calendar year). Said costs, amounting to less than two-

thirds of one percent of expenditures, are built into the premium rates and projected costs for the Group Health fund.

- The 2014 budget included funding for a Human Resources Analyst. This position has been eliminated for 2015 so as to provide a funding source for the Information Services Director/Manager.

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
	New Acct #								
ADMINISTRATION									
PERSONAL SERVICES									
SALARIES-FT	01-0147-5111	191,565	194,246	244,150	244,150	213,666	208,082	208,082	
SALARIES-PT	01-0147-5113	0	0	0	0	0	0	0	
SALARIES-TEMP	01-0147-5115	0	176	0	0	0	0	0	
SALARIES-OT	01-0147-5117	444	463	1,500	1,500	500	1,500	1,500	
COMPTIME TAKEN	01-0147-5118	0	0	0	0	0	0	0	
LONGEVITY	01-0147-5133	240	240	240	240	240	240	240	
HOLIDAY PAY	01-0147-5134	11,661	11,818	12,431	12,431	12,492	12,807	12,807	
VACATION PAY	01-0147-5135	15,152	15,493	16,443	16,443	16,531	16,954	16,954	
FICA	01-0147-5151	15,997	16,161	21,019	21,019	18,622	18,328	18,328	
RETIREMENT	01-0147-5152	12,706	11,173	12,684	12,684	11,637	11,979	11,979	
RETIREE GROUP HEALTH	01-0147-5153	3,401	2,290	4,342	4,342	2,343	2,236	2,236	
GROUP HEALTH & DENTAL	01-0147-5154	41,682	38,638	58,750	58,750	41,693	37,197	37,197	
LIFE INSURANCE	01-0147-5155	848	961	1,206	1,206	1,034	1,044	1,044	
WORKERS COMPENSATION/INS	01-0147-5156	541	483	603	603	535	670	670	
Allocated payroll cost	01-0147-5199	-18,800	-17,700	-17,700	-17,700	-17,700	-20,800	-20,800	
Sub-total		275,436	274,443	355,668	355,668	301,593	290,237	290,237	-18.4%
Percent of Department Total		70.7%	72.2%	61.7%	61.2%	57.8%	63.6%	63.6%	
CONTRACTUAL SERVICES									
MEDICAL SERVICES	01-0147-5211	9,832	6,990	7,500	7,500	7,500	7,500	7,500	
HR PROCESSING FEES	01-0147-5215	13,189	12,842	13,300	13,300	13,300	0	0	
OTHER PROFESSIONAL SERVICES	01-0147-5219	0	6,430	51,200	51,200	51,200	19,000	19,000	
AUTO MAINTENANCE	01-0147-5241	0	1,007	600	600	600	600	600	
EQUIPMENT MAINTENANCE	01-0147-5242	1,146	1,115	1,500	1,500	1,500	1,500	1,500	
LABOR ATTORNEY	01-0147-5252	9,121	7,508	28,000	28,000	28,000	28,000	28,000	
UNEMPLOYMENT COSTS	01-0147-5287	3,825	4,437	8,000	8,000	4,000	8,000	8,000	
SUNDRY CONTRACTORS	01-0147-5299	3,772	4,034	4,500	4,500	4,500	4,500	4,500	
Sub-total		40,885	44,363	114,600	114,600	110,600	69,100	69,100	-39.7%
SUPPLIES									
POSTAGE	01-0147-5311	40,889	37,377	48,000	48,000	48,000	48,000	48,000	
OFFICE SUPPLIES	01-0147-5312	777	1,110	800	800	800	950	950	
PRINTING	01-0147-5313	8,150	6,325	8,700	8,700	8,700	8,700	8,700	
TRASH BAGS	01-0147-5323	0	0	0	0	0	0	0	
EDUCATION SUPPLIES-TESTING	01-0147-5328	3,018	1,978	6,000	6,000	4,500	5,850	5,850	
OPERATING SUPPLIES-OTHER	01-0147-5329	5,612	2,624	5,650	5,650	5,650	5,650	5,650	
FUEL & LUBRICANTS	01-0147-5331	516	440	550	550	550	550	550	
VEHICLE SUPPORT	01-0147-5332	300	1,331	300	300	1,000	1,320	1,320	
MISCELLANEOUS SUPPLIES	01-0147-5399	82	111	0	0	60	0	0	
Sub-total		59,344	51,296	70,000	70,000	69,260	71,020	71,020	1.5%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01-0147-5421	4,258	872	10,000	10,000	10,000	10,000	10,000	
SUBSCRIPTIONS	01-0147-5422	575	443	675	675	675	675	675	
MEMBERSHIPS	01-0147-5424	2,410	2,105	2,250	2,250	2,250	2,250	2,250	
CONFERENCES AND SCHOOLS	01-0147-5425	379	615	3,200	3,200	3,200	3,200	3,200	
ALLOCATED INSURANCE COST	01-0147-5428	166	200	200	200	200	200	200	
MILEAGE	01-0147-5432	423	851	600	600	600	600	600	
EQUIPMENT RENTAL	01-0147-5433	4,317	4,033	5,000	5,000	5,000	5,000	5,000	
Sub-total		12,527	9,119	21,925	21,925	21,925	21,925	21,925	0.0%
EMPLOYEE RECOGNITION	01-0147-5726	0	0	3,000	3,000	3,000	3,000	3,000	0.0%
SUB TOTAL NON PERSONAL SERVICES									
		112,756	104,778	209,525	209,525	204,785	165,045	165,045	-21.2%
TOTAL GENERAL FUND									
		388,192	379,221	565,193	565,193	506,378	455,282	455,282	-19.4%
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41-0147-5813			4,700	9,100	9,100		0	
COMPUTER EQUIPMENT	41-0147-5841	1,117	680	900	900	900	1,200	1,200	
SOFTWARE	41-0147-5843			5,500	5,500	5,500		0	
TOTAL CAPITAL OUTLAY FUND		1,117	680	11,100	15,500	15,500	1,200	1,200	-69.2%
GRAND TOTAL ADMINISTRATION									
		389,309	379,901	576,293	580,693	521,878	456,482	456,482	-20.8%

FINANCE & AUDIT DEPARTMENTS
151, 152

DEPARTMENT: Finance

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION:

The City Finance Department is responsible for the cash receipting, accounting, investments, budgeting, banking, borrowing, and financial reporting of all City and Water Utility operations. This includes the maintenance of all financial records for the City and Water Utility, billing and collections, accounts payable processing, managing the City's borrowing, and processing payroll for all City employees. The Director is responsible for cash management and investment management with the assistance of an outside investment manager. The department is also responsible for property tax collections for the City and the other taxing jurisdictions from December through July of each year.

Long-term department goals include increasing automation of accounting and treasury functions to improve efficiency of services to other City departments and the public, increasing the knowledge of department staff, maintaining timely, quality and useful financial information to City officials and citizens. In late 2013 new financial software was implemented. In late 2014, upgraded payroll processing software was installed.

The Audit Department (No. 152) accounts for the cost of the annual City audit.

SERVICES:

- Serve as the City's Chief Financial Officer
- Preparation of monthly and quarterly and annual financial statements
- Preparation of the comprehensive annual financial statements and coordination of the annual audit.
- Coordinate and supervise the preparation of annual City budget.
- Preparation of required State of Wisconsin financial reports and forms.
- Property tax collection and settlement with other governments
- Implement borrowing strategies and supervise all City borrowing.
- Disbursement of monies to vendors.
- Payroll processing for all City employees.
- Billing and collection for City services provided, including special assessments, weed control, development inspection, and other services.
- Financial support and advice to the Franklin Water Utility
- Financial support and advice regarding the TIF Districts and the Community Development Authority.
- Cash management and investment of City funds.
- Receipting of all monies paid to the City.
- Manage City bank accounts.
- Dog and cat licensing.

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Chief Financial Officer (Temp)	0.00	.50	.50	.50	0.00	0.00
Director of Finance & Treasurer	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Treasurer	1.00	1.00	1.00	1.00	1.00	1.00
Staff Accountant	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk	1.30	1.23	1.23	1.23	1.23	1.23
Lead Cashier	.75	.56	.56	.56	.56	.56
Cashier/Clerk	.80	.56	.56	.56	.56	.56
Cashier (seasonal)	.25	.25	.25	.25	.25	.25
Total	7.10	7.10	7.10	7.10	6.60	6.60

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013*	2014*	2015
Disbursement Checks	5,428	6,435	6,652	7,164	7,300	7,400
Employees Paid	351	342	424	361	375	375
Property Tax Bills	13,393	13,694	13,724	13,732	13,750	13,800
Water/Sewer Payments	37,588	37,769	36,762	38,257	38,330	38,400
General Receipts Processed	7,759	8,165	8,034	8,307	8,400	8,450
Dog/Cat licenses	689	591	510	528	550	550
Assessment Invoices	0	16	26	20	30	30
Customer Invoices	709	778	751	779	1100	1100
Purchase Requisitions Used	3,645	4,099	3,797	2,667	200	300

* Forecast

BUDGET SUMMARY:

- 1) The department uses lockbox processing, outsourced payroll processing, outsourced property tax bill preparation and mailing and temporary seasonal help to minimize staffing while maintaining efficient customer services.
- 2) Allocated Payroll Costs – These credits represent the portion of the departmental personal services expense charged to TIF Districts, sewer and water operations.
- 3) Capital Outlay:

	Requested	Approved
Computer Equipment	\$4,400	\$4,400

CITY OF FRANKLIN
2015 BUDGET

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
FINANCE									
PERSONAL SERVICES									
SALARIES-FT	01-0151-5111	187,253	239,502	227,518	227,518	264,237	234,230	234,230	
SALARIES-PT	01-0151-5113	137,024	118,990	70,393	70,393	47,707	82,489	82,489	
SALARIES-TEMP	01-0151-5115	3,551	5,556	4,882	4,882	4,810	4,882	4,882	
SALARIES-OT	01-0151-5117	356	275	1,200	1,200	300	1,200	1,200	
COMPTIME TAKEN	01-0151-5118	2,054	1,408	1,500	1,500	0	2,000	2,000	
LONGEVITY	01-0151-5133	548	565	545	545	545	570	570	
HOLIDAY PAY	01-0151-5134	15,588	15,949	16,518	16,518	16,661	17,028	17,028	
VACATION PAY	01-0151-5135	11,115	27,426	28,899	28,899	17,959	18,342	18,342	
FICA	01-0151-5151	26,721	30,311	26,886	26,886	26,945	27,597	27,597	
RETIREMENT	01-0151-5152	18,312	17,413	14,714	14,714	14,799	15,171	15,171	
RETIREE GROUP HEALTH	01-0151-5153	3,302	2,196	2,543	2,543	2,106	2,005	2,005	
GROUP HEALTH & DENTAL	01-0151-5154	82,108	83,750	66,419	66,419	61,834	61,941	61,941	
LIFE INSURANCE	01-0151-5155	1,189	1,447	1,289	1,289	1,302	1,328	1,328	
WORKERS COMPENSATION INS	01-0151-5156	887	892	772	772	775	1,009	1,009	
ALLOCATED PAYROLL COST	01-0151-5199	-56,900	-59,100	-59,100	-59,100	-59,100	-60,540	-60,540	
Sub-total		433,107	486,519	404,978	404,978	400,880	409,252	409,252	1.1%
Percent of Department Total		87.8%	89.2%	86.7%	86.7%	88.6%	82.2%	82.9%	
CONTRACTUAL SERVICES									
PAYROLL PROCESSING FEES	01-0151-5215	17,430	16,842	17,700	17,700	15,600	34,140	34,140	
OTHER PROFESSIONAL SERVICE	01-0151-5219	0	0	0	0	0	0	0	
EQUIPMENT MAINTENANCE	01-0151-5242	906	548	500	500	300	300	300	
SOFTWARE MAINTENANCE	01-0151-5257	14,605	12,473	10,400	10,400	7,800	24,500	24,500	
COLLECTION SERVICES	01-0151-5298	141	0	0	0	0	0	0	
TAX BILL PREPARTION & MAILING	01-0151-5299	12,006	11,545	13,500	13,500	12,400	12,700	12,700	
Sub-total		45,088	41,407	42,100	42,100	36,100	71,640	71,640	70.2%
SUPPLIES									
OFFICE SUPPLIES	01-0151-5312	2,422	4,472	2,800	2,800	3,625	2,501	2,501	
PRINTING	01-0151-5313	1,793	1,194	2,500	2,500	500	600	600	
Sub-total		4,215	5,666	5,300	5,300	4,125	3,101	3,101	-41.5%
SERVICES & CHARGES									
OFFICIAL NOTICES/ADVERTISING	01-0151-5421	0	0	0	0	0	0	0	
SUBSCRIPTIONS	01-0151-5422	0	159	0	0	0	0	0	
MEMBERSHIPS	01-0151-5424	325	325	400	400	325	600	600	
CONFERENCES & SEMINARS	01-0151-5425	3,055	4,522	3,000	3,000	2,405	3,000	3,000	
ALLOCATED INSURANCE COST	01-0151-5428	1,450	1,500	1,500	1,500	1,500	1,300	1,300	
MILEAGE	01-0151-5432	0	16	0	0	55	0	0	
BANK FEES	01-0151-5491	2,725	3,169	4,483	4,483	4,475	4,600	4,600	
Sub-total		7,555	9,691	9,383	9,383	8,760	9,500	9,500	1.2%
SUB TOTAL NON PERSONAL SERVICES									
		56,858	56,764	56,783	56,783	48,985	84,241	84,241	48.4%
TOTAL GENERAL FUND									
		489,965	543,283	461,761	461,761	449,865	493,493	493,493	6.9%
CAPITAL OUTLAY FUND									
FURNITURE & FIXTURES	41-0151-5812			750	750	0	1,800	1,800	
OFFICE EQUIPMENT	41-0151-5813			0	0	2,600	0	0	
COMPUTER EQUIPMENT	41-0151-5841	3,345	2,188	0	0	0	2,600	2,600	
SOFTWARE	41-0151-5843			4,400	4,400	0	0	0	
TOTAL CAPITAL OUTLAY FUND		3,345	2,188	5,150	5,150	2,600	4,400	4,400	-14.6%
GRAND TOTAL FINANCE									
		493,310	545,471	466,911	466,911	452,465	497,893	497,893	6.6%
Less Program Revenue:									
INTEREST ON INVESTMENTS	Treasurer	-123,658	-111,224	-90,000	-90,000	-75,000	-105,000	-105,000	
INVESTMENT GAINS/LOSSES	Treasurer	-4,156	212,231	23,000	23,000	-50,000	0	0	
INTEREST-TAX ROLL	Treasurer	-82,157	-87,424	-70,000	-70,000	-97,200	-100,000	-100,000	
Total Program Revenue		-209,971	13,582	-137,000	-137,000	-222,200	-205,000	-205,000	
Net Finance Related Costs		283,339	559,053	329,911	329,911	230,265	292,893	292,893	
AUDIT									
CONTRACTUAL SERVICES									
SPECIAL AUDIT	01-0152-5210	0	0	0	0	0	0	0	
ANNUAL AUDIT	01-0152-5213	26,955	27,665	29,790	29,790	28,585	30,700	30,700	
ACTUARIAL REVIEW	01-0152-5219	0	5,600	0	0	0	5,800	5,800	
GRAND TOTAL AUDIT		26,955	33,265	29,790	29,790	28,585	36,500	36,500	22.5%

CITY ASSESSOR
154

DEPARTMENT: Assessor

PROGRAM MANAGER: Director of Administration and City Assessor

PROGRAM DESCRIPTION:

The Assessor's Office is responsible for setting the value of all property within the City for the purposes of determining the taxable value of real and personal property, upon which is levied the municipal, county, and school property tax. The City Assessor is an outside contractor with City staff support from a full-time Assessor Clerk.

SERVICES:

- Input and update information in property database.
- Inspect and review all properties that were issued permits for the current year, as well as any partial assessments occurring in the prior year, and determine the appropriate property value assessment.
- Provide assessment information to interested parties.
- Keeps an annual, updated list of businesses for personal property reporting.
- Prepare the Assessor's Final Report and TIF Valuation Report for submission to the Department of Revenue.
- Attend Board of Review as required by State Statutes.
- Perform a City-wide property revaluation which typically occurs on a three-year cycle. (An "Interim Market Update" was performed in 2013 as an allowable statutory alternative with anticipation of returning to the full revaluation process for 2016.)

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Assessor – Contracted ++	++	++	++	++	++	++
Assessor Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00	1.00	1.00

ACTIVITY MEASURES:

Activity	2010 Φ	2011	2012	2013 Φ	2014*	2015*
Properties Inspected	557	645	661	662	529	550
Assessment Notices Mailed	12,557	573	576	12,410	373	400
Open Book Hearings	705	111	160	162	26	30
Board of Review Hearings	67	13	25	18	0-5	6
Residential Parcels	11,833	11,826	11,818	11,822	11,814	11,850
Commercial Parcels	541	542	546	551	547	547
Total Parcels	12,857	12,852	12,859	12,820	12,865	13,000
Assessed Value Increase	-117 m	5 m	1,058,500	-287m	22m	20m

* Forecast

Φ Revaluation Year

BUDGET SUMMARY:

- 1) The City contracts for Assessor Services. This cost is less than the cost of a full-time hired City Assessor position.
- 2) The State of Wisconsin provides manufacturing assessment services for the City and, by law, charges for those services. As such, the rate of increase in that expense line item cannot be controlled by the City.
- 3) The City typically funds one-third of the cost of a revaluation each year so that a full revaluation can be done every third year without the budget suffering a significant, \$100,000 peak in expenditures. The City has typically undertaken an Exterior Revaluation where each property is visited curb-side and evaluated. For 2013, however, an "Interim Market Update" was performed as an allowable statutory alternative. For 2016 we anticipate returning to the full revaluation process with more extensive field verification. The total appropriation represents \$40,000 for annual maintenance services in accordance with the approved 2013-15 contract with Tyler/CLT, \$34,000 as a one-third share of a 2016 revaluation cost, and \$2,000 for back-up clerical support as allowed for by the contract.
- 4) Capital Outlay funding is provided for the replacement of a staff computer (\$1,400). The department has five computers. Replacement is scheduled as one per year in order to standardize the budget impact and avoid peaks.

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
ASSESSOR	New Acct #								
PERSONAL SERVICES									
SALARIES-FT	01-0154-5111	37,359	39,088	38,736	38,736	39,174	39,961	39,961	
SALARIES-TEMP	01-0154-5115	132	286	0	0	0	0	0	
SALARIES-OT	01-0154-5117	31	22	300	300	100	300	300	
COMPTIME TAKEN	01-0154-5118	0	0	50	50				
LONGEVITY	01-0154-5133	300	300	300	300	300	300	300	
HOLIDAY PAY	01-0154-5134	2,531	2,416	2,457	2,457	2,482	2,532	2,532	
VACATION PAY	01-0154-5135	3,934	3,832	4,388	4,388	4,432	4,521	4,521	
FICA	01-0154-5151	3,252	3,520	3,537	3,537	3,556	3,642	3,642	
RETIREMENT	01-0154-5152	4,373	2,360	2,312	2,312	2,324	2,381	2,381	
GROUP HEALTH & DENTAL	01-0154-5154	20,273	396	408	408	432	444	444	
LIFE INSURANCE	01-0154-5155	172	196	201	201	205	210	210	
WORKERS COMPENSATION INS	01-0154-5156	110	103	101	101	102	133	133	
Sub-total		72,468	52,519	52,790	52,790	53,107	54,424	54,424	3.1%
Percent of Department Total		36.2%	24.6%	23.4%	23.4%	23.4%	23.7%	23.9%	
CONTRACTUAL SERVICES									
PROF SERVICE - ANNUAL & REVAL	01-0154-5210	46,000	53,000	75,000	75,000	75,000	76,000	76,000	
PROF SERVICE - CONTRACT ASSESS	01-0154-5219	80,000	78,000	79,000	79,000	80,000	80,000	80,000	
EQUIPMENT MAINTENANCE	01-0154-5242	7	19						
SOFTWARE MAINTENANCE	01-0154-5257	0	0	3,750	3,750	3,750	3,750	3,750	
STATE MFG ASSESSMENT	01-0154-5299	0	20,434	12,000	12,000	12,000	12,000	12,000	
Sub-total		126,007	151,453	169,750	169,750	170,750	171,750	171,750	1.2%
SUPPLIES									
POSTAGE	01-0154-5311	0	5,125	0	0	0	0	0	
OFFICE SUPPLIES	01-0154-5312	698	1,316	1,000	1,000	1,000	1,000	1,000	
PRINTING	01-0154-5313	0	2,380	0	0	0	0	0	
Sub-total		698	8,801	1,000	1,000	1,000	1,000	1,000	0.0%
SERVICES AND CHARGES									
PUBLICATIONS	01-0154-5421	83	83	300	300	300	300	300	
SUBSCRIPTIONS	01-0154-5422	0	0	150	150	150	150	150	
CONFERENCES AND SCHOOLS	01-0154-5425	0	0	250	250	250	250	250	
Sub-total		83	83	700	700	700	700	700	0.0%
SUB TOTAL NON PERSONAL SERVICES									
		126,788	160,337	171,450	171,450	172,450	173,450	173,450	1.2%
TOTAL GENERAL FUND									
		199,256	212,856	224,240	224,240	225,557	227,874	227,874	1.6%
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41-0154-5813			200	200	200		0	
COMPUTER EQUIPMENT	41-0154-5841	1,200	680	870	870	800	1,400	1,400	
SOFTWARE	41-0154-5843			120	120	120		0	
TOTAL CAPITAL OUTLAY FUND		1,200	680	1,190	1,190	1,120	1,400	1,400	
GRAND TOTAL ASSESSOR									
		200,456	213,536	225,430	225,430	226,677	229,274	229,274	1.7%

LEGAL SERVICES
161

DEPARTMENT: Legal Services

PROGRAM MANAGER: City Attorney

PROGRAM DESCRIPTION:

The law firm of Wesolowski, Reidenbach & Sajdak, S.C. is responsible for conducting most of the legal business in which the City is involved, such as researching and preparing legal opinions, researching and drafting ordinances, drafting resolutions, providing general legal counsel services, providing representation for the purchase and sale of property, providing general litigation services and for the prosecution of ordinance and traffic code violations. Jesse A. Wesolowski serves as the City Attorney and Brian C. Sajdak serves as Assistant City Attorney.

SERVICES:

- Attend all Common Council meetings.
- Attend all Plan Commission meetings.
- Attend all Community Development Authority meetings.
- Attend all Forward Franklin Economic Development Commission meetings.
- Attend all 27th Street Committee meetings.
- Review ordinances and resolutions.
- Consult with staff and elected officials on legal matters.
- Render legal opinions as requested.
- Hold instructional meetings.
- Coordinate legal defense of claims against the City.
- Represent the City, its boards and officers in civil claims and litigation.
- Prosecute ordinance violations.
- Prepare and review development agreements.
- Prepare and/or review City contracts.
- Provide Boards and Commissions support services drafting agendas, public hearing notices, resolutions, ordinances and motions for the Plan Commission, the Community Development Authority, the Forward Franklin Economic Development Committee, the Environmental Commission and the Parks Commission, and staff liaison services to the Community Development Authority, the Forward Franklin Economic Development Committee and the 27th Street Committee.

STAFFING - Contractual

ACTIVITY MEASURES:

Activity	2009	2010	2011	2012	2013*	2014
Hours of Service	4,264	4,652	4,657	4,862	4,900	4,900
Matters Litigated	1	1	4	4**	4	4
Municipal Court Cases	8,950	10,159	12,304	12,300 **	12,300	12,300

* Forecast

**pending research

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
LEGAL COUNSEL									
CONTRACTUAL SERVICES									
LEGAL SERVICES - GENERAL	01-0161-5212	169,777	172,461	175,100	175,100	175,100	177,725	177,725	
LEGAL SERVICES - DAY COURT	01-0161-5213	59,731	59,646	61,600	61,600	61,600	62,525	62,525	
BOARDS AND COMMISSIONS SUPPOR	01-0161-5214	55,000	55,000	56,700	56,700	56,700	57,550	57,550	
FILING FEES	01-0161-5223			0	0	5,100	5,100	5,100	
SPECIAL ATTORNEY	01-0161-5251	0		5,100	5,100	0	0	0	
ATTORNEY FEES - ADD'L SERVICES	01-0161-5253	0		30,500	30,500	30,500	30,950	30,950	
Sub-total		284,508	287,107	329,000	329,000	329,000	333,850	333,850	1.5%
SERVICES AND CHARGES									
CONFERENCES AND SCHOOLS	01-0161-5425	0	500	500	500	500	500	500	
COURT COSTS	01-0161-5427	1,149	40	450	450	450	450	450	
Sub-total		1,149	540	950	950	950	950	950	0.0%
GRAND TOTAL LEGAL COUNSEL		285,657	287,647	329,950	329,950	329,950	334,800	334,800	1.5%

MUNICIPAL BUILDINGS

181

DEPARTMENT: Municipal Buildings

PROGRAM MANAGER: Director of Administration (assisted by Building Operation Supervisor)

PROGRAM DESCRIPTION:

The Municipal Buildings Department provides for the operation and maintenance of the City's buildings which include: the City Hall Complex, Fire Stations 1, 2, and 3; Law Enforcement Building, Library, Legend Park Buildings, the Public Works Garage and accessory buildings. Custodial service employees are provided to City Hall, Law Enforcement Building, and Library.

