



Date: July 21, 2011
To: Mayor Taylor, Common Council and Finance Committee Members
Pc: Department Heads
From: Calvin A Patterson, Director of Finance & Treasurer
Subject: 2012 Budget Forecast

Background

The Budget Forecast is the initial step in the preparation of the 2012 budget and is presented to the Finance Committee. The forecast prices out the programs that were approved as part of the 2011 budget at anticipated 2012 prices. The forecast includes a full year cost for any 2011 new or expanded programs. The forecast is based upon a series of assumptions detailed in this document. The forecast includes any items that were mandated by recent State actions

Forecast Assumptions

Developing a forecast depends on the development of a set of assumptions. By changing those assumptions a different forecast may result.

Forecast Highlights

Property tax rate is projected to decrease by 2.7%

Changes in revenue:

- Property tax levy projected to increase by 2.3% or \$492,000 in all funds.

Changes by fund:

General Fund -	\$221,000
Library Fund -	\$62,000
Capital Outlay Fund -	\$4,000
Equipment Replacement Fund -	\$151,000
Street Improvement Fund -	\$204,000
Debt Service Fund -	\$(150,000)

- State shared revenue decreased by \$79,000
- State Expenditure restraint revenue decreased by \$60,000
- State Transportation Aids revenue decreased by \$155,000
- State Recycling revenue decreased by \$34,000

- State Computer Aid payment increased by \$269,000
- Other revenue sources net decreases of \$74,000

Changes in expenditures:

- Anticipated increases in wages - \$236,000
- Anticipated increases in retirement costs - \$156,000
68% due to a increase in WRS cost
- Anticipated increases in group health & dental costs - \$166,000
- Anticipated increases in other benefits - \$26,000
- Anticipated increase in contracted services of \$92,000

To balance this forecast additional revenue or reductions in budgets of \$599,000 will be needed to balance the 2012 forecast. For presentation purposes the imbalance of expenditures over revenue is shown as a reduction in fund balance. In reality changes made to revenue and expenditure budgets should eliminate the need to reduce fund balance.

I believe that the shortfall above can be managed without significant reductions to services or staffing. The State reductions of \$328,000 were largely offset by an increase in the state computer aid payment. (The increase was due to the closing of TIF District #2). Because the City of Franklin is not in the Wisconsin Retirement System, except for Police and Fire departments, the reductions contained in the State budget bills did not apply to the City of Franklin and therefore no impact was included in this forecast. If the City utilizes the tools provided in the Budget Repair Bill, changes can be incorporated in the 2012 budgets that will reduce the estimated shortfall

As a reminder the purpose of the forecast is to show a prediction of what the following year may look like prior to the budgeting process starting so that direction can be given to departments, if necessary. If changes to the work program are needed to be made there is time for the elected officials to give direction prior to the budgeting process beginning. To achieve any large reduction in expenditures may require ending some program or function that the City is now doing. Those difficult choices are hard to make and require time to make them.

Also included is an copy of most recent Opportunities and Threats document showing issues facing current and future budget years. This document is a continuing listing and other issues will be included as they are received.

In this year's forecast presentation the inclusion of five years of forecast information for the capital funds is presented. When available the supporting information has been provided.

Expenditure Assumptions

The expenditures forecast was developed based upon the following set of assumptions:

1. No new positions have been included in the forecast.
2. Salaries and wages for represented employees with contracts in place are based upon those contracts.
3. Non represented wages and represented groups without contracts in place were forecast at current ordinances/contracts plus the percentage increase limit as established by State law. Because the State administrative rules for determining annual CPI increase have not been finalized the forecast uses the consumer price index for the 2010 year of 1.64% realizing that the actual CPI as established by the State may change when the rules are finalized.
4. Group Health coverage is forecast at a 6% increase in total charged less the scheduled employee contributions. Dental coverage forecast at a 2% increase on total charged less the scheduled employee contributions.
5. Contracted services increased at 3%.
6. Insurance increased at 2%.
7. Utilities increased at 4%.
8. Fuel budgets were maintained at the 2011 budgeted levels.
9. Operating supplies and services and charges held a 0%.
10. Facility charges other than utilities were increased by 2%.
11. The expenditure restraint limits are based on a 0.25% limit due to growth over the adopted 2011 budget as established in the state budget. The forecast is presently \$368,000 over the expenditure restraint limit.
12. Actual expenditures are anticipated to be \$406,000 less than budgeted expenditures. This is reflected in the forecast by showing a negative expenditure in the general government section of the budget. This amount represents the amount of anticipated under spending to be realized in the 2012 budget.
13. Debt Service tax levy needs have been reduced by \$150,000 due to the City not having to do a borrowing in 2010 or planning a borrowing in 2011.
14. Provision has been made for debt service for a \$2 million borrowing that may be necessary for implementing road or other building projects.

Revenue Assumptions:

1. Property taxes for all funds were increased through expected growth in assessments (\$42,000) and an increase (\$450,000) to reflect the reduction in the structural deficits created during the 2009 and 2010 years and address adequate funding issues. The property tax rate is projected to decrease by 2.7%. Additional information is provided later in this report.
2. State shared revenue was reduced by the State budget by \$79,000, a 3% reduction.
3. The estimated expenditure restraint payment was decreased by \$60,000 for 2012, a 21% reduction. This is due to the expectation that more municipalities will qualify and therefore less will be available for each community.
4. Transportation aids were reduced by the State budget by \$155,000, a 10% reduction.
5. State Computer Aid payments increased by \$269,000 due to the payments no longer going to TIF District #2.

6. Recycling grants were reduced by State budget action by \$34,000.
7. Licenses, Permits, Penalties, Charges for services, Interest revenue and Miscellaneous categories were collectively forecast at 93% of the 2010 actual results and 97% of the 2011 budgeted level.
8. The intergovernmental charges for services from Milwaukee County for ambulance services were forecasted to continue in 2012.

Assessment Assumptions (net of TIF) – Estimated @ \$6,750,000

1. Growth in residential assessments of \$2,000,000
2. Growth in Commercial assessments of \$4,750,000
3. Growth in Manufacturing assessments of \$ -0-
4. Net new construction estimate at 0.25% of equalized valuation

Addressing the City's Structural Deficits

In the years 2009 and 2010 the City of Franklin created structural deficits of \$200,000 and \$750,000 for a total of \$950,000. The structural deficits were created to reduce the impact on property taxpayers during the heart of the great recession with the hope that as time went along the monies that are needed long term in these funds would be returned with one possibly being when the TIF District closed.

A structural deficit is a continuing expense that is funded by a non continuing or one time revenue. In the 2011 budget the City addressed the operating structural deficit and began to address the capital fund's structural deficits as shown on attachment A. This forecast recommends continuing reducing the existing structural deficits by committing \$200,000 to the Street Improvement Fund and \$50,000 to the Equipment Replacement Fund.

Adequate funding issues

The Equipment Replacement Fund conclusion that at the current funding level, the fund will cease to be a replacement fund, due to the low level of funding, by 2019 or 2020. Warnings on the low level of funding have been included in the last five years budget documents. The recommendation is to increase funding by \$100,000 above that mentioned above to return the fund to an adequate funding level.

The Library Fund is expecting a reduction in its reciprocal borrowing which is the additional revenue source that has supported the Library during the last three years. A \$50,000 increase in tax levy funding is recommended.

The General Fund recommendation is for a \$50,000 increase to partially offset the decline in State revenue.

Landfill Siting Revenue

The advance landfill siting payment received in 2011 was designated to Capital Projects funds with \$100,000 to the Capital Outlay Fund, \$150,000 to the Equipment Revolving Fund and \$200,000 to the Street Improvement Fund. In addition, any per ton landfill siting payments received in 2011 was designated to the Capital Improvement Fund. The advance siting payment was received early in 2011 and it is expected that the per ton payments will start in the fourth quarter of 2011.

The 2012 forecast has been prepared designating the 2012 per ton payments to Capital Projects funds with the first \$450,000: \$100,000 to the Capital Outlay Fund, \$150,000 to the Equipment Revolving Fund and \$200,000 to the Street Improvement Fund and any amounts over that level to the Capital Improvement Fund.

I look forward to discussing this information with you at a Finance Committee meeting.

A handwritten signature in cursive script that reads "Cal Patterson". The signature is written in black ink and is positioned above a horizontal line.

Calvin A Patterson, Director of Finance & Treasurer

Potential Structural Deficits and Adequate Long Term Capital Funding issues:

	2009	2010	2011	2012
Structural Deficits:				
3 Manpower positions	-	300,000	-	-
Other Revenue declines	150,000	(150,000)	-	-
Capital Outlaly Fund	-	-	-	-
Equipment Revolving Fund	50,000	50,000	50,000	(50,000)
Street Improvement Fund	150,000	450,000	350,000	(200,000)
	200,000	750,000	400,000	(250,000)
Library Impact Fee Deficits		308,509	308,509	308,509
Police Impact Fee Deficits		410,209	410,209	410,209
	-	718,718	718,718	-
	-	-	-	718,718
Adequate Long Term Capital Funding issues:				
Capital Outlay Fund		200,000	200,000	200,000
Equipment Revolving Fund		250,000	250,000	(100,000)
Street Improvement Fund		550,000	550,000	550,000
Capital Improvement Fund Matching Funds		?	?	?
Capital Improvement Fund Road Projects		?	?	?
	-	1,000,000	1,000,000	(100,000)
	-	-	-	900,000

Opportunities and Threats facing the current and future year budgets

Opportunities

- Continue the receipt of landfill siting fees beyond 2015 by assisting Waste Management in receiving necessary approvals to expand of in the north area of landfill which could extend landfill siting fees for many years.
- Consolidation of similar services with neighboring communities.
- Billing residential refuse collection and removing that amount from the tax levy
- Establishing a property tax equivalent from the Sewer Service Fund that would provide the equivalent of property taxes on the sewer service assets similar to the amounts charged to the Water Utility (Requires state law change).
- Billing 100% of the fire protection charges to the water utility customers instead of the current practice of 50% to the property tax levy and 50% to the utility customer
- The completion of TIF District # 2 currently projected in 2011 releasing tax levy in 2012
- Growth of the Community – Increased revenue
- Level of City tax rate below comparable Milwaukee County communities

Threats

- Structural Deficits caused by revenue reductions without permanent expense reductions:
In 2009 \$200,000 in reduced funding between Street Improvement Fund & Equipment Revolving Fund. In 2010 \$300,000 in restored manpower positions, \$300,000 in reduced revenue to Street Improvement Fund and \$150,000 in other revenue declines. In 2011 restored \$100,000 in Street Improvement funding and \$450,000 in operating structural deficits with \$250,000 in capital related structural deficits remaining.
- Three years of Library funding freezes combined with possible restructuring of reciprocal borrowing program
- Municipal property tax levy limits limited to the larger of new construction growth or 0% in 2011.
- Infrastructure improvements necessary in the developing 27th Street corridor
- Potential for large increases in annual health care costs
- Development of the Park plan could strain available financial resources
- Growth of the community –
 - Increased demand for services from residents
 - Increased need for staffing to provide same services

This is intended to be a dynamic list. Please feel free to provide Director of Finance & Treasurer with other opportunity or threats to add to this list at any time! Updated July 21, 2011

City of Franklin
2012 Forecast

SUMMARY OF CITY OF FRANKLIN REVENUE AND EXPENDITURES

	2009 Actual	2010 Actual	2011 Adopted Budget	2011 Amended Budget	2011 Estimate (12 months)	2012 Forecast Budget	Percent Change
Operating Funds:							
General Fund							
Revenue							
Other Taxes	\$ 1,518,924	\$ 1,634,580	\$ 1,653,000	\$ 1,653,000	\$ 1,656,000	\$ 1,675,000	1.3%
Intergovernmental Revenue	2,538,782	2,511,258	2,669,300	2,669,300	2,637,800	2,575,000	-3.5%
Licenses and Permits	609,283	729,432	718,300	718,300	723,000	724,000	0.8%
Fines, Forfeitures, and Penalties	385,427	422,505	400,000	400,000	400,000	400,000	0.0%
Public Charges for Service	1,565,780	1,838,076	1,662,200	1,662,200	1,604,000	1,594,000	-4.1%
Intergovernmental Charges	291,584	237,319	250,000	250,000	250,000	250,000	0.0%
Interest Revenue	398,408	226,207	247,000	247,000	247,000	247,000	0.0%
Miscellaneous Revenue	164,380	185,265	98,200	98,200	98,200	98,000	-0.2%
Transfers from Other Funds	0	0	0	0	0	0	0.0%
Total non-tax levy revenue	7,472,568	7,784,642	7,698,000	7,698,000	7,616,000	7,563,000	-1.8%
Property Taxes	15,535,375	16,121,570	16,980,000	16,980,000	16,980,000	17,201,000	1.3%
Total Revenue	23,007,943	23,906,212	24,678,000	24,678,000	24,596,000	24,764,000	0.3%
Expenditures							
General Government	\$ 2,780,110	\$ 2,694,374	\$ 2,639,139	\$ 2,384,139	\$ 2,492,670	\$ 2,431,875	-7.9%
Public Safety	15,017,640	15,142,906	16,108,836	16,108,836	15,910,518	16,553,188	2.8%
Public Works	4,504,611	4,521,992	4,866,810	4,866,810	4,871,739	5,039,400	3.5%
Health and Human Services	619,555	628,052	667,270	657,270	661,300	678,662	3.3%
Culture and Recreation	181,987	160,758	173,180	173,180	173,601	178,042	2.8%
Conservation and Development	344,442	386,183	418,365	418,365	416,959	431,833	3.2%
Contingency	0	0	69,400	69,400	69,400	50,000	-28.0%
Other Financing Uses	0	0	0	0	0	0	0.0%
Total Expenditures	\$ 23,448,346	\$ 23,534,265	\$ 24,933,000	\$ 24,678,000	\$ 24,596,187	\$ 25,363,000	1.7%
Fund Balance:							
Beginning of Year	5,545,041	5,104,638	5,476,585	5,476,585	5,476,585	5,476,398	
Net Change/Transfer from Fund Bal.	(440,403)	371,947	(255,000)	-	(187)	(599,000)	
End of Year	\$ 5,104,638	\$ 5,476,585	\$ 5,221,585	\$ 5,476,585	\$ 5,476,398	\$ 4,877,398	
Special Revenue Funds							
Revenue							
Property Taxes - Library	\$ 1,150,000	\$ 1,150,000	\$ 1,175,000	\$ 1,175,000	\$ 1,175,000	\$ 1,237,000	5.3%
Reciprocal Borrowing - Library	101,056	122,021	50,000	50,000	50,000	50,000	0.0%
Miscellaneous Revenue	22,639	11,078	20,000	20,000	20,000	16,000	-20.0%
Total Revenue	\$ 1,273,695	1,283,099	\$ 1,245,000	\$ 1,245,000	\$ 1,245,000	\$ 1,303,000	4.7%
Expenditures							
Library	\$ 1,218,331	1,246,259	\$ 1,315,273	\$ 1,315,273	\$ 1,304,368	\$ 1,344,942	2.3%
Total Expenditures	\$ 1,218,331	1,246,259	\$ 1,315,273	\$ 1,315,273	\$ 1,304,368	\$ 1,344,942	2.3%
Fund Balance							
Beginning of the Year	298,479	353,843	390,683	390,683	390,683	331,315	
End of the Year	\$ 353,843	390,683	\$ 320,410	\$ 320,410	\$ 331,315	\$ 289,373	
Sanitary Sewer Fund							
Revenue							
Charges for Services	\$ 2,995,464	\$ 3,064,177	\$ 3,100,000	\$ 3,100,000	\$ 3,130,000	\$ 3,242,000	4.6%
Miscellaneous Revenue	40,146	21,713	16,000	16,000	16,000	16,000	0.0%
Total Revenue	\$ 3,035,610	\$ 3,085,889	\$ 3,116,000	\$ 3,116,000	\$ 3,146,000	\$ 3,258,000	4.6%
Expenditures							
Operations and Maintenance	\$ 2,540,071	\$ 2,687,161	\$ 2,707,000	\$ 2,707,000	\$ 2,705,778	\$ 2,803,240	3.6%
Capital Outlay	9,448	19,624	100,000	100,000	100,000	100,000	0.0%
Transfers to Other Funds	99,900	93,200	94,000	94,000	94,000	97,760	4.0%
Total Expenditures	\$ 2,649,419	\$ 2,799,985	\$ 2,901,000	\$ 2,901,000	\$ 2,899,778	\$ 3,001,000	3.4%
Retained earnings							
Beginning of the Year	966,171	1,346,116	1,036,614	1,036,614	1,036,614	1,316,586	
Transfer to Invested in Capital	(6,246)	(595,406)	21,000	21,000	33,750	35,000	
End of the Year	\$ 1,346,116	\$ 1,036,614	\$ 1,272,614	\$ 1,272,614	\$ 1,316,586	\$ 1,608,586	

	2009 Actual	2010 Actual	2011 Adopted Budget	2011 Amended Budget	2011 Estimate (12 months)	2012 Forecast Budget	Percent Change
Capital Expenditure Funds							
Equipment Replacement Fund, Capital Outlay Fund & Street Improvement Fund							
Revenue							
Property Taxes-Capital Outlay	\$ 475,000	\$ 475,000	\$ 380,000	\$ 380,000	\$ 380,000	\$ 384,000	1.1%
Property Taxes-Equip Replacement	277,000	277,000	130,000	130,000	130,000	281,000	116.2%
Property Taxes-Street Improvement	800,000	500,000	400,000	400,000	400,000	604,000	51.0%
Intergovernmental Revenue	17,683	33,905	0	78,000	78,000	78,000	0.0%
Landfill Siting Revenue	0	0	450,000	450,000	450,000	450,000	100.0%
Miscellaneous Revenue	150,724	103,784	136,000	136,000	136,000	90,000	-33.8%
Other Financing Sources	0	0	0	0	0	0	#DIV/0!
Total Revenue	\$ 1,720,407	\$ 1,389,688	\$ 1,496,000	\$ 1,574,000	\$ 1,574,000	\$ 1,887,000	26.1%
Expenditures							
Capital Outlay-Equip Replacement	\$ 619,533	\$ 432,731	\$ 276,000	\$ 276,000	\$ 276,000	\$ 492,058	78.3%
Capital Outlay-Capital Outlay	507,737	460,857	625,400	625,400	625,400	524,000	-16.2%
Capital Outlay-Street Improvement	1,545,807	308,281	620,000	665,000	665,000	1,200,000	93.5%
Total Expenditures	\$ 2,673,077	\$ 1,201,869	\$ 1,521,400	\$ 1,566,400	\$ 1,566,400	\$ 2,216,058	45.7%
Fund Balance							
Beginning of the Year	3,083,794	2,131,124	2,318,944	2,318,944	2,318,944	2,326,544	
End of the Year	\$ 2,131,124	\$ 2,318,944	\$ 2,293,544	\$ 2,326,544	\$ 2,326,544	\$ 1,997,486	
Debt Service Fund							
Revenue							
Property Taxes	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,750,000	-7.9%
Miscellaneous Revenue	-	-	-	-	-	-	0.0%
Other Financing Source:							
Transfer from Other Funds	23,191	164,754	319,000	319,000	319,000	311,000	-2.5%
Transfer from TIF Districts	220,161	197,117	174,163	174,163	174,163	143,623	-17.5%
Transfer from Special Assessments	2,948,359	115,152	289,588	289,588	286,348	-	100.0%
Total Revenue	\$ 5,091,711	\$ 2,377,023	\$ 2,682,751	\$ 2,682,751	\$ 2,679,511	\$ 2,204,623	-17.8%
Proceeds from Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Expenditure							
Debt Service *	\$ 8,773,711	\$ 1,607,023	\$ 1,732,751	\$ 1,732,751	\$ 1,729,511	\$ 2,632,495	51.9%
Bond Issue Cost	-	-	-	-	-	-	
Refunded Debt	-	-	-	-	-	-	
Transfer to Other Funds	-	-	-	-	-	-	0.0%
Fund Balance							
Beginning of the Year	5,700,000	2,018,000	2,788,000	2,788,000	2,788,000	3,738,000	
Interfund advances *	-	-	3,738,000	3,738,000	3,738,000	3,038,000	
End of the Year	\$ 2,018,000	\$ 2,788,000	\$ (0)	\$ (0)	\$ (0)	\$ 272,128	
* Excludes TIF Districts Debt service activity							
Summary of Budgeted Funds(without one time projects):							
Total Revenue	\$ 34,129,366	\$ 32,041,911	\$ 33,217,751	\$ 33,295,761	\$ 33,240,511	\$ 33,416,623	0.6%
Total Expenditures	38,762,884	30,389,401	32,403,424	32,193,424	32,096,244	34,557,495	6.6%
Total Tax Levy	20,137,375	20,423,570	20,965,000	20,965,000	20,965,000	21,457,000	2.3%
Percent of Total Revenue	59.0%	63.7%	63.1%	63.0%	63.1%	64.2%	
Assessed Value	3,452,366,240	3,490,551,540	3,366,731,980	3,366,731,980	3,366,731,980	3,540,981,788	5.2%
Tax Rate	\$5.833	\$5.851	\$6.227	\$6.227	\$6.227	\$6.060	-2.7%
Total Fund Balance & Retained Earnings	10,953,720	12,010,825	9,108,152	9,396,152	9,450,842	9,044,970	-0.7%
Percent of Total Expenditures	28.3%	39.5%	28.1%	29.2%	29.4%	26.2%	
Capital Improvement Fund (One time projects):							
Revenue							
Intergovernmental Revenue	\$ 50,362	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Landfill Siting Revenue	0	300,000	0	240,000	240,000	427,000	100.0%
Miscellaneous Revenue	42,080	116,987	122,000	36,000	36,000	4,000	-96.7%
Other Financing Sources	1,169,119	187,534	5,109,000	4,763,000	1,963,000	4,900,000	-4.1%
Total Revenue	\$1,261,561	\$604,521	\$5,231,000	\$5,039,000	\$2,239,000	\$5,331,000	1.9%
Proceeds from Borrowing	\$0	\$0	\$171,000	\$0	\$0	\$0	-100.0%
Expenditures							
Capital Outlay	\$ 2,166,067	\$ 261,066	\$ 5,842,000	\$ 5,358,000	\$ 2,558,000	\$ 5,206,500	-10.9%
Other Financing Uses	86,824	-	-	-	-	-	
Fund Balance							
Beginning of the Year	1,039,176	47,846	391,301	391,301	391,301	72,301	
End of the Year	\$ 47,846	\$ 391,301	\$ (48,699)	\$ 72,301	\$ 72,301	\$ 196,801	

City of Franklin
Summary of General Fund Budget - 2012 Forecast

	2008	2009	2010	2011	2011	2011	2012	Percent
	Actual	Actual	Actual	Adopted	Amended	Estimate	Forecast	Change/
Revenue:								
Property taxes	\$14,632,151	\$15,535,375	\$16,121,570	\$16,980,000	\$16,980,000	\$16,980,000	\$17,201,000	1.3%
Other taxes	85,758	153,053	178,404	177,000	177,000	177,000	177,000	0.0%
Cable TV Franchise Fee	386,817	442,591	442,810	440,000	440,000	460,000	470,000	6.8%
Utility tax equivalent	857,020	923,280	1,013,366	1,036,000	1,036,000	1,019,000	1,028,000	-0.8%
Total tax revenue	15,961,745	17,054,299	17,756,150	18,633,000	18,633,000	18,636,000	18,876,000	1.3%
Intergovernmental	2,608,433	2,538,782	2,511,258	2,669,300	2,669,300	2,637,800	2,575,000	-3.5%
Licenses and permits	723,225	609,283	729,432	718,300	718,300	723,000	724,000	0.8%
Penalties and forfeitures	362,928	385,427	422,505	400,000	400,000	400,000	400,000	0.0%
Charges for services	1,868,363	1,565,780	1,838,076	1,662,200	1,662,200	1,604,000	1,594,000	-4.1%
Intergovernmental charges	206,156	291,584	237,319	250,000	250,000	250,000	250,000	0.0%
Interest revenue	730,239	398,408	226,207	247,000	247,000	247,000	247,000	0.0%
Miscellaneous revenue	105,425	164,380	185,265	98,200	98,200	98,200	98,000	-0.2%
Transfers from other funds	948,646	0	0	0	0	0	0	0.0%
Total non-tax revenue	7,553,415	5,953,644	6,150,062	6,045,000	6,045,000	5,960,000	5,888,000	-2.6%
Total revenue	23,515,160	23,007,943	23,906,212	24,678,000	24,678,000	24,596,000	24,764,000	0.3%
Transfer from fund balance	0	0	0	255,000	0	0	0	-100.0%
Total revenue & fb transfer	23,515,160	23,007,943	23,906,212	24,933,000	24,678,000	24,596,000	24,764,000	-0.7%
Expenditures:								
Mayor	0	0	0	26,615	26,615	26,615	26,608	100.0%
Aldermen	117,524	92,239	99,186	71,738	71,738	71,738	71,751	0.0%
Municipal Court	175,684	176,550	171,870	178,061	178,061	178,147	183,874	3.3%
Clerk	274,317	296,893	297,486	310,964	310,964	310,611	324,161	4.2%
Elections	48,285	12,511	30,518	22,835	22,835	23,117	43,443	90.2%
Information Services	404,042	382,099	351,920	323,400	323,400	323,400	331,814	2.6%
Administration	422,310	434,075	405,005	464,799	464,799	443,201	448,226	-3.6%
Finance	506,675	510,450	514,611	524,703	524,703	517,367	510,221	-2.8%
Independent Audit	26,289	32,509	25,535	33,000	33,000	33,000	33,990	3.0%
Assessor	247,382	228,681	237,817	256,684	256,684	256,450	264,179	2.9%
Legal Services	269,461	300,271	282,570	284,200	284,200	284,200	293,240	3.2%
Municipal Buildings	255,170	249,561	205,742	208,340	208,340	208,024	220,122	5.7%
Insurance	66,876	58,102	70,477	72,300	72,300	72,300	73,746	2.0%
Unclassified	11,776	6,169	1,637	12,500	12,500	12,500	12,500	0.0%
Contingency	0	0	0	324,400	69,400	69,400	50,000	-84.6%
Anticipated Underexpenditures	0	0	0	-406,000	-406,000	-268,000	-406,000	0.0%
Total General Government	2,825,791	2,780,110	2,694,374	2,708,539	2,453,539	2,562,070	2,481,875	-8.4%

City of Franklin
Summary of General Fund Budget - 2012 Forecast

	2008	2009	2010	2011	2011	2011	2012	Percent
	Actual	Actual	Actual	Adopted	Amended	Estimate	Forecast	Change/
				Budget	Budget			
Police Department	8,454,905	8,423,441	8,442,182	9,123,611	9,123,611	9,019,691	9,363,068	2.6%
Fire Department	5,676,224	5,633,370	5,694,870	5,918,535	5,918,535	5,825,775	6,093,326	3.0%
Public Fire Protection	229,677	235,687	269,925	304,800	304,800	304,800	304,800	0.0%
Building Inspection	838,373	718,342	729,130	755,090	755,090	753,452	785,194	4.0%
Weights and Measures	6,800	6,800	6,800	6,800	6,800	6,800	6,800	0.0%
Total Public Safety	15,205,978	15,017,640	15,142,906	16,108,836	16,108,836	15,910,518	16,553,188	2.8%
Engineering	546,323	525,934	558,996	597,762	597,762	585,667	640,551	7.2%
Highway	2,461,606	2,333,551	2,264,938	2,535,479	2,535,479	2,552,646	2,614,627	3.1%
Solid Waste Collection	1,335,776	1,347,892	1,387,687	1,406,019	1,406,019	1,405,876	1,448,434	3.0%
Street Lighting	281,338	283,897	295,326	317,500	317,500	317,500	325,738	2.6%
Weed Control	7,914	13,337	15,043	10,050	10,050	10,050	10,050	0.0%
Total Public Works	4,632,957	4,504,611	4,521,992	4,866,810	4,866,810	4,871,739	5,039,400	3.5%
Health Department	561,273	572,003	582,046	609,520	609,520	613,550	629,607	3.3%
Animal Control	43,739	47,552	46,006	47,750	47,750	47,750	49,055	2.7%
Total Health & Human Services	605,012	619,555	628,052	657,270	657,270	661,300	678,662	3.3%
Recreation	82,800	77,179	36,654	39,000	39,000	39,000	39,000	0.0%
Parks	100,203	104,808	124,104	134,180	134,180	134,601	139,042	3.6%
Total Culture and Recreation	183,003	181,987	160,758	173,180	173,180	173,601	178,042	2.8%
Planning	452,511	338,997	379,130	407,865	407,865	406,459	421,018	3.2%
Economic Development	348	5,445	7,053	10,500	10,500	10,500	10,815	3.0%
Total Conservation/development	452,859	344,442	386,183	418,365	418,365	416,959	431,833	3.2%
Transfers to other funds	0	0	0	0	0	0	0	0.0%
Total expenditures	23,905,601	23,448,346	23,534,265	24,933,000	24,678,000	24,596,187	25,363,000	1.7%
Net Change	-390,441	-440,403	371,947	0	0	-187	-599,000	
Beginning fund balance	5,935,482	5,545,041	5,104,638	5,476,585	5,476,585	5,476,585	5,476,398	
Ending fund balance	5,545,041	5,104,638	5,476,585	5,476,585	5,476,585	5,476,398	4,877,398	
Fund Balance as a percent of total expenditures	23.20%	21.77%	23.27%	21.97%	22.19%	22.27%	19.23%	

**City of Franklin
2012 Forecast
Tax Levy Information**

Assessed Values	TIF Termination	Reassessment	New Properties	
Old Assessed Value - (net of TIF)	3,366,731,980	3,534,231,788	3,534,231,788	Growth - 0.2%
Change	167,499,808	0	6,750,000	Reassessment - 0.0%
New Assessed Value - (net of estimated TIF value)	3,534,231,788	3,534,231,788	3,540,981,788	

A Impact of Increased Assessed Value after TIF Termination

City Tax Rate Components	2010	2010	2010	Tax Levy % change	2010	Tax Rate % change
	Budget Tax Levy	Budget Tax Rate	Budget Tax Levy		Budget Tax Rate	
General Fund Operating Budget	17,824,780	5.0434665	16,980,000	4.98%	5.0434665	
Library Program	1,233,458	0.3490031	1,175,000	4.98%	0.3490031	
Capital Outlay Fund	398,906	0.1128691	380,000	4.98%	0.1128691	
Equipment Revolving	136,468	0.0386131	130,000	4.98%	0.0386131	
Street Improvement Program	419,901	0.1188096	400,000	4.98%	0.1188096	
Debt Service	1,994,528	0.5643455	1,900,000	4.98%	0.5643455	
Total with TIF	22,008,039	6.2271069	20,965,000	4.98%	6.2271069	0.00%
Equalization adjustment		-0.0050009			-0.0050009	
Total without TIF	-20,965,000	6.2221060	33,667.32 each cent		6.2221060	
Potential TIF Impact	1,043,039					
Assessed Value - (net of estimated TIF value)		3,534,231,788	3,366,731,980	4.98%		