SERVICES:

- Provide custodial services at City Hall, Law Enforcement Building, and Library.
- Operate and maintain City grounds and buildings.
- Coordinate repairs and major maintenance projects in City facilities, including ADA compliance activities.
- Procure maintenance materials and supplies for all municipal buildings. The cost of maintenance materials, supplies, and utilities are included in the budgets of the Law Enforcement Building, Library, Fire Stations, Public Works Garage, and the Sewer and Water Building.

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Operations Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Custodian	2.42	2.33	2.26	2.26	1.78	3.03
Seasonal Maintenance	.48	.48	.48	.48	0	0
Total	3.90	3.81	3.74	3.74	2.78	4.03

ACTIVITY MEASURES:

Square Footage:	2010	2011	2012	2013	2014	2015
City Hall	47,206	47,206	47,206	47,206	47,206	47,206
Fire Stations	37,750	37,750	37,750	37,750	37,750	37,750
Public Works Building	45,450	45,450	45,450	45,450	45,450	45,450
Sewer & Water Building	6,620	6,620	6,620	6,620	6,620	6,620
Law Enforcement Building	68,300	68,300	68,300	68,300	68,300	68,300
Library Building	40,000	40,000	40,000	40,000	40,000	40,000
Total Square Footage	245,326	245,326	245,326	245,326	245,326	245,326

*Forecast

BUDGET SUMMARY:

- 1) In recent years departmental staff were supplemented by some part-time contracted custodial staff. This occurred prior to the adoption of Act 10. The qualifications of the individuals available have generally been more toward the custodial end than the general maintenance end, which has caused a slight general lessening of the overall service level of the department. As such, staff recommended eliminating the contracted service and returning to part-time personnel for 2015. The 2015 budget proposes eliminating the contracted services and adding two (2) 25-hour per week employees, one each serving City Hall and the Library. It is estimated that the overall hourly rate can be reduced to cover some of the cost increase. In 2014, the remaining summer help worker was moved to the Department of Public Work's budget and continues in this way for 2015.
- 2) Given current staffing levels, service levels to departments remain at a basic cleaning level. Deep cleaning is accomplished only sporadically, but will be enhanced by the actions described above.
- 3) Allocated Payroll Cost – This credit represents the portion of the departmental expense charged to the Police and Library operations.
- 4) The Fire Station No. 1 roof project remains scheduled for completion in 2014 with the City Hall roof and decorative framing replacement moved back to 2015.
- 5) Capital Outlay purchases include Conference Table & Chairs (\$3,000); and a Security System for City Hall (\$10,000).

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
MUNICIPAL BUILDING									
PERSONAL SERVICES									
SALARIES-FT	01-0181-5111	67,734	90,525	89,838	89,838	90,338	92,155	92,155	
SALARIES-PT	01-0181-5113	50,258	31,731	31,595	31,595	31,594	77,265	77,265	
SALARIES-TEMP	01-0181-5115	10,781	10,060	0	0	0	0	0	
SALARIES-OT	01-0181-5117	4,406	5,588	3,000	3,000	6,000	4,500	4,500	
COMPTIME TAKEN	01-0181-5118	0		500	500		0	0	
LONGEVITY	01-0181-5133	210	209	269	269	239	269	269	
HOLIDAY PAY	01-0181-5134	6,760	7,021	7,440	7,440	7,440	7,626	7,626	
VACATION PAY	01-0181-5135	14,846	6,427	8,803	8,803	8,803	9,006	9,006	
FICA	01-0181-5151	11,417	11,204	10,821	10,821	11,048	14,598	14,598	
RETIREMENT	01-0181-5152	14,231	9,826	8,652	8,652	8,169	9,503	9,503	
RETIREE GROUP HEALTH	01-0181-5153	3,360	1,879	2,804	2,804	2,151	2,126	2,126	
GROUP HEALTH & DENTAL	01-0181-5154	35,546	37,522	38,647	38,647	35,957	36,010	36,010	
LIFE INSURANCE	01-0181-5155	347	442	450	450	450	463	463	
WORKERS COMPENSATION INS	01-0181-5156	5,013	5,042	4,761	4,761	4,828	8,576	8,576	
ALLOCATED PAYROLL COST	01-0181-5199	-173,300	-173,000	-173,300	-173,300	-173,300	-169,320	-169,320	
Sub-total		51,631	44,476	34,280	34,280	33,717	92,777	92,777	170.6%
Percent of Department Total		24.0%	21.3%	17.1%	17.1%	16.9%	42.5%	42.5%	
CONTRACTUAL SERVICES									
SUNDRY CONTRACTORS	01-0181-5299	30,251	38,833	20,847	20,847	20,847		0	
Sub-total		30,251	38,833	20,847	20,847	20,847	0	0	
SUPPLIES									
OFFICE SUPPLIES	01-0181-5312	127	86	100	100	100	100	100	
UNIFORMS	01-0181-5326	369	250	500	500	375	750	750	
FUEL/LUBRICANTS	01-0181-5331	12	37	100	100	100	100	100	
CONSUMABLE TOOLS	01-0181-5342	249	258	250	250	250	250	250	
Sub-total		756	630	950	950	825	1,200	1,200	26.3%
SERVICES AND CHARGES									
CONFERENCES AND SCHOOLS	01-0181-5425	0	0	300	300	200	250	250	
FACILITY CHARGES									
WATER	01-0181-5551	1,584	1,381	1,550	1,550	1,550	1,550	1,550	
ELECTRICITY	01-0181-5552	58,869	59,331	58,000	58,000	58,000	58,850	58,850	
SEWER	01-0181-5553	676	495	800	800	750	750	750	
NATURAL GAS	01-0181-5554	11,952	12,218	14,500	14,500	15,500	14,500	14,500	
LANDSCAPE MATERIALS	01-0181-5555	2,045	2,430	2,000	2,000	1,000	1,000	1,000	
JANITORIAL SUPPLIES	01-0181-5556	6,451	4,867	6,000	6,000	6,000	6,000	6,000	
BUILDING MAINTENANCE-SYSTEMS	01-0181-5557	22,816	18,952	19,992	19,992	19,992	19,000	19,000	
BUILDING MAINTENANCE-OTHER	01-0181-5559	9,979	9,488	9,894	9,894	9,894	9,500	9,500	
Sub-total		114,372	109,162	112,736	112,736	112,686	111,150	111,150	-1.4%
SUB TOTAL NON PERSONAL SERVICES		145,379	148,625	134,833	134,833	134,558	112,600	112,600	-16.5%
TOTAL GENERAL FUND		197,010	193,101	169,113	169,113	168,275	205,377	205,377	21.4%
CAPITAL OUTLAY FUND									
FURNITURE & FIXTURES	41-0181-5812			0	0	0	3,000	3,000	
NON-MOTORIZED EQUIPMENT	41-0181-5814			0	0	0	0	0	
SHOP EQUIPMENT	41-0181-5816		7,489	950	950	950		0	
BUILDING IMPROVEMENTS	41-0181-5822	18,058	8,059	30,000	30,000	30,000	10,000	10,000	
COMPUTER EQUIPMENT	41-0181-5841			760	760	760		0	
TOTAL CAPITAL OUTLAY FUND		18,058	15,548	31,730	31,730	31,730	13,000	13,000	-59.0%
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42-0181-5811	0	0	0	0	0	0	0	
GRAND TOTAL MUNICIPAL BUILDING		215,068	208,649	200,843	200,843	200,005	218,377	216,377	8.7%

INSURANCE
194

DEPARTMENT: Insurance

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

The City accounts for all insurance program activities in a separate general fund department. Insurance coverage maintained by the City includes general and umbrella liability, property, auto, professional liability, and worker compensation policies. Third party insurance companies provide all insurance coverage for the City. Workers Compensation costs are based on covered payroll amounts multiplied by standard rates established by the State. The City's worker compensation insurance carrier also offers a dividend program, which makes the City eligible to earn dividends if claim costs fall below specified thresholds. Good claims experience may increase the amount of the dividend available to the City. The full-expected premium cost is budgeted as expenditure; estimated dividends are budgeted as revenues on a conservative basis, as the amounts are subject to change based on claims experience. Insurance amounts are allocated to various City departments, the Library, Water Utility, and Sewer Fund through an ongoing administrative allocation.

BUDGET SUMMARY:

- 1) The largest expense within the funding for this area is workers compensation costs. The State sets rates and calculates the City's modification factor based upon claims history. Workers Compensation expenses are charged out to the operating department budgets. Increases in total payroll and changes in State-set rates will be offset and supported by a reduction in the State-determined modification factor that is applied to the City of Franklin and will result in an estimated significant increase in appropriations for 2015.
- 2) The insurance budget not allocated to specific departments represents mainly public officials' liability insurance.
- 3) In 2014 the insurance market place experienced some increases that were reflected through increased appropriations. The largest increase was in the building and personal property insurance that the City has historically obtained through the Local Government Property Insurance Fund (LGPIF). New management at LGPIF led to some changes that pushed rates up resulting in an increase in appropriations of \$17,050 in 2014. For 2015, however, only a small increase is expected.

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
	New Acct #								
INSURANCE									
BUILDING INSURANCE	01-0194-5511	27,860	37,628	46,050	46,050	46,050	46,650	46,650	
AUTO/EQUIPMENT INSURANCE	01-0194-5512	70,257	73,672	75,661	75,661	75,125	77,700	77,700	
GENERAL LIABILITY	01-0194-5513	105,071	109,024	108,000	108,000	110,636	112,300	112,300	
PROFESSIONAL LIABILITY	01-0194-5514	40,940	43,408	43,410	43,410	44,064	44,725	44,725	
BOILER INSURANCE	01-0194-5515	6,017	5,331	6,000	6,000	5,859	6,000	6,000	
UMBRELLA INSURANCE	01-0194-5516	13,800	15,484	16,200	16,200	15,485	16,200	16,200	
PUBLIC OFFICIALS E & O LIABILITY	01-0194-5518	52,968	54,552	54,600	54,600	55,369	56,200	56,200	
MONEY & SECURITIES	01-0194-5521	1,699	1,699	1,850	1,850	1,850	0	0	
ALLOCATED INSURANCE COST	01-0194-5560	-236,268	-242,998	-251,124	-251,124	-252,000	-254,000	-254,000	
WORKERS COMPENSATION	01-0194-5517	359,315	380,207	411,634	411,634	412,000	530,000	530,000	
ALLOCATED WC INSURANCE COST	01-0194-5561	-359,315	-380,207	-411,634	-411,634	-412,000	-530,000	-530,000	
Sub-total		82,344	96,800	100,647	100,647	102,438	105,775	105,775	5.1%
GRAND TOTAL INSURANCE		82,344	96,800	100,647	100,647	102,438	105,775	105,775	5.1%
Less Program Revenue:									
INSURANCE DIVIDEND		0	-58,192	-15,000	-15,000	-66,395	-15,000	-15,000	
Net Insurance Related Costs		82,344	38,608	85,647	85,647	36,043	90,775	90,775	

**UNCLASSIFIED, CONTINGENCY & ANTICIPATED UNDERSPENDING
198, 199**

DEPARTMENT: Unclassified, Contingency & Anticipated Under spending

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION: These programs provide for miscellaneous accounts that are not contained in department operating budgets.

Department 198 Unclassified: Items accounted for in this department include refunded taxes, special assessments on City owned property (if any) and claims or judgment costs.

Department 199 Contingency: This area carries the annual contingency appropriation. This appropriation is made to address unforeseen expenditures in the General Fund or to allow Common Council to retain control of program expenditures that are uncertain at time of budget adoption. Funds are not expended directly from the contingency account, but are transferred to General Fund operating budgets by specific Common Council action.

Contingency is composed of an unrestricted contingency which can be spent by a simple majority of the Common Council and a Restricted Contingency which would require four affirmative votes of Council members to expend.

Department 199 Anticipated Under spending: Historically the City budgets have been under spent for a variety of reasons. The primary reason is manpower positions that are vacant for a portion of the year due to natural turnover of staffing. While it is difficult to predict where in City Departments the vacancies will occur from year to year it is predictable that within the entire City operations, vacancies will occur. It is reasonable to budget for a vacancy factor. By doing so the residents are not taxed for an expenditure that will not be made. This has been a longstanding practice in the City of Franklin.

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
UNCLASSIFIED EXPENSES									
CONTRIBUTIONS AND AWARDS									
REFUNDED PROPERTY TAXES	01-0198-5543	978	0	2,500	2,500	2,500	2,500	2,500	
CLAIMS	01-0198-5731	0		0	0	0	0	0	
GRAND TOTAL UNCLASSIFIED		978	0	2,500	2,500	2,500	2,500	2,500	0.0%
CONTINGENCY									
RESTRICTED									
OTHER	01-0199-5110	0	0	950,000	801,100	0	950,000	950,000	
Sub-total		0	0	950,000	801,100	0	950,000	950,000	
UNRESTRICTED									
UNRESTRICTED		0						0	
SUNDRY CONTRACTS-UNRESTRICTED	01-0199-5499	0	400	125,000	125,000	0	115,000	115,000	
Sub-total		0	400	125,000	125,000	0	115,000	115,000	
GRAND TOTAL CONTINGENCY		0	400	1,075,000	926,100	0	1,065,000	1,065,000	-0.9%
ANTICIPATED UNDEREXPENDITURES	01-0199-5497	0	0	-360,300	-360,300	0	-360,300	-360,300	

**POLICE
211, 212**

DEPARTMENT: Police

PROGRAM MANAGER: Chief of Police

PROGRAM DESCRIPTION:

The Franklin Police Department provides law enforcement services to the community 24 hours per day, 7 days per week through the efforts of the department staff. The Chief of Police, as department manager, is responsible for the leadership, supervision, direction, staff development, training, evaluation, and discipline of department personnel. The Chief is empowered by State Statute and local ordinance to exercise authority in matters of police operations, and establishes rules/regulations and policies/procedures for the department.

The Inspector, as second in command of the department, serves as Operations Commander, which includes oversight of patrol services, special unit services, investigation services, and administration/communication services. The Inspector of Police acts on behalf of the Chief of Police in the Chief's absence. The Inspector assists in the management of the department, and is the immediate supervisor to the Captains.

The sworn staff is divided into 3 shifts, each led by a Police Captain who is responsible for the leadership, supervision, training, evaluation, and discipline of the supervisors and officers assigned to the shift. In addition, each Captain is responsible for an area of specialty within the department. Areas of specialty include the Special Unit Services Division, Investigative Services Division, and the Administrative/Communication Services Division.

Eight Police Sergeants report directly to the respective Captains. The Sergeants are responsible for first-line supervision of 42 Police Officers and 5 Detectives. There are 2 Police Sergeants assigned to Day Shift and Late Shift, 3 Police Sergeants assigned to Early Shift and 1 Sergeant assigned to the supervision of the Detective Bureau. In addition, each Sergeant has other responsibilities within the department. These include first line supervision of the Field Training Officers, Emergency Response Unit (E.R.U.), Street Crimes Unit, Evidence/Property Room, Traffic Enforcement Unit (T.E.U.), Evidence Technicians, department detention/lockup facility, etc.

Police Patrol Officers provide 24 hour per day police services, which include protecting of life and property, preserving peace and good order of the community, and furnishing any other appropriate service that enhances the safe and orderly operation of the City. As the Patrol Officers are the main source of routine squad, motorcycle, bicycle, and foot patrol, they respond to calls for service, conduct initial criminal investigations, investigate traffic accidents, etc. In addition to their regularly assigned duties, they provide police canine (K-9) services, are members of the E.R.U., and provide staffing for special events such as St. Martins Fair and July 4th celebrations. Patrol Officers also coordinate Crime Prevention programs, work in the Evidence/Property Room, work as Adopt-A-School Officers, and teach Drug Abuse Resistance Education (D.A.R.E.).

A Police Captain oversees management of the Special Unit Services Division. These services include the K-9 Unit, E.R.U., department negotiators, Street Crimes Unit, Field Training Program, T.E.U., traffic accident investigators, Intoximeter and Preliminary Breath Testers maintenance, department detention/lockup facilities, and warrant services.

A Police Captain oversees management of the Investigative Services Division. A Sergeant handles the daily supervision of 5 Detectives in the Detective Bureau. In addition to handling all criminal and juvenile investigations that are forwarded from Patrol, the Detectives conduct employment background investigations for potential new City employees. This Captain oversees maintenance of the Department web site including updating the sex offender registry. This Captain also oversees the operation of the Evidence/Property Room, Bureau of Identification, and Community Services including the Crime Prevention Unit, Police Officer Support Team (P.O.S.T.), and Department Chaplain.

A Police Captain oversees management of the Administrative/ Communication Services Division. This Captain deals with the operation and maintenance of department communications equipment, including radio systems, telephone equipment, 911 equipment, video cameras, and computer hardware. In addition, this Captain oversees daily administrative functions within the Police Department including equipment purchases and reporting crime statistics. This Captain oversees the operation of the Communications Bureau, Community Policing at the Wal-Mart Substation, the Bicycle Patrol Unit, Auxiliary Services, the department gun range, vehicle purchases and maintenance. This Captain also coordinates the department's participation in the Suburban Mutual Assistance Response Team (S.M.A.R.T.). This Captain also serves as the department Public Information Officer.

The administrative staff consisting of the Chief's Administrative Assistant who handles all related duties for the Chief, Inspector, Captains. Duties include: preparing, distributing, and filing confidential documents and correspondence; maintaining personnel, payroll and other critical departmental files; transcription of official police reports, as well as handling confidential telephone calls. She also prepares documents for the District Attorney's Office, Clerk of Courts, Police and Fire Commission, and social service agencies.

A civilian Communications Supervisor supervises the Communication Bureau and is responsible for the leadership, supervision, training, evaluation, and discipline of 14 civilian Dispatcher/Clerks. The Dispatcher/Clerks are also divided into 3 shifts and provide 24-hour emergency service communications for the City. The Dispatcher/Clerks answer emergency and non-emergency telephone calls, operate the computer aided dispatch system (CAD), and dispatch appropriate police and fire units to calls for service. The Dispatcher/Clerks are trained in state and national teletype system usage that permits access to Department of Motor Vehicle records, Crime Information Bureau, and National Crime Information Center records, warrants/commitments, and criminal history information. In addition, they transcribe and file all police reports, provide front window service to citizens seeking information and fill Open Records requests.

The 3/4 time Utility Person assists with squad and equipment maintenance, squad and equipment replacement and squad transports to appropriate service departments.

SERVICES:

- Recommendations to Mayor, Common Council, Boards, Commissions, and citizens concerning public safety issues.
- Provide 24 hour per day, 7 days per week police communications.
- Secretarial support to officers, supervisory staff, municipal court, and commissions.
- Police patrol of City by squads, motorcycle, bicycles, foot, and alternative methods.
- Special City event management (St. Martin's Fair, 4th of July, etc).
- Criminal investigations (adult and juvenile).
- Apprehension and prosecution of violators/offenders of local, county, state, and federal laws.

- K-9 Unit.
- Emergency Response Unit.
- Street Crimes Unit.
- Traffic Enforcement Unit/Accident Investigation.
- Neighborhood Substation (Wal-Mart).
- Crime Prevention (Neighborhood / Business Watch) Programs.
- Adopt-A-School Officer Program.
- Drug Abuse Resistance Education.
- Child Safety Programs (including bicycle safety, child fingerprinting, protective behaviors - child abuse prevention education).
- Maintain Sex Offender Registry for offenders who live, work and go to school in Franklin.

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00
Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Captain	3.00	3.00	3.00	3.00	3.00	3.00
Sergeant	7.00	7.00	7.00	8.00	8.00	8.00
Corporal	1.00	1.00	1.00	.00	.00	00
Juvenile Officer	2.00	2.00	2.00	.00	.00	.00
School Liaison Off.	.00	.00	.00	.00	.00	1.00
Detective	4.00	4.00	4.00	5.00	5.00	5.00
Patrol Officer *	*40.00	*40.00	*40.00	*41.00	41.00	41.00
Total Sworn Officers	59.00	59.00	59.00	59.00	59.00	60.00
Comm. Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Dispatcher	15.00	15.00	15.00	14.00	14.00	14.00
Secretary	1.50	1.00	1.00	1.00	1.00	1.00
Utility Person	.75	.75	.75	.75	.75	.75
Total	77.25	76.75	76.75	75.75	75.75	76.75

* One authorized Patrol Officer position had remained unfunded from 2007-2013.

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Part I Crimes	629	689	852	873	894	915
Part II Crimes	1,275	1,145	1,014	1,019	1,024	1,029
Adult Arrests	1,267	1,186	1,498	875	1,186	1,245
Juvenile Arrests	339	368	301	137	269	282
Narcotics Arrests	164	146	122	105	124	130
Driving While Intoxicated	188	138	117	113	123	129
Traffic & Parking Citations**	7,872	9,987	9,449**	6,524	8,653	9,086
Parking Citations	1,253	1,106	0**	907	1089	1,143
Traffic Accidents	559	566	565	658	690	723
Calls for Service	37,273	38,714	39,329	38,692	40,627	42,658

*Forecast

**Parking citation count combined with traffic citation count during 2012

BUDGET SUMMARY:

1. Patrol Officer Position – School Resource Officer SRO)

The department is requesting one Patrol Officer position which will serve as the School Resource Officer (SRO) in the Franklin Public Schools, this would be the first increase in our Patrol Officer manpower level since 2001. The Franklin Public School District has agreed to pay 70% for the salary and benefits for this position and the City would be responsible for the remaining 30%.

2. As reported in the Municipal Facts 2014 publication from the Wisconsin Taxpayers Alliance, the City of Franklin spends \$222 per capita on police services. The state average for cities similar in size is \$250 per capita and Milwaukee County communities' average, excluding the City of Milwaukee, is \$336 per capita.

In Franklin there are presently 59 officers or 1.6 officers per 1000 residents. Law enforcement agencies in the state average 1.95 officers per 1000 residents and agencies in Milwaukee County average 2.01 officers per 1000 residents.

3. Capital Outlay

	Recommended	Adopted
Auto Equipment		
Replacement Squads	\$ 233,100	\$ 233,100
Replacement Light Bars	\$ 8,644	\$ 8,644
Computer Equipment:		
Replacement Squad Laptops	\$ 22,800	\$ 22,800
Replacement Workstation Computers	\$ 6,650	\$ 6,650
Replacement Laptop Computers	\$ 3,000	\$ 3,000
Replacement Microsoft Map Point Licenses	\$ 5,890	\$ 5,890
Replacement Microsoft Office Licenses	\$ 24,420	\$ 24,420
New Toughbook Tablet	\$ 3,000	\$ 3,000
Replacement Core Switch Upgrades	\$ 1,600	\$ 1,600
New Direct Attached Disk Storage	\$ 6,000	\$ 6,000
Replacement Sundry Computer Parts	\$ 4,500	\$ 4,500
Other Capital Equipment:		
Replacement Ballistic Vests	\$ 7,150	\$ 7,150
Replacement Tactical Vests	\$ 10,500	\$ 10,500
Replacement TASER Cartridges	\$ 800	\$ 800
Replacement TASER X2 TPPM Magazines	\$ 1,354	\$ 1,354
Replacement TASER X2 Smart Training Cart.	\$ 1,755	\$ 1,755
Replacement Simunitions	\$ 830	\$ 830
Replacement LScan Guardian 10-Print Scan	\$ 12,000	\$ 12,000
New Morpho Ident Fingerprint System	\$ 3,400	\$ 3,400
Replacement Trijicon Reflex Sights	\$ 6,850	\$ 6,850
Replacement Rifle Cases	\$ 1,444	\$ 1,444
Replacement Sniper Rifle Scope	\$ 1,654	\$ 1,654
Replacement Communications Chairs	\$ 1,500	\$ 1,500
Replacement Wrap Restraint System	\$ 1,940	\$ 1,940
 Total Capital Outlay	 \$ 370,779	 \$ 370,779

CITY OF FRANKLIN 2015 BUDGET		2012	2013	2014	2014	2014	2015	2015	Change Pr
		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
POLICE DEPARTMENT									
PERSONAL SERVICES									
SALARIES-FT	01-0211-5111	3,391,477	3,345,992	3,653,091	3,653,091	3,771,190	3,777,184	3,777,184	
SALARIES-PT	01-0211-5113	20,238	21,231	21,403	21,403	21,973	21,832	21,832	
SALARIES-OT	01-0211-5117	253,715	177,412	195,000	195,000	160,000	190,000	190,000	
COMPTIME TAKEN	01-0211-5118	130,752	144,113	150,000	150,000	0	150,000	150,000	
LONGEVITY	01-0211-5133	14,138	14,189	15,125	15,125	14,326	15,155	15,155	
HOLIDAY	01-0211-5134	255,577	226,150	265,676	265,676	258,618	274,973	274,973	
VACATION PAY	01-0211-5135	297,767	299,944	326,996	326,996	322,827	349,597	349,597	
FICA	01-0211-5151	323,188	315,460	356,096	356,096	349,822	369,896	369,896	
RETIREMENT	01-0211-5152	921,727	878,407	506,958	506,958	497,960	530,072	530,072	
RETIREE GROUP HEALTH	01-0211-5153	422,759	256,211	388,656	388,656	266,987	277,977	277,977	
GROUP HEALTH & DENTAL	01-0211-5154	1,088,418	979,144	988,503	988,503	903,622	928,913	928,913	
LIFE INSURANCE	01-0211-5155	9,674	10,844	11,616	11,616	11,280	12,051	12,051	
WORKERS COMPENSATION INS	01-0211-5156	136,356	141,402	150,490	150,490	138,976	200,039	200,039	
COLLEGE INCENTIVE	01-0211-5161	27,984	24,864	27,072	27,072	23,952	26,496	26,496	
VACANCY FACTOR	01-0211-5198			0	0	0	0	0	
Sub-total		7,293,770	6,835,362	7,056,682	7,056,682	6,741,533	7,124,185	7,124,185	1.0%
Percent of Department Total		86.5%	85.4%	84.5%	84.4%	83.9%	84.7%	73.8%	
CONTRACTUAL SERVICES									
DATA PROCESSING SERVICES	01-0211-5214	86,540	96,329	123,085	123,085	123,085	111,000	111,000	
AUTO MAINTENANCE	01-0211-5241	18,120	18,940	25,300	25,300	24,000	24,000	24,000	
EQUIPMENT MAINTENANCE	01-0211-5242	80,343	62,410	122,750	130,550	130,500	96,500	96,500	
DATA & TELEPHONE CABLING	01-0211-5247	12,795	13,156	22,200	22,200	21,000	16,000	16,000	
SOFTWARE MAINTENANCE	01-0211-5257	45,969	47,274	63,800	63,800	62,000	54,000	54,000	
SUNDRY CONTRACTORS	01-0211-5299	48,812	23,247	30,000	30,000	30,000	26,000	26,000	
Sub-total		292,579	261,356	387,135	394,935	390,585	327,500	327,500	-15.4%
SUPPLIES									
OFFICE SUPPLIES	01-0211-5312	10,984	8,572	13,100	13,100	12,500	12,500	12,500	
PRINTING	01-0211-5313	5,315	2,701	4,500	4,500	4,000	4,000	4,000	
UNIFORMS *	01-0211-5326	34,366	35,762	36,000	36,000	36,000	39,900	39,900	
FIREARMS SUPPLIES	01-0211-5327	16,559	22,737	20,000	20,000	20,000	20,000	20,000	
EDUCATION SUPPLIES	01-0211-5328	87	3,276	3,700	3,700	3,000	3,000	3,000	
OPERATING SUPPLIES-OTHER	01-0211-5329	17,577	22,390	23,000	23,000	23,000	23,000	23,000	
FUEL/LUBRICANTS	01-0211-5331	145,503	144,299	163,000	163,000	155,000	163,000	163,000	
VEHICLE SUPPORT	01-0211-5332	34,526	46,250	50,500	50,500	50,500	50,400	50,400	
EQUIPMENT SUPPLIES	01-0211-5333	5,824	5,647	13,500	13,500	13,500	13,500	13,500	
AUXILIARY SUPPORT	01-0211-5334	2,766	286	4,000	4,000	3,500	3,500	3,500	
CRIME PREVENTION MATERIALS	01-0211-5335	4,356	3,743	4,350	4,350	4,350	4,350	4,350	
Sub-total		277,872	295,661	335,650	335,650	325,350	337,150	337,150	0.4%
SERVICES AND CHARGES									
TELEPHONE	01-0211-5415	36,019	35,932	24,500	24,500	26,000	27,500	27,500	
SUBSCRIPTIONS	01-0211-5422	204	83	1,000	1,000	1,000	1,000	1,000	
TRAINING EXPENSE	01-0211-5423	6,921	10,876	10,800	10,800	10,800	10,800	10,800	
MEMBERSHIPS	01-0211-5424	1,131	980	2,000	2,000	1,500	1,500	1,500	
CONFERENCES AND SCHOOLS	01-0211-5425	24,506	26,518	29,000	29,000	29,000	29,000	29,000	
ALLOCATED INSURANCE COST	01-0211-5428	76,738	81,500	83,130	83,130	83,130	85,000	85,000	
MILEAGE	01-0211-5432	589	964	1,500	1,500	1,000	1,000	1,000	
EQUIPMENT RENTAL	01-0211-5433		16,554	17,500	17,500	17,500	17,500	17,500	
Sub-total		146,108	173,406	169,430	169,430	169,930	173,300	173,300	2.3%
FACILITY CHARGES									
WATER	01-0211-5551	1,745	1,864	2,184	2,184	2,200	2,200	2,200	
ELECTRICITY	01-0211-5552	80,611	81,025	80,912	80,912	80,900	80,900	80,900	
SEWER	01-0211-5553	480	497	520	520	600	600	600	
NATURAL GAS	01-0211-5554	23,146	25,237	29,120	29,120	47,200	30,200	30,200	
LANDSCAPE MATERIALS	01-0211-5555	151	809	1,000	1,000	1,000	1,000	1,000	
JANITORIAL SUPPLIES	01-0211-5556	4,586	7,814	8,600	8,600	8,000	8,000	8,000	
BUILDING MAINTENANCE-SYSTEMS	01-0211-5557	14,817	21,069	21,850	21,850	21,850	21,850	21,850	
BUILDING MAINTENANCE-FLOORING	01-0211-5558	6,112	1,090	5,000	5,000	5,000	5,000	5,000	
BUILDING MAINTENANCE-OTHER	01-0211-5559	23,530	21,158	37,900	37,900	21,000	21,000	21,000	
ALLOCATED PAYROLL COST	01-0211-5560	93,400	95,800	97,716	97,716	97,716	93,600	93,600	
Sub-total		248,579	256,364	284,802	284,802	285,466	264,350	264,350	-7.2%
SUB TOTAL NON PERSONAL SERVICES		965,138	986,786	1,177,017	1,184,817	1,171,331	1,102,300	1,102,300	-8.3%
TOTAL GENERAL FUND		8,258,909	7,822,149	8,233,699	8,241,499	7,912,864	8,226,485	8,226,485	-0.1%
CAPITAL OUTLAY FUND									
AUTO EQUIPMENT	41-0211-5811	159,670	210,401	165,200	165,200	160,000	241,744	241,744	
OTHER CAPITAL EQUIPMENT	41-0211-5819	105,900	55,107	93,015	99,409	93,000	51,176	51,176	
BUILDING CONSTRUCTION	41-0211-5822					6,300	0	0	
COMPUTER EQUIPMENT	41-0211-5841	49,866	42,575	48,800	48,800	48,000	77,860	77,860	
SOFTWARE	41-0211-5843	0	30,521			0	0	0	
TOTAL CAPITAL OUTLAY FUND		315,436	338,604	307,015	313,409	307,300	370,780	370,780	20.8%
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42-0211-5811	0	0	0	0	0	0	0	
SUBTOTAL POLICE DEPARTMENT		8,574,344	8,160,754	8,540,714	8,554,908	8,220,164	8,597,265	8,597,265	0.7%

PD Dispatch

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
PERSONAL SERVICES									
SALARIES-FT	01-0212-5111	592,002	593,347	633,142	633,142	620,205	649,204	649,204	
SALARIES-OT	01-0212-5117	1,580	8,062	17,150	17,150	17,150	17,150	17,150	
COMPTIME TAKEN	01-0212-5118	14,984	16,554	18,000	18,000	0	18,000	18,000	
LONGEVITY	01-0212-5133	1,625	1,394	1,565	1,565	1,335	1,475	1,475	
HOLIDAY	01-0212-5134	37,666	35,656	39,934	39,934	36,458	39,051	39,051	
VACATION PAY	01-0212-5135	45,415	43,936	46,848	46,848	41,861	47,815	47,815	
FICA	01-0212-5151	51,099	51,362	57,883	57,883	53,800	55,815	55,815	
RETIREMENT	01-0212-5152	37,999	32,245	37,286	37,286	30,877	38,635	38,635	
RETIREE GROUP HEALTH	01-0212-5153	6,247	3,604	5,426	5,426	4,047	4,231	4,231	
GROUP HEALTH & DENTAL	01-0212-5154	151,867	131,333	167,334	167,334	159,708	183,430	183,430	
LIFE INSURANCE	01-0212-5155	2,559	2,836	3,132	3,132	2,746	3,027	3,027	
WORKERS COMPENSATION INS	01-0212-5156	1,706	1,527	1,652	1,652	1,504	2,027	2,027	
Sub-total		944,748	921,856	1,029,352	1,029,352	969,691	1,059,860	1,059,860	3.0%
Grand Total Police Department by Fund									
General Fund		9,203,657	8,744,006	9,263,051	9,270,851	8,882,555	9,286,345	9,286,345	
Capital Outlay Fund		315,436	336,604	307,015	313,409	307,300	370,780	370,780	
Equipment Revolving Fund		0	0	0	0	0	0	0	
Grand Total Police Department		9,519,093	9,082,610	9,570,066	9,584,260	9,189,855	9,657,125	9,657,125	0.9%
Less Program Revenue:									
LAW ENFORCEMENT TRAINING		-9,100	0	-10,000	-10,000	-9,500	-9,500	-9,500	
OTHER POLICE GRANTS		-89,321	-42,695	-50,000	-50,000	-31,000	-58,000	-58,000	
Penalties & Forfeitures @ 88.0%		-402,599	-362,380	-390,720	-390,720	-405,000	-371,888	-371,888	
POLICE SERVICES		-7,594	-3,786	-7,500	-7,500	-4,500	-7,500	-7,500	
SPECIAL EVENT PUBLIC SAFETY		-9,321	-5,670	-1,500	-1,500	-1,500	-1,500	-1,500	
SCHOOL LIAISON OFFICER		0	0	0	0	0	-76,300	-76,300	
PROPERTY SALES - VEHICLES		-15,104	-50,767	-30,000	-30,000	-30,000	-25,000	-25,000	
INSURANCE PROCEEDS - VEHICLES		-21,443	-2,082	0	0	0	0	0	
Total Program Revenue		-554,482	-468,335	-489,720	-489,720	-481,500	-549,688	-549,688	
Net Police Related Costs		8,964,611	8,614,275	9,080,346	9,094,540	8,708,355	9,107,437	9,107,437	

**FIRE
221, 223**

DEPARTMENT: Fire

PROGRAM MANAGER: Fire Chief

PROGRAM DESCRIPTION:

The Franklin Fire Department mission is to render any service it is capable of delivering to protect the lives and property of the citizens within its jurisdiction. The department will provide educational activities to the residents and actively promote fire prevention. The department will provide these services as efficiently as possible within the limits of funding provided by the citizens of Franklin.

Full time employees staff the department, department 221 accounts for these employees. Department No. 223 is used to account for fire protection charges from the Franklin Water Utility for water mains and fire hydrants, as set by the Public Service Commission.

SERVICES:

- Fire suppression and investigation.
- Service calls for hazardous conditions such as downed power lines, strange odors, natural gas leaks, and other non-fire calls.
- Emergency medical services, including basic life support (EMT-B) and advanced life support (paramedic service). Paramedic services are provided as part of a contract with Milwaukee County.
- Special teams; including water/ice and dive rescue, trench stabilization and rescue, confined space rescue, high/low angle rope rescue and hazardous materials response.
- Fire inspection services, performed in all factories, stores, schools, churches, multi-family residences, places of employment, and buildings open to the general public.
- Public education services, encompassing a variety of fire safety and first aid classes, including CPR, fire extinguisher training, and Survive Alive House.
- Maintenance of three fire stations, seven major fire vehicles, five ambulances, and five staff vehicles.
- Training of personnel in fire, rescue, and EMS concepts and techniques.

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Chief	1.00	1.00	1.00	1.00	1.00	1.00
Battalion Chief	3.00	3.00	3.00	3.00	3.00	3.00
Fire Marshal	1.00	1.00	1.00	1.00	1.00	1.00
Part-time Inspector	.00	.50	.50	.50	.50	.50
Supervisor of Equipment	1.00	1.00	1.00	1.00	1.00	1.00
Fire Lieutenant	6.00	6.00	6.00	6.00	6.00	6.00
Paramedic Lieutenant	3.00	3.00	3.00	3.00	3.00	3.00
EMT/Firefighter	12.00	12.00	12.00	12.00	8.00	5.00
Paramedic/Firefighter	17.00	17.00	17.00	17.00	21.00	24.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Total Regular FTE	46.00	46.50	46.50	46.50	46.50	46.50

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Total Calls	3,214	3,261	3,381	3,556	3,662	3,771
Fire Responses	574	540	594	679	688	700
PI Accidents	94	87	99	123	138	150
EMS Responses	2,546	2,605	2,688	2,754	2,836	2,921
Fire Inspections	2,463	2,765	2,485	2,436	2,480	2,485
Plan Reviews	144	185	113	143	150	150
Basic Life Support Transports	1,141	1,099	1,137	1,155	1,190	1,225
Paramedic Transports	823	863	910	975	1,004	1,034

* Forecast

BUDGET SUMMARY:

- 1) Personal Services – the increase reflects an anticipated year with all positions being filled. There were also adjustments to reflect contractual wage and benefit adjustments.
- 2) Contractual Services – reflects funds needed to pay outside contractors for services that FFD personnel are unable to complete in-house. Examples of these services are billing for ambulance transports and vehicle and equipment repair and maintenance which is beyond the capability of the DPW and/or FFD staff. The increase over 2014 reflects actual anticipated billing for EMS responses, as well as the increasing need to send vehicles to outside contractors for repairs.
- 3) Supplies - These lines are used to purchase supplies. Examples include office supplies, firefighting equipment, and medical products for the ambulances. Though fuel costs remain uncertain, there is no substantial change from 2014.
- 4) Services and Charges – This category pays for telephone, cellular, and wireless fees, as well as schools, conferences, and rental fees for some equipment. The slight increase is to cover the cost of a training program intended to improve performance and accountability among company officers.
- 5) Facility Charges – though most lines are down slightly, there is an overall increase as expenses for replacement of major systems or equipment (should they be required) are shifted from Capital Outlay into Operating budget lines. FFD does not intend to deplete those budget lines unless unforeseen repairs or replacement of major systems (i.e. HVAC) are required.
- 6) Capital Outlay:

Furniture and fixtures

Ongoing Expenses \$3,000

Shop Equipment

Radio Reprogramming/Digital Upgrade \$11,000

Portable Radio Replacement (4) \$18,500

Safety Equipment

Fire Hose Replacement \$10,000

Structural Turnout Gear \$21,000

Rescue Ropes/Harnesses \$6,700

Forcible Entry Equipment \$2,500

Portable Scene Lighting \$3,000

“Active Shooter” Ballistic Protection Equipment \$2,000

Computer Equipment

ToughBook Laptop Replacements (2)

PC Workstation (1) and Laptop (1)

Total Capital Outlay

\$7,800

\$3,000

\$88,500

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
NEW ACCT #									
FIRE DEPARTMENT									
PERSONAL SERVICES									
	SALARIES-FT	2,543,096	2,602,707	2,725,454	2,725,454	2,742,348	2,844,132	2,844,132	
	SALARIES-PT	15,181	16,286	15,912	15,912	15,912	15,912	15,912	
	SALARIES-OT	418,209	239,489	190,000	190,000	213,500	190,000	190,000	
	COMPTIME TAKEN	10,336	14,890	15,000	15,000	0	15,000	15,000	
	SALARIES-OT- PUBLIC SERVICE	253	885	3,500	3,500	13,500	3,500	3,500	
	SPECIAL TEAMS PAY	8,434	9,466	10,560	10,560	10,536	10,560	10,560	
	LONGEVITY	12,837	11,190	12,275	12,275	11,338	12,275	12,275	
	HOLIDAY PAY	314,567	322,152	344,614	344,614	327,164	359,690	359,690	
	VACATION PAY	286,683	258,949	283,679	283,679	274,986	298,496	298,496	
	FICA	268,063	255,795	276,393	276,393	276,740	286,097	286,097	
	RETIREMENT	760,251	634,547	393,001	393,001	393,091	409,483	409,483	
	RETIREE GROUP HEALTH	281,553	196,979	305,744	305,744	206,065	213,957	213,957	
	GROUP HEALTH & DENTAL	792,378	674,403	722,281	722,281	662,643	672,576	672,576	
	LIFE INSURANCE	6,943	7,746	8,351	8,351	8,345	8,650	8,650	
	WORKERS COMPENSATION INS	130,785	134,065	136,580	136,580	127,964	177,775	177,775	
	COLLEGE INCENTIVE	4,464	3,680	3,510	3,510	3,402	3,582	3,582	
	VEHICLE ALLOWANCE			6,000	6,000	3,600	4,800	4,800	
	VACANCY FACTOR			0	0	0	0	0	
	Sub-total	5,854,034	5,383,240	5,452,854	5,452,854	5,291,134	5,526,485	5,526,485	1.4%
	Percent of Department Total	90.4%	89.5%	91.5%	90.8%	89.6%	88.4%	88.4%	
CONTRACTUAL SERVICES									
	MEDICAL SERVICES	986	1,858	3,400	3,400	3,400	3,400	3,400	
	SPRINKLER PLAN REVIEW	50,220	31,380	25,000	25,000	44,234	40,000	40,000	
	AUTO MAINTENANCE	13,633	43,591	15,000	15,000	28,000	25,000	25,000	
	EQUIPMENT MAINTENANCE	7,844	7,676	8,000	8,000	17,800	15,000	15,000	
	SOFTWARE MAINTENANCE	3,473	4,142	5,100	5,100	5,100	5,100	5,100	
	AMBULANCE BILLING FEES	75,855	78,890	68,800	68,800	87,070	89,700	89,700	
	SUNDRY CONTRACTORS	0		0	0	0	0	0	
	Sub-total	152,012	167,537	125,300	125,300	185,604	178,200	178,200	42.2%
SUPPLIES									
	OFFICE SUPPLIES	1,753	1,048	2,000	2,000	1,000	1,000	1,000	
	PRINTING	440	704	500	500	500	500	500	
	MEDICAL SUPPLIES	11,474	10,014	13,000	13,000	12,802	13,000	13,000	
	UNIFORMS	18,688	20,026	20,700	20,700	20,700	20,700	20,700	
	EDUCATION SUPPLIES	3,842	3,655	3,500	3,500	3,700	3,000	3,000	
	FUEL/LUBRICANTS	44,785	47,005	48,000	48,000	48,000	48,000	48,000	
	VEHICLE SUPPORT	16,725	19,189	20,100	20,100	25,400	19,280	19,280	
	EQUIPMENT SUPPLIES	14,136	11,118	13,500	13,500	16,600	15,000	15,000	
	CONSUMABLE TOOLS	323	316	0	0	0	0	0	
	Sub-total	112,167	113,075	121,300	121,300	128,702	120,480	120,480	-0.7%
SERVICES AND CHARGES									
	TELEPHONE	6,575	6,563	7,500	7,500	7,500	7,500	7,500	
	SUBSCRIPTIONS	687	747	450	450	400	400	400	
	MEMBERSHIPS	1,186	1,497	2,000	2,000	1,500	1,500	1,500	
	CONFERENCES AND SCHOOLS	5,245	6,439	8,500	8,500	8,500	7,000	7,000	
	ALLOCATED INSURANCE COST	36,731	36,500	37,230	37,230	37,200	37,975	37,975	
	MILEAGE	135	56	250	250	50	50	50	
	EQUIPMENT RENTAL	4,183	3,926	4,500	4,500	4,500	4,500	4,500	
	BACKGROUND CHECKS	0	50	50	50	50	50	50	
	Sub-total	54,741	55,778	60,480	60,480	59,700	58,975	58,975	-2.5%
FACILITY CHARGES									
	WATER	3,681	3,811	3,600	3,600	3,600	4,000	4,000	
	ELECTRICITY	34,470	35,389	35,500	35,500	35,500	35,500	35,500	
	SEWER	1,352	1,281	1,300	1,300	1,350	1,350	1,350	
	NATURAL GAS	11,337	15,451	16,000	16,000	16,000	16,000	16,000	
	JANITORIAL SUPPLIES	7,440	8,302	7,800	7,800	7,800	7,800	7,800	
	BLDG MAINT SERVICE - SYSTEMS	10,934	10,677	12,000	12,000	12,000	12,000	12,000	
	BUILDING MAINTENANCE - OTHER	3,198	1,576	10,000	10,000	5,500	10,000	10,000	
	Sub-total	72,412	76,487	86,200	86,200	81,750	86,650	86,650	0.5%
	EMPLOYEE AWARDS	597	0	500	500	500	500	500	
	SUB TOTAL NON PERSONAL SERVICES	391,929	412,877	393,780	393,780	456,256	444,805	444,805	13.0%
	TOTAL GENERAL FUND	6,245,963	5,796,116	5,846,634	5,846,634	5,747,390	5,971,290	5,971,290	2.1%
CAPITAL OUTLAY FUND									
	FURNITURE/FIXTURES	2,980	3,412	3,000	3,000	3,000	3,000	3,000	
	SHOP EQUIPMENT	13,932	15,298	6,000	6,000	6,000	29,500	29,500	
	SAFETY EQUIPMENT	8,186	19,879	21,200	26,881	26,800	45,200	45,200	
	BUILDING IMPROVEMENTS	25,996	4,556	20,000	46,001	46,000	0	0	
	COMPUTER EQUIPMENT	7,860	14,130	15,301	16,301	16,300	10,800	10,800	
	SOFTWARE	1,950	1,500	0	0	0	0	0	
	TOTAL CAPITAL OUTLAY FUND	60,903	58,776	65,501	98,183	98,100	88,500	88,500	35.1%

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
	New Acct #								
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42-0221-5811	170,627	156,800	49,500	60,100	57,500	194,000	194,000	
GRAND TOTAL FIRE DEPARTMENT		6,477,493	6,011,692	5,961,635	6,004,917	5,902,990	6,253,790	6,253,790	4.9%
Grand Total Fire Department Costs - By Fund									
General Fund		6,245,963	5,796,116	5,846,634	5,846,634	5,747,390	5,971,290	5,971,290	
Capital Outlay Fund		60,903	58,776	65,501	98,183	98,100	88,500	88,500	
Equipment Revolving Fund		170,627	156,800	49,500	60,100	57,500	194,000	194,000	
Grand Total Fire Department		6,477,493	6,011,692	5,961,635	6,004,917	5,902,990	6,253,790	6,253,790	
Less Program Revenue:									
FIRE INSURANCE TAX		-122,649	-119,948	-112,500	-112,500	-132,435	-133,000	-133,000	
MISC FIRE PERMITS		-4,840	-4,895	-5,000	-5,000	-5,000	-5,000	-5,000	
AMBULANCE SERVICES - ALS		-536,188	-613,924	-556,700	-556,700	-520,000	-635,320	-635,320	
AMBULANCE SERVICES - BLS		-442,676	-447,668	-450,000	-450,000	-417,000	-415,000	-415,000	
SAFETY TRAINING-FIRE		-190	-648	-2,000	-2,000	-2,000	-2,000	-2,000	
FIRE SPRINKLER PLAN REVIEW		-79,595	-68,528	-60,000	-60,000	-60,000	-80,000	-80,000	
FIRE INSPECTION SERVICES	Fire	-42,158	-29,113	-30,000	-30,000	-30,000	-30,000	-30,000	
COUNTY EMT-PAYMENTS		-103,615	-162,308	-125,000	-125,000	-125,000	-125,000	-125,000	
GRANT REVENUE		0	-2,500	0	0	0	0	0	
Total Program Revenue		-1,331,911	-1,449,532	-1,341,200	-1,341,200	-1,291,435	-1,425,320	-1,425,320	
Net Fire Related Costs		5,145,582	4,562,160	4,620,435	4,663,717	4,611,555	4,828,470	4,828,470	
PUBLIC FIRE PROTECTION									
FACILITY CHARGES									
WU FIRE PROTECTION CHARGES	01-0223-5538	265,870	245,526	251,700	251,700	258,400	265,200	265,200	
TOTAL PUBLIC FIRE PROTECTION		265,870	245,526	251,700	251,700	258,400	265,200	265,200	5.4%

BUILDING INSPECTION

231

DEPARTMENT: Inspection

PROGRAM MANAGER: Building Inspector

PROGRAM DESCRIPTION:

The Building Inspector approves all permits including electrical, building, occupancy, plumbing, heating, erosion control, etc. The Building Inspector is responsible for issuance of code violations, updating codes and ordinances, zoning and sign approval. In addition, the Building Inspector provides staff support to the Architectural Review Board. The Building Inspector assists the Director of Administration in addressing some Municipal Building issues.