B Impact of Growth in Assessed Value

City Tax Rate Components	2011	2011	2010	Tax Levy % change	2010	Tax Rate % change
	w/Growth Tax Levy	w/Growth Tax Rate	Budget Tax Levy		Budget Tax Rate *	
General Fund Operating Budget	17,014,043	5.0434665	16,980,000	0.20%	5.0434665	0.00%
Library Program	1,177,356	0.3490031	1,175,000	0.20%	0.3490031	0.00%
Capital Outlay Fund	380,762	0.1128691	380,000	0.20%	0.1128691	0.00%
Equipment Revolving	130,261	0.0386131	130,000	0.20%	0.0386131	0.00%
Street Improvement Program	400,802	0.1188096	400,000	0.20%	0.1188096	0.00%
Debt Service	1,903,809	0.5643455	1,900,000	0.20%	0.5643455	0.00%
	21,007,033	6.2271069	20,965,000	0.20%	6.2271069	0.00%
	-20,965,000					
Tax Revenue from Growth	42,033	Each .01 change	\$33,667.32	0.16%	\$0.01	
Assessed Value - (net of TIF)		3,373,481,980	3,366,731,980	0.20%	0.011870429	

* After adjustment for reassessment, if any

C Impact of Forecast

City Tax Rate Components	Using TIF	Not Using TIF	2011	2011	2011	Tax Levy % change	2011	Tax Rate % change
	2011 Budget Tax Levy	2011 Budget Tax Levy	2011 Budget Tax Levy	2011 Budget Tax Rate	2011 w/Growth Tax Levy **		2011 w/Growth Tax Rate **	
General Fund Operating Budget	17,858,791	17,151,000	17,201,000	4.8576923	17,014,043	1.10%	5.0434665	-3.68%
Library Program	1,235,811	1,187,000	1,237,000	0.3493381	1,177,356	5.07%	0.3490031	0.10%
Capital Outlay Fund	399,667	384,000	384,000	0.1084445	380,762	0.85%	0.1128691	-3.92%
Equipment Revolving Fund	136,728	131,000	281,000	0.0793565	130,261	115.72%	0.0386131	105.52%
Street Improvement Program	420,702	404,000	604,000	0.1705742	400,802	50.70%	0.1188096	43.57%
Debt Service	1,998,333	1,750,000	1,750,000	0.4942132	1,903,809	-8.08%	0.5643455	-12.43%
	22,050,032	21,007,000	21,457,000	6.0596189	21,007,033	2.14%	6.2271069	-2.69%
Equalization adjustment				-0.0050009			-0.0050009	
	-20,965,000	-20,965,000	-21,007,033	6.0546180			6.2221060	
Increase in tax Levy			449,967	Each .01 change	\$33,734.82	0.16%	\$0.01	
	1,085,032	42,000	492,000	Each 1.0% change	\$ 210,070	1.00%	\$0.06	
Tax Levy Increase	5.175%	0.200%	2.347%					
Tax Rate Decrease	0.000%	-4.730%	-2.690%					
Assessed Value - (net of TIF)			3,540,981,788	3,373,481,980	4.97%			

** After adjustment for growth (& reassessment, if any)

**City of Franklin
2012 Forecast
Tax Levy Information**

Levy and Rate Changes:

				Final rate on tax bill	
Combined increase in tax Levy	492,000	2.347%	Current year tax rate change	NA	NA
Combined increase in tax Levy - Prior Year	539,000	2.639%	Prior year tax rate change	0.56%	1.99%
Combined increase in tax Levy - Two Years ago	284,000	1.410%	Two Years ago tax rate change	2.60%	0.30%
Combined increase in tax Levy - Three Years ago	587,000	3.002%	Three Years ago tax rate change	-0.20%	1.50%
Combined increase in tax Levy - Four Years ago	1,054,000	5.697%	Four Years ago tax rate change	3.80%	3.18%

Levy Limit Options:

	Under old law	w/ State Law changes	w/ State Law changes w/ 3/4 approval
Prior Year Tax Levy	22,015,096.00	20,965,000.00	20,965,000.00
Less Debt Authorized after 7/1/2005	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	22,015,096.00	20,965,000.00	20,965,000.00
Add 50% of percentage growth in TIF (4.98/2%) or 2.49%	548,175.89	522,028.50	522,028.50
Add greater of percentage growth of 0.0% or 0.2% or 0.5%	<u>44,030.19</u>	<u>41,930.00</u>	<u>104,825.00</u>
	22,607,302.08	21,528,958.50	21,591,853.50
Add Unused 2007 levy capacity			
Add allowable debt increase authorized prior to 7/1/2005	0.00	0.00	0.00
Add allowable increase in debt service after 7/1/2005	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Tax Levy Limit	<u>22,607,302.08</u>	<u>21,528,958.50</u>	<u>21,591,853.50</u>
Allowable Increase in the Levy Limit	592,206.08	563,958.50	626,853.50
Amount below levy limit	1,150,302.08	71,958.50	134,853.50

**CITY OF FRANKLIN
2012 REVENUE BUDGET**

		2008	2009	2010	2011	2011	2011	2012	Percent
		Actual	Actual	Actual	Adopted	Amended	Estimated	Forecast	Change
GENERAL FUND									
TAXES									
PROPERTY TAXES	01.0000.4011	\$14,625,838	\$15,514,185	\$16,072,764	\$16,980,000	\$16,980,000	\$16,980,000	\$17,201,000	
PERSONAL PROPERTY TAX	01.0000.4012	6,312	21,190	48,806	\$0	\$0	0	0	
MOBILE HOME TAX	01.0000.4014	28,668	27,533	26,510	27,000	27,000	27,000	27,000	
MOTEL ROOM TAX	01.0000.4022	57,090	125,520	151,894	150,000	150,000	150,000	150,000	
CABLE TV FRANCHISE	01.0000.4025	386,817	442,591	442,810	440,000	440,000	460,000	470,000	
UTILITY TAX EQUIVALENT	01.0000.4031	857,020	923,280	1,013,366	1,036,000	1,036,000	1,019,000	1,028,000	
Total Taxes		15,961,745	17,054,299	17,756,150	18,633,000	18,633,000	18,636,000	18,876,000	1.3%
INTERGOVERNMENTAL									
PER CAPITA	01.0000.4121	572,369	563,440	478,564	474,000	474,000	474,000	402,000	
MEDICAL TRANSPORT AID	01.0000.4122	27,600	36,400	31,300	36,000	36,000	36,000	31,000	
EXPENDITURE RESTRAINT	01.0000.4124	243,635	281,734	208,715	271,000	271,000	271,000	211,000	
SPECIAL UTILITY	01.0000.4125	44,097	41,333	39,283	40,000	40,000	38,000	38,000	
STATE SHARED REVENUE		887,701	922,907	757,862	821,000	821,000	819,000	682,000	
STATE EXEMPT COMPUTER AID	01.0000.4126	48,688	42,445	37,543	38,000	38,000	42,000	307,000	
FIRE INSURANCE TAX	01.0000.4127	105,109	110,993	115,148	115,000	115,000	115,000	115,000	
BLOCK GRANTS	01.0000.4142	168,877	0	13,654	0	0	0	0	
TRANSPORTATION AID	01.0000.4144	1,296,525	1,346,480	1,458,603	1,554,000	1,554,000	1,554,600	1,399,000	
RECYCLING GRANTS	01.0000.4146	97,694	87,938	92,521	93,000	93,000	59,800	59,000	
LAW ENFORCEMENT TRAINING	01.0000.4156	0	0	8,874	10,800	10,800	9,900	10,000	
OTHER POLICE GRANTS	01.0000.4157	3,838	28,019	27,053	37,500	37,500	37,500	3,000	
Total Intergovernmental		2,608,433	2,538,782	2,511,258	2,669,300	2,669,300	2,637,800	2,575,000	-3.5%
LICENSES & PERMITS									
CLASS A BEER	01.0000.4201	1,957	2,045	1,970	2,000	2,000	2,000	2,000	
CLASS A LIQUOR	01.0000.4202	8,593	10,468	8,757	10,500	10,500	8,500	8,500	
CLASS B BEER	01.0000.4203	3,620	3,510	3,625	3,500	3,500	3,500	3,500	
CLASS B LIQUOR	01.0000.4204	28,060	15,960	16,885	15,000	15,000	16,000	16,000	
SPECIAL CLASS B BEER	01.0000.4205	0	0	0	100	100	0	0	
BARTENDERS LICENSE	01.0000.4209	14,492	15,196	17,674	14,500	14,500	16,700	16,600	
AMUSEMENT OPERATORS	01.0000.4211	2,890	2,040	2,070	2,000	2,000	2,000	2,000	
AMUSEMENT DEVICES	01.0000.4213	5,610	6,000	4,590	5,000	5,000	5,000	5,000	
BOWLING AND POOL	01.0000.4215	775	530	530	500	500	500	500	
DANCE AND ENTERTAINMENT	01.0000.4217	1,950	3,425	3,950	3,400	3,400	3,900	4,000	
PEDDLERS LICENSE	01.0000.4219	24,040	24,655	1,807	1,000	1,000	1,500	2,000	
COMB. FOOD/PEDDLERS/INSP	01.0000.4221	7,095	9,850	24	0	0	0	0	
FOOD LICENSE/INSPECTION	01.0000.4223	9,135	2,170	600	0	0	600	0	
ICE LICENSE	01.0000.4225	390	0	0	0	0	0	0	
SODA LICENSE	01.0000.4227	1,035	415	480	250	250	450	450	
CIGARETTE LICENSE	01.0000.4229	3,300	3,110	2,300	2,500	2,500	2,000	2,000	
COUNTRY CLUB LICENSE	01.0000.4233	250	250	250	250	250	250	250	
SALVAGE YARD LICENSE	01.0000.4237	2,100	2,100	2,100	2,100	2,100	2,100	2,100	
OTHER LICENSES	01.0000.4241	28,396	5,044	4,872	4,000	4,000	4,500	4,500	
TECHNOLOGY FEE	01.0000.4242	0	0	3,471	0	0	3,500	4,000	
ELECTRICAL CONTRACTORS	01.0000.4253	13,803	13,399	14,626	13,000	13,000	13,500	13,500	
BICYCLE LICENSE	01.0000.4257	63	54	333	100	100	100	100	
CAT/DOG LICENSE	01.0000.4261	9,145	9,010	9,781	9,000	9,000	9,000	9,000	
HEALTH LICENSE/INSPECTION	01.0000.4262-70		57,018	58,324	56,400	56,400	58,400	59,000	
Total Licenses		166,699	186,249	159,019	145,100	145,100	154,000	155,000	
BUILDING PERMITS	01.0000.4271	359,410	250,312	395,776	400,000	400,000	400,000	400,000	
ELECTRICAL PERMITS	01.0000.4273	87,594	55,977	69,639	70,700	70,700	70,000	70,000	
PLUMBING PERMITS	01.0000.4275	67,996	69,290	60,643	65,000	65,000	60,000	60,000	
STREET EXCAVATION PERMITS	01.0000.4277	3,275	2,400	2,800	2,500	2,500	2,500	2,500	
FILL PERMITS	01.0000.4279	1,850	6,250	13,050	5,000	5,000	5,000	5,000	
SIGN PERMITS	01.0000.4281	17,840	17,690	7,126	10,000	10,000	10,000	10,000	
SPECIAL EVENT PERMITS	01.0000.4285	700	750	250	1,000	1,000	1,000	1,000	
PARK PERMITS	01.0000.4287	7,917	11,429	12,394	10,500	10,500	12,000	12,000	
MISC FIRE PERMITS	01.0000.4288	6,035	5,961	5,935	6,000	6,000	6,000	6,000	
MINING & OTHER PERMITS	01.0000.4289	3,910	2,975	2,800	2,500	2,500	2,500	2,500	
Total Permits		556,526	423,034	570,413	573,200	573,200	569,000	569,000	
Total Licenses and Permits		723,225	609,283	729,432	718,300	718,300	723,000	724,000	0.8%
PENALTIES & FORFEITURES									
PENALTY/COST	01.0000.4311	352,928	385,427	422,505	400,000	400,000	400,000	400,000	
ORDINANCE VIOLATIONS-OTHER	01.0000.4331	10,000	0		0	0	0	0	
Total Penalties and Forfeitures		362,928	385,427	422,505	400,000	400,000	400,000	400,000	0.0%