SERVICES:

- Generally performs 10,000 to 14,000 inspections yearly.
- Issue between 3,000 and 4,000 permits per year.
- Responds to citizen inquiries and complaints concerning construction, code clarification, erosion, and other information.
- Assists with the management of Municipal Buildings and capital improvements to facilities.

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Building Inspector	1.00	1.00	1.00	1.00	1.00	1.00
First Ass't Bldg Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Building Inspector	2.00	2.00	1.00	1.00	2.00**	2.00
Electrical Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Plumbing Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Permit Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Inspection Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Total	8.00	8.00	7.00	7.00	8.00	8.00

** A new, .9 FTE position was funded but not initially authorized for 2014. The position was ultimately authorized in conjunction with the 2015 budget approval.

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Building Inspections	4,646	4,155	4304	4,500	5000	5000
Building Permits Issued	1,316	1,257	1230	1,500	1550	1550
Plumbing Inspections	914	1,000	1056	1,200	1250	1250
Plumbing Permits Issued	605	702	630	725	675	675
Electrical Inspections	1,096	1,250	1,324	1,400	1500	1500
Electrical Permits Issued	804	744	798	800	875	875

* Forecast

BUDGET SUMMARY:

1. The 2014 budget represented an increase in personnel associated with increased permit activity and an increased demand for inspections and plan review. The added position, although funded, has not been fully authorized or filled. It remains a funded position for 2015. The additional staff member is fully funded by permit fees. For example, by the end of 2013, the department had revenues in excess of the budget to fully fund the position, without any additional 2014 revenues needed.
2. The 2014 construction levels have increased and although they do not equal the pre-2008 historical numbers, there are positive gains in revenue and numbers of starts.
3. Capital Outlay: No Capital Outlay items are requested for 2015.

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
BUILDING INSPECTION									
PERSONAL SERVICES									
SALARIES-FT	01-0231-5111	367,105	368,277	420,072	420,072	402,257	434,811	434,811	
SALARIES-PT	01-0231-5113	7,755	0	0	0	0	0	0	
SALARIES-TEMP	01-0231-5115		5,066	0	0	0	0	0	
SALARIES-OT	01-0231-5117	4,178	13,700	6,500	6,500	6,500	6,500	6,500	
COMPTIME TAKEN	01-0231-5118	0	6,719	4,000	4,000	8,000	5,000	5,000	
LONGEVITY	01-0231-5133	1,075	1,080	1,165	1,165	1,080	1,165	1,165	
HOLIDAY PAY	01-0231-5134	23,213	21,536	22,941	22,941	25,381	26,867	26,867	
VACATION PAY	01-0231-5135	28,491	26,214	37,050	37,050	37,111	34,976	34,976	
FICA	01-0231-5151	31,649	32,077	37,617	37,617	36,745	38,963	38,963	
RETIREMENT	01-0231-5152	28,450	22,399	24,282	24,282	20,814	23,338	23,338	
RETIREE GROUP HEALTH	01-0231-5153	1,087	629	940	940	772	733	733	
GROUP HEALTH & DENTAL	01-0231-5154	131,117	117,427	136,786	136,786	119,122	130,982	130,982	
LIFE INSURANCE	01-0231-5155	1,633	1,823	2,051	2,051	1,795	2,197	2,197	
WORKERS COMPENSATION INS	01-0231-5156	11,442	11,923	13,753	13,753	13,338	19,047	19,047	
Sub-total		637,194	628,871	707,157	707,157	672,915	724,579	724,579	2.5%
Percent of Department Total		89.3%	96.1%	94.4%	90.3%	90.7%	95.2%	95.2%	
CONTRACTUAL SERVICES									
EQUIPMENT MAINTENANCE	01-0231-5242	497	627	2,100	2,100	2,100	1,600	1,600	
SOFTWARE MAINTENANCE	01-0231-5257	0	0	3,000	3,000	3,000	3,000	3,000	
OUTSIDE INSPECTION SERVICES	01-0231-5299	3,003	1,235	3,000	3,000	3,000	3,000	3,000	
Sub-total		3,500	1,862	8,100	8,100	8,100	7,600	7,600	-6.2%
SUPPLIES									
OFFICE SUPPLIES	01-0231-5312	1,176	1,208	2,000	2,000	1,200	1,750	1,750	
PRINTING	01-0231-5313	607	0	1,600	1,600	1,000	1,100	1,100	
STATE SEALS	01-0231-5316	0	0	750	750	0	0	0	
HOUSE NUMBERS	01-0231-5317	0	630	300	300	100	300	300	
UNIFORMS	01-0231-5326	1,000	963	1,000	1,000	1,000	1,000	1,000	
OPERATING SUPPLIES-OTHER	01-0231-5329	784	471	1,900	1,900	500	1,000	1,000	
FUEL/LUBRICANTS	01-0231-5331	7,444	7,556	8,000	8,000	8,000	8,000	8,000	
VEHICLE SUPPORT	01-0231-5332	1,976	3,991	4,500	4,500	4,000	3,920	3,920	
Sub-total		12,987	14,817	20,050	20,050	15,800	17,070	17,070	-14.9%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01-0231-5421	0	133	0	0	0	0	0	
SUBSCRIPTIONS	01-0231-5422	428	583	0	0	0	0	0	
MEMBERSHIPS	01-0231-5424	629	1,047	1,000	1,000	1,000	1,050	1,050	
CONFERENCES AND SCHOOLS	01-0231-5425	4,162	4,014	5,500	5,500	4,500	5,500	5,500	
ALLOCATED INSURANCE COST	01-0231-5428	1,486	1,500	1,530	1,530	1,500	1,530	1,530	
MILEAGE	01-0231-5432	0	0	200	200	0	200	200	
EQUIPMENT RENTAL	01-0231-5433	1,827	1,884	2,200	2,200	1,900	1,850	1,850	
Sub-total		8,531	9,161	10,430	10,430	8,900	10,130	10,130	-2.9%
SUB TOTAL NON PERSONAL SERVICES		25,018	25,840	38,580	38,580	32,800	34,800	34,800	-9.8%
TOTAL GENERAL FUND		662,212	654,711	745,737	745,737	705,715	759,379	759,379	1.8%
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41-0231-5813	1,124	0	0	0	0	1,600	1,600	
SOFTWARE	41-0231-5843	0	0	0	33,820	33,000	0	0	
COMPUTER EQUIPMENT	41-0231-5841	2,789	0	3,150	3,150	3,000	0	0	
TOTAL CAPITAL OUTLAY FUND		3,912	0	3,150	36,970	36,000	1,600	1,600	-49.2%
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42-0231-5811	47,739		0	0	0	0	0	
GRAND TOTAL BUILDING INSPECTION		713,863	654,711	748,887	782,707	741,715	760,979	760,979	1.6%
Less Program Revenue:									
ELECTRICAL CONTRACTORS	Inspection	-14,903	-1,856	0	0	0	0	0	
BUILDING PERMITS		-396,517	-553,012	-528,500	-528,500	-575,000	-530,000	-530,000	
ELECTRICAL PERMITS		-77,244	-83,097	-89,500	-89,500	-80,000	-72,000	-72,000	
PLUMBING PERMITS		-72,928	-84,078	-70,000	-70,000	-95,000	-88,000	-88,000	
SIGN PERMITS	Inspection	-9,500	-8,880	-10,000	-10,000	-9,000	-9,000	-9,000	
SALE OF STATE SEALS	Inspection	-2,240	-2,280	-1,100	-1,100	-1,200	-1,200	-1,200	
SALE OF HOUSE NUMBERS	Inspection	-381	-380	-350	-350	0	0	0	
Total Program Revenue		-573,713	-733,563	-699,450	-699,450	-760,200	-700,200	-700,200	
Net Building Inspection Related Costs		140,150	-78,852	49,437	83,257	-18,485	60,779	60,779	

SEALER OF WEIGHTS AND MEASURES
239

DEPARTMENT: Sealer of Weights and Measures

PROGRAM MANAGER: City Clerk

PROGRAM DESCRIPTION:

The City contracts with the State of Wisconsin for the required inspections of weight and measuring devices for conformance with applicable regulations. The City will receive reimbursement from those businesses whose scales and weighing devices are inspected by the State. The State Statutes allow municipalities to recover an amount not to exceed the cost of fees by assessing fees on the person who receives the services rendered during the July-through-June contract period.

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
New Acct #									
SEALER OF WEIGHTS & MEASURES									
CONTRACTUAL SERVICES									
SUNDRY CONTRACTORS	01-0239-5299	6,800	6,800	6,800	6,800	6,800	6,800	6,800	
GRAND TOTAL WEIGHTS & MEASURES		6,800	6,800	6,800	6,800	6,800	6,800	6,800	0.0%
Less Program Revenue:									
WEIGHTS & MEASURES CHARGES		-4,263	-14,512	-4,000	-4,000	-6,800	-6,800	-6,800	
		2,537	-7,712	2,800	2,800	0	0	0	

ENGINEERING AND PUBLIC WORKS ADMINISTRATION

321

DEPARTMENT: Engineering

PROGRAM MANAGER: Director of Public Works (City Engineer)

PROGRAM DESCRIPTION:

The Public Works Department provides the staff and materials to plan, develop, construct, operate, and maintain the public infrastructure which includes such items as the City street system; sanitary sewers; water supply and distribution system; storm sewers and drainage system; street trees; street signs; street lighting; public parks; City owned lands; and the necessary vehicles and equipment to maintain the infrastructure.

The Public Works function is divided into 7 areas as follows: Engineering (321), Highway (331), Sanitary Sewer (Fund 61), Solid Waste Collection (Fund 19), Street Lighting (351), Parks (551), and Weed Control (361). The cost of the overall management of functions besides engineering is included in this program, as well as the engineering activities. Separate program descriptions are included elsewhere in the budget for specific program functions.

In order to provide control over the public infrastructure and oversee private development, the Engineering Department staff issues numerous permits and approvals such as fill permits, land disturbing permits, land combination permits, driveway approach and culvert permits. In addition, the Engineering Department approves items such as plats of survey for all building permits, preliminary and final plats, and reviews all construction plans for utilities and site grading plans and storm water management for new subdivisions and planned developments.

The Engineering Department develops plans and specifications for the reconstruction of City streets, storm sewer and other public facilities. The department receives and evaluates drainage concerns on public and private lands. Design solutions vary from basic to complex, from very localized to regional in nature.

SERVICES:

- Administrative and engineering related services provided to divisions and departments.
- Staff support provided to Board of Public Works, Plan Commission, Complete Streets and Water Commissions.
- Project oversight and design review services provided for all public construction projects, private developments, and zoning and site plan submittals.
- Respond to citizen inquiries and concerns regarding public and private development, public construction, and drainage.
- Maintain official maps and records including zoning, sanitary sewer, storm sewer, storm water management plans, water system and official maps.
- Establish and maintain GIS mapping and inventory. Assist other departments in developing their necessary GIS data.
- Establish and maintain a five (5) year local road program.
- Establish and maintain with the Finance department record of quantities and costs of City wide capital assets.

STAFFING:

Authorized Positions (FTE)	2009	2010	2011	2012	2013	2014	2015
City Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant City Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Drainage Engineer	.00	.00	1.00	.00	.00	.00	.00
Drainage Technician	.00	.00	.00	.00	.00	.00	.00
Engineering Technician	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Summer Help	.25	.20	.00	.00	.00	.00	.00
Engineering Intern	.60	.30	.50	.50	.50	.50	.50
Engineering Secretary	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Clerical Aide	.45	.25	.25	.25	.25	.25	.25
Total	8.80	8.25	9.25	8.25	8.25	8.25	8.25

ACTIVITY MEASURES:

Activity	2009	2010	2011	2012	2013	*2014	*2015
Plats of Survey Reviewed	50	80	75	80	76	98	90
Preliminary Plats	8	3	3	3	4	3	4
Final Plats	8	3	3	0	1	2	4
Certified Survey Maps	11	4	10	8	6	2	5
Soil Disturbance Permits	3	3	3	5	6	3	5
Fill Permits	9	5	5	11	6	2	4
Driveway Approach Permits	50	45	50	50	56	48	55
Culvert Permits	**	**	33	17	18	18	15
Land Combinations	2	0	4	3	2	3	4
Active Subdivisions/Developments	30	30	30	35	22	15	12
Utility Permits	99	105	150	140	110	95	120
Property Drainage Concerns	150	150	150	150	150	160	160
Condo Plats	2	2	6	6	4	0	3
Concept Reviews	35	35	40	40	58	55	60
Easements	37	40	50	42	47	30	40

*Forecast

**Counts not kept/recorded

BUDGET SUMMARY:

The retirement of the long-standing City Engineer and potential of other retirement(s) in 2015 has not caused change to staffing levels or their funding.

Department staffing levels are proposed to remain at 8.25 FTE's. The department will strive to increase its service response levels as well as maintaining the demands for regulatory environmental compliance. In addition, utilizing available funding for infrastructure maintenance and enhancement.

\$5,000 was added to the Engineering Budget providing resources to survey residents along College Ave related to a proposed CDBG grant sidewalk project.

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
ENGINEERING									
PERSONAL SERVICES									
SALARIES-FT	01-0321-5111	384,969	396,277	408,536	408,536	431,241	420,364	420,364	
SALARIES-PT	01-0321-5113	-276	16	9,658	9,658	10,686	6,396	6,396	
SALARIES-TEMP	01-0321-5115	13,930	5,423	4,222	4,222	4,235	4,420	4,420	
SALARIES-OT	01-0321-5117	395	2,094	500	500	1,000	4,000	4,000	
COMPTIME TAKEN	01-0321-5118	1,590	3,240	500	500	5,800	1,500	1,500	
LONGEVITY	01-0321-5133	1,516	1,540	1,630	1,630	1,395	1,270	1,270	
HOLIDAY PAY	01-0321-5134	24,658	24,453	25,599	25,599	25,481	26,036	26,036	
VACATION PAY	01-0321-5135	37,076	38,474	40,783	40,783	39,032	35,629	35,629	
FICA	01-0321-5151	33,620	34,118	37,594	37,594	39,370	37,953	37,953	
RETIREMENT	01-0321-5152	28,649	23,340	23,877	23,877	22,794	24,265	24,265	
RETIREE GROUP HEALTH	01-0321-5153	5,185	3,033	4,536	4,536	3,478	3,511	3,511	
GROUP HEALTH & DENTAL	01-0321-5154	149,768	132,494	143,623	143,623	127,238	133,716	133,716	
LIFE INSURANCE	01-0321-5155	1,652	1,651	2,088	2,088	1,775	2,127	2,127	
WORKERS COMPENSATION INS	01-0321-5156	7,528	7,618	8,160	8,160	7,995	10,949	10,949	
Allocated payroll cost	01-0321-5199	-113,100	-118,000	-114,300	-114,300	-114,300	-123,700	-123,700	
Sub-total		577,158	555,770	597,006	597,006	607,220	588,436	588,436	-1.4%
Percent of Department Total		96.7%	96.4%	95.0%	95.0%	95.6%	95.6%	95.6%	
CONTRACTUAL SERVICES									
OTHER PROFESSIONAL SERVICE	01-0321-5219	369	1,600	2,122	2,122	2,100	2,200	2,200	
FILING FEES	01-0321-5223	30	30	500	500	150	200	200	
EQUIPMENT MAINTENANCE	01-0321-5242	1,167	1,304	4,244	4,244	3,000	4,000	4,000	
Sub-total		1,566	2,934	6,866	6,866	5,250	6,400	6,400	-6.8%
SUPPLIES									
OFFICE SUPPLIES	01-0321-5312	1,570	2,123	2,000	2,000	2,000	2,000	2,000	
PRINTING	01-0321-5313	0	32	100	100	100	1,600	1,600	
OPERATING SUPPLIES-OTHER	01-0321-5329	2,288	2,130	2,000	2,000	1,500	2,000	2,000	
FUEL/LUBRICANTS	01-0321-5331	3,482	3,336	3,500	3,500	3,000	3,500	3,500	
VEHICLE SUPPORT	01-0321-5332	580	1,998	1,500	1,500	1,500	840	840	
Sub-total		7,920	9,620	9,100	9,100	8,100	9,940	9,940	9.2%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01-0321-5421	168	0	100	100	100	100	100	
SUBSCRIPTIONS	01-0321-5422	0	0	50	50	0	50	50	
MEMBERSHIPS	01-0321-5424	633	70	1,000	1,000	750	1,000	1,000	
CONFERENCES AND SCHOOLS	01-0321-5425	1,156	2,724	3,600	3,600	3,000	3,600	3,600	
ALLOCATED INSURANCE COST	01-0321-5428	643	800	816	816	800	832	832	
MILEAGE	01-0321-5432	35	189	200	200	160	200	200	
EQUIPMENT RENTAL	01-0321-5433	2,244	2,244	2,300	2,300	2,300	2,300	2,300	
BACKGROUND CHECKS	01-0321-5471	7							
Sub-total		4,886	6,027	8,066	8,066	7,110	8,082	8,082	0.2%
CONTRIBUTIONS AND AWARDS									
EMPLOYEE AWARDS	01-0321-5728	0	0	100	100	100	100	100	
Sub-total		0	0	100	100	100	100	100	0.0%
SUB TOTAL NON PERSONAL SERVICES									
		14,372	18,580	24,132	24,132	20,560	24,522	24,522	1.6%
TOTAL GENERAL FUND									
		591,530	574,351	621,138	621,138	627,780	612,958	612,958	-1.3%
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41-0321-5813		0	2,100	2,100	2,100	2,500	2,500	
OTHER CAPITAL EQUIPMENT	41-0321-5819	4,340	0	0	0	0	0	0	
COMPUTER EQUIPMENT	41-0321-5841	1,211	2,100	5,370	5,370	5,300	0	0	
SOFTWARE	41-0321-5843		119	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		5,551	2,219	7,470	7,470	7,400	2,500	2,500	-66.5%
GRAND TOTAL ENGINEERING									
		597,081	576,570	628,608	628,608	635,180	615,458	615,458	-2.1%
Less Program Revenue:									
STREET EXCAVATION PERMITS	Engineering	-10,701	-11,510	-3,000	-3,000	-3,000	-3,500	-3,500	
FILL PERMITS	Engineering	-7,800	-3,950	-5,000	-5,000	-4,000	-4,000	-4,000	
ENGINEERING REVIEW FEES - 2%		0	-450	-1,000	-1,000	-15,200	-1,000	-1,000	
ENGINEERING INSPECTION FEES - 5%		-6,681	-1,410	-1,000	-1,000	-4,800	-1,000	-1,000	
Total Program Revenue		-25,182	-17,320	-10,000	-10,000	-27,000	-9,500	-9,500	
Net Engineering Related Costs									
		571,899	559,249	618,608	618,608	608,180	605,958	605,958	

HIGHWAY/PARKS
331, 551

DEPARTMENT: Highway/Parks

PROGRAM MANAGER: Superintendent of Public Works

PROGRAM DESCRIPTION:

The Highway/Parks Department provides the staff, equipment and supplies to construct, operate and maintain the public infrastructure. The public infrastructure includes such items as the city streets, storm sewers, sidewalks, forestry, street signs, street lighting, public parks, bike trails, city owned lands and drainage ways.

In more specific terms, Highway/Parks Department employees maintain the City's 166 miles of City streets, 45 miles of sidewalk, 16 parks, 90+ miles of storm sewers and 3,300 catch basins and manholes, 167 vehicles, public right of way land and 5 Highway Department buildings. The Highway Department maintains the City's 10,000+ curbside trees. The Highway Department also completes numerous major special projects yearly in an effort to reduce capital expenditures and save City tax dollars.

2014 projects completed include:

1. Reditch, widen shoulders and landscape Franklin Terrace from 27th St to 35th St
2. Install culverts and site work prior to sidewalk installation on 51st St from Minnesota Ave north to Rawson Ave
3. Reditching and culvert replacements prior to resurfacing, and re-shouldering, topsoil and seed after resurfacing on Southway Dr from 28th St to 34th St, 34th St from Plaza Dr to Forest Hill Ave, Maplecrest Dr from 42nd St to 36th St, 36th St from Crest Ct south to termini, Crest Ct from 36th St to 35th St, 81st St from High St to Elm Ct and on High St from 83rd St to 79th St
4. Correct drainage concerns and rebuild catch basins prior to resurfacing on 83rd St from Drexel Ave to Southview Dr, 82nd St from Coventry Dr west to cul de sac, Winston Way from Nottingham Way to cul de sac, Coventry Dr from 82nd west to termini, Hilltop Ln from 29th St to Briarwood Dr, Thorncrest Dr from 29th St to Briarwood Dr, 28th St from Briarwood west to cul de sac, 88th St from Forest Hill Ave to termini, Knoll Ct from 88th St to cul de sac and on Venture Dr from Lovers Lane Rd east to termini
5. Restoration and improvements to Lions Pavilion at Lions Legend Park. This is an ongoing seasonal project with work being completed by Highway Department personnel during the Parks off-season. The City of Franklin and the Franklin Lions Club are funding this project.

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
Mechanic	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Mechanic	2.00	2.00	2.00	2.00	2.00	2.00
Foreman	1.00	1.00	1.00	1.00	1.00	1.00
Equipment Operator	4.00	4.00	4.50	5.00	5.00	5.00
Light Equipment Operator	9.00	10.00	9.50	9.00	9.00	9.00
Light Equipment Oper.-Parks	1.00	1.00	1.00	1.00	1.00	1.00
Seasonal Help-Highway	1.00	1.00	1.00	1.00	1.00	1.00
Seasonal Help-Parks	1.00	1.00	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Total	23.00	24.00	24.00	24.00	24.00	24.00

ACTIVITY MEASURES:

Activity - Highway	2010	2011	2012	2013	2014*	2015*
Street miles crack sealed	28.4	30.1	32	28.2	37.8	31.0
Miles of Streets	166.51	166.51	166.51	166.51	166.51	166.51
Vehicles maintained	165	165	167	167	167	167
Catch basins repaired	100	100	50	70	75	75
Street Lighting maintained	889	901	901	901	901	901
Street Signs maintained	-	-	-	-	5,089	5,155
Miles of Sidewalk	18	18	40	44.1	45.0	45.0
Acres of Municipal Landscaping maintained	-	-	-	-	12.75	12.75

*Forecast

SERVICES:

- Maintain all buildings and grounds at Public Works facility.
- Storage of materials for Highway and other departments.
- Provide mechanical and vehicle maintenance services for Public Works, Police, Fire, Engineering, Health, City Hall and Inspection Department vehicles.
- Manage and maintain the fueling system for all City entities.
- Provide pavement marking of crosswalks, arrows, curbs and parking stalls for city streets and facilities.
- Repair and replace existing street signs as required, install additional regulatory and informational signs when approved and install all required signs in new developments.
- Paving and pothole patching of City streets and parking lots.
- Curb and gutter replacement and repairs.
- Repair and replace deteriorated sections of City sidewalk.
- Maintain and repair the City's 90+ miles of storm sewer, 3,300 catch basins and the City owned retention ponds. Storm sewer systems have rapidly increased with

development. Over 700 additional storm sewer catch basins have been installed since 2003.