		2008	2009	2010	2011	2011	2011	2012	Percent
		Actual	Actual	Actual	Adopted	Amended	Estimated	Forecast	Change
CHARGES FOR SERVICES									
SUBDIVISION FILING	01.0000.4401	7,000	14,500	5,000	10,000	10,000	5,000	5,000	
LAND COMBINATION FILING	01.0000.4402	800	800	0	800	800	0	0	
CSM FILING	01.0000.4403	9,023	7,100	10,500	10,000	10,000	10,000	10,000	
SITE PLAN REVIEW	01.0000.4404	13,460	6,000	18,525	12,000	12,000	12,000	12,000	
ZONING APPEALS	01.0000.4405	2,850	2,050	3,750	2,000	2,000	2,000	2,000	
SPECIAL USE	01.0000.4406	10,400	7,250	4,500	8,000	8,000	8,000	8,000	
ZONING FILING	01.0000.4407	1,600	350	2,850	500	500	500	500	
OTHER FILING	01.0000.4409	15,064	7,661	8,697	7,500	7,500	7,500	7,500	
Planning Sub total		60,197	45,711	53,822	50,800	50,800	45,000	45,000	0.0%
PUBLICATIONS & RECORDING	01.0000.4411	2,108	3,102	1,896	3,300	3,300	2,000	2,000	
PROPERTY STATUS REPORTS	01.0000.4413	2,875	3,270	2,430	3,300	3,300	2,500	2,500	
HOME SALES REPORTS	01.0000.4414	0	0	5	0	0	0	0	
COPYING CHARGES	01.0000.4415	2,305	1,283	1,426	1,200	1,200	1,200	1,200	
SOIL TESTING	01.0000.4416	0	0	0	0	0	0	0	
MAP SALES	01.0000.4421	452	683	1,091	500	500	500	500	
ARCHITECTURAL BOARD REVIEW	01.0000.4425	3,300	2,650	3,220	3,600	3,600	3,300	3,300	
POLICE SERVICES	01.0000.4431	3,838	5,856	12,446	4,500	4,500	4,500	4,500	
SPECIAL EVENT PUBLIC SAFETY	01.0000.4432	33,613	1,189	657	1,500	1,500	1,500	1,500	
AMBULANCE SERVICES - ALS	01.0000.4440	428,403	394,707	422,437	450,000	450,000	430,000	430,000	
AMBULANCE SERVICES - BLS	01.0000.4441	513,250	471,441	444,816	450,000	450,000	445,000	450,000	
SAFETY & CPR TRAINING-FIRE	01.0000.4442	1,505	3,648	5,146	2,000	2,000	2,000	2,000	
FIRE SPRINKLER PLAN REVIEW	01.0000.4443	118,420	81,014	65,970	70,000	70,000	70,000	70,000	
FIRE INSPECTION SERVICES	01.0000.4444	62,785	49,995	37,343	50,000	50,000	40,000	40,000	
WEIGHTS & MEASURES CHARGES	01.0000.4449	0	280	0	6,800	6,800	6,800	6,800	
CLINIC SERVICES	01.0000.4452	62,815	55,848	44,194	55,000	55,000	45,000	45,000	
WEED CONTROL	01.0000.4470	7,441	14,090	15,885	10,050	10,050	15,050	15,050	
STREET LIGHTING	01.0000.4471	9,154	1,000	2,000	3,000	3,000	3,000	3,000	
ENGINEERING REVIEW FEES 2%	01.0000.4478	35,301	3,420	0	5,000	5,000	1,000	1,000	
ENGINEERING INSPECTION FEES 5%	01.0000.4479	14,235	1,635	-774	2,000	2,000	1,000	1,000	
DPW CHARGES	01.0000.4480	47,489	23,329	39,379	35,650	35,650	35,650	35,650	
LANDFILL OPERATIONS-DIRECT	01.0000.4492	0	0	150,000	0	0	0	0	
LANDFILL OPERATIONS-SEPARATE	01.0000.4493	22,542	17,009	17,806	20,000	20,000	15,000	0	
LANDFILL OPERATIONS-TIPPAGE	01.0000.4495	379,068	346,462	469,443	394,000	394,000	394,000	394,000	
LANDFILL OPERATIONS-EMERALD	01.0000.4496	57,266	38,158	47,438	40,000	40,000	40,000	40,000	
Total Charges for Services		1,868,363	1,565,780	1,838,076	1,662,200	1,662,200	1,604,000	1,594,000	0.0%
INTERGOVERNMENT CHARGES FOR SERVICES									
COUNTY EMT-P	01.0000.4611	168,536	271,440	237,319	250,000	250,000	250,000	250,000	
SCHOOL LIAISON OFFICER	01.0000.4615	37,620	20,144	0	0	0	0	0	
Total Intergovernmental Charges		206,156	291,584	237,319	250,000	250,000	250,000	250,000	0.0%
INTEREST REVENUE									
INTEREST ON INVESTMENTS	01.0000.4711	358,893	255,168	131,901	140,000	140,000	140,000	140,000	
INVESTMENT GAINS/LOSSES	01.0000.4713	95,714	24,330	-31,515	-10,000	-10,000	-10,000	-10,000	
INTEREST-TAX ROLL	01.0000.4715	270,698	116,839	124,571	115,000	115,000	115,000	115,000	
INTEREST-INTERFUND	01.0000.4716	425	0	0	0	0	0	0	
MISCELLANEOUS INTEREST	01.0000.4719	4,509	2,071	1,250	2,000	2,000	2,000	2,000	
Total Interest Revenue		730,239	398,408	226,207	247,000	247,000	247,000	247,000	0.0%
MISCELLANEOUS REVENUE									
RENTAL-MUNICIPAL PROP	01.0000.4725	35,672	34,016	38,500	34,000	34,000	34,000	34,000	
PROPERTY SALE	01.0000.4751	4,235	0	0	3,000	3,000	3,000	3,000	
CULVERT PIPE SALES	01.0000.4753	6,150	3,250	5,900	3,300	3,300	3,300	3,300	
SALE OF STATE SEALS	01.0000.4756	1,110	660	830	1,000	1,000	1,000	1,000	
SALE OF HOUSE NUMBERS	01.0000.4757	267	154	188	300	300	300	300	
SALE OF RECYCLING BINS	01.0000.4759	1,767	1,583	1,810	2,000	2,000	2,000	2,000	
SALE OF RECYCLABLES	01.0000.4761	4,356	6,100	8,858	5,000	5,000	5,000	5,000	
INSURANCE DIVIDEND	01.0000.4771	11,049	86,803	15,253	15,000	15,000	15,000	15,000	
REFUNDS/REIMBURSEMENTS	01.0000.4781	36,329	29,672	24,946	30,000	30,000	30,000	30,000	
REFUNDS & REIMB - MADACC	01.0000.4784	4,056	5,197	3,832	4,000	4,000	4,000	3,800	
MISCELLANEOUS REVENUE	01.0000.4799	433	-3,055	85,148	600	600	600	600	
Total Miscellaneous Revenue		105,425	164,380	185,265	98,200	98,200	98,200	98,000	-0.2%
TOTAL GENERAL FUND REVENUE		22,566,514	23,007,943	23,906,212	24,678,000	24,678,000	24,596,000	24,764,000	0.3%
OTHER FINANCING SOURCES									
TRANSFERS FROM OTHER FUNDS	01.0000.4830	948,646	0	0	0	0	0	0	
TRANSFERS FROM FUND BALANCE	01.0000.4850	0	0	0	255,000	0	0	0	
Total Other Financing Sources		948,646	0	0	255,000	0	0	0	
TOTAL GENERAL FUND REVENUE & TRANSFERS		\$23,515,160	\$23,007,943	\$23,906,212	\$24,933,000	\$24,678,000	\$24,596,000	\$24,764,000	-0.7%

CITY OF FRANKLIN
2012 BUDGET

		2008	2009	2010	2011	2011	2011	2012	Percent
		Actual	Actual	Actual	Adopted	Amended	Estimate	Forecast	Change
General Fund expenditures by object:									
Salaries-Full Time	189,138	9,281,876	9,161,314	9,086,282	9,420,665	9,420,665	9,285,845	9,609,803	2.0%
Salaries-Part Time	(41,007)	398,268	368,979	364,236	418,174	418,174	367,369	377,167	-9.8%
Salaries-Temporary	14,659	73,400	54,288	57,105	68,613	68,613	64,102	83,272	21.4%
Salaries-Overtime	3,385	573,876	475,865	395,881	449,377	449,377	472,455	452,762	0.8%
Comptime Taken	3,868	212,696	193,019	195,905	215,000	215,000	210,510	218,868	1.8%
Longevity	3,696	31,613	33,105	36,587	35,593	35,593	36,954	39,289	10.4%
Holiday	18,362	740,436	766,967	781,213	803,810	803,810	812,035	822,172	2.3%
Vacation	43,943	790,247	799,260	813,446	843,308	843,308	834,376	887,251	5.2%
Hazardous Materials Pay	-	9,520	10,280	6,906	10,560	10,560	10,560	10,560	0.0%
College Incentive	1,008	31,104	33,504	30,432	28,812	28,812	30,516	29,820	3.5%
Vacancy Factor	-	0	0	0	0	0	0	0	0.0%
Allocated Payroll costs	-	-437,900	-405,775	-406,600	-412,200	-412,200	-412,200	-412,200	0.0%
Total Salaries and wages	\$237,052	\$11,705,136	\$11,490,806	\$11,361,392	\$11,881,712	\$11,881,712	\$11,712,522	\$12,118,764	2.0%
FICA	17,064	902,620	878,821	870,490	944,215	944,215	931,305	961,279	1.8%
Retirement	156,352	1,868,534	1,909,805	1,872,471	1,980,121	1,980,121	1,961,287	2,136,473	7.9%
Retiree group health	15,414	664,618	551,546	755,293	785,379	785,379	779,770	800,793	2.0%
Group health & dental	163,774	3,066,071	2,977,705	2,917,055	3,152,997	3,152,997	3,142,085	3,316,771	5.2%
Life Insurance	3,655	48,564	41,003	31,848	30,157	30,157	32,270	33,812	12.1%
Workers Compensation Insurance	(8,847)	305,820	385,557	395,893	347,672	347,672	343,201	338,825	-2.5%
Total Benefits	347,412	6,856,226	6,744,437	6,843,050	7,240,541	7,240,541	7,189,918	7,587,953	4.8%
Total Salaries, Wages and Benefits	584,464	18,561,362	18,235,243	18,204,442	19,122,253	19,122,253	18,902,440	19,706,717	3.1%
Salaries, Wages and Benefits Percent of Total		77.6%	77.9%	77.4%	76.7%	77.5%	76.9%	77.7%	
Insurance	4,950	235,576	231,702	243,277	247,900	247,900	247,900	252,850	2.0%
Contracted services	91,716	2,800,825	2,827,970	2,855,858	3,058,772	3,058,772	3,058,772	3,150,488	3.0%
Utilities	14,477	342,744	335,269	333,690	367,450	367,450	367,450	381,927	3.9%
Operating supplies	-	1,084,032	917,163	962,799	1,130,100	1,130,100	1,130,100	1,130,100	0.0%
Services & Charges	10	245,535	224,256	234,471	315,575	315,575	315,575	315,585	0.0%
Facility Charges	8,783	381,304	386,622	415,400	439,150	439,150	439,150	447,933	2.0%
Other operating expenditures	-	254,223	253,308	284,327	333,400	333,400	333,400	333,400	0.0%
Contingency	(274,400)	0	0	0	324,400	69,400	69,400	50,000	-84.6%
Anticipated Underexpenditures	-	0	0	0	-406,000	-406,000	-268,000	-406,000	0.0%
Transfers to other funds	-	0	0	0	0	0	0	0	0.0%
Total Non-Personal Services costs	-154,464	5,344,240	5,176,291	5,329,823	5,810,747	5,555,747	5,693,747	5,656,283	-2.7%
Total General Fund by object	\$430,000	\$23,905,602	\$23,411,534	\$23,534,266	\$24,933,000	\$24,678,000	\$24,596,187	\$25,363,000	1.7%
General Fund Expenditures		23,905,602	23,411,534	23,534,266	24,933,000	24,678,000	24,596,187	25,363,000	
Expenditure Restraint Limit - 0.25%			25,054,245	25,054,245	25,054,245	25,054,245	25,054,245	24,995,333	
Over Limit			-1,519,979	-121,245	-376,245	-458,058		367,668	

CITY OF FRANKLIN FINANCE DEPARTMENT
2011-2012 Budget Salaries and Benefits

	# OF FTE	FULL TIME SALARIES	PART TIME SALARIES	TEMP SALARIES	ANNUAL SALARIES	OVER-TIME	COMP TAKEN	HOLIDAY	VACATION	LONGEV	FICA	RETIREMENT	RETIREMENT HEALTH	GROUP HEALTH & DENTAL	LIFE INSUR	WORK COMP	COLLEGE INCENTIVE	ALLO-CATED PAYROLL	TOTAL	OTHER
101 MAYOR																				
PROJECTED 2011 ACTUALS	0.00		16,800.00		16,800						1,652					63			18,515	Mileage 4,800
2011 BUDGET	0.00		16,800.00		16,800						1,652					63			18,515	4,800
2012 BUDGET	0.00		16,800.00		16,800						1,652					56			18,508	0.0%
102 ALDERMEN																				
PROJECTED 2011 ACTUALS	-		43,200		43,200						4,131					157			47,488	Mileage 10,800
2011 BUDGET	-		43,200		43,200						4,131					157			47,488	10,800
2012 BUDGET	-		43,200		43,200						4,131					140			47,471	0.0%
121 MUNICIPAL COURT																				
PROJECTED 2011 ACTUALS	2.000	54,018	36,070		90,088	1,200		4,559	5,372	318	7,768	8,054	961	24,894	321	293		(14,800)	143,827	
2011 BUDGET	2.000	54,018	36,135		90,154	1,200		4,493	5,372	270	7,764	8,048	948	24,907	292	293		(14,800)	143,741	
2012 BUDGET	2.000	56,010	36,825		92,835	1,200		4,727	5,570	330	7,991	8,345	983	26,080	329	271		(14,800)	148,461	3.3%
141 CITY CLERK																				
PROJECTED 2011 ACTUALS	4.146	147,332	32,636	800	180,769	500	0	10,937	16,154	900	16,008	18,908	1,989	49,919	822	606		(14,800)	282,712	
2011 BUDGET	3.999	147,102	35,687	601	183,390	600	0	10,875	14,145	818	16,052	18,985	1,954	49,749	888	608		(14,800)	283,064	
2012 BUDGET	4.139	152,202	35,574	601	188,377	600	0	11,275	15,899	900	16,601	21,641	2,036	51,922	780	584		(14,800)	296,755	4.5%
142 ELECTIONS																				
PROJECTED 2011 ACTUALS		438	470	10,353	11,261	1,531	0			4	187	279	28	610	8	59			13,867	
2011 BUDGET		730	495	10,053	11,278	1,178	0			4	184	220	46	607	7	61			13,585	
2012 BUDGET		1,520	938	24,843	27,299	4,025	0			8	498	707	95	1,260	15	127			34,032	150.5%
147 ADMINISTRATION																				
PROJECTED 2011 ACTUALS	3.600	189,776	5,181		188,957	700	0	13,372	15,574	233	16,741	21,644	3,256	42,552	845	627		(19,400)	285,101	
2011 BUDGET	3.600	186,562	19,432		203,994	1,500	0	13,582	15,850	185	18,139	23,711	3,263	42,332	857	686		(19,400)	306,699	
2012 BUDGET	3.000	189,146	0		189,146	1,500	0	12,532	15,548	240	16,751	21,897	3,324	44,765	867	588		(19,400)	287,738	-6.2%
151 FINANCE																				
PROJECTED 2011 ACTUALS	7.100	236,600	82,690	4,810	324,100	1,200		21,939	22,237	498	26,303	28,810	3,400	61,132	983	1,057		(62,000)	451,659	
2011 BUDGET	7.030	236,209	91,741	4,858	332,808	1,200		18,757	22,368	559	26,740	33,229	3,312	77,757	1,177	1,088		(62,000)	458,965	
2012 BUDGET	7.100	234,275	76,333	4,889	315,497	1,200		18,878	25,696	500	27,675	29,265	3,448	98,139	1,180	940		(62,000)	460,426	0.3%
154 ASSESSOR																				
PROJECTED 2011 ACTUALS	1.000	37,197	0		37,197	0	0	2,480	3,306	300	3,311	4,328	0	20,382	170	126			71,600	
2011 BUDGET	1.000	37,197	0		37,197	300	0	2,460	3,306	300	3,304	4,356	0	20,278	155	126			71,634	
2012 BUDGET	1.000	37,763	0		37,763	300	0	2,518	3,357	300	3,384	4,424	0	21,465	174	115			73,600	2.7%
181 MUNICIPAL BUILDINGS																				
PROJECTED 2011 ACTUALS	3.920	98,125	43,382	9,485	150,992	5,000	0	7,661	7,567	135	13,110	19,612	3,602	41,472	384	6,619		(177,100)	79,074	
2011 BUDGET	3.920	85,893	56,617	9,580	152,089	3,000	0	8,803	6,417	60	13,188	19,035	3,611	41,252	353	6,683		(177,100)	79,389	
2012 BUDGET	3.920	88,639	56,836	9,640	155,115	3,000	0	8,991	6,617	180	13,457	20,872	3,673	43,661	400	6,122		(177,100)	86,988	9.6%
GENERAL GOVERNMENT TOTAL																				
PROJECTED 2011 ACTUALS	21.766	757,488	260,428	25,448	1,043,364	10,131	-	60,948	70,230	2,388	91,211	101,635	13,236	260,861	3,533	9,807		(273,300)	1,393,844	15,600
2011 BUDGET	21.549	747,712	300,107	25,091	1,073,910	8,978	-	58,990	69,458	2,796	89,182	107,586	13,134	258,882	3,529	9,765		(273,300)	1,423,310	15,600
2012 BUDGET	21.199	759,554	266,305	39,973	1,065,632	11,825	-	58,919	74,657	2,458	92,188	107,171	13,559	287,292	3,745	8,903		(273,300)	1,453,179	15,600
211 POLICE																				
PROJECTED 2011 ACTUALS	81.250	3,437,701	20,513		3,458,214	187,000		241,535	287,929	14,271	324,220	384,481	1,094,216	1,094,216	9,411	126,330	26,016		6,991,637	23,200
2011 BUDGET	81.250	3,469,899	26,288		3,495,177	169,300		241,984	286,647	13,967	328,388	843,441	390,137	1,127,769	8,840	127,305	25,536		7,066,471	23,200
2012 BUDGET	81.250	3,517,297	20,801		3,538,098	169,300		247,727	313,761	14,899	331,530	815,652	400,274	1,156,768	9,935	125,980	25,536		7,249,460	24,400
212 DISPATCH																				
PROJECTED 2011 ACTUALS	16.000	601,058			601,058	1,800		37,938	42,515	1,535	52,391	66,505	5,078	161,763	2,537	1,984	0		975,104	19,750
2011 BUDGET	16.000	615,512			615,512	17,150		37,899	42,750	1,555	54,687	71,487	5,104	153,666	2,423	2,057	0		1,004,190	19,325
2012 BUDGET	16.000	621,983			621,983	17,150		36,480	46,350	1,715	55,507	72,558	5,124	170,816	2,721	1,872	0		1,034,175	19,325
221 FIRE																				
PROJECTED 2011 ACTUALS	44.450	2,477,686	14,586		2,502,832	192,000		324,282	248,132	12,730	252,773	650,114	300,613	815,408	6,686	123,705	4,500		5,433,775	19,750
2011 BUDGET	46.480	2,650,778	19,968		2,691,304	182,000		321,924	250,834	12,285	258,639	667,474	300,693	805,225	6,412	126,519	3,276		5,526,535	19,325
2012 BUDGET	46.450	2,806,466	15,912		2,832,958	182,000		328,647	259,982	13,947	263,283	727,424	303,700	840,647	7,211	125,640	4,264		5,689,613	18,325