- Clear snow and ice from 166 miles of City streets, 211 cul-de-sacs, 13 City parking lots and certain segments of sidewalk during inclement winter weather conditions.
- Mow grass and weeds on rural roadsides and City owned lands.
- Manage and maintain the City of Franklin Recycling Center, accepting recyclable plastics, newspaper, cardboard, engine oil, automotive batteries, tree branches and brush from City residents.
- Operate a residential pick-up location for wood chips produced from residential brush dropped off at the Recycling Center and Public Works Department roadside brushing and tree removals.
- Yearly crack seal approximately 30 miles of City streets and parking lots to extend pavement life.
- Maintain all City owned street lighting systems:
 - Franklin Business Park
 - Rawson Ave. from 27th St. to Hawthorne Lane
 - 76th St. at Rawson Ave.
 - Civic Center Area
 - 27th St. from Rawson Ave. to College Ave.
 - Ryan Rd between S. 27th and S. 60th St
 - Oakwood Rd from S. 27th to S. 34th St.
 - Wheaton Way
 - Drexel Ave from S. 27th St to S. 31st St
- Spring sweeping of all City streets and parking lots to remove dirt, sand and other debris.
- Pick-up litter and animal carcasses from City roadway, roadsides and public lands.
- Regularly assist other City departments, using Highway Department manpower and equipment, in an effort to reduce overall operating cost of the City.
- Provide manpower for set up, traffic control and cleanup, and supply signage and barricades for numerous City sponsored functions, such as 4th of July, St Martin's Fair, National Night Out, Bike Rodeo, Safety City and other special events.

ACTIVITY MEASURES:

Activity - Forestry	2010	2011	2012	2013	2014*	2015*
Curbside Trees	10,316	10,295	10,211	10,217	9,966	9,850
Trees Pruned	2,176	1,427	1,053	704	1,000	1,000
Trees Removed – curbside	157	377	292	532	350	350
Trees Removed – rural	50	60	50	40	150	250
Trees Planted	289	293	298	281	240	300

*Forecast

- Manage the City's urban forest, to include pruning curbside trees for safety and structure and removing / replacing trees as required.
- Remove brush and dead trees from roadsides, parks and City owned lands to create a safe environment for motorists, pedestrians and park users.
- Tree removal, including stump removal and landscaping restoration of area.
- Numerous Ash tree removals throughout the City along rural roadways.
- Emerald Ash Borer infested Ash tree removals along curb & gutter streets with replacement of 300 trees yearly.

ACTIVITY MEASURES:

Activity - Parks	2010	2011	2012	2013	2014*	2015*
Acreage of parks	173.5	173.5	173.5	173.5	173.5	173.5
Acres of Parks mowed / maintained – “Active Parks”					56.34	74.79
Recreational Facilities maintained	15	15	15	15	16	17
Miles of bike trail maintained	7	7	10.2	10.2	11.2	11.2
Park permits (3 pavilions)	139	136	136	140	144	150
Baseball field permits (3 fields)	172	224	221	187	157	175

*Forecast

The Highway/Parks Department provides the manpower and supplies necessary to properly maintain all City Parks. This encompasses 173 acres of land, 11.2 miles of bike trails and 16 recreational facilities. The City Parks include playfields, 9 large play structures, 7 small play structures, 4 shade kiosks, 5 ball diamonds, 8 tennis courts, 5 volleyball courts, 1 soccer field, 2 basketball courts, numerous picnic tables and park benches, and 3 reservable park buildings. Park facility reservations are handled by the Clerk’s office.

Please note: In the Fall of 2013 an additional 1 mile of asphalt walking trail was installed, along with a wooden walking bridge, at Pleasant View Park. In 2014 20 additional acres are being developed into another “active” City Park, which will require additional maintenance.

- City parks and tot lots are maintained, lawns mowed, garbage removed, dog waste stations emptied and play structures are repaired.
- Maintain and clean park buildings and picnic areas.
- Install play equipment and play structures. Regularly inspect and maintain all equipment as required.
- Groom sports fields, maintain signage and mow grassy areas along bike and pedestrian trails.
- Manage and maintain reserved picnic areas.

Activity	2011 hours/percentage	2012 hours/percentage	2013 hours/percentage
Street Maintenance	16,794.3 / 36.6%	16,052.9 / 36.8%	18,155.3 / 40.3%
Forestry, Street Lighting and City Lands / Buildings	10,798 / 23.6%	9,766.6 / 22.4%	8,212.8 / 18.2%
City Parks	4,472.7 / 9.7%	4,741.3 / 10.9%	4,623.8 / 10.3%
Training	508 / 1.1%	496.7 / 1.1%	192.7 / 0.4%
Municipal Equipment	5,044 / 11%	4,534.2 / 10.4%	5,435 / 12.1%
Misc.	1,960.1 / 4.3%	2,029.7 / 4.7%	2,205 / 4.9%
Supervision	3,847.1 / 8.4%	3,726.9 / 8.5%	3,857 / 8.6%
Clerical	1,716 / 3.8%	1,649.2 / 3.8%	1,538 / 3.4%
Recycling	688.4 / 1.5%	613 / 1.4%	787 / 1.8%

BUDGET SUMMARY:

Many of the operating accounts for 2015 will remain the same, except for the ones that relate to winter weather conditions. The extended duration, severe cold and frequent snowfalls of the 2013 / 2014 winter season impacted many of the Public Works Departments operating budgets. The four main operating accounts impacted the most were:

Fuels and Lubricants – Fortunately fuel costs are stable, but with frequent snowfalls usage has increased.

Vehicle Support - Frequent snowplow operations required replacement of many standard wear parts and repairs in an effort to keep the snowplow fleet operational.

Salt De-Icer – Salt usage was double from what we use in an average year. Additional funds were requested from the Common Council to replenish salt on hand for use in the 2014 / 2015 snow season.

Street Maintenance – The severe cold and freeze / thaw events drastically pushes up the street pavement. As the roadways move it cracks. This allows moisture to seep under the pavement, which freezes, causing more movement. As a result of this, during the Springtime thaw the roadways settle, potholes develop and many new cracks develop. If not repaired, the potholes will cause damage to vehicles and the crack, if not crack-sealed, will allow additional moisture under the pavement. This will cause the road base to soften and the roadway to deteriorate more rapidly.

Other accounts affected by the 2013 / 2014 winter season were natural gas and overtime.

Equipment Rental: Funds are again necessary to respond to the Emerald Ash Borer. Depending on the severity of the “outbreak” rental equipment will be required to remove and process infected ash trees, including a self propelled stump grinder for large capacity stump removal, and funds to purchase nursery stock for replacement along curbside streets.

PLEASE NOTE: The jurisdictional transfer of roadway from Milwaukee County to the City of Franklin will impact the Highway Department operational accounts in future years. With this agreement, after the roads are reconstructed, Franklin will acquire an additional .7 miles of S. 68th St in 2015, followed by 2 miles of S. North Cape Rd in 2016 and 2 miles of St Martin’s Rd in 2017. These are arterial roads and are heavily traveled. They will require a high level of maintenance / service throughout the year.

Capital Outlay - Highway:

Auto Equipment	\$106,200.00
Landscaping / Trees	<u>\$ 32,000.00</u>
Total Highway Capital Outlay	\$138,200.00

Capital Outlay – Parks:

Landscaping	\$ 2,000.00
Park Improvements	\$ 7,000.00
Park Equipment	<u>\$ 8,000.00</u>
Total Parks Capital Outlay	\$ 17,000.00

Benchmarking of the Public Works Department services can best be compared with other communities by a per capita cost and a cost per mile of local streets. The following is the historical Public Works Department expenditure, excluding capital outlay, on a per capita basis for 2007 through 2013. During 2008 the cost per capita went up drastically. This was due to the increased prices of fuel and salt for city streets.

A. Per Capita Expenditures:

Year	Actual Expenditures	Population	Cost/Capita
2007	\$2,047,530.00	33,380	\$61.34
2008	\$2,461,606.00	33,550	\$73.38
2009	\$2,333,551.00	33,700	\$69.24
2010	\$2,264,938.00	33,900	\$66.82
2011	\$2,468,050.00	35,504	\$69.51
2012	\$2,433,281.00	35,520	\$68.50
2013	\$2,459,166.00	35,810	\$68.67

B. Per Mile of Local Streets Expenditures:

Year	Actual Expenditures	No. of Local Street Miles	Cost/Mile
2007	\$2,047,530.00	165.31	\$12,386.01
2008	\$2,461,606.00	166.51	\$14,783.54
2009	\$2,333,551.00	166.51	\$14,014.48
2010	\$2,264,938.00	166.51	\$13,602.42
2011	\$2,468,050.00	166.51	\$14,822.23
2012	\$2,433,281.00	166.51	\$14,613.42
2013	\$2,459,166.00	166.51	\$14,768.88

CITY OF FRANKLIN
2015 BUDGET

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr fr Adopted
HIGHWAY									
PERSONAL SERVICES									
SALARIES-FT	01-0331-5111	929,272	948,102	985,859	985,859	981,078	1,008,003	1,008,003	
SALARIES-TEMP	01-0331-5115	19,978	19,773	28,860	28,860	28,321	29,245	29,245	
SALARIES-OT	01-0331-5117	37,624	79,396	48,800	73,800	74,050	48,800	48,800	
COMPTIME TAKEN	01-0331-5118	11,805	11,868	15,000	15,000	15,000	15,000	15,000	
LONGEVITY	01-0331-5133	3,174	3,363	3,860	3,860	3,505	3,860	3,860	
HOLIDAY PAY	01-0331-5134	62,291	64,198	65,656	65,656	68,512	66,985	66,985	
VACATION PAY	01-0331-5135	78,649	86,450	87,545	87,545	89,584	88,263	88,263	
FICA	01-0331-5151	83,438	88,755	94,522	94,522	96,470	96,402	96,402	
RETIREMENT	01-0331-5152	131,456	104,779	82,093	82,093	81,818	101,687	101,687	
RETIREE GROUP HEALTH	01-0331-5153	54,306	29,351	45,930	45,930	34,449	34,553	34,553	
GROUP HEALTH & DENTAL	01-0331-5154	324,746	280,869	270,342	270,342	250,472	252,162	252,162	
LIFE INSURANCE	01-0331-5155	4,588	5,212	4,469	4,469	4,936	4,565	4,565	
WORKERS COMPENSATION INS	01-0331-5156	35,489	38,186	39,941	39,941	40,399	54,423	54,423	
ALLOCATED PAYROLL COST	01-0331-5199	-22,800	-27,000	-27,000	-27,000	-27,000	-27,000	-27,000	
Sub-total		1,754,016	1,713,301	1,745,877	1,770,877	1,741,594	1,776,948	1,776,948	1.8%
Percent of Department Total		62.6%	61.5%	61.8%	59.4%	59.3%	60.3%	60.3%	
CONTRACTUAL SERVICES									
PAVEMENT MARKING	01-0331-5236	33,278	33,008	37,000	37,000	37,000	37,500	37,500	
RADIO MAINTENANCE	01-0331-5245	1,598	1,734	1,750	1,750	1,750	1,750	1,750	
REFUSE COLLECTION	01-0331-5297	779	1,639	1,800	1,800	1,800	1,800	1,800	
SUNDRY CONTRACTORS	01-0331-5299	20,478	16,897	23,250	28,932	23,250	24,000	24,000	
Sub-total		56,133	55,278	63,800	69,482	63,800	65,050	65,050	2.0%
SUPPLIES									
OFFICE SUPPLIES	01-0331-5312	1,704	1,584	1,700	1,700	1,700	1,700	1,700	
PRINTING	01-0331-5313	218	0	450	450	450	450	450	
UNIFORMS	01-0331-5326	5,000	4,987	5,000	5,000	5,200	5,000	5,000	
EDUCATION SUPPLIES	01-0331-5328	1,152	698	1,450	1,450	1,450	1,450	1,450	
FUEL/LUBRICANTS	01-0331-5331	160,554	170,065	167,300	167,300	173,500	171,000	171,000	
VEHICLE SUPPORT	01-0331-5332	119,291	119,189	130,000	151,200	135,000	124,000	124,000	
CONSUMABLE TOOLS	01-0331-5342	10,393	10,065	10,700	10,700	10,700	11,000	11,000	
SIGN SUPPLIES	01-0331-5343	14,304	14,071	15,000	15,000	15,000	15,300	15,300	
OFF-ROAD MAINT. SUPPLIES	01-0331-5345	2,344	1,865	1,750	1,750	1,750	1,750	1,750	
TRAFFIC SAFETY	01-0331-5346	1,632	2,796	3,000	3,000	3,000	3,000	3,000	
SAFETY COMPLIANCE	01-0331-5347	8,215	6,868	8,000	8,000	8,000	8,000	8,000	
CULVERT SUPPLIES	01-0331-5355	12,541	13,273	13,900	13,900	13,900	13,900	13,900	
SAND DE-ICER	01-0331-5362	0	0	1,000	1,000	1,000	1,000	1,000	
SALT DE-ICER	01-0331-5364	76,128	109,643	109,931	212,631	220,000	135,600	135,600	
STREET MAINT. MATERIALS	01-0331-5381	101,340	106,761	108,600	108,600	108,600	112,000	112,000	
Sub-total		504,817	561,864	577,781	701,681	699,250	605,150	605,150	4.7%
SERVICES AND CHARGES									
ELECTRICITY-TORNADO SIRENS	01-0331-5412	1,893	1,923	5,000	5,000	5,800	5,000	5,000	
TELEPHONE	01-0331-5415	480	480	4,808	4,808	4,808	4,808	4,808	
TRAFFIC SIGNAL ELECTRICITY	01-0331-5419	1,584	1,740	6,450	6,450	6,450	6,450	6,450	
TRAFFIC SIGNAL MAINTENANCE	01-0331-5420	0	0	4,400	4,400	4,400	4,400	4,400	
OFFICIAL NOTICES/ADVERTISING	01-0331-5421	1,080	539	1,150	1,150	1,000	1,150	1,150	
MEMBERSHIPS	01-0331-5424	225	225	200	200	325	200	200	
CONFERENCES AND SCHOOLS	01-0331-5425	1,475	1,403	2,000	2,000	2,000	2,000	2,000	
ALLOCATED INSURANCE COST	01-0331-5428	52,778	50,700	51,714	51,714	51,700	52,748	52,748	
EQUIPMENT RENTAL	01-0331-5433	3,074	11,856	24,000	24,000	24,000	24,000	24,000	
DNR216 STORM WATER PERMIT	01-0331-5436	7,390	7,559	7,770	7,770	7,770	8,000	8,000	
LANDFILL DISPOSAL TAXES	01-0331-5437	7,336	2,530	19,500	19,500	19,500	19,500	19,500	
Sub-total		77,315	78,956	126,992	126,992	123,753	128,256	128,256	1.0%
FACILITY CHARGES									
WATER	01-0331-5551	1,872	1,732	2,900	2,900	2,900	2,900	2,900	
ELECTRICITY	01-0331-5552	18,808	18,381	19,300	19,300	17,000	19,300	19,300	
SANITARY SEWER	01-0331-5553	2,220	2,420	3,400	3,400	3,400	3,400	3,400	
NATURAL GAS	01-0331-5554	8,726	13,524	15,000	15,000	17,000	15,000	15,000	
BUILDING MAINTENANCE	01-0331-5559	9,375	13,710	10,450	10,450	10,450	11,000	11,000	
Sub-total		41,001	49,767	51,050	51,050	50,750	51,600	51,600	1.1%
SUB TOTAL NON PERSONAL SERVICES									
		679,266	745,865	819,623	949,205	937,553	850,056	850,056	3.7%
TOTAL GENERAL FUND									
		2,433,281	2,459,166	2,565,500	2,720,082	2,679,147	2,627,004	2,627,004	2.4%
CAPITAL OUTLAY FUND									
AUTO EQUIPMENT	41-0331-5811		35,000	16,200	16,200	16,200	101,200	101,200	
NON-MOTORIZED EQUIPMENT	41-0331-5814	5,643	9,190	8,000	8,000	10,200	0	0	
OTHER CAPITAL EQUIPMENT	41-0331-5819	15,090	0	17,200	17,200	15,000	0	0	
LANDSCAPING/TREES	41-0331-5821	33,187	33,016	32,000	32,000	32,000	32,000	32,000	
COMPUTER EQUIPMENT	41-0331-5841	6,288	330	4,000	4,000	4,000	0	0	
TOTAL CAPITAL OUTLAY FUND		60,208	77,535	77,400	77,400	77,400	133,200	133,200	72.1%
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42-0331-5811	310,350	249,728	182,000	182,000	180,000	198,000	188,000	
GRAND TOTAL HIGHWAY									
		2,803,839	2,786,429	2,824,900	2,979,482	2,936,547	2,948,204	2,948,204	4.4%
Less Program Revenue:									
TRANSPORTATION AIDS		-1,399,148	-1,362,631	-1,295,600	-1,295,600	-1,295,300	-1,165,000	-1,165,000	
DPW CHARGES		-304,737	-189,284	-35,000	-35,000	-35,000	-25,000	-25,000	
CULVERT PIPE SALES	Engineering	-7,406	-8,374	0	0	-3,500	-3,500	-3,500	
Total Program Revenue		-1,711,291	-1,560,299	-1,330,600	-1,330,600	-1,333,800	-1,193,500	-1,193,500	
Net Highway Related Costs		1,092,548	1,226,139	1,494,300	1,648,882	1,602,747	1,754,704	1,754,704	

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
PARKS									
PERSONAL SERVICES									
SALARIES-FT	01-0551-5111	68,711	66,237	54,118	54,118	54,118	55,206	55,206	
SALARIES-TEMP	01-0551-5115	12,153	9,174	19,500	19,500	19,136	19,760	19,760	
SALARIES-OT	01-0551-5117	988	1,900	1,000	1,000	1,000	1,000	1,000	
LONGEVITY	01-0551-5133	268	291	0	0	0	0	0	
FICA	01-0551-5151	5,999	5,556	5,708	5,708	5,680	5,811	5,811	
RETIREMENT	01-0551-5152	8,523	6,750	3,842	3,842	3,842	4,858	4,858	
RETIREE GROUP HEALTH	01-0551-5153	3,787	2,377	2,441	2,441	1,829	1,833	1,833	
GROUP HEALTH & DENTAL	01-0551-5154	23,631	19,791	18,543	18,543	17,618	17,189	17,189	
LIFE INSURANCE	01-0551-5155	0	0	240	240	240	245	245	
WORKERS COMPENSATION INS	01-0551-5156	2,654	2,742	2,518	2,518	2,506	3,426	3,426	
Sub-total		126,711	114,817	107,910	107,910	105,969	109,328	109,328	1.3%
Percent of Department Total		76.6%	77.3%	71.4%	71.4%	71.1%	74.2%	74.2%	
CONTRACTUAL SERVICES									
PARKS MAINTENANCE	01-0551-5247	11,893	12,161	12,628	12,628	12,628	13,250	13,250	
Sub-total		11,893	12,161	12,628	12,628	12,628	13,250	13,250	4.9%
SUPPLIES									
UNIFORMS	01-0551-5326	248	250	250	250	250	250	250	
Sub-total		248	250	250	250	250	250	250	0.0%
SERVICES AND CHARGES									
ALLOCATED INSURANCE COST	01-0551-5428	4,916	4,700	4,794	4,794	4,794	4,900	4,900	
MILEAGE	01-0551-5432	132	106	500	500	250	500	500	
Sub-total		5,048	4,806	5,294	5,294	5,044	5,400	5,400	2.0%
FACILITY CHARGES									
WATER	01-0551-5551	801	838	800	800	800	800	800	
ELECTRICITY	01-0551-5552	2,535	2,763	4,000	4,000	4,000	4,000	4,000	
SEWER	01-0551-5553	346	336	200	200	300	300	300	
NATURAL GAS	01-0551-5554	1,023	1,516	2,000	2,000	2,000	2,000	2,000	
Sub-total		4,705	5,453	7,000	7,000	7,100	7,100	7,100	1.4%
SUB TOTAL NON PERSONAL SERVICES		21,894	22,871	25,172	25,172	25,022	26,000	26,000	3.3%
TOTAL GENERAL FUND		148,605	137,487	133,082	133,082	130,991	135,328	135,328	1.7%
CAPITAL OUTLAY FUND									
MOTORIZED EQUIPMENT	41-0551-5811			0			0	0	
LANDSCAPING	41-0551-5821	3,651	296	2,000	2,000	2,000	2,000	2,000	
PARK IMPROVEMENTS	41-0551-5832	3,071	5,992	13,000	13,000	13,000	7,000	7,000	
PARK EQUIPMENT & SUPPLIES	41-0551-5835	10,008	4,697	3,000	3,000	3,000	3,000	3,000	
TOTAL CAPITAL OUTLAY FUND		16,729	10,984	18,000	18,000	18,000	12,000	12,000	-33.3%
GRAND TOTAL PARKS		165,334	148,472	151,082	151,082	148,991	147,328	147,328	-2.5%
Less Program Revenue: PARK PERMITS		-12,597	-12,864	-12,000	-12,000	-12,000	-12,000	-12,000	
Net Parks Related Costs		152,737	135,608	139,082	139,082	136,991	135,328	135,328	

STREET LIGHTING
351

DEPARTMENT: Street Lighting

PROGRAM MANAGER: City Engineer

PROGRAM DESCRIPTION:

The Street Lighting division provides street lighting at nearly all intersections within the City and also provides a high level of street lighting in the following areas:

Street:	From:	To:
W. Rawson Avenue	W. Hawthorne Lane	S. 27 th Street
S. 27 th Street	W. College Avenue	W. Rawson Avenue
S. 76 th Street	W. Loomis Road	W. Terrace Drive
S. 60 th Street	W. Ryan Road	W. Franklin Drive
W. Oakwood Road	S. 27 th Street	S. 34 th Street
W. Drexel Avenue	S. 27 th Street	S. 31 st Street
W. Wheaton Way west of S. 27 th Street		
Franklin Business Park		
W. Loomis Road in front of City Hall (12 lights)		

SERVICES:

- Maintains City owned street lights along major streets (see listing above).
- Manages contract with We Energies for leased street lights at intersections.
- Plans and orders additional street lights for new development.

STAFFING:

None (Maintenance staff is provided by Highway Department and management by the Engineering Department)

ACTIVITY MEASURES:

*For
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Activity	2009	2010	2011	2012	2013	2014*	2015*
Intersectional street lights	909	907	906	888	888	888	889
City owned street lights	663	663	675	675	675	675	675
Business Park lights including S. 60 th Street	226	226	226	226	226	226	226

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET	New Acct #	Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	yr Adopted
STREET LIGHTING									
CONTRACTUAL SERVICES									
STREET LIGHT MAINTENANCE	01-0351-5246	26,476	51,450	38,000	38,000	38,000	39,140	39,140	3.0%
SERVICES AND CHARGES									
ELECTRICITY	01-0351-5412		125		0	3,100	3,100	3,100	
ALLOCATED INSURANCE COST	01-0351-5428	3,733	3,100	0	0	3,100	3,100	3,100	
FACILITY CHARGES									
STREET LIGHT RENTAL	01-0351-5537	200,054	202,803	202,000	202,000	200,000	208,900	208,900	
BUSINESS PARK UTILITIES	01-0351-5539	23,416	21,212	21,630	21,630	21,000	23,000	23,000	
TUCKAWAY SHORES STREET LIGHTING	01-0351-5540	1,200	0	1,200	1,200	1,200	1,200	1,200	
ELECTRICITY	01-0351-5552	60,906	62,823	61,800	61,800	61,000	64,300	64,300	
Sub-total		285,576	286,838	286,630	286,630	283,200	297,400	297,400	3.8%
TOTAL GENERAL FUND		315,785	341,512	324,630	324,630	324,300	339,640	339,640	4.6%
GRAND TOTAL STREET LIGHTING		315,785	341,512	324,630	324,630	324,300	339,640	339,640	4.6%

Less Program Revenue:

**WEED CONTROL
361**

DEPARTMENT: Weed Control

PROGRAM MANAGERS: Director of Clerk Services & Weed Commissioner

PROGRAM DESCRIPTION:

City ordinance and state statutes prohibit the growing of noxious weeds beyond certain heights. The weed commissioner is responsible for inspecting and responding to weed ordinance complaints. If weeds are not cut, the weed cutter is used to remove the vegetation and the property owner is charged for the cost of the weed cutting.