CITY OF FRANKLIN FINANCE DEPARTMENT
2011-2012 Budget Salaries and Benefits

	# OF FTE	FULL TIME SALARIES	PART TIME SALARIES	TEMP SALARIES	ANNUAL SALARIES	OVER-TIME	COMP TAKEN	HOLIDAY	VACATION	LONGEVITY	FICA	RETIREMENT	RETIREE HEALTH	GROUP HEALTH & DENTAL	LIFE INSUR	WORK COMP	COLLEGE INCENTIVE	ALLO-CATED PAYROLL	TOTAL	OTHER
231 BUILDING INSPECTION																				
PROJECTED 2011 ACTUALS	8,000	397,162			397,162	3,000	0	26,021	34,657	1,080	95,337	46,192	1,111	151,326	1,814	14,927			712,627	
2011 BUDGET	8,000	397,163			397,163	5,000	0	26,021	34,657	1,010	95,485	46,385	1,096	150,820	1,649	14,979			714,265	
2012 BUDGET	8,000	410,277			410,277	5,000	0	27,048	38,509	1,115	96,869	48,195	1,137	159,112	1,889	14,032			743,183	4.0%
PUBLIC SAFETY TOTAL																				
PROJECTED 2011 ACTUALS	129,700	6,913,607	35,099	10,560	6,959,266	383,800	0	629,776	613,233	29,616	684,721	1,600,825	691,283	2,222,713	20,448	288,946	30,516	0	14,113,143	42,950
2011 BUDGET	131,730	7,042,340	46,256	10,560	7,099,156	373,450	0	627,808	624,888	28,767	675,199	1,628,787	697,030	2,237,380	19,324	270,860	28,812	0	14,311,461	42,525
2012 BUDGET	131,700	7,155,943	36,713	10,560	7,203,216	373,450	0	641,902	658,612	31,576	687,169	1,763,829	710,235	2,327,343	21,756	267,524	29,820	0	14,716,432	43,725
321 ENGINEERING																				
PROJECTED 2011 ACTUALS	8,250	362,568	10,400	0	372,968	0	0	27,505	39,296	1,230	33,736	40,994	5,407	145,789	1,677	8,115		(114,300)	562,417	
2011 BUDGET	8,250	361,233	10,138	3,605	364,977	500	0	25,632	37,423	1,200	35,169	44,599	5,850	133,008	1,616	8,839		(114,300)	574,513	
2012 BUDGET	8,247	389,776	10,462	3,605	403,833	500	0	26,256	39,098	1,290	36,030	45,682	5,484	162,448	1,818	8,074		(114,300)	618,225	7.3%
331 HIGHWAY																				
PROJECTED 2011 ACTUALS	22,000	928,313		19,327	947,640	54,660		61,241	76,467	2,775	87,469	149,916	59,388	339,576	4,181	42,363		(24,600)	1,801,066	
2011 BUDGET	22,000	929,800		19,956	949,756	45,000		56,815	76,369	2,625	86,643	132,742	59,003	352,102	3,375	42,077		(24,600)	1,783,829	
2012 BUDGET	22,000	973,153		19,847	993,000	45,000		61,028	76,541	2,870	90,151	150,216	60,918	358,058	3,872	39,359		(24,600)	1,856,313	4.1%
341 RECYCLING																				
PROJECTED 2011 ACTUALS	-	1,000			1,000	13,874					1,138	2,149	64	4,180	51	400			22,956	
2011 BUDGET	-	1,200			1,200	13,874					1,153	1,894	76	4,362	42	408			22,999	
2012 BUDGET	-	1,200			1,194	14,412					1,194	2,154	75	4,439	48	378			23,900	3.9%
411 PUBLIC HEALTH																				
PROJECTED 2011 ACTUALS	6,250	245,347	61,441		306,788	9,000		17,842	21,966	660	27,254	31,892	3,705	82,236	1,236	12,246			514,825	
2011 BUDGET	6,250	245,346	61,673		307,019	6,000		17,842	21,966	585	27,036	31,584	3,658	81,808	1,123	12,174			510,785	
2012 BUDGET	6,250	253,543	63,698		317,241	6,000		18,444	22,720	765	27,935	32,846	3,792	86,590	1,271	11,314			528,718	3.5%
529 ST. MARTINS																				
PROJECTED 2011 ACTUALS	-	0			0	0					0	0	0	0	0	0			0	
2011 BUDGET	-	0			0	0					0	0	0	0	0	0			0	
2012 BUDGET	-	0			0	0					0	0	0	0	0	0			0	#DIV/0!
551 PARKS																				
PROJECTED 2011 ACTUALS	2,000	50,627		19,327	69,954	1,000		14,723	13,184	285	20,318	26,560	3,472	20,382	202	2,754			110,251	
2011 BUDGET	2,000	50,627		19,958	70,585	1,000		14,723	13,184	220	20,357	26,610	3,428	20,278	184	2,779			109,830	
2012 BUDGET	2,000	52,599	0	19,847	72,446	1,000		15,621	15,843	330	21,043	27,506	3,553	21,465	210	2,559			113,935	3.6%
621 PLANNING																				
PROJECTED 2011 ACTUALS	5,600	237,407	0		237,407	0		14,723	13,184	285	20,318	26,560	3,472	66,348	942	770		0	384,009	
2011 BUDGET	5,600	237,407	0		237,407	575		14,723	13,184	220	20,357	26,610	3,428	67,177	964	770		0	385,415	
2012 BUDGET	5,600	242,902	0		242,902	575		15,621	15,843	330	21,043	27,506	3,553	69,138	1,092	714		0	398,115	3.3%
GENERAL FUND TOTALS																				
PROJECTED 2011 ACTUALS	195,566	9,498,357	367,369	74,661	9,938,387	472,455	0	812,035	834,376	38,964	931,305	1,981,287	779,770	3,142,085	32,270	343,201	30,516	(412,200)	18,902,441	58,550
2011 BUDGET	197,379	9,633,667	418,173	79,172	10,133,012	449,377	0	803,610	843,308	38,593	944,215	1,960,120	785,379	3,152,997	30,157	347,672	28,812	(412,200)	19,122,252	58,125
2012 BUDGET	196,956	9,829,670	377,166	93,832	10,299,670	452,762	0	822,172	887,251	39,289	961,279	2,136,473	800,793	3,316,771	33,612	336,825	29,820	(412,200)	19,706,717	59,325
CHANGE FROM 2011 BUDGET																				
		169,004	(41,005)	14,660	166,658	3,385	0	18,362	43,943	3,696	17,064	156,353	15,414	163,774	3,665	(6,847)	1,008	0	584,465	
		2.0%	-9.8%	18.5%	1.6%	0.8%	0	2.3%	5.2%	10.4%	1.8%	7.9%	2.0%	5.2%	12.1%	-2.5%	3.5%	0.0%	3.1%	

**CITY OF FRANKLIN FINANCE DEPARTMENT
2011-2012 Budget Salaries and Benefits**

	# OF FTE	FULL TIME SALARIES	PART TIME SALARIES	TEMP SALARIES	ANNUAL SALARIES	OVER-TIME	COMP TAKEN	HOLIDAY	VACATION	LONGEV	FICA	RETIRE-MENT	RETIRE-HEALTH	GROUP HEALTH & DENTAL	LIFE INSUR	WORK COMP	COLLEGE INCENTIVE	ALLO-CATED PAYROLL	TOTAL	OTHER
15-511 LIBRARY																				
PROJECTED 2011 ACTUALS	17.300	317,207	250,487		567,694	7,000		29,373	32,377	915	48,758	51,704	5,583	125,267	2,055	1,842			872,568	
2011 BUDGET	17.120	317,203	265,930		583,133	6,500		29,371	32,375	795	49,394	51,640	5,511	121,001	1,868	1,885			863,473	
2012 BUDGET	16.820	327,978	266,434		594,413	6,500		30,451	34,446	1,035	50,516	53,536	5,714	132,303	2,115	1,728			912,757	3.3%
25-411 HEALTH GRANT																				
PROJECTED 2011 ACTUALS	-		0		0						0	0	0	0	0				0	
2011 BUDGET	-	5,315			5,315	15,614					1,601	3,909	490	5,913	55	525			33,422	
2012 BUDGET	-	5,350			5,350	16,670					1,685	4,026	497	6,354	51	552			35,185	
		5,500			5,500	17,020					1,723	4,419	512	6,534	57	537			36,302	
29-541 CIVIC CELEBRATIONS																				
PROJECTED 2011 ACTUALS	5.775	240,286	15,483		258,655	9,000		15,968	20,664	780	23,338	39,915	15,386	83,685	1,168	13,523			482,082	
2011 BUDGET	5.765	247,576	14,054		264,466	20,000		14,497	19,096	748	24,389	36,088	15,299	73,752	1,062	13,907			483,304	
2012 BUDGET	5.765	252,640	15,717		271,290	20,000		16,558	21,306	748	25,237	40,627	15,694	87,618	1,210	11,342			511,630	5.9%
66-731 WATER FUND																				
PROJECTED 2011 ACTUALS	5.765	242,073	13,697		258,655	9,000		15,968	20,664	780	23,338	39,915	15,386	83,685	1,168	13,523			482,082	
2011 BUDGET	5.765	244,603	14,054		261,493	20,000		14,497	19,096	748	24,161	38,088	15,299	73,752	1,062	13,907			480,103	
2012 BUDGET	5.765	251,480	13,904		268,317	20,000		16,558	21,306	748	25,010	40,627	15,694	87,618	1,210	11,342			508,430	5.9%
GRAND TOTALS																				
PROJECTED 2011 ACTUALS	224.406	10,308,812	647,036		11,034,280	524,925		873,344	908,081	39,429	1,029,673	2,099,627	818,969	3,445,721	36,771	373,098			20,800,234	
2011 BUDGET	226.029	10,455,968	712,211		11,253,024	524,587		862,175	913,875	37,864	1,045,161	2,110,586	822,337	3,433,173	34,247	378,410			21,032,201	
2012 BUDGET	225.306	10,672,078	673,223		11,445,000	528,652		885,739	964,309	41,520	1,065,156	2,278,729	836,789	3,636,266	36,456	364,237			21,704,774	3.2%
CHANGE FROM 2011 BUDGET																				
		216,109	(38,986)		191,976	4,065		23,564	50,454	3,936	19,965	168,043	16,432	203,112	4,211	(14,173)		1,008	672,573	
		2.1%	-5.5%		1.7%	0.8%		2.7%	5.5%	10.4%	1.9%	8.0%	2.0%	5.9%	12.3%	-3.7%		3.5%	3.2%	

**LIBRARY FUND
15-511**

PROGRAM: Public Library

DEPARTMENT: Library

PROGRAM MANAGER: Library Director

PROGRAM DESCRIPTION:

The Public Library is operated through a Special Revenue Fund of the City under the administration of a Library Board that has exclusive control of the expenditure of all moneys collected, donated, or appropriated for the Library's use. The Library Board consists of 9 members, 1 being a representative of the school district(s), 1 an Alderman, and 7 citizens, appointed by the Mayor and approved by the Common Council. The Library is a member of the Milwaukee County Federated Library System. The Library Board appoints the Library Director who is the administrator of the Library and executive officer for the Library Board. The Director also appoints all Library personnel, prescribing their duties and compensation.

Primary funding for the Library is received from municipal property taxes in amounts determined by the Common Council. That amount has been \$1,150,000 for the 2008 thru 2010 years, \$1,175,000 in 2011 and is forecast based upon growth at \$1,187,000 in 2012. The Library's other funding source is a reciprocal borrowing payment from Milwaukee County Federated Library System. Payments from this source have allowed the Library to meet its budget during the 2008 to 2010 period. The amount of revenue from this source is unknown for 2011 and 2012. Potential reductions from this source will bring additional need for increased property tax levy support.

The Franklin Public Library is established to provide all members of the community with access to library services to meet their informational, education, and leisure needs. All library services are provided at no additional charge to residents of the City and County (in accordance with the agreement with the Milwaukee County Federated Library System).

The usage of the Franklin Public Library continues to climb. In 2002, the Library moved into a new facility. It is approximately 40,000 square feet and was supported by a referendum of almost 2/3rds of Franklin voters. The library offers a wide variety of material in many different formats: hardcover, large print, paperback, books on tape and CD, Music CD's, DVD's, VHS, CD-ROMs, magazines, newspapers, puppets, puzzles and more. Patrons have the ability to check out over 135,000 items at the Franklin Public Library. Patrons may also request items from other libraries throughout Milwaukee County. This gives patrons access to over millions of items.

CITY OF FRANKLIN 2012 BUDGET LIBRARY FUND		2008 Actual	2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Forecast	Percent Change
REVENUE									
General Property Taxes	15.0000.4011	1,150,000	1,150,000	1,150,000	1,175,000	1,175,000	1,175,000	1,237,000	5.3%
Reciprocal Borrowing	15.0000.4458	106,973	101,056	122,021	50,000	50,000	50,000	50,000	
Interest on Investments	15.0000.4711	26,269	20,842	12,887	20,000	20,000	20,000	16,000	
Investment Gains/Losses	15.0000.4713	6,978	1,797	-2,559	0	0	0	0	
Miscellaneous Revenue	15.0000.4799	181	0	749	0	0	0	0	
Total Revenue		\$1,290,401	\$1,273,695	\$1,283,099	\$1,245,000	\$1,245,000	\$1,245,000	\$1,303,000	4.7%
EXPENDITURES									
Personal Services									
Salaries-FT	15.511.0000.5111	309,862	314,785	316,940	317,203	317,203	317,207	327,978	
Salaries-PT	15.511.0000.5113	259,071	249,575	251,826	265,930	265,930	250,487	266,434	
Overtime	15.511.0000.5117	6,276	5,204	6,122	6,500	6,500	7,000	6,500	
Longevity	15.511.0000.5133	785	800	780	795	795	915	1,035	
Holiday Pay	15.511.0000.5134	26,392	27,772	30,155	29,371	29,371	29,373	30,451	
Vacation Pay	15.511.0000.5135	32,171	26,546	30,706	32,375	32,375	32,377	34,446	
FICA	15.511.0000.5151	46,452	45,248	45,982	49,394	49,394	48,758	50,516	
Retirement	15.511.0000.5152	50,964	49,498	50,879	51,640	51,640	51,704	53,536	
Retiree Group Health	15.511.0000.5153	5,390	5,071	5,278	5,511	5,511	5,583	5,714	
Group Health & Dental	15.511.0000.5154	117,079	116,450	119,616	121,001	121,001	125,267	133,002	
Life Insurance	15.511.0000.5155	2,459	1,856	1,705	1,868	1,868	2,055	2,115	
Workers Compensation Ins	15.511.0000.5156	1,443	1,736	2,158	1,885	1,885	1,842	1,728	
Personal Services Sub-total		858,344	844,542	862,426	883,473	883,473	872,568	913,455	3.4%
Percent of Department Total		68.6%	69.3%	69.2%	67.2%	67.2%	66.9%	67.9%	
Contractual Services									
Equipment Maintenance	15.511.0000.5242	2,944	6,958	4,766	12,550	12,550	12,550	12,927	
Equipment Maintenance - Restricted	15.512.0000.5242	0	0	0	0	0	0	0	
Data & Telephone Cabling	15.511.0000.5247	0	0	0	200	200	200	206	
Sundry Contractors	15.511.0000.5299	3,987	2,639	2,670	2,600	2,600	2,600	2,678	
Contracted Services Sub-total		6,931	9,597	7,436	15,350	15,350	15,350	15,811	3.0%
Supplies									
Postage	15.511.0000.5311	3,134	3,693	3,587	3,900	3,900	3,900	3,900	
Office Supplies	15.511.0000.5312	7,916	8,566	8,778	9,200	9,200	9,200	9,200	
Printing	15.511.0000.5313	0	37	0	150	150	150	150	
Education Supplies	15.511.0000.5328	0	556	0	750	750	750	750	
Operating Supplies-Other	15.511.0000.5329	20,048	21,311	25,244	17,500	17,500	17,500	17,500	
Supplies Sub-total		31,098	34,163	37,609	31,500	31,500	31,500	31,500	0.0%
Services and Charges									
Telephone	15.511.0000.5415	0	0	0	0	0	0	0	
Subscriptions	15.511.0000.5422	8,241	9,222	8,800	9,000	9,000	9,000	9,000	
Memberships	15.511.0000.5424	1,751	1,704	1,641	1,800	1,800	1,800	1,800	
Conferences and Schools	15.511.0000.5425	50	318	513	750	750	750	750	
Mileage	15.511.0000.5432	341	188	319	500	500	500	500	
Equipment Rental	15.511.0000.5433	0	0	0	0	0	0	0	
Milw Co Library Computer	15.511.0000.5451	19,536	20,041	22,449	21,900	21,900	21,900	21,900	
Services and Charges Sub-total		29,918	31,473	33,721	33,950	33,950	33,950	33,950	0.0%
Facility Charges									
Allocated Insurance Cost	15.511.0000.5528	27,400	28,500	26,600	27,600	27,600	27,600	25,468	
Water	15.511.0000.5551	1,252	1,449	1,306	1,350	1,350	1,350	1,404	
Electricity	15.511.0000.5552	68,513	65,198	68,762	81,900	81,900	81,900	85,176	
Sewer	15.511.0000.5553	297	449	363	250	250	250	260	
Natural Gas	15.511.0000.5554	49,219	30,499	28,068	32,000	32,000	32,000	13,176	
Janitorial Supplies	15.511.0000.5556	6,064	6,468	6,655	5,200	5,200	5,200	5,408	
Building Maintenance - Systems	15.511.0000.5557	11,708	12,509	4,732	16,350	16,350	16,350	17,004	
Building Maintenance - Flooring	15.511.0000.5558	625	625	625	650	650	650	676	
Building Maintenance - Other	15.511.0000.5559	1,373	2,748	6,959	6,000	6,000	6,000	6,240	
Allocated payroll cost	15.511.0000.5560	64,500	67,100	79,300	82,700	82,700	82,700	98,414	
Facility Charges Sub-total		230,951	215,544	223,370	254,000	254,000	254,000	253,226	-0.3%
Capital Outlay									
Furniture/Fixtures	15.511.0000.5812	0	127	70	500	500	500	500	
Library Materials	15.511.0000.5816	74,770	59,495	73,947	95,000	95,000	95,000	95,000	
Computer Equipment	15.511.0000.5841	2,389	1,368	1,517	1,500	1,500	1,500	1,500	
Computer Equipment - Restricted	15.512.0000.5841	17,124	19,943	0	0	0	0	0	
Software	15.511.0000.5843	173	2,081	6,164	0	0	0	0	
Capital Outlay Sub-total		94,457	83,013	81,697	97,000	97,000	97,000	97,000	0.0%
Non Personal Services Sub-total		393,355	373,790	383,833	431,800	431,800	431,800	431,487	-100.0%
Total Library		1,251,699	1,218,331	1,246,259	1,315,273	1,315,273	1,304,368	1,344,942	2.3%
Total Library Fund Expenditures		1,251,699	1,218,331	1,246,259	1,315,273	1,315,273	1,304,368	1,344,942	2.3%
Excess of revenue over expenditures		38,703	55,364	36,840	-70,273	-70,273	-59,368	-41,942	
Fund Balance, Beginning of Period		259,776	298,479	353,843	390,683	390,683	390,683	331,315	
Fund Balance, End of Period		298,479	353,843	390,683	320,410	320,410	331,315	289,373	

**CITY OF FRANKLIN
SANITARY SEWER FUND
61-731**

PROGRAM MANAGER(S): Director of Public Works & Superintendent of Water/Sewer

PROGRAM DESCRIPTION:

The Sanitary Sewer Division is accounted for in an Enterprise Fund that accounts for the activities of the sanitary sewer operations of the City. Revenue comes from direct charges to those customers that use the system. Sewer bills are based on either on the amount of sewer usage when metered or when not metered are based upon the amount of water usage provided from the Franklin Water Utility with all residential customers receiving a flat charge. The City is part of the Milwaukee Metropolitan Sewerage District, which provides interceptor sewers and charges the City for treatment of the sanitary sewage generated in the City. Sewer activities handled by City personnel include maintenance and cleaning of collection sewers and monitoring of the sanitary sewer system located within the City. Employee costs of sewer and water department are allocated between water and sewer operations based on the activities performed. The Sanitary Sewer Fund receives no property tax levy support.

CITY OF FRANKLIN 2012 BUDGET		2008 Actual	2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Forecast	Percent Change
SEWER FUND									
REVENUE									
CHARGES FOR SERVICES									
METERED SALES-RESIDENTIAL	61.0000.4461	\$1,588,914	\$1,663,438	\$1,753,761	\$1,802,000	\$1,802,000	\$1,802,000	\$1,906,000	5.8%
METERED SALES-COMMERCIAL	61.0000.4462	678,153	819,430	811,369	796,000	796,000	816,000	820,000	3.0%
METERED SALES-INDUSTRIAL	61.0000.4463	238,452	246,502	262,407	260,000	260,000	270,000	268,000	3.1%
PUBLIC AUTHORITY	61.0000.4465	191,351	225,314	194,088	200,000	200,000	200,000	206,000	3.0%
PENALTY-FORFEITED DISCOUNT	61.0000.4466	29,713	39,340	40,863	40,000	40,000	40,000	40,000	0.0%
PROPERTY STATUS REPORTS	61.0000.4413	1,720	1,440	1,690	2,000	2,000	2,000	2,000	0.0%
Total Charges for Services		2,708,303	2,995,464	3,064,177	3,100,000	3,100,000	3,130,000	3,242,000	4.6%
Increase over prior year									
MISCELLANEOUS REVENUE									
INTEREST ON INVESTMENTS	61.0000.4711	16,709	22,627	20,946	20,000	20,000	20,000	20,000	
INVESTMENT GAINS/LOSSES	61.0000.4713	4,439	1,414	-2,921	-5,000	-5,000	-5,000	-5,000	
PROPERTY SALE	61.0000.4751	0	6,025	1,000	0	0	0	0	
SALE OF RECYCLABLES	61.0000.4761	0	376	0	0	0	0	0	
REFUNDS/REIMBURSEMENTS	61.0000.4781	0	9,704	2,688	1,000	1,000	1,000	1,000	
Total Miscellaneous Revenue		21,148	40,146	21,713	16,000	16,000	16,000	16,000	0.0%
TOTAL SEWER FUND REVENUE		2,729,451	3,035,610	3,085,889	3,116,000	3,116,000	3,146,000	3,258,000	4.6%
SEWER FUND									
EXPENDITURES									
PERSONAL SERVICES									
SALARIES-FT	61.731.0000.5111	222,803	230,620	223,865	194,856	194,856	186,566	198,971	
SALARIES-ADMIN	61.731.0000.5112	25,533	34,219	33,978	27,317	27,317	27,317	27,809	
SALARIES-PT	61.731.0000.5113	13,179	13,029	12,552	14,054	14,054	15,483	15,717	
SALARIES-TEMP	61.731.0000.5115	4,783	0	3,801	2,836	2,836	2,886	2,933	
SALARIES-ALLOCATED	61.731.0000.5116	9,711	10,106	10,159	22,403	22,403	22,403	22,806	
SALARIES-OT	61.731.0000.5117	8,115	5,790	5,038	20,000	20,000	9,000	20,000	
COMPTIME TAKEN	61.731.0000.5118	2,882	1,547	4,888	3,000	3,000	4,000	3,054	
LONGEVITY	61.731.0000.5133	776	834	835	748	748	780	748	
HOLIDAY PAY	61.731.0000.5134	14,452	12,621	16,165	14,497	14,497	15,968	16,558	
VACATION PAY	61.731.0000.5135	22,360	18,721	17,281	19,096	19,096	20,664	21,306	
FICA	61.731.0000.5151	23,492	22,585	23,356	24,389	24,389	23,338	25,237	
RETIREMENT	61.731.0000.5152	19,123	39,146	42,618	36,088	36,088	39,915	40,827	
RETIREE GROUP HEALTH	61.731.0000.5153	16,358	15,156	16,255	15,299	15,299	15,386	15,694	
GROUP HEALTH & DENTAL	61.731.0000.5154	72,188	79,715	84,278	73,752	73,752	83,685	88,086	
LIFE INSURANCE	61.731.0000.5155	1,108	1,245	1,059	1,062	1,062	1,168	1,210	
WORKERS COMPENSATION INS	61.731.0000.5156	12,011	12,100	11,804	13,907	13,907	13,523	11,342	
Sub-total		468,873	497,434	507,933	483,304	483,304	482,082	512,098	6.0%
Percent of Department Total		53.9%	57.9%	57.5%	49.8%	49.8%	49.7%	51.5%	

CITY OF FRANKLIN 2012 BUDGET		2008 Actual	2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Forecast	Percent Change
CONTRACTUAL SERVICES									
AUDITING	61.731.0000.5213	3,100	3,300	4,000	4,100	4,100	4,100	4,223	
EQUIPMENT MAINTENANCE	61.731.0000.5242	13,396	12,263	16,190	12,400	12,400	12,400	12,772	
SOFTWARE MAINTENANCE	61.731.0000.5257	5,673	5,951	8,271	9,300	9,300	9,300	9,579	
HAZARDOUS WASTE DISPOSAL COST	61.731.0000.5287	39,076	36,671	38,979	40,000	40,000	40,000	41,600	
SUNDRY CONTRACTORS	61.731.0000.5299	10,531	13,717	9,902	14,800	14,800	14,800	15,244	
Sub-total		71,776	71,902	77,343	80,600	80,600	80,600	83,418	3.5%
SUPPLIES									
POSTAGE	61.731.0000.5311	8,314	6,858	9,088	8,500	8,500	8,500	8,500	
OFFICE SUPPLIES	61.731.0000.5312	1,458	1,044	742	500	500	500	500	
PRINTING	61.731.0000.5313	6,363	4,111	3,228	5,000	5,000	5,000	5,000	
UNIFORMS	61.731.0000.5326	2,353	2,649	2,750	2,750	2,750	2,750	2,750	
OPERATING SUPPLIES-OTHER	61.731.0000.5329	1,018	860	820	1,000	1,000	1,000	1,000	
FUEL/LUBRICANTS	61.731.0000.5331	19,625	12,052	12,956	26,400	26,400	26,400	26,400	
VEHICLE SUPPORT	61.731.0000.5332	5,961	3,801	6,383	8,000	8,000	8,000	8,000	
EQUIPMENT SUPPLIES	61.731.0000.5333	32,383	30,938	34,423	30,000	30,000	30,000	30,000	
TELEVISION SUPPLIES	61.731.0000.5336	2,383	15,417	12,657	15,000	15,000	15,000		
Subtotal		79,858	77,729	83,047	97,150	97,150	97,150	82,150	-15.4%
Ratio of City of Franklin costs to MMSD charges		53.6%	48.0%	46.1%	50.3%	50.3%	50.2%	52.7%	
Ratio of Customer revenue to MMSD charges		170.8%	170.9%	163.2%	164.0%	164.0%	165.5%	164.9%	
SERVICES AND CHARGES									
SEWER SERVICE CHARGES	61.731.0000.5413	1,585,774	1,752,915	1,877,406	1,890,700	1,890,700	1,890,700	1,965,781	4.0%
TELEPHONE	61.731.0000.5415	6,947	5,469	5,338	8,100	8,100	8,100	8,100	
METER READING COSTS	61.731.0000.5416	6,431	6,639	6,532	15,000	15,000	15,000	15,000	
OFFICIAL NOTICES/ADVERTISING	61.731.0000.5421	13	0	0	0	0	0	0	
CONFERENCES & SCHOOLS	61.731.0000.5425	4,295	2,610	1,362	4,000	4,000	4,000	4,000	
ALLOCATED INSURANCE COST	61.731.0000.5428	8,400	8,700	8,200	8,400	8,400	8,400	8,568	
MILEAGE	61.731.0000.5432	312	128	260	500	500	500	500	
EQUIPMENT RENTAL	61.731.0000.5433	51	0	0	1,672	1,672	1,672	1,672	
LOCK BOX CHARGES	61.731.0000.5493	0	6,234	6,233	6,000	6,000	6,000	6,000	
Sub-total		1,612,223	1,782,694	1,905,331	1,934,372	1,934,372	1,934,372	2,009,621	3.9%
FACILITY CHARGES									
DEPRECIATION	61.731.0000.5541	60,571	64,798	69,623	67,500	67,500	67,500	70,200	
WATER	61.731.0000.5551	911	1,304	421	1,624	1,624	1,624	1,689	
ELECTRICITY	61.731.0000.5552	33,024	36,223	37,037	33,750	33,750	33,750	35,100	
SEWER	61.731.0000.5553	175	166	221	100	100	100	104	
NATURAL GAS	61.731.0000.5554	6,560	5,762	4,023	6,500	6,500	6,500	6,760	
BUILDING MAINTENANCE	61.731.0000.5559	2,255	2,059	2,181	2,100	2,100	2,100	2,100	
CITY SUPPORT-ENG & ADMIN	61.731.0000.5561	97,200	99,900	93,200	94,000	94,000	94,000	97,760	
Sub-total		200,695	210,212	206,706	205,574	205,574	205,574	213,713	4.0%
CAPITAL OUTLAY (NOT CAPITALIZED)									
SEWER REHABILITATION	61.731.0000.5829	45,712	6,671	19,624	100,000	100,000	100,000	100,000	
ABANDONMENT COST	61.731.0000.5849	12,600							
Sub-total		62,047	9,448	19,624	100,000	100,000	100,000	100,000	0.0%
TOTAL SEWER FUND LOCAL EXPENDITURES		870,623	859,832	883,599	970,300	970,300	969,078	993,619	2.4%
TOTAL SEWER FUND MMSD EXPENDITURES		1,624,850	1,789,586	1,916,386	1,930,700	1,930,700	1,930,700	2,007,381	4.0%
TOTAL SEWER FUND OPERATING EXPENDITURES		2,495,473	2,649,419	2,799,985	2,901,000	2,901,000	2,899,778	3,001,000	3.4%
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS									
		233,978	386,191	285,904	215,000	215,000	246,222	257,000	
RETAINED EARNINGS, BEGINNING									
RETAINED EARNINGS, BEGINNING		857,829	966,171	1,346,116	1,036,614	1,036,614	1,036,614	1,316,586	
INVESTED IN CAPITAL ASSETS TRANSFER		-125,636	-6,246	-595,406	21,000	21,000	33,750	35,000	
RETAINED EARNINGS, ENDING									
RETAINED EARNINGS, ENDING		966,171	1,346,116	1,036,614	1,272,614	1,272,614	1,316,586	1,608,586	
Ratio of City of Franklin costs to Retained Earnings		110.97%	156.56%	117.32%	131.16%	131.16%	135.86%	161.89%	
CLAIMS									
CAPITAL CONTRIBUTIONS	61.731.0000.5731		-555						
CAPITAL CONTRIBUTIONS	61.731.0000.5732	477,220	25,444	79,309	600,000	600,000	600,000	600,000	
LESS CIAC DEPRECIATION	61.731.0000.5741	-576,388	-578,902	-579,426	-586,000	-586,000	-586,000	-586,000	
INVESTED IN CAPITAL ASSETS TRANSFER		125,636	6,246	595,406	-21,000	-21,000	-33,750	-35,000	
INVESTED IN CAPITAL ASSETS, BEGINNING		45,859,299	45,885,767	45,338,000	45,433,289	45,433,289	45,433,289	45,413,539	
INVESTED IN CAPITAL ASSETS, ENDING		45,885,767	45,338,000	45,433,289	45,426,289	45,426,289	45,413,539	45,392,539	
NET ASSETS, ENDING		46,851,938	46,684,116	46,469,903	46,698,903	46,698,903	46,730,125	47,001,125	