STAFFING:

Actual cutting is contracted service.

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015
Weed notifications	206	148	126	122	150	150
Weed cutting invoices	125	137	204	75	125	125

*Forecast

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		New Acct#	Actual	Actual	Adopted	Amended	Estimate	Proposed	fr Adopted
WEED CONTROL									
CONTRACTUAL SERVICES									
WEED CUTTING	01-0361-5237	14,153	11,709	15,000	15,000	15,000	15,000	15,000	
Sub-total		14,153	11,709	15,000	15,000	15,000	15,000	15,000	0.0%
SERVICES & CHARGES									
PUBLICATIONS	01-0361-5421	0	0	50	50	50	50	50	
Sub-total		0	0	50	50	50	50	50	
GRAND TOTAL WEED CONTROL		14,153	11,709	15,050	15,050	15,050	15,050	15,050	0.0%
Less Program Revenue:									
WEED CONTROL		-16,262	-14,299	-14,000	-14,000	-15,000	-15,050	-15,050	
Net Weed Control Related Costs		-2,110	-2,590	1,050	1,050	50	0	0	

PUBLIC HEALTH

411

DEPARTMENT: Health

PROGRAM MANAGER: Director of Health and Human Services

PROGRAM DESCRIPTION:

The mission of the Franklin Health Department is as follows: the Health Department shall protect and promote health and prevent disease and injury. Public health services are population-based which focus on improving the health status of the entire community. These services are provided in clinics, homes, schools, and businesses.

The Franklin Public Health Department shall provide 3 core public health functions to accomplish this mission: to assess the community's health status, to develop health policy, and to assure that necessary services are available.

Assessment means the regular collection, analysis, and sharing of information about health conditions, risks, and resources in a community. The assessment function is needed to identify trends in illness, injury, and death, and the factors that may cause these events. It is needed to identify available health resources and their application, unmet needs, and community perceptions about health issues. Assessment results are then shared with the community, policy makers, and the health care community for the purpose of developing resources and health policies to solve community health issues.

Policy development includes consideration of political, organizational, and community values. Good public policy development includes information sharing, citizen participation, compromise, and consensus building. The process nurtures shared ownership of the policy decisions. Policy makers review the recommendations and decide what will be done.

Assurance means making sure that needed health services and functions are available. Assurance focuses on maintaining the capacity of public health agencies to manage day-to-day operations and provide the core public health functions. The assurance function requires monitoring the quality of health services provided in both public and private sectors. While it is the responsibility of government health agencies to assure that necessary health resources are available, the actual provision of health services can come from a variety of sources.

SERVICES:

- Immunization clinics for citizens, schools, and City businesses.
- Health and wellness screening, including blood pressure, head lice, and tuberculosis.
- Health education programs for community and schools.
- Home visits, particularly for investigation and surveillance of communicable disease.
- Restaurant and food seller inspections.
- Tobacco seller compliance checks.
- School health screenings.

STAFFING:

Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Health Services Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Public Health Nurse	3.95	3.95	3.95	3.95	3.95	3.95
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Clinic Nurse	.20	.20	.20	.20	0.20	0.20
Sanitarian (Food Inspection)	.00	.00	.00	.00	0.60	0.60
Total	6.15	6.15	6.15	6.15	6.75	6.75

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Home Visits	1,383	1,213	1,435	1,276	1,300	1,300
Immunization Clinic Visits	3,660	2,653	2,488	1,825	2,400	2,000
Sanitarian Inspections	366	298	438	383	400	400
Education Programs	23	20	22	16	25	25
Community Education	36	39	42	36	40	40
School Screenings						
Hearing	859	1009	917	939	1,000	1,000
Vision	1,142	1,267	1,134	1,106	1,200	1,200
Adult Blood Pressure Checks	287	328	246	247	300	300

* Forecast

BUDGET SUMMARY:

The Franklin Health Department provides a defense against communicable diseases and environmental problems through home visits, immunization clinics, sanitarian inspections and community education programs to maintain and improve public health. In 2006, the health department responded to a regional Mumps epidemic; maintained a comprehensive West Nile Virus program, and initiated Influenza Pandemic Preparedness activities. In 2007, while maintaining all previous programs and services, the health department has increased recommended immunization services to infants (influenza vaccine) and adolescents (MCV, HPV, Tdap). In 2008 a regional Measles Outbreak occurred. In 2009 the Franklin Health Department became an Agent of the State to perform restaurant, motel, public pool and retail food establishment inspections. During 2010, a novel influenza virus (A H1N1) was identified and rapidly spread throughout the world. The Franklin Health Department fulfills its statutory responsibility towards suppression and control of this virus. Over twenty community-based immunization clinics were conducted. During 2011-2012 a Pertussis (Whooping Cough) outbreak occurred in Wisconsin. In 2013 the health department worked with the WI DNR in evaluating elevated molybdenum levels in local private wells. In addition, the health department investigated a Norovirus outbreak at a local elementary school. In 2014 the Common Council approved hiring a city sanitarian to improve inspection services after subcontracting this important function for the past 4 years. During 2014 the health department investigated a Norovirus outbreak at a local elementary school and conducted active surveillance for a re-emergence of Mumps.

**CITY OF FRANKLIN
2015 BUDGET**

PUBLIC HEALTH

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
PERSONAL SERVICES									
SALARIES-FT	01-0411-5111	252,164	256,500	263,260	263,260	266,551	268,396	268,396	
SALARIES-PT	01-0411-5113	60,134	54,794	99,794	99,794	92,238	96,170	96,170	
SALARIES-OT	01-0411-5117	8,791	9,416	6,000	6,000	7,500	6,000	6,000	
COMPTIME TAKEN	01-0411-5118	1,571	2,230	1,000	1,000	0	1,500	1,500	
LONGEVITY	01-0411-5133	658	658	840	840	840	840	840	
HOLIDAY PAY	01-0411-5134	17,136	17,388	19,018	19,018	17,775	19,427	19,427	
VACATION PAY	01-0411-5135	21,089	24,184	24,282	24,282	23,443	24,805	24,805	
FICA	01-0411-5151	26,384	26,392	31,686	31,686	31,239	31,911	31,911	
RETIREMENT	01-0411-5152	20,603	16,846	17,765	17,765	17,552	19,060	19,060	
RETIREE GROUP HEALTH	01-0411-5153	3,627	2,098	3,136	3,136	2,575	2,445	2,445	
GROUP HEALTH & DENTAL	01-0411-5154	80,362	74,182	76,957	76,957	61,114	61,195	61,195	
LIFE INSURANCE	01-0411-5155	1,196	1,349	1,616	1,616	1,506	1,651	1,651	
WORKERS COMPENSATION INS	01-0411-5156	10,398	10,791	12,545	12,545	11,216	16,832	16,832	
Sub-total		504,113	496,827	557,899	557,899	533,549	550,232	550,232	-1.4%
Percent of Department Total		85.0%	83.0%	90.5%	90.6%	90.2%	90.4%	90.4%	
CONTRACTUAL SERVICES									
MEDICAL SERVICES	01-0411-5211	2,400	2,400	2,400	2,400	2,400	2,400	2,400	
EQUIPMENT MAINTENANCE	01-0411-5242	1,168	866	1,100	1,100	1,000	1,100	1,100	
SOFTWARE MAINTENANCE	01-0411-5257	6,740	5,830	7,750	7,750	6,500	6,500	6,500	
SUNDRY CONTRACTORS	01-0411-5299	-39,685	44,497	0	0	3,525	1,500	1,500	
Sub-total		49,993	53,593	11,250	11,250	13,425	11,500	11,500	2.2%
SUPPLIES									
OFFICE SUPPLIES	01-0411-5312	3,345	3,309	3,200	3,200	3,200	3,400	3,400	
PRINTING	01-0411-5313	1,188	1,743	2,500	2,500	2,500	2,200	2,200	
TOBACCO INTERVENTIONS	01-0411-5321	2,750	2,749	2,750	2,750	2,000	2,750	2,750	
MEDICAL SUPPLIES	01-0411-5322	25,551	34,466	32,000	32,000	30,500	32,000	32,000	
RADON TEST KITS	01-0411-5324	525	263	525	525	525	500	500	
EDUCATION SUPPLIES	01-0411-5328	1,090	341	1,100	1,100	1,100	1,000	1,000	
FUEL	01-0411-5331	1,055	911	1,000	1,000	1,000	1,000	1,000	
VEHICLE SUPPORT	01-0411-5332	642	1,143	500	500	650	600	600	
Sub-total		36,147	44,924	43,575	43,575	41,475	43,450	43,450	-0.3%
SERVICES AND CHARGES									
SUBSCRIPTIONS	01-0411-5422	16	0	50	50	0	50	50	
MEMBERSHIPS	01-0411-5424	1,070	1,129	1,330	1,330	1,100	1,300	1,300	
CONFERENCES AND SCHOOLS	01-0411-5425	1,001	1,386	1,000	1,000	1,000	1,000	1,000	
ALLOCATED INSURANCE COST	01-0411-5428	296	400	400	400	400	400	400	
MILEAGE	01-0411-5432	505	333	600	600	600	600	600	
Sub-total		2,867	3,248	3,380	3,380	3,100	3,350	3,350	-0.9%
SUB TOTAL NON PERSONAL SERVICES									
		89,027	101,764	58,205	58,205	58,000	58,300	58,300	0.2%
TOTAL GENERAL FUND									
		593,140	598,591	616,104	616,104	591,549	608,532	608,532	-1.2%
Less Program Revenue:									
Penalties & Forfeitures @ .4%		-1,830	-1,647	-1,776	-1,776	-1,640	-1,690	-1,690	
FOOD LICENSE/INSPECTION	Clerk	-1,027	-804	-1,000	-1,000	-1,000	-1,000	-1,000	
HEALTH LICENSE/INSPECTION		-58,767	-60,903	-56,000	-56,000	-51,800	-52,100	-52,100	
CLINIC SERVICES		-60,977	-93,599	-60,000	-60,000	-56,000	-85,000	-85,000	
Total Program Revenue		-122,601	-156,953	-118,776	-118,776	-110,440	-139,790	-139,790	
Net Health Related Costs									
		470,539	441,639	497,838	497,328	481,109	468,742	468,742	
CAPITAL OUTLAY FUND									
COMPUTER EQUIPMENT	41-0411-5841		0	510	510	0	800	800	
TOTAL CAPITAL OUTLAY FUND		0	0	510	510	0	800	800	56.9%

ANIMAL CONTROL

431

DEPARTMENT: Animal Control

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

This program accounts for the costs associated with contracted services for animal control purposes. The City is part of a cooperative effort with other Milwaukee County communities to jointly operate an animal control services facility, governed by the Milwaukee Area Domestic Animal Control Commission (MADACC). Construction of the facility was completed in August 1999, and MADACC assumed operation of animal control services. Each community shares the cost of operating the facility. Because service costs were not based on usage in the past, activity measures are sporadic.

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Admissions:						
Dogs	38	40	38	39	40	40
Cats	114	76	46	58	60	60
Other	15	4	8	7	10	10
Total	167	120	92	104	110	110
Service Cost Per Admission	\$199	\$250	\$ 285	\$ 211	\$195	\$195

* Forecast

BUDGET SUMMARY:

This budget is the City's portion of operational costs related to MADACC based on anticipated usage, and the capital costs to pay for the construction of this shelter facility is based on each community's equalized value. The rate of growth in Franklin's equalized value, which has generally exceeded that of other area communities, has contributed to the increased cost of this activity in recent years. The additional cost that was reflected in the "Service Cost Per Admission" for the period 2008 through 2012 was for repayment of a 5-year loan needed by MADACC to meet a pension obligation that had gone unfunded in prior years is no longer needed as this loan repayment was final as of 2012.

Note: In October of 2013 the MADACC Board approved a budget whereby the "Debt Service Fund" was replaced by the "Future Capital Building Fund" as the Debt Service was paid in full in 2013. This "Future Capital Building Fund" is for putting funds aside for future building improvements, renovations, or expansion as the building was given a 20-year life span, and some areas are reaching the end of useful life early, such as the cat housing and dog kennels.

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
	New Acct #								
ANIMAL CONTROL									
CONTRACTUAL SERVICES									
ANIMAL SHELTER	01-0431-5295	26,262	23,219	27,500	27,500	27,500	25,000	25,000	
FACILITY CHARGE - DEBT SERVICE									
MADACC CAPITAL CHARGES									
Principal	01-0431-5611	12,311	13,475	13,500	13,500	13,500	13,500	13,500	
Interest	01-0431-5621	1,284	674	700	700	700	700	700	
GRAND TOTAL ANIMAL CONTROL		39,878	37,368	41,700	41,700	41,700	39,200	39,200	-6.0%
Less Program Revenue:									
REFUNDS & REIMB - MADACC	Admin	-4,784	-3,885	-3,500	-3,500	-3,454	-3,800	-3,800	
Net Animal Control Related Costs		35,094	33,483	38,200	38,200	38,246	35,400	35,400	

**RECREATION
521**

DEPARTMENT: Recreation

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

This budget provides for City support of senior citizen activities by supporting the Senior Travel Program and program activities sponsored by Franklin Senior Citizens, Inc. Additionally, this budget includes the City's support of the Civic Celebration Commission for use toward the 4th of July Civic Celebration.

BUDGET SUMMARY:

- 1) The 2015 Budget continues to provide a \$15,000 appropriation to support activities for seniors; \$10,000 for the Franklin Senior Citizens, Inc. and \$5,000 for the Senior Travel Program. The Senior Travel Program is also supported by CDBG dollars, which proposed funding for 2015 is \$5,000.
- 2) The 2015 Budget continues to provide \$13,000 in support for the 4th of July Civic Celebration. These funds are used for police and highway costs related to the event. This represents about 50% of the actual cost of staff effort toward this event. The other revenue and expenses of this activity are recorded in a separate special revenue fund.

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
	New Acct #								
RECREATION									
CIVIC CELEBRATIONS									
SUPPLIES									
Civic Celebration Support (Transfer)	01-0521-5590	13,000	13,000	13,000	13,000	13,000	13,000	13,000	
Sub-total		13,000	13,000	13,000	13,000	13,000	13,000	13,000	0.0%
SENIOR TRAVEL PROGRAM	01-0521-5721	2,717	3,600	5,000	5,000	5,000	10,000	10,000	100.0%
SENIOR ACTIVITIES	01-0521-5723	9,518	9,800	10,000	11,600	11,600	10,000	10,000	
TOTAL RECREATION		25,235	26,400	28,000	29,600	29,600	33,000	33,000	17.9%

**ST. MARTIN'S FAIR
529**

DEPARTMENT: St. Martin's Fair

PROGRAM MANAGER: Director of Clerk Services

PROGRAM DESCRIPTION:

Starting in 2010 St. Martin's Fair activities are recorded in a separate special revenue fund and any tax levy support will be shown in this budget. The Clerk's office issues sales permits and is responsible for coordinating oversight of the fairs by various City departments. The Fair Commission oversees the fairs, monitors and inspects vendors.

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Number of fairs	8	8	8	8	6	6
Food/peddler permits	57	55	48	53	50	50
Peddler permits	121	139	124	144	130	135

*Forecast

BUDGET SUMMARY:

The budget represents the amount of tax levy support provided for the Fair.

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
ST. MARTIN'S FAIR									
SERVICES AND CHARGES									
ST MARTINS FAIR SUPPORT (Transfer)	01-0529-5589	11,000	11,000	11,000	11,000	11,000	11,000	11,000	
Sub-total		11,000	11,000	11,000	11,000	11,000	11,000	11,000	0.0%
SUB TOTAL NON PERSONAL SERVICES		11,000	11,000	11,000	11,000	11,000	11,000	11,000	0.0%
GRAND TOTAL ST MARTIN'S FAIR		11,000	11,000	11,000	11,000	11,000	11,000	11,000	0.0%
Less Program Revenue:									
PEDDLERS LICENSE	Clerk	-1,960	-1,117	-2,000	-2,000	-1,500	-1,700	-1,700	
COMBINATION FOOD/PEDDLERS	Clerk	-195	-60	0	0	0	0	0	
Total Program Revenues		-2,175	-1,177	-2,000	-2,000	-1,500	-1,700	-1,700	
Net St Martin's Fair Related Costs		8,825	9,823	9,000	9,000	9,500	9,300	9,300	

PLANNING/ECONOMIC DEVELOPMENT
621/641

DEPARTMENT: Planning

PROGRAM MANAGER: Mayor and Planning Manager

PROGRAM DESCRIPTION:

The Planning Department oversees all planning and zoning activities for the City of Franklin, including: plan review; zoning code enforcement; plan development; quarry monitoring; and economic development assistance. The Department is responsible for providing development-related staff support to the Mayor and Common Council and primary staff support for the Plan Commission, the Quarry Monitoring Committee, the Franklin Complete Streets and Connectivity Committee, the Board of Zoning and Building Appeals, the Environmental Commission, and the Parks Commission. The Department advises the Common Council, boards and commissions, and other City departments with regard to planning, zoning, and economic development matters, and is responsible for the day-to-day administration of the Unified Development Ordinance and implementation of the Comprehensive Master Plan. Staff provides expertise and recommendations as development proposals advance through the approval process, and coordinates with other agencies and City departments whose service delivery to the public may be affected by such development. Funding for the monitoring of the Payne & Dolan quarry is also provided through this budget.

This budget area also provides funding for economic development support including the proposed Economic Development staff position and the City Attorney's Office for the Community Development Authority, the Economic Development Commission, and the Joint 27th Street Steering Committee. The 2015 budget provides for full funding of a new Economic Development Director position as first established in the 2014 budget. Only the General Fund portion of the cost is set forth herein.

SERVICES:

- Represent the City as a contact agency and serve as a resource for citizens, property owners, businesses, and developers.
- Provide development review-related support by: coordinating the activities of the Development Review Team; reviewing concept plans, site plans, subdivision and condominium plats, rezonings, special uses, special exceptions, planned development districts, variance requests, and zoning compliance permits; and preparing staff reports on such projects for various boards and commissions.
- Provide staff support services to the Mayor and Common Council, as well as primary staff support for the Plan Commission, Quarry Monitoring Committee, Franklin Complete Streets and Connectivity Committee, Board of Zoning and Building Appeals, Environmental Commission, and Parks Commission.
- Provide economic development assistance to existing and prospective businesses including: the provision of housing, employment, population and other socio-economic data; identification of available sites and buildings; respond to Requests for Information from national site selection consultants; prepare, maintain and update databases of such information; etc.

- Administer the Unified Development Ordinance, including preparation of amendments and revisions to the ordinance and enforcement of zoning regulations.
- Provide oversight of all quarry monitoring related activities including: review of blasting records; investigation of citizen complaints; supervision of and coordination with the City's quarry monitoring consultant; provision of reports to the Common Council and Plan Commission; and serve as secretary and staff support to the Quarry Monitoring Committee.
- Develop and administer the Comprehensive Master Plan, Comprehensive Outdoor Recreation Plan, master sign program, and any other long-range plans as adopted by the Common Council.
- Serve as the clearinghouse for zoning, planning, and development questions that are posed by elected officials, City boards and commissions, business representatives, property owners, and members of the public.
- Coordinate activities with other agencies and units of government to achieve high-quality development within the City of Franklin.

STAFFING:

Planning - Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
City Development Director	0.00	0.00	0.00	0.00	0.00	0.00
Planning Manager	1.00	1.00	1.00	1.00	1.00	1.00
Planners	3.00	3.00	2.50	2.50	2.00	2.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Planning Intern	.00	.00	.00	.00	.00	.00
Total	5.00	5.00	4.50	4.50	4.00	4.00

Economic Development - Authorized Positions (FTE)	2010	2011	2012	2013	2014	2015
Economic Development Support	.00	.00	.00	.00	.58	1.00

ACTIVITY MEASURES:

Activity	2010	2011	2012	2013	2014*	2015*
Site Plans/Concept Plans	24	24	33	27	30	30
Plat Reviews	0	1	1	3	3	5
Certified Survey Maps	8	8	8	7	5	10
Special Uses	7	14	11	9	15	10
Rezoning	3	3	7	8	5	10
UDO Text Amendments	11	9	12	6	5	10
Zoning Permits/Certificates	57	24	44	54	60	55
Zoning Complaints	29	43	36	26	40	35
Board & Commission Meetings +	114	101	100	93	100	100
Variances	11	10	9	11	10	10

* Forecast

+ "Board & Commission Meetings" denotes the number of official City of Franklin public meetings staffed by the Planning Department, including meetings of the Plan Commission, Quarry Monitoring Committee, Franklin Complete Streets and Connectivity Committee, Environmental Commission, Board of Zoning and Building Appeals, and Parks Commission, as well as meetings of the Common Council and Committee of the Whole that require Department staff.

BUDGET SUMMARY:

1. Similar to previous years' budgets, the Planning Department's 2015 budget is a "status quo" budget. This results in a slight decrease of the General Fund Expenditures as compared to the previous years' budgets.
2. Most new development-related activity reviews (such as subdivision plats, Certified Survey Maps, and rezonings), are envisioned to slowly increase over the next few years. Most special case and existing development-related activity reviews (such as site plan amendments, special use amendments, and UDO text amendments) are envisioned to continue at current levels of activity.
3. It is anticipated that consultant led/Planning Department supervised quarry monitoring will continue but at a reduced level in 2015. The Planning Department will continue the same level of service towards quarry related complaints and assistance to the Quarry Monitoring Committee as provided in previous years.
4. It is anticipated that the Planning Department will provide slightly more assistance than in previous years to the Common Council, the Community Development Authority, the Economic Development Commission, and the proposed Economic Development staff position for economic development related projects. However, this could potentially lead to additional planning or zoning-related projects, and unanticipated work load impacts, which are currently not reflected in the Activity Measures for 2015.
5. It is anticipated that the Planning Department will initiate a review and discussion of the Unified Development Ordinance (UDO) late in 2014. If it is subsequently determined by the Common Council that a comprehensive revision or complete replacement of the UDO is warranted, this will likely result in a significant work load impact upon the Planning Department in 2015 and beyond. Such a project could potentially be on a par with the effort placed into the update of the City's Comprehensive Master Plan, which entailed a multi-year effort led by the Plan Commission and Planning Department, with assistance from many other boards and commissions, city departments and senior staff, public officials and citizens, as well as consultants. Neither the funding requirements nor the work load impacts have been determined at this time and thus are not reflected in the Activity Measures for 2015.
6. As can be inferred from these budget documents, the Planning Department will be challenged in the upcoming years to avoid any significant decrease in the level or quality of service it provides. These challenges pertain to the gradually increasing number of projects the Department must review, decreasing staff levels, and increasing competition for department resources. In light of these challenges, it is likely that other functions of the Department (such as quarry monitoring, implementation/maintenance of the Comprehensive Master Plan, and/or code enforcement), would be the most likely to be adversely impacted.
7. Consideration of alternative temporary arrangements in this or future budgets, such as use of consultants or significant reductions of certain services, may be necessary to maintain an acceptable level of core services in situations when large high priority projects or a rapid influx of new projects overwhelms Department capabilities.
8. Capital outlay funds reflect the need for a new computer and new office chairs for the Planning Department, and new office equipment (computer, chair, etc.) for the proposed Economic Development staff position.