CITY OF FRANKLIN WATER UTILITY
65-751

PROGRAM DESCRIPTION:

The City of Franklin Water Utility is a separate corporation run by the Franklin Board of Water Commissioners. The Water Utility is accounted for as an Enterprise Fund. Revenue comes from direct charges to those customers that use the system. Water bills are based on water usage. The Water Utility purchases its water from the City of Oak Creek. Water activities handled by City personnel include maintenance and monitoring of the water system located within the City. Costs of Water Department employees are allocated to water operations based on activities performed.

CITY OF FRANKLIN 2012 BUDGET		2008	2009	2010	2011	2011	2011	2012	Percent
		Actual	Actual	Actual	Adopted	Amended	Estimate	Forecast	Change
WATER UTILITY									
REVENUE									
Metered Revenue									
Metered Sales-Residential	65.44611	2,085,675	2,118,410	2,077,215	2,276,000	2,276,000	2,163,000	2,258,000	4.4%
Metered Sales-Commercial	65.44612	961,521	1,108,265	1,135,521	1,193,000	1,193,000	1,120,000	1,145,000	
Other Sales to Public Author	65.44614	270,696	304,113	268,773	321,000	321,000	207,000	215,000	
Metered Sales-Industrial	65.44613	229,014	189,916	207,205	208,000	208,000	220,000	233,000	
Total Metered Revenue		3,496,905	3,720,704	3,688,714	3,998,000	3,998,000	3,710,000	3,851,000	-3.7%
Other Water Revenue									
Public Fire Protection	65.44630	568,819	579,230	536,543	554,000	554,000	543,000	561,000	
Private Fire Protection	65.44620	111,439	114,745	115,530	120,000	120,000	116,000	116,000	
Forfeited Discount	65.44700	38,708	45,009	53,152	45,000	45,000	45,000	60,000	
Unmetered Sales	65.44600	3,218	-5,193	1,330	0	0	0	0	
Total Miscellaneous Revenue		722,184	733,791	706,555	719,000	719,000	704,000	737,000	2.5%
Total Water Utility Revenue		4,219,089	4,454,495	4,395,269	4,717,000	4,717,000	4,414,000	4,588,000	-2.7%
EXPENDITURES									
Source of Supply:									
Source of Supply: Operations Labor	65.751.56010	1,001	374	0	1,000	1,000	1,000	1,040	
Operation Supplies & Expense	65.751.56011	9,386	6,487	8,586	9,700	9,700	9,700	9,700	
Wholesale Water	65.751.56020	2,106,282	2,412,172	2,226,849	2,370,000	2,370,000	2,100,000	2,200,000	
Maint of Water Source plant	65.751.56171	3,807	56	2,976	4,000	4,000	4,000	4,000	
Sub-total Source of Supply		2,120,476	2,419,089	2,238,411	2,384,700	2,384,700	2,114,700	2,214,740	-7.1%
Pumping									
Pump Exp - Fuel	65.751.56230	43,379	44,925	47,526	45,000	45,000	45,000	45,000	
Pump Exp - Operations Labor	65.751.56240	89,605	59,852	70,698	75,000	75,000	75,000	78,000	
Pump Exp - Main Labor Pump Plant	65.751.56330	1	26	268	2,000	2,000	2,000	2,080	
Pump Exp - Main Exp Pump Plant	65.751.56331	397	940	4,698	4,500	4,500	4,500	4,500	
Sub-total Pumping		133,383	105,543	123,190	126,500	126,500	126,500	129,580	2.4%
Water Treatment									
Water Treat Chemicals	65.751.56410	190	168	214	500	500	500	500	
Water Treat Operation Labor	65.751.56420	188	852	192	500	500	500	520	
Water Treat Tests	65.751.56421	8,201	10,272	2,613	5,000	5,000	5,000	5,000	
Water Treat Maint Labor	65.751.56520	215	105	53	500	500	500	520	
Water Treat Maint Expenses	65.751.56521	552	0	6	500	500	500	500	
Subtotal Water Treatment		9,347	11,397	3,078	7,000	7,000	7,000	7,040	0.6%
Transmission & Distribution									
Trans & Distr Software Maintenance	65.751.56612	0	1,458	2,176	2,000	2,000	2,000	2,000	
Trans & Distr Operation Labor	65.751.56620	38,962	41,022	26,183	29,600	29,600	29,600	30,784	
Trans & Distr Op Supp Exp	65.751.56621	20,746	18,572	18,320	26,000	26,000	26,000	26,000	
Trans & Distr Safety Supp Exp	65.751.56622	0	1,790	1,156	2,000	2,000	2,000	2,000	
Maint Labor- Distr Reservoir	65.751.56720	151	4,971	0	4,000	4,000	4,000	4,000	
Maint Expenses- Distr Reservoir	65.751.56721	1,670	6,287	545	4,000	4,000	4,000	4,000	
Maintenance Labor - Mains	65.751.56730	19,533	11,336	17,432	20,000	20,000	20,000	20,800	
Maintenance Expense - Mains	65.751.56731	97,405	21,973	21,778	25,000	25,000	25,000	25,000	
Locating Labor - Mains	65.751.56732	13,876	14,160	14,250	12,150	12,150	12,150	12,150	
Maint Labor - Services	65.751.56750	6,267	16,989	11,683	10,000	10,000	10,000	10,400	
Maint Expense - Services	65.751.56751	18,209	28,701	24,095	44,000	44,000	44,000	44,000	
Locating Labor - Services	65.751.56752	12,113	4,508	9,890	10,000	10,000	10,000	10,000	
Maint Labor - Meters	65.751.56760	39,725	39,151	34,867	48,700	48,700	48,700	50,648	
Maint Expense - Meters	65.751.56761	2,946	1,886	1,287	3,000	3,000	3,000	3,000	
Maint Labor - Hydrants	65.751.56770	20,682	18,043	11,528	16,850	16,850	16,850	17,524	
Maint Expenses - Hydrants	65.751.56771	8,229	12,090	7,150	12,000	12,000	12,000	12,000	
Maint Labor - Plant	65.751.56780	12,939	17,536	11,739	9,800	9,800	9,800	10,192	
Maint Expenses - Plant	65.751.56781	14,913	6,459	5,539	29,500	29,500	29,500	29,500	
Sub-total Transmission & Distribution		328,366	266,932	219,618	308,600	308,600	308,600	313,998	1.7%

CITY OF FRANKLIN 2012 BUDGET		2008	2009	2010	2011	2011	2011	2012	Percent
		Actual	Actual	Actual	Adopted	Amended	Estimate	Forecast	Change
Customer Accounts									
Meter Reading Labor	65.751.59020	5,979	6,540	6,635	7,200	7,200	7,200	7,488	
Acct & Collection Labor	65.751.59030	21,489	22,337	22,299	21,400	21,400	21,400	22,256	
Acctg & Coll Payroll Exp - Allocated	65.751.59031	12,100	12,600	15,875	13,100	13,100	13,100	12,948	
Supplies & Expense	65.751.59032	12,460	9,384	7,165	14,800	14,800	14,800	14,800	
Bank Fees	65.751.59033	19,654	9,350	8,970	10,000	10,000	10,000	10,166	
Sub-total Customer Accounts		71,682	60,211	60,944	66,500	66,500	66,500	67,658	1.7%
Administrative & General									
Admin & Gen Supervision Wages	65.751.59200	0	0	0	0	0	0	-12,480	
Admin & General Payroll Exp - Allocated	65.751.59201	52,100	50,600	43,725	48,500	48,500	48,500	49,332	
Office Supplies	65.751.59210	3,981	1,206	2,494	1,000	1,000	1,000	1,000	
Conferences/Dues/Subscriptions	65.751.59211	3,774	4,750	5,848	4,000	4,000	4,000	4,000	
Mileage	65.751.59212	30	677	369	1,000	1,000	1,000	1,000	
Outside Services	65.751.59230	69,290	33,592	25,292	44,000	44,000	44,000	44,000	
Property Insurance	65.751.59240	29,000	30,200	28,100	28,300	28,300	28,300	25,076	
Empl Ben - Allocated	65.751.59270	33,000	36,700	33,600	33,800	33,800	33,800	34,008	
Empl Ben - Sick & Other Leave Exp	65.751.59260	25,242	21,928	13,228	10,000	10,000	10,000	23,080	
Empl Ben - Comp Time Taken Exp	65.751.59261	4,588	1,663	4,734	3,100	3,100	3,100	3,224	
Empl Ben - Longevity Exp	65.751.59262	837	861	759	800	800	800	832	
Empl Ben - Holiday Exp	65.751.59263	16,670	16,210	15,989	14,500	14,500	14,500	15,080	
Empl Ben - Vacation Exp	65.751.59264	23,609	23,603	20,402	19,000	19,000	19,000	19,760	
Empl Ben - Retirement Exp	65.751.59265	25,889	42,445	45,191	36,000	36,000	36,000	37,440	
Empl Ben - Retiree Health Exp	65.751.59266	17,073	15,187	16,318	15,300	15,300	15,300	15,912	
Empl Ben - Group Health & Dental Exp	65.751.59267	82,347	82,223	77,130	73,800	73,800	73,800	76,752	
Empl Ben - Life Insurance Exp	65.751.59268	1,597	1,348	1,135	1,100	1,100	1,100	1,144	
Empl Ben - Workers Comp Exp	65.751.59269	17,816	12,101	11,803	14,000	14,000	14,000	14,560	
Regulatory Commission Exp	65.751.59280	4,090	9,609	4,515	5,000	5,000	5,000	5,000	
Misc General Expense	65.751.59300	1,447	148	1,485	1,000	1,000	1,000	1,000	
Maintenance of General Plant	65.751.59320	22	0	1,000	2,000	2,000	2,000	2,000	
Transportation Expenses	65.751.59321	22,480	11,275	13,855	19,500	19,500	19,500	19,500	
Sub-total Administrative & General		434,683	396,326	366,972	375,700	375,700	375,700	381,220	1.5%
Total Local Expenditures		991,655	847,326	785,364	899,000	899,000	899,000	914,236	1.7%
Total Wholesale Water Cost		2,106,282	2,412,172	2,226,849	2,370,000	2,370,000	2,100,000	2,200,000	-7.2%
Operation & Maintenance Expenses - subtotal		3,097,936	3,259,498	3,012,213	3,269,000	3,269,000	2,999,000	3,114,236	-4.7%
Depreciation	65.761.54030	285,696	300,419	323,662	340,000	340,000	340,000	360,000	
Taxes - Property Tax Equivalent	65.761.54080	854,682	920,666	1,010,459	1,036,000	1,036,000	1,036,000	1,152,000	
Taxes - FICA	65.761.54081	26,300	25,784	22,809	24,000	24,000	24,000	25,197	
Total Operating Expenses		4,264,615	4,506,367	4,369,143	4,669,000	4,669,000	4,399,000	4,651,433	-0.4%
Operating Income		-45,526	-51,872	26,126	48,000	48,000	15,000	-63,433	
Non Operating Income (Expenses)									
Interest Income	65.44190	46,033	22,697	23,368	25,000	25,000	25,000	25,000	
Misc Revenue	65.44210	2,927	6,066	6,068	2,000	2,000	2,000	2,000	
Water Property Rent	65.44720	35,672	34,016	38,501	33,000	33,000	33,000	33,000	
Other Water Revenue	65.44740	227,500	0	217	0	0	0	0	
Loss on Abandoned Property	65.761.54260	0	-97,871	0	0	0	0	0	
Sub-total non-operating Income (Expenses)		312,132	-35,092	68,154	60,000	60,000	60,000	60,000	0.0%
Income before Capital Contributions		266,606	-86,964	94,280	108,000	108,000	75,000	-3,433	
Retained Earnings , Beginning		1,709,697	1,574,449	1,756,993	1,988,848	1,988,848	1,988,848	1,726,948	
Invested in capital assets transfer		-401,854	269,508	137,575	203,100	-336,900	-336,900	-317,000	
Retained Earnings - Ending		1,574,449	1,756,993	1,988,848	2,299,948	1,759,948	1,726,948	1,406,515	
Capital Contributions	65.44990	689,955	1,336,229	133,576	750,000	750,000	750,000	750,000	
Depreciation - CIAC	65.761.54031	-518,645	-532,881	-717,725	-715,000	-715,000	-725,000	-736,000	
Invested in capital assets transfer		401,854	-269,508	-137,575	-203,100	336,900	336,900	317,000	
		573,164	533,840	-721,724	-168,100	371,900	361,900	331,000	
Invested in Capital Assets - Beginning		44,383,555	44,956,719	45,490,559	44,768,835	44,768,835	44,768,835	45,130,735	
Invested in Capital Assets - Ending		\$44,956,719	\$45,490,559	\$44,768,835	\$44,600,735	\$45,140,735	\$45,130,735	\$45,130,735	
Total Net Assets - Ending		\$46,531,168	\$47,247,552	\$46,757,683	\$46,900,683	\$46,900,683	\$46,857,683	\$46,537,250	

CITY OF FRANKLIN

CAPITAL OUTLAY FUND

The projected 2012 tax levy for this fund of \$384,000 was slightly increased from the 2011 tax levy amount. However, based upon the last several years experience that level is not a sustainable level that can meet the needs of the community for capital outlays on an ongoing basis. Starting in 2011 the fund receives \$100,000 annually from the landfill siting fees. The departmental requests of about \$834,000 for 2011 were lower than the prior year requests. In 2011 75% of the requests were able to be funded. The largest amounts of unfunded requests were in the Police, Fire, Building Inspection and Engineering Departments.