**CITY OF FRANKLIN
2015 BUDGET**

	New Acct #	2012 Actual	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2015 Adopted	Change Pr Yr Adopted
PLANNING									
PERSONAL SERVICES									
SALARIES-FT	01-0621-5111	203,980	202,633	203,351	203,351	205,938	210,076	210,076	
SALARIES-PT	01-0621-5113	18,233	35	0	0	0	0	0	
SALARIES-OT	01-0621-5117	0		575	575	0	575	575	
LONGEVITY	01-0621-5133	340	385	420	420	420	420	420	
HOLIDAY PAY	01-0621-5134	13,630	12,257	13,372	13,372	12,584	12,637	12,837	
VACATION PAY	01-0621-5135	15,264	14,186	15,057	15,057	15,185	15,491	15,491	
FICA	01-0621-5151	18,654	16,952	17,807	17,807	17,911	18,314	18,314	
RETIREMENT	01-0621-5152	16,321	11,598	11,638	11,638	11,706	11,969	11,969	
RETIREE GROUP HEALTH	01-0621-5153	2,777	1,483	2,312	2,312	1,913	1,817	1,817	
GROUP HEALTH & DENTAL	01-0621-5154	58,719	52,087	53,644	53,644	49,882	49,927	49,927	
LIFE INSURANCE	01-0621-5155	999	991	1,021	1,021	1,031	1,047	1,047	
WORKERS COMPENSATION INS	01-0621-5156	620	499	511	511	515	669	669	
Sub-total		349,538	313,107	319,708	319,708	317,085	323,142	323,142	1.1%
Percent of Department Total		94.4%	89.8%	83.6%	83.6%	88.6%	84.0%	84.0%	
CONTRACTUAL SERVICES									
QUARRY MONITORING SERVICES	01-0621-5218	10,136	23,517	42,000	42,000	29,000	42,000	42,000	
FILING FEES	01-0621-5223	32	90	500	500	150	500	500	
EQUIPMENT MAINTENANCE	01-0621-5242	1,250	1,117	2,000	2,000	1,500	2,000	2,000	
Sub-total		11,418	24,723	44,500	44,500	30,650	44,500	44,500	0.0%
SUPPLIES									
OFFICE SUPPLIES	01-0621-5312	2,493	1,661	4,000	4,000	1,000	3,000	3,000	
PRINTING	01-0621-5313	-24		1,000	1,000	100	500	500	
Sub-total		2,469	1,661	5,000	5,000	1,100	3,500	3,500	-30.0%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01-0621-5421	4,394	2,515	4,000	4,000	2,500	3,500	3,500	
SUBSCRIPTIONS	01-0621-5422	193	0	250	250	150	250	250	
MEMBERSHIPS	01-0621-5424	1,240	930	1,500	1,500	1,500	1,500	1,500	
CONFERENCES AND SEMINARS	01-0621-5425	0	2,801	3,500	3,500	1,000	3,500	3,500	
MILEAGE	01-0621-5432	2	92	300	300	300	300	300	
EQUIPMENT RENTAL	01-0621-5433		1,351	1,700	1,700	2,000	2,500	2,500	
Sub-total		5,829	7,689	11,250	11,250	7,450	11,550	11,550	2.7%
SUB TOTAL NON PERSONAL SERVICES		19,716	34,073	60,750	60,750	39,200	59,550	59,550	-2.0%
TOTAL GENERAL FUND		369,254	347,180	380,458	380,458	356,285	382,692	382,692	0.6%
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41-0621-5813		0	1,500	1,500	1,500	900	900	
COMPUTER EQUIPMENT	41-0621-5841	1,000	1,250	250	250	250	900	900	
SOFTWARE	41-0621-5843		293	0			0	0	
TOTAL CAPITAL OUTLAY FUND		1,000	1,543	1,750	1,750	1,750	1,800	1,800	2.9%
GRAND TOTAL PLANNING		370,254	348,723	382,208	382,208	358,035	384,492	384,492	0.6%
Less Program Revenue:									
SUBDIVISION FILING		-22,000	-14,500	-15,000	-15,000	-15,000	-17,000	-17,000	
LAND COMBINATION FILING		-800	-800	-1,200	-1,200	0	-1,200	-1,200	
CSM FILING		-6,000	-7,500	-10,500	-10,500	-3,000	-10,500	-10,500	
SITE PLAN REVIEW		-6,825	-6,125	-11,625	-11,625	-8,000	-9,875	-9,875	
ZONING APPEALS		-2,000	-1,850	-2,750	-2,750	-3,500	-3,000	-3,000	
SPECIAL USE		-12,250	-11,250	-12,000	-12,000	-18,000	-10,500	-10,500	
ZONING FILING		-4,100	-2,850	-4,450	-4,450	-1,600	-3,200	-3,200	
OTHER FILING		-10,055	-9,631	-16,425	-16,425	-9,300	-18,375	-18,375	
QUARRY MONITORING	Fire	-10,136	-23,517	-42,000	-42,000	-42,000	-42,000	-42,000	
Total Program Revenue		-74,166	-78,022	-115,950	-115,950	-100,400	-115,650	-115,650	
Net Planning Related Costs		296,088	270,701	266,258	266,258	257,635	268,842	268,842	

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
New Acct #									
ECONOMIC DEVELOPMENT									
PERSONAL SERVICES									
SALARIES-FT	01-0641-5111			58,327	58,327	0	101,494	101,494	
FICA	01-0641-5151			4,463	4,463	0	7,765	7,765	
RETIREMENT	01-0641-5152			718	718	0	3,806	3,806	
RETIREE GROUP HEALTH	01-0641-5153			417	417	0	955	955	
GROUP HEALTH & DENTAL	01-0641-5154			10,817	10,817	0	18,377	18,377	
DENTAL	01-0641-5154			672	672	0		0	
LIFE INSURANCE	01-0641-5155			128	128	0	554	554	
WORKERS COMP	01-0641-5158			258	258	0	284	284	
ALLOCATED PAYROLL COSTS	01-0641-5199						-55,000	-55,000	
Sub-total		0	0	75,800	75,800	0	78,235	78,235	3.2%
Percent of Department Total		0.0%	0.0%	83.0%	83.0%	0.0%	78.1%	80.0%	
CONTRACTUAL SERVICES									
LEGAL SRVCS - ECON DEVEL SUPPOR	01-0641-5212	4,986	3,474	10,800	10,800	5,000	10,800	10,800	
OTHER PROFESSIONAL SERVICES	01-0641-5219	0	4,995	3,500	3,500	2,500	5,000	5,000	
Sub-total		4,986	8,469	14,300	14,300	7,500	15,800	15,800	10.5%
SUPPLIES									
PRINTING	01-0641-5313	1,200		1,200	1,200	0	1,200	1,200	
MARKETING SUPPLIES	01-0641-5395	2,204		0	0	0	1,000	1,000	
Sub-total		3,404	0	1,200	1,200	0	2,200	2,200	83.3%
SERVICES AND CHARGES									
MEMBERSHIPS	01-0641-5424	0	0	0	0	0	500	500	
ADVERTISING	01-0641-5426	0	0	0	0	0	1,000	1,000	
Sub-total		0	0	0	0	0	1,500	1,500	
Volunteer Recognition	01-0641-5734	0	0	0	0		0		
Misc CONTRIBUTIONS	01-0641-5735		5,000				0		
TOTAL GENERAL FUND		8,390	13,469	91,300	91,300	7,500	97,735	97,735	7.0%
CAPITAL OUTLAY FUND									
FURNITURE	41-0641-5811			0	0	0	1,100	1,100	
COMPUTER EQUIPMENT	41-0641-5841						1,100	1,100	
COMPUTER SOFTWARE	41-0641-5843						250	250	
TOTAL CAPITAL OUTLAY FUND				0	0	0	2,450	2,450	#DIV/0!
GRAND TOTAL ECONOMIC DEVELOPMENT		8,390	13,469	91,300	91,300	7,500	100,185	100,185	9.7%

TRANSFERS TO OTHER FUNDS
998

DEPARTMENT: Transfers to Other Funds

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION:

This program provides for the General Fund support of programs located in Other City Funds.

In past years the OPEB Fund, Library Fund, Capital Outlay Fund, Equipment Revolving Fund and the Civic Celebrations Fund received transfer support. For 2014, Civic Celebrations and St Martin's Fair are to receive support from the General Fund. The Street Improvement and Capital Improvement Funds are also to receive support related to work performed by Public Works on projects in those funds.

CITY OF FRANKLIN		2012	2013	2014	2014	2014	2015	2015	Change Pr
2015 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
OTHER FINANCING USES									
FIXED CHARGES									
TRF TO STREET IMPROVEMENT FUND	01-0998-5594			200,000	200,000	200,000	200,000	200,000	
TRF TO CAPITAL OUTLAY FUND	01-0998-5597			0	0	0	475,000	475,000	
TRF TO CAPITAL IMPROVEMENTS	01-0998-5598	220,000	85,982	200,000	200,000	200,000	0	0	
TOTAL TRANSFERS TO OTHER FUNDS		220,000	85,982	400,000	400,000	400,000	675,000	675,000	68.8%

COMPENSATION PLAN ADDENDUMS AND ASSOCIATED RESOLUTIONS.

Compensation Plan Addendum Salary Structures Approvals through 11-18-14

The following salary structures and related administrative policies are prepared in accordance with the Civil Service System Personnel Administration Program, Article 3 "Compensation Plan".

The following actions affected non-represented employee wage and salary rates during 2014 and reflect the budgetary intent for 2015. The resulting wage and salary tables reflect the wages and salary rates in effect at the end of 2014. Unless otherwise specified all salary and wage rates referenced are effective on the start of the pay period closest to, but on or after, the date so referenced.

1. In accordance with Item G. 22 from the 11/19/2013 Common Council Meeting, the salary ranges in the "Salary Ranges Non-Represented Employees" table (effective 7/1/2013 as prepared by Human Resources) is amended "to approve a 3% wage increase effective January 12, 2014 and a 1% wage increase effective December 28, 2014, for Police and Fire Command Staff, recognizing that this action supersedes any Resolution on the general non-represented employee wage adjustments...."
2. Resolution 2014-6992, adopted by the Common Council on 6/3/14, authorized "a 1% general wage adjustment for non-represented employees effective beginning with the payroll period with a pay date of July 11, 2014..."
3. Resolution 2014-7039, adopted by the Common Council on 11/18/14, authorized "a 1% general wage adjustment for non-represented employees, excluding Police and Fire Command Staff for which 2014 wage adjustments have already been approved, effective beginning with a payroll period with a pay date of July 11, 2014..." [Note: Any retroactive portion thereof was awarded as an individual, fixed-dollar general wage adjustment approximating the 1% adjustment as calculated by the Finance Department.]
4. At their meeting of June 23, 2014, the City of Franklin Public Library Board of Trustees approved "for City of Franklin Civil Service employees the 1% wage adjustment as passed/approved by the City of Franklin Common Council for certain City of Franklin employees at its June 3, 2014 meeting under Item G. 14." and approved "for City of Franklin Public Library employees who occupy the Director, Assistant Director, and Circulation Supervisor positions a 1% wage adjustment effective June 29, 2014."
5. At their meeting of October 2014, the City of Franklin Public Library Board of Trustees approved "for the three City Of Franklin Library employees who occupy the director, assistant director and circulation supervisor positions a 2014 wage adjustment that will be the same as 2014 wage adjustment that it is anticipated will be approved by the City of Franklin Common Council at a future meeting for City of Franklin civil service employees" and affirmed that "an

anticipated 2014 wage adjustment for City of Franklin civil service employees will be applicable to City of Franklin library civil service employees.” These actions relate to the Common Council action taken in Resolution 2014-7039.

I. Supervisory and Management Employees, Sergeants, and Employees not covered by a labor agreement:

**Salary Ranges Non-Represented Employees
Effective 7/1/2014 ⁽¹⁾⁽²⁾ 2nd Increase**

Non-represented Nonsupervisory	Salary Grade	Minimum	Midpoint	Maximum	Minimum Hiry Wage	MidPoint Hiry Wage	Maximum Hiry Wage
Library Shelter							
Library Assistant							
Currently Unused	1-9						
Cashier/Clerk	10	\$27,650	\$31,138	\$34,574	\$13,2934	\$14,9704	\$16,6221
Library Intern							
Finance Clerk	11	\$29,808	\$33,536	\$37,292	\$14,3308	\$16,1233	\$17,9267
Library Administrative Aide							
	12	\$32,124	\$36,147	\$40,168	\$15,4442	\$17,3784	\$19,3117
Lead Cashier	13	\$34,602	\$38,970	\$43,286	\$16,6355	\$18,7358	\$20,8104
	14	\$36,493	\$41,981	\$47,443	\$17,5447	\$20,1831	\$22,6093
Confidential Police Adm Asst	15	\$39,315	\$45,203	\$51,118	\$18,9032	\$21,7324	\$24,5759
Admin/Project Assistant							
Confidential Secretary							
Planner							
Reference Librarian	16	\$42,380	\$48,721	\$55,062	\$20,3748	\$23,4237	\$26,4720
Youth Ref. Libr./Young Adult Libr.							
Clinic Nurse							
Clinic Staff Nurse							
Deputy City Clerk	17	\$45,657	\$52,476	\$59,347	\$21,9503	\$25,2288	\$28,5323
Planner II							
Youth Services Librarian							
Public Health Specialist							
Fire Inspector	18	\$49,172	\$56,577	\$63,957	\$23,6406	\$27,2003	\$30,7486
Public Health Nurse							
Senior Planner	19	\$53,009	\$60,946	\$68,912	\$25,4851	\$29,3012	\$33,1308
Sanitation							
	20	\$57,112	\$65,662	\$74,240	\$27,4575	\$31,5688	\$35,8921
Management, Administrative, Supervisory	Salary Grade						
Library Circulation Supervisor	I	\$44,481	\$48,928	\$53,731	\$21,3851	\$23,8231	\$25,8322
	II	\$47,599	\$52,381	\$57,126	\$22,8639	\$25,1736	\$27,4644
Bldg Maintenance Superintendent	III	\$49,798	\$56,016	\$62,254	\$23,9412	\$26,9319	\$29,9300
Asst Super of Public Works							
Accounting Supervisor							
Deputy Treasurer							
Emergency Svcs Comm Suvy							
Human Resources Coordinator	IV	\$53,260	\$59,542	\$66,593	\$25,6155	\$28,8183	\$32,0160
Adult Services Librarian/Asst Dir.							
Sewer & Water Superintendent	V	\$55,765	\$64,140	\$72,512	\$26,8103	\$30,8364	\$34,8613
Dept of PW Superintendent							
Planning Manager	VI	\$59,675	\$68,635	\$77,576	\$28,6899	\$32,9976	\$37,2963
Building Inspector							
Police Sergeant		\$51,465	\$70,894	\$79,204	\$25,7019	\$35,3117	\$39,9115
Library Director	VII	\$62,509	\$73,430	\$84,384	\$30,0524	\$35,3027	\$40,5691
Dir of Health and Human Services							
Battalion Chief		\$64,384	\$75,533	\$86,915	\$22,1058	\$25,5728	\$29,0472
Assistant City Engineer	VIII	\$66,862	\$78,573	\$90,271	\$32,1452	\$37,7757	\$43,3994
Captain of Police		\$68,565	\$80,891	\$93,979	\$33,1055	\$38,9089	\$44,7314
Deputy Fire Chief							
City Clerk	IX	\$70,059	\$84,083	\$98,075	\$33,6820	\$40,4243	\$47,1515
Deputy Finance Director							
Police Inspector		\$72,160	\$86,605	\$101,015	\$34,6924	\$41,6370	\$48,5862
Assistant Fire Chief							
Fire Chief	X	\$77,214	\$92,664	\$108,094	\$37,1253	\$44,6453	\$51,9591
City Engineer/DPW Director	XI	\$80,213	\$96,252	\$112,291	\$38,5641	\$46,2749	\$53,9860
Director of Finance and Treasurer							
Police Chief		\$82,620	\$99,135	\$115,660	\$39,7211	\$47,5531	\$55,6337
Community Development Director	XII	\$85,829	\$102,990	\$120,152	\$41,2638	\$49,5142	\$57,7656
Director of Administration							
* The hourly rate is the rate used for payroll purposes.							
** All hourly wage rates based on 2080 hours per year except Police Sergeant which is based on 2002 hours per year and the Battalion Chiefs which are based on 2912 hours/year.							
(1) - Rates are effective for the pay period which was paid out on 7/1/2014 (effective either 6/22 or 6/29) except for Police & Fire Command Staff who received their increase eff 12/25/14.							
(2) - Reflects a 1% increase for all positions.							

[Note: The wage adjustments for 2014 did not link the increase for an individual employee to the “Linking Merit Increase to Base Pay” table of the Salary Administration Policy.]

II. Department of Public Works, Sewer and Water, and Custodial Employees (excludes clerical).

Hourly Wage Rates Effective with a Payroll Period with a Pay Date of July 11, 2014
(Reflects Both 2014 1% Increases)

	Starting Rate	After 1 Year			
Sewer & Water Operator I	26.1701	27.2947	Approved by Council 11/18/14		
Sewer & Water Operator II	27.9464	29.0709			
Heavy Equipment Operator	26.1701	27.2947			
Mechanic I	27.3578	28.4929			
Assistant Mechanic	25.6551	26.2542			
Public Works Foreman	26.8953	27.9989			
	Start Step 1	6 months Step 2	1 year Step 3	2 years Step 4	3 years Step 5
Custodian	18.4137	19.3807	20.3581	21.5457	22.6703
Light Equipment Operator	22.0292	22.9751	24.0576	25.1086	26.1491
Sewer & Water Technician	22.0292	22.9751	24.0576	25.1086	26.1491

III. Building Inspection, Engineering Technicians, Police Department Clerical, Clerical Employees, and Dispatchers

Hourly Wage Rates Effective with a Payroll Period with a Pay Date of July 11, 2014
(Reflects Both 2014 1% Increases)

Inspection Department

	Start Step 1	1 year Step 2	2 years Step 3	3 years Step 4
First Asst. Bldg. Inspector	28.5874	29.7646	30.9733	31.4778
Asst. Bldg. Inspector	27.2737	28.4193	29.5649	30.0484
Plumbing Inspector	29.4598	30.2166	30.9838	32.0874
Electrical Inspector	29.4598	30.2166	30.9838	32.0874
Mechanical Inspector	25.9809	27.0424	28.1461	28.8397

Court / Police Department Clerical

	Start Step 1	1 year Step 2	2 years Step 3	3 years Step 4
Court Admin Asst.	17.5414	18.9602	20.3896	21.7874
Deputy Police Admin Asst	16.5955	17.8251	19.0654	20.3266
Municipal Court Clerk	16.5955	17.8251	19.0654	20.3266
Police Utility Clerk	13.1167	14.0730	15.0084	15.9334

Engineering Department

	Start Step 1	1 year Step 2	2 years Step 3	3 years Step 4
Eng Tech I	16.3012	17.1629	18.0039	18.8656
Eng Tech II	19.3701	19.8746	21.2514	22.6913
Eng Tech III	21.3986	23.3849	25.3924	27.3893
Eng Tech IV	26.6431	28.7136	30.7946	32.8756

Clerical Employees

	Start Step 1	1 year Step 2	2 years Step 3	3 years Step 4
Clerk Typist	15.7651	16.3584	18.5020	19.1055
Secretary	19.3136	19.9796	20.7288	21.3844
Account Clerk	19.4802	20.3230	21.0930	21.9359
Assessor Clerk	19.7923	20.6560	21.4364	22.2689
Inspection Permit Clerk	19.7923	20.6560	21.4364	22.2689
Administrative Clerk	19.4802	20.3230	21.0930	21.9359
Accountant	22.7268	23.5802	24.5374	25.4011

Dispatchers

Start Step 1	1 year Step 2	2 years Step 3	3 years Step 4
20.6986	22.1951	23.0088	23.8121

IV. Library Civil Service Employees

**Hourly Wage Rates Effective with a Payroll Period with a Pay Date of July 11, 2014
(Reflects Both 2014 1% Increases)**

	Start Step 1	6 months Step 2	1 year Step 3	2 years Step 4	3 years Step 5	4 years Step 6	5 years Step 7	6 years Step 8
Library Assistant	11.4047	12.2514	13.0675	13.8836	14.6996	15.5463	16.3930	17.2499
Library Shelver	7.5385	8.4668	8.9157	9.3645	9.8236	10.2724		

V.

A) Authorized Step System for Department of Public Works and Sewer and Water and Custodians: A new employee enters at Step 1, except as may be authorized in accordance with 3.2.2 of the Personnel Administration Program, and remains there until completing the six month introductory period. Upon successful completion of six months of continuous service, the employee automatically moves to Step 2. Movement to Step 3 occurs in the same manner after

an additional six month period. Movement to Step 4 and Step 5 will occur after each additional twelve months of continuous service provided the employee has continued to receive satisfactory performance evaluations.

B) Authorized Step System for Department Building Inspection, Engineering Technician Employees, Court / Police Department Clerical, Dispatchers, and Clerical Employees: A new employee enters at Step 1, except as may be authorized in accordance with 3.2.2 of the Personnel Administration Program, and remains there until completing one year of continuous service. Upon completion of one year of continuous service, the employee automatically moves to Step 2. Movement to Step 3 and every step thereafter will occur after every twelve months of continuous service provided the employee has continued to receive satisfactory performance evaluations.

VI. Employee Share of Monthly Health Insurance Premium

[Note: Section amended and changed to section VI per Resolution 2014-7039.]

Effective 1/1/14, participating employees shall pay 16.5% of the applicable monthly health insurance premium as determined by the Director of Finance and Treasurer, except if the employee (and the spouse, where applicable) participates in the Health Risk Assessment, as established by the City, the employee shall pay 12.5% of the monthly health insurance premium. (Note: The Plan Administrator may waive the participation requirement in whole or in part if, in his sole opinion, there is a significant, substantiated, and valid reason(s) for waiving the HRA participation requirement.)

Effective 1/1/15, participating employees shall pay 17% of the applicable monthly health insurance premium as determined by the Director of Finance and Treasurer, except if the employee (and the spouse, where applicable) participates in the Health Risk Assessment, as established by the City, the employee shall pay 13% of the monthly health insurance premium. (Note: The Plan Administrator may waive the participation requirement in whole or in part if, in his sole opinion, there is a significant, substantiated, and valid reason(s) for waiving the HRA participation requirement.)

VII. 2015 Budgeted Wage Adjustments and the Classification and Compensation Study

Resolution 2014-7039, adopted November 18, 2014, addressed the 2015 general wage increase as follows:

“NOW, THEREFORE, BE IT RESOLVED by the Mayor and Common Council of the City of Franklin that the Director of Administration is hereby directed to inform non-represented general employees that the 2015 budget as adopted provides sufficient funding for a total wage increase of 1.5%, which was established anticipating a January and July general wage increase of 1%; but that said January increase is being held in abeyance pending the results of a classification and compensation study, with such appropriations intended to be used to implement the results of the study, subject to further Common Council approvals.”

VIII. Collective Bargaining Agreement Wage Schedules

Excerpt from the Agreement between the
THE CITY OF FRANKLIN and FRANKLIN PROFESSIONAL FIREFIGHTERS
 (I.A.F.F. Local 2760) - 2013-2015

01/01/2015 - 3% increase **

	Firefighters		Firefighters + Ladder Operator		Fire Marshal		Paramedic/Firefighter		Paramedic/Firefighter + Ladder Operator		Fire Lieutenants		Fire Lieutenant with full practice Paramedic*	
	Based on 2,912 hours		Based on 2,912 hours		Based on 2,080 hours		Based on 2,912 hours		Based on 2,912		Based on 2,912 hours		Based on 2,912 hours	
	Hourly	Monthly	Hourly	Monthly	Hourly	Monthly	Hourly	Monthly	Hourly	Monthly	Hourly	Monthly	Hourly	Monthly
Step 1 0-6 months	\$17.20	\$4,174.84	\$17.38	\$4,216.59	\$27.27	\$4,727.07	\$18.03	\$4,376.29	\$18.21	\$4,420.05	\$18.93	\$4,594.55	\$19.26	\$4,674.55
Step 2 7-12 months	\$17.79	\$4,317.54	\$17.97	\$4,360.72	\$28.88	\$5,006.34	\$18.66	\$4,527.41	\$18.84	\$4,572.68	\$19.57	\$4,748.45	\$19.90	\$4,828.45
Step 3 13-24 months	\$20.72	\$5,028.26	\$20.93	\$5,078.54	\$30.52	\$5,289.68	\$21.74	\$5,274.50	\$21.95	\$5,327.25	\$22.83	\$5,540.33	\$23.16	\$5,620.33
Step 4 25-36 months	\$21.44	\$5,201.75	\$21.65	\$5,253.77	\$32.13	\$5,568.94	\$22.47	\$5,453.59	\$22.70	\$5,508.13	\$23.62	\$5,730.60	\$23.94	\$5,810.60
Step 5 37-48 months	\$22.15	\$5,375.23	\$22.37	\$5,428.98	\$33.73	\$5,846.17	\$23.25	\$5,641.05	\$23.48	\$5,697.46	\$24.41	\$5,923.68	\$24.74	\$6,003.68
Step 6 48+ months	\$24.41	\$5,923.68	\$24.65	\$5,982.92	\$35.37	\$6,131.53	\$26.28	\$6,376.99	\$26.54	\$6,440.76	\$27.60	\$6,698.76	\$27.93	\$6,778.76

*This position reflects a flat \$80/month increase above the Lieutenant position.

** All wage increases above are effective on the start of the pay period closest to, but on or after, the date listed above.

Excerpt from the Agreement between the
CITY OF FRANKLIN and the FRANKLIN POLICE OFFICERS ASSOCIATION
 (WPPA- LAW ENFORCEMENT EMPLOYEE RELATIONS DIVISION) – 2013-2015

ARTICLE VI - WAGES

Section 6.01: The rates of pay for the various classifications of Police Officers shall be as follows:

	Hourly Eff. 11/15/2013* <u>3% Increase</u>	Hourly Eff. 1/1/2014* <u>3% Increase</u>	Hourly Effective 1/1/2015* <u>2% Increase</u>
Patrol Officer Start	\$25.69	\$26.46	\$26.99
6 Months	\$26.51	\$27.31	\$27.86
1 Year	\$27.69	\$28.52	\$29.09
2 Years	\$28.28	\$29.13	\$29.71
3 Years	\$29.60	\$30.49	\$31.10
4 Years	\$32.63	\$33.61	\$34.28
Detective	\$35.39	\$36.45	\$37.18

*For 2013, wage increases are effective on the payroll period following the ratification by both parties (11/17/2013). Subsequent wage increases will be effective on the start of the pay period closest to, but on or after January 1st of the year listed.

STATE OF WISCONSIN : CITY OF FRANKLIN : MILWAUKEE COUNTY

ORDINANCE NO. 2014-2152

AN ORDINANCE ADOPTING THE 2015 ANNUAL BUDGETS FOR THE GENERAL FUND, LIBRARY FUND, SOLID WASTE COLLECTION FUND, SEWER SERVICE FUND, CAPITAL OUTLAY FUND, EQUIPMENT REPLACEMENT FUND, STREET IMPROVEMENT FUND, CAPITAL IMPROVEMENT FUND, DEBT SERVICE FUND, DEVELOPMENT FUND AND TIF DISTRICT FUNDS AND ESTABLISHING THE TAX LEVY AND OTHER REVENUE FOR THE CITY OF FRANKLIN FOR FISCAL YEAR 2015

WHEREAS, the Committee of the Whole has reviewed and amended, where desired, the Mayor's Recommended 2015 Annual Budgets for the General Fund, Library Fund, Solid Waste Fund, Sewer Service Fund, Capital Outlay Fund, Equipment Revolving Fund, Street Improvement Fund, Capital Improvement Fund, Debt Service Fund, and Development Fund for the City of Franklin; and

WHEREAS, TIF Districts debt incurred in prior years has 2015 required repayments of \$1,714,405 for TIF District #3; \$1,242,784 for TIF District #4; the Debt Service Fund has a Inter-fund advance repayment of \$1,078,561 and other Debt Service payments of \$938,365; and the Sewer Fund has a Clean Water Fund debt service of \$1,693,583; and

WHEREAS, the Proposed Budget recommended by the Committee of the Whole includes property taxes of \$20,509,000 that are levied to support the 2015 Annual Budget with a resulting City tax rate of approximately \$6.28 with the Common Council concurring in the need and with the final rate being the mathematical result of statutory property tax billing process, including, but not limited to, inclusion of the required state adjustment for equalization; and

WHEREAS, for the purposes, in part, of accounting detail, transparency of governmental actions and intent, efficiency of operations, and enhanced record keeping, the Proposed 2015 Budget document and format provides greater detail and categorization of anticipated expenditures than required by Wisconsin Statutes §65.90, which provides that "all proposed appropriations for each department, activity and reserve account" shall be listed in the budget; and, therefore, expenditure appropriation unit amounts are itemized and, entitled "Official Budget Appropriation Units," while remaining pages of the document provide supplemental information for the informational purposes as earlier noted; and

WHEREAS, a Public Notice of the Proposed 2015 Budget appeared in the Franklin Now on October 30, 2014; and

WHEREAS, a Public Hearing was held by the Common Council on November 18, 2014 regarding the 2015 Proposed Annual Budgets; and

WHEREAS, the Common Council has determined that it would be in the best interest of the City to adopt the 2015 Annual Budgets as recommended by the Committee of the Whole.

- Section 5 That transfers into the General Fund of \$175,000, Capital Outlay Fund of \$475,000, Street Improvement Fund of \$200,000, and the Equipment Replacement Fund of \$25,000, for a total of \$875,000, are adopted as the annual transfers in budget for the City of Franklin for fiscal year 2015.
- Section 6 That the annual charge for the 2015 solid waste collection service shall be \$104.78 for each property eligible to receive the solid waste collection service.
- Section 7 That the expenditure appropriation unit for the Capital Improvement Fund shall be administered as if adopted on a per project basis unless otherwise approved, in advance, by the Common Council in the form of a budget modification.
- Section 8 That the single expenditure appropriation for "Contingency" within the General Fund shall be administered for City purposes as if adopted as distinct appropriations for "Restricted" and "Unrestricted" contingency budgets as shown within the "Unclassified, Contingency, and Anticipated Underspending" budget detail, with "Restricted" contingency appropriations not authorized for direct expenditure and requiring a budget modification approved by two-thirds of the Common Council, interpreted consistent with statutes, moving the appropriation to "Unrestricted" contingency or another valid appropriation unit prior to or in conjunction with any spending authorization.
- Section 9 That the Finance Department shall cause to be published and made available a "City of Franklin 2015 Annual Budget" document incorporating the changes from the Mayor's Recommended Budget as approved herein and incorporating the necessary changes to the text thereof as required by such changes.

Introduced at a regular meeting of the Common Council of the City of Franklin this 18th day of November, 2014 by Alderman Schmidt.

Passed and adopted at a regular meeting of the Common Council of the City of Franklin this 18th day of November, 2014.

ATTEST:


Sandra L. Wesolowski, City Clerk

APPROVED:


Stephen R. Olson, Mayor

AYES 6 NOES 0 ABSENT 0

City of Franklin
 Official Budget Appropriation Units
 Summary of General Fund Budget - 2015 Adopted Budget

	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	6/30/2014 To Date	2014 Estimate	2015 Adopted	Change to Pr Yr Adopted
Revenue:								
Property taxes	\$16,204,907	\$16,355,009	\$16,220,400	\$16,220,400	\$13,870,513	\$16,200,000	\$16,209,000	-0.1%
Other taxes	208,510	216,967	211,500	211,500	51,934	211,500	316,700	49.7%
Cable TV Franchise Fee	500,322	507,019	500,000	500,000	123,017	500,000	500,000	0.0%
Utility tax equivalent	1,061,038	1,130,375	1,059,000	1,059,000	535,200	1,075,000	1,100,000	3.9%
Total tax revenue	17,974,777	18,209,369	17,990,900	17,990,900	14,580,664	17,986,500	18,125,700	0.7%
Intergovernmental	2,802,048	2,571,374	2,549,550	2,549,550	659,216	2,578,635	2,480,500	-2.7%
Licenses and permits	755,027	912,357	864,300	864,300	474,065	921,100	862,100	-0.3%
Penalties and forfeitures	457,499	411,795	444,000	444,000	235,028	410,000	422,600	-4.8%
Charges for services	1,693,847	1,667,884	1,416,400	1,416,400	634,488	1,328,304	1,515,070	7.0%
Intergovernmental charges	103,615	162,308	125,000	125,000	54,965	125,000	201,300	61.0%
Interest revenue	213,200	-11,514	138,500	138,500	229,883	223,700	206,500	49.1%
Miscellaneous revenue	167,413	156,413	74,700	74,700	85,834	109,895	103,500	38.6%
Transfers from other funds	0	0	400,000	400,000	0	400,000	175,000	0.0%
Total non-tax revenue	6,192,649	5,870,617	6,012,450	6,012,450	2,373,479	6,096,634	5,966,570	-0.8%
Total revenue	24,167,426	24,079,987	24,003,350	24,003,350	16,954,143	24,083,134	24,092,270	0.4%
Transfer from fund balance	0	0	0	0	0	0	0	0.0%
Total revenue & fb transfer	24,167,426	24,079,987	24,003,350	24,003,350	16,954,143	24,083,134	24,092,270	0.4%
Expenditures:								
Mayor - Personnel Services	18,512	18,500	18,500	18,500	11,781	18,500	18,512	0.1%
Other Services, Supplies, etc	4,800	4,867	8,100	8,100	2,531	8,100	8,000	-1.2%
Aldermen - Personnel Services	47,309	47,451	47,450	47,450	23,726	47,450	47,482	0.1%
Other Services, Supplies, Etc	20,829	21,777	25,080	25,080	16,166	23,000	30,000	19.6%
Municipal Court - Personnel Service	165,360	177,105	178,671	178,671	86,093	175,640	178,969	0.2%
Other Services, Supplies, Etc	35,471	46,523	44,850	44,850	24,483	46,135	47,200	5.2%
Clerk - Personnel Services	285,889	272,577	284,398	284,398	155,936	288,772	284,032	-0.1%
Other Services, Supplies, Etc	24,101	21,451	26,950	26,950	10,474	27,200	28,000	3.9%
Elections - Personnel Services	71,256	28,277	41,568	41,568	14,354	46,274	18,184	-56.3%
Other Services, Supplies, Etc	10,539	11,731	16,800	16,800	4,590	28,500	24,700	47.0%
Information Services - Personnel	0	0	0	0	0	0	83,637	
Other Services, Supplies, Etc	276,991	312,346	361,205	361,205	156,928	361,205	341,100	-5.6%
Administration - Personnel Service	275,436	274,443	355,668	355,668	139,605	301,593	290,237	-18.4%
Other Services, Supplies, Etc	112,756	104,778	209,525	209,525	61,358	204,785	165,045	-21.2%
Finance - Personnel Services	433,107	486,519	404,978	404,978	198,442	400,880	409,252	1.1%
Other Services, Supplies, Etc	56,858	56,764	56,783	56,783	22,865	48,985	84,241	48.4%
Independent Audit	26,955	33,265	29,790	29,790	18,435	28,585	36,500	22.5%
Assessor - Personnel Services	72,468	52,519	52,790	52,790	26,182	53,107	54,424	3.1%
Other Services, Supplies, Etc	126,788	160,337	171,450	171,450	48,901	172,450	173,450	1.2%
Legal Services	285,657	287,647	329,950	329,950	145,041	329,950	334,800	1.5%
Municipal Buildings - Personnel Se	51,631	44,476	34,280	34,280	15,144	33,717	92,777	170.6%
Other Services, Supplies, Etc	145,379	148,625	134,833	134,833	69,438	134,558	112,600	-16.5%
Insurance	82,344	96,800	100,647	100,647	146,292	102,438	105,775	5.1%
Unclassified	978	0	2,500	2,500	0	2,500	2,500	0.0%
Sub total General Government Pers	2,631,414	2,708,778	2,936,766	2,936,766	1,398,765	2,884,324	2,971,417	1.2%
Contingency	0	400	1,075,000	926,100	123,806	0	1,065,000	-0.9%
Anticipated Un-spent appropriation	0	0	-360,300	-360,300	0	0	-360,300	0.0%
Total General Government	2,631,414	2,709,178	3,651,466	3,502,566	1,522,571	2,884,324	3,676,117	0.7%

City of Franklin
 Official Budget Appropriation Units
 Summary of General Fund Budget - 2015 Adopted Budget

	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	6/30/2014 To Date	2014 Estimate	2015 Adopted	Change to Pr Yr Adopted
Police Department - Personnel Ser	8,238,519	7,757,218	8,086,034	8,086,034	3,761,534	7,711,224	8,184,045	1.2%
Other Services, Supplies, Etc	965,138	986,788	1,177,017	1,184,817	524,186	1,171,331	1,102,300	-6.3%
Fire Department - Personnel Servic	5,854,034	5,383,240	5,452,854	5,452,854	2,616,956	5,291,134	5,526,485	1.4%
Other Services, Supplies, Etc	391,929	412,877	393,780	393,780	249,442	456,256	444,805	13.0%
Public Fire Protection	265,870	245,526	251,700	251,700	126,000	258,400	265,200	5.4%
Building Inspection - Personnel Ser	637,194	628,871	707,157	707,157	314,111	672,915	724,579	2.5%
Other Services, Supplies, Etc	25,018	25,840	38,580	38,580	11,143	32,800	34,800	-9.8%
Weights and Measures	6,800	6,800	6,800	6,800	6,800	6,800	6,800	0.0%
Total Public Safety	16,384,502	15,447,159	16,113,922	16,121,722	7,610,172	15,600,860	16,289,014	1.1%
Engineering - Personnel Services	577,158	555,770	597,006	597,006	328,478	607,220	588,436	-1.4%
Other Services, Supplies, Etc	14,372	18,580	24,132	24,132	8,783	20,560	24,522	1.6%
Highway - Personnel Services	1,754,016	1,713,301	1,745,877	1,770,877	882,397	1,741,594	1,776,948	1.8%
Other Services, Supplies, Etc	679,266	745,865	819,623	949,205	402,536	937,553	850,056	3.7%
Street Lighting	315,785	341,512	324,630	324,630	123,646	324,300	339,640	4.6%
Weed Control	14,153	11,709	15,050	15,050	0	15,050	15,050	0.0%
Total Public Works	3,354,749	3,386,738	3,526,318	3,680,900	1,745,840	3,646,277	3,594,652	1.9%
Health Department - Personnel Ser	504,113	496,827	557,899	557,899	260,623	533,549	550,232	-1.4%
Other Services, Supplies, Etc	89,027	101,764	58,205	58,205	16,055	58,000	58,300	0.2%
Animal Control	39,878	37,368	41,700	41,700	22,160	41,700	39,200	-6.0%
Total Health & Human Services	633,018	635,959	657,804	657,804	298,838	633,249	647,732	-1.5%
Recreation	36,235	37,400	39,000	40,600	8,504	40,600	44,000	8.4%
Parks - Personnel Services	126,711	114,817	107,910	107,910	57,224	105,969	109,328	1.3%
Other Services, Supplies, Etc	21,894	22,671	25,172	25,172	8,892	25,022	26,000	3.3%
Total Culture and Recreation	184,840	174,887	172,082	173,682	74,620	171,591	179,328	4.2%
Planning - Personnel Services	349,538	313,107	319,708	319,708	156,540	317,085	323,142	1.1%
Other Services, Supplies, Etc	19,716	34,073	60,750	60,750	18,260	39,200	59,550	-2.0%
Econ Dev - Personnel Services	0	0	75,800	75,800	0	0	78,235	
Other Services, Supplies, Etc	8,390	13,469	15,500	15,500	2,259	7,500	19,500	25.8%
Total Conservation/development	377,644	360,649	471,758	471,758	177,059	363,785	480,427	1.8%
Transfers to other funds	220,000	85,982	400,000	400,000	0	400,000	675,000	0.0%
Total expenditures	23,786,167	22,800,552	24,993,350	25,008,432	11,429,100	23,700,086	25,542,270	2.2%
Net Change	381,259	1,279,435	-990,000	-1,005,082		383,048	-1,450,000	
Beginning fund balance	6,120,873	6,502,132	6,502,132	6,502,132		7,781,567	8,164,615	
Ending fund balance	6,502,132	7,781,567	5,512,132	5,497,050		8,164,615	6,714,615	
Fund Balance as a percent of total expenditures	27.34%	34.13%	22.05%	21.98%		34.45%	26.29%	

City of Franklin
 Official Budget Appropriation Units
 Summary of General Fund Budget - 2015 Adopted Budget

	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	6/30/2014 To Date	2014 Estimate	2015 Adopted	Change to Pr Yr Adopted
Special Revenue Funds								
Revenues								
Library Fund - Tax Levy	1,222,000	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000	0.0%
Reciprocal Borrowing - Library	113,352	119,179	50,000	50,000	-	115,000	100,000	100.0%
Misc Revenue - Library	10,203	(8,319)	5,000	5,000	8,099	10,000	-	-100.0%
Solid Waste Collection - Fees	1,145,976	1,153,672	1,157,000	1,157,000	1,168,087	1,168,000	1,173,200	1.4%
Misc Revenue - Solid Waste	448,390	403,222	405,800	405,800	217,519	414,300	413,400	1.9%
Total Revenues	2,939,921	2,907,753	2,857,800	2,857,800	2,633,705	2,947,300	2,926,600	2.4%
Expenditures								
Library - Personnel Services	876,875	873,898	906,567	906,567	404,647	858,182	879,565	-3.0%
Other Services, Supplies, Etc	440,092	462,044	460,939	470,939	265,639	463,000	532,920	15.6%
Solid Waste - Personnel Services	27,369	32,788	22,194	22,194	9,245	21,644	22,713	2.3%
Other Services, Supplies, Etc	1,466,450	1,436,344	1,501,560	1,501,560	735,923	1,491,466	1,523,900	1.5%
Total Expenditures	2,810,787	2,805,075	2,891,260	2,901,260	1,415,454	2,834,292	2,959,098	2.3%
Net Revenues (Expenditures)	129,134	102,679	(33,460)	(43,460)	1,218,251	113,008	(32,498)	
Fund Balance								
Beginning of the Year	396,165	525,299	525,299	525,299	627,977	627,977	740,985	
End of the Year	525,299	627,977	491,839	481,839	1,846,228	740,985	708,487	
Sanitary Sewer Fund								
Revenues								
Metered Sales	3,104,157	3,209,182	3,291,879	3,291,879	1,402,908	3,291,879	3,259,001	-1.0%
Other Revenue	64,194	28,499	51,000	51,000	52,726	64,000	64,200	25.9%
Total Revenues	3,168,352	3,237,681	3,342,879	3,342,879	1,455,634	3,355,879	3,323,201	-0.6%
Expenditures								
Personnel Services	470,133	487,912	462,678	462,678	224,095	459,754	456,545	-1.3%
Other Services, Supplies, Etc	2,296,508	2,481,736	2,659,333	2,762,533	1,276,287	2,762,533	2,766,157	4.0%
Total Expenditures	2,766,641	2,969,649	3,122,011	3,225,211	1,500,382	3,222,287	3,222,702	3.2%
Net Revenue (Expenditures)	401,711	268,032	220,868	117,668	-44,748	133,592	100,499	
Net interest Income (Expense)	-	-	-	-	-	-	-	
Invested in Capital Assets	9,994	(30,145)	(1,573,425)	(1,573,425)	(185,000)	(185,000)	(1,314,300)	
Net Change in Retained Earnings	411,705	237,887	(1,352,557)	(1,455,757)	(229,748)	(51,408)	(1,213,801)	
Beginning Retained Earnings	2,011,257	2,422,961	2,422,961	2,422,961	2,660,848	2,660,848	2,609,440	
Ending Retained Earnings	2,422,961	2,660,848	1,070,404	967,204	2,431,100	2,609,440	1,395,639	
Capital Expenditure Funds - Capital Outlay, Equipment Replacement, Street Improvement								
Revenue								
Property Taxes-Capital Outlay	384,000	394,000	430,000	430,000	430,000	430,000	433,200	0.7%
Property Taxes-Equip Replacem	281,000	285,000	337,000	337,000	337,000	337,000	339,500	0.7%
Property Taxes-Street Improvment	604,000	610,000	681,600	681,600	681,600	681,600	687,300	0.8%
Intergovernmental Revenue	157,814	6,652	78,000	78,000	5,200	78,000	-	-100.0%
Landfill Siting Revenue	450,000	450,000	300,000	300,000	255,400	300,000	300,000	0.0%
Miscellaneous Revenue	276,240	62,424	30,000	30,000	69,586	88,000	55,500	85.0%
Transfers In from Other Funds	310,031	117,964	-	200,000	-	200,000	700,000	
Total Revenue	2,463,085	1,926,039	1,856,600	2,056,600	1,778,786	2,114,600	2,515,500	35.5%
Expenditures								
Capital Outlay-Equip Replacement	528,716	406,528	231,500	242,100	195,871	237,500	382,000	65.0%
Capital Outlay-Capital Outlay	521,644	549,423	641,646	733,432	327,854	722,920	939,386	46.4%
Capital Outlay-Street Improvement	1,087,091	949,057	1,160,000	1,196,900	9,065	1,160,000	1,160,000	0.0%
Total Expenditures	2,137,450	1,905,009	2,033,146	2,172,432	532,790	2,120,420	2,481,386	22.0%
Net Capital Revenues (Expenditure)	325,635	21,031	-176,546	-115,832	1,245,996	-5,820	34,114	
Beginning Fund Balance	2,125,517	2,451,152	2,451,152	2,274,606	2,472,183	2,472,183	2,466,363	
Ending Fund Balance	2,451,152	2,472,183	2,274,606	2,158,774	3,718,179	2,466,363	2,500,477	

City of Franklin
 Official Budget Appropriation Units
 Summary of General Fund Budget - 2015 Adopted Budget

	2012 Actual	2013 Actual	2014 Adopted Budget	2014 Amended Budget	6/30/2014 To Date	2014 Estimate	2015 Adopted	Change to Pr Yr Adopted
DEBT SERVICE FUND								
Revenue								
Property Taxes	1,750,000	1,650,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	0.0%
Other Financing Source:								
Transfer from Other Funds	161,347	366,276	158,000	158,000	84,489	245,113	206,000	30.4%
Transfer from TIF Districts	28,363	0	0	0	0	0	0	
Transfer from Special Assessm	0	0	219,644	219,644	219,644	219,644	210,926	-4.0%
Total Revenue	1,939,710	2,016,276	1,977,644	1,977,644	1,904,175	2,064,757	2,016,926	2.0%
Proceeds from Borrowing	0	0	0	0	0	0	0	
Debt Service *	8,764,318	1,029,380	915,644	915,644	1,811,823	915,600	941,926	2.9%
Bond Issue Cost								
Refunded Debt								
Transfer to Other Funds							-	
Interfund Loan Payments		975,000	1,062,000	1,062,000	1,062,000	1,062,000	1,075,000	1.2%
Beginning of the Year	3,738,000	(3,086,608)	(2,099,712)	(2,099,712)		(2,099,712)	(950,555)	
Interfund advances (Payments)	3,112,000	2,137,000	1,075,000	1,075,000		1,075,000	-	
End of the Year	<u>(3,086,608)</u>	<u>(2,099,712)</u>	<u>(1,037,712)</u>	<u>(1,037,712)</u>		<u>(950,555)</u>	<u>124,445</u>	
CAPITAL IMPROVEMENT FUND								
Revenue								
Landfill Siting	205,981	281,726	296,000	296,000	85,163	450,000	830,000	180.4%
Miscellaneous	702,648	574,308	3,700,000	3,700,000	80	1,617,360	2,050,000	-44.6%
Other (Grants, Impact Fees, etc)	431	460,114	1,757,140	1,764,390	0	746,350	4,943,030	181.3%
Total Revenues	909,060	1,316,148	5,753,140	5,760,390	85,243	2,813,710	7,823,030	
Expenditures								
Capital Outlay	882,004	1,270,832	7,475,033	7,612,552	176,932	3,744,583	9,146,247	22.4%
Net Revenues (Expenditures)	27,056	45,317	-1,721,893	-1,852,162	-91,689	-930,873	-1,323,217	
Debt Proceeds	0	0	1,950,000	1,950,000	0	1,950,000	0	-100.0%
Beginning Fund Balance	246,555	273,611	273,611	273,611	318,928	318,928	1,338,055	
Ending Fund Balance	<u>273,611</u>	<u>318,928</u>	<u>501,718</u>	<u>371,449</u>	<u>227,239</u>	<u>1,338,055</u>	<u>14,838</u>	
DEVELOPMENT FUND								
Impact Fees	764,478	987,905	645,000	645,000	379,498	714,500	703,500	9.1%
Other Income	123,111	106,079	95,694	95,694	91,451	124,700	106,966	11.8%
Total Revenues	887,589	1,093,984	740,694	740,694	470,949	839,200	810,466	
Transfer to Debt Service	161,347	366,276	455,176	455,176	84,489	241,548	455,176	0.0%
Transfer to Capital Improvement	0	274,912	1,557,949	2,431,676	0	1,373,730	1,484,625	-4.7%
Other	6,551	15,359	0	3,241	0	0	15,000	
Total Expenditures	167,898	656,547	2,013,125	2,890,093	84,489	1,615,278	1,954,801	
Net Revenues (Expenditures)	719,692	437,437	-1,272,431	-2,149,399	386,460	-776,078	-1,144,335	
Beginning Fund Balance	3,895,039	4,614,731	4,614,731	4,614,731	5,052,168	5,052,168	4,276,090	
Ending Fund Balance	<u>4,614,731</u>	<u>5,052,168</u>	<u>3,342,300</u>	<u>2,465,332</u>	<u>5,438,628</u>	<u>4,276,090</u>	<u>3,131,755</u>	