Capital assets are purchases of assets that are reasonably expected to last more than 12 months and benefit multiple years. Included in this category are all new capital assets and replacement capital assets that do not meet the criteria for inclusion in the equipment replacement program. Those capital assets that exceed the capitalization policy limits will be capitalized and depreciated over the estimated useful life of the asset.

The yearly amount to be funded for Capital Outlay requests is based on the requests of the departments and it is the intention that although the items purchased will vary each year the amount of the purchases and therefore the total tax levy will be approximately the same amount from year to year. The goal in this fund is to increase the tax levy by the amount of new growth in the City.

Monies for capital outlay purchases are obtained via the property tax levy, sale proceeds of retired capital assets other than those eligible for replacement in the Equipment Revolving Fund, investment earnings on unspent monies and any unspent funds from prior years.

New equipment requests must be made as part of the Capital Outlay Fund and are not eligible in the Equipment Revolving Fund. The Equipment Revolving Fund provides for replacement of major equipment.

CITY OF FRANKLIN

EQUIPMENT REPLACEMENT FUND

The Equipment Replacement Fund, established in 1996, provides resources for the replacement of rolling stock and similar equipment. Monies for purchases are obtained via the property tax levy, a portion of the landfill siting fees, sale proceeds of retired rolling stock and investment earnings on monies in the replacement fund. A minimum purchase amount (\$20,000) and minimum life (seven years) are required for assets to be replaced from this fund. Expenditures for vehicle purchases fluctuate on an annual basis, depending on the need for replacement and condition of vehicles scheduled for replacement.

For 2011 the scheduled equipment revolving funding requests were less than the tax levy and other revenue expected to be received. This is the first year in the last four years that expenditures have not exceeded revenue. The fund balance has declined during this period and is projected to decline to the \$1.071 million dollar level by 2014 and then further declining to zero over the next five years effectively eliminating this replacement fund. The expected replacements over the next six years are as follows:

2012 – \$492,058	2013 – \$654,705	2014 – \$356,294
2015 – \$302,595	2016 – \$805,729	2011 – \$470,503

A goal of the program is to keep a relatively constant annual tax levy increased by the growth realized in the City. It became necessary to decrease the 2009 tax levy in this fund by \$50,000 due to economic circumstances. In 2011 tax levy of \$150,000 was replaced with the same amount of landfill siting revenue. The levy is projected to remain at that amount received in 2011. The level of projected expenses in the next 5 to 8 years will result in a draw down of fund balance. It will be necessary to restore tax levy support to this fund to avoid a long term elimination of this fund. A \$150,000 increase to tax levy support for this fund is recommended.

Caution and planning needs to be exercised when additional equipment is added to the fund since these additions will impact future funding needs. The fund balance at the end of 2010 is expected to be about 13% of the replacement cost of the assets in the program. The projection shows the fund balance declining to about 9% of replacement cost by the end of 2015. The percentage is expected to decline to 0% during the following four years.

The replacement cost is estimated using recent acquisition costs plus an inflation factor. Costs of vehicles replaced to date under the program have been in line with the estimated replacement cost. The yearly amount to be funded was to be based on the annual depreciation cost for the equipment in place and used by the City. The funding formula has not been achieved in recent years. The challenge will be to fund the replacement of the larger cost items.

Council will need to consider making increases in tax levy for this fund.

City of Franklin
Equipment Revolving Fund
For Replacement of Rolling Stock
December 31, 2010

Cash Flow Forecast - Current Funding Level

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Beginning fund balance	\$1,480,732	\$1,545,732	\$1,364,674	\$1,051,968	\$1,029,675	\$1,063,080	\$597,351	\$453,848	\$303,392	(\$249,918)
Additions to reserve (tax levy)	\$130,000	\$131,000	\$134,000	\$137,000	\$140,000	\$143,000	\$146,000	\$149,000	\$152,000	\$155,000
Additions to reserve (landfill siting)	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Additions to reserve (interest & other)	\$61,000	\$30,000	\$58,000	\$47,000	\$46,000	\$47,000	\$31,000	\$26,000	\$21,000	\$1,000
Less planned purchases	(\$276,000)	(\$492,058)	(\$654,705)	(\$356,294)	(\$302,595)	(\$805,729)	(\$470,503)	(\$475,456)	(\$876,309)	(\$197,028)
Ending fund balance	\$1,545,732	\$1,364,674	\$1,051,968	\$1,029,675	\$1,063,080	\$597,351	\$453,848	\$303,392	(\$249,918)	(\$140,945)
Fund Balance as a Percent of Replacement Cost	12.7%	11.2%	8.6%	8.4%	8.7%	4.9%	3.7%	2.5%	-2.0%	-1.2%
Annual Revenue as a % of Annual Depreciation	50.3%	47.1%	54.9%	57.1%	60.4%					

Cash Flow Forecast - Current Funding Level plus \$100,000

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Beginning fund balance	\$1,480,732	\$1,545,732	\$1,464,674	\$1,256,968	\$1,345,675	\$1,496,080	\$1,153,351	\$1,138,848	\$1,124,392	\$713,082
Additions to reserve (tax levy)	\$130,000	\$231,000	\$236,000	\$241,000	\$246,000	\$251,000	\$256,000	\$261,000	\$266,000	\$271,000
Additions to reserve (landfill siting)	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Additions to reserve (interest & other)	\$61,000	\$30,000	\$61,000	\$54,000	\$57,000	\$62,000	\$50,000	\$50,000	\$49,000	\$35,000
Less planned purchases	(\$276,000)	(\$492,058)	(\$654,705)	(\$356,294)	(\$302,595)	(\$805,729)	(\$470,503)	(\$475,456)	(\$876,309)	(\$197,028)
Ending fund balance	\$1,545,732	\$1,464,674	\$1,256,968	\$1,345,675	\$1,496,080	\$1,153,351	\$1,138,848	\$1,124,392	\$713,082	\$972,055
Fund Balance as a Percent of Replacement Cost	12.7%	12.0%	10.3%	11.0%	12.3%	9.5%	9.3%	9.2%	5.8%	8.0%
Annual Revenue as a % of Annual Depreciation	50.3%	62.2%	71.8%	76.1%	81.5%					

Cash Flow Forecast - Current Funding Level plus \$150,000

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Beginning fund balance	\$1,480,732	\$1,545,732	\$1,514,674	\$1,359,968	\$1,504,675	\$1,714,080	\$1,433,351	\$1,483,848	\$1,537,392	\$1,198,082
Additions to reserve (tax levy)	\$130,000	\$281,000	\$287,000	\$293,000	\$299,000	\$305,000	\$311,000	\$317,000	\$323,000	\$329,000
Additions to reserve (landfill siting)	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Additions to reserve (interest & other)	\$61,000	\$30,000	\$63,000	\$58,000	\$63,000	\$70,000	\$60,000	\$62,000	\$64,000	\$52,000
Less planned purchases	(\$276,000)	(\$492,058)	(\$654,705)	(\$356,294)	(\$302,595)	(\$805,729)	(\$470,503)	(\$475,456)	(\$876,309)	(\$197,028)
Ending fund balance	\$1,545,732	\$1,514,674	\$1,359,968	\$1,504,675	\$1,714,080	\$1,433,351	\$1,483,848	\$1,537,392	\$1,198,082	\$1,532,055
Fund Balance as a Percent of Replacement Cost	12.7%	12.4%	11.2%	12.3%	14.1%	11.8%	12.2%	12.6%	9.8%	12.6%
Annual Revenue as a % of Annual Depreciation	50.3%	69.8%	80.3%	85.7%	92.1%					

**City of Franklin
Equipment Revolving Fund
For Replacement of Rolling Stock
December 31, 2010**

Dept	#	Model	Historical Cost	Current Replacement Cost	Life	Purchase Year	Replace Year	Replacement Cost @ 3% Inflation	Total By Year
Highway	736	1992 Ford 8000 Single Axle 5 yd dump w/plow *	\$36,546	\$110,496	19	1992	2011	\$113,811	\$155,000
Highway	719	1997 Chevrolet K2500 Pick up Truck	\$23,378	\$34,331	14	1997	2011	\$35,361	
Highway	746	1999 Ford F450 One Ton Dump	\$33,681	\$46,622	12	1999	2011	\$48,021	\$71,000
Inspect	771	1997 Jeep Cherokee *	\$17,752	\$27,876	14	1997	2011	\$28,713	\$25,000
Inspect	775	1997 Jeep Cherokee *	\$15,752	\$27,876	14	1997	2011	\$28,713	\$25,000
								\$254,619	\$276,000
Highway	22	PB Slip-in Pot Hole Patcher -used *	\$6,000	\$26,096	20	1992	2012	\$27,685	
Highway	738	1993 Ford 8000 Single Axle 5 yd dump w/plow	\$61,035	\$100,882	19	1993	2012	\$107,025	
Highway	-	2000 Ransom Large Mower (Municipal Bldg)	\$35,973	\$48,345	12	2000	2012	\$51,289	
Highway	61	2000 New Holland 180LS Skid Steer	\$33,743	\$45,348	12	2000	2012	\$48,109	
Highway	05	2001 Vermeer 1800 Brush Chipper	\$25,135	\$32,795	11	2001	2012	\$34,793	
Inspect	774	1998 Jeep	\$19,808	\$28,241	14	1998	2012	\$29,961	
Inspect	776	1998 Jeep	\$19,808	\$28,241	14	1998	2012	\$29,961	
Fire	219	2001 Ford Ambulance - Med Unit	\$90,000	\$114,009	10	2002	2012	\$120,952	
Fire	220	1999 Chevy PFR/Command Vehicle	\$28,792	\$39,855	13	1999	2012	\$42,282	\$492,058
Highway	17	Sicard Snow Blower *	\$10,800	\$49,902	34	1979	2013	\$54,529	
Highway	716	1985 Case International 585 Tractor/Mower	\$27,000	\$53,287	26	1987	2013	\$58,228	
Highway	739	1993 Ford 8000 Single Axle 5 yd dump w/plow	\$61,035	\$100,882	20	1993	2013	\$110,236	
Highway	740	1995 Ford LTS8000 Tandem Axle Dump w/plow	\$79,912	\$124,500	18	1995	2013	\$136,045	
Highway	54	Trail Boss 20 Ton Equipment Trailer	\$13,550	\$19,319	15	1998	2013	\$21,110	
Highway	747	2000 Ford F450 One-Ton Dump Truck	\$34,389	\$46,216	13	2000	2013	\$50,501	
Highway	62	2002 John Deere Skid Steer	\$25,108	\$31,806	11	2002	2013	\$34,755	
Inspect	772	1999 Ford Explorer	\$23,099	\$31,974	14	1999	2013	\$34,939	
Inspect	770	1999 Ford Explorer	\$23,099	\$31,974	14	1999	2013	\$34,939	
Eng	754	2001 Chevrolet Venture	\$20,000	\$26,095	12	2001	2013	\$28,515	
Fire	207	1996 Ford F350 Grass Fire Truck	\$55,000	\$83,192	17	1996	2013	\$90,907	\$654,705
Highway	741	1996 Ford LTS8000 Tandem Axle Dump w/plow	\$79,668	\$120,505	18	1996	2014	\$135,629	
Highway	726	2002 Ford Ranger Pickup Truck fm Inspection	\$20,010	\$25,348	12	2002	2014	\$36,266	
Inspect	773	2003 Ford Explorer	\$21,623	\$26,594	11	2003	2014	\$31,821	
Eng	753	2004 Dodge Intrepid	\$14,550	\$17,895	11	2003	2014	\$26,638	
Fire	283	2004 Ford Ambulance	\$93,710	\$111,895	10	2004	2014	\$125,938	\$356,294
Highway	702	1985 Oshkosh heavy duty snow plow *	\$101,126	\$171,091	30	1985	2015	\$198,342	
Highway	31	1985 Beuthling B100 1 1/2 ton roller *	n/a	\$9,980	25	1990	2015	\$11,570	
Highway	06	2003 Vermeer BC 1800 Brush Chipper	\$21,855	\$26,879	12	2003	2015	\$31,160	
Eng	755	2003 Chevrolet Suburban	\$28,869	\$35,505	12	2003	2015	\$39,172	
Fire	217a	1995 Wells Cargo Haz-Mat Trailer	\$12,375	\$19,280	20	1995	2015	\$22,351	\$302,595
Highway	29	1992 Ingersoll Rand 575T Paver Self propelled	\$22,500	\$114,061	20	1996	2016	\$136,195	
Highway	714	1998 John Deere 624H Front End Loader	\$140,568	\$200,416	18	1998	2016	\$239,308	
Highway	718	2001 Caterpillar 312C Hydraulic Excavator	\$122,900	\$160,357	15	2001	2016	\$191,474	
Fire	284	2006 Ford Ambulance-Med Unit w Cot	\$116,192	\$130,775	10	2006	2016	\$156,152	
Fire	225	2004 Chevy Silverado 2500	\$24,227	\$28,928	12	2004	2016	\$34,542	
Fire	221	2004 GMC Command/PFR Truck	\$33,707	\$40,248	12	2004	2016	\$48,058	\$805,729

**City of Franklin
Equipment Revolving Fund
For Replacement of Rolling Stock
December 31, 2010**

Dept	#	Model	Historical Cost	Current Replacement Cost	Life	Purchase Year	Replace Year	Replacement Cost @ 3% Inflation	Total By Year
Highway	10	Ingersoll Rand Portable Compressor-Diesel	\$11,420	\$16,771	20	1997	2017	\$20,626	
Highway	742	2000 Sterling LT8513 Tandum Axle Dump Truck	\$88,324	\$122,261	18	1999	2017	\$150,366	
Highway	743	2000 Sterling LT8513 Tandum Axle Dump Truck	\$88,324	\$122,261	18	1999	2017	\$150,366	
Highway	748	2002 Ford F450 Stake Body w liftgate	\$33,182	\$42,034	15	2002	2017	\$51,696	
Highway	715	2005 Ford F450 Single Axle 5 yd dump w/plow	\$45,873	\$53,179	12	2005	2017	\$65,404	
Fire	200	2005 Chevy Trailblazer	\$22,476	\$26,056	12	2005	2017	\$32,045	\$470,503
Highway	744	2000 Sterling LT8513 Tandum Axle Dump Truck	\$94,097	\$126,458	18	2000	2018	\$160,194	
Highway	703	2000 John Deere 544H Front End Loader	\$110,126	\$148,000	18	2000	2018	\$187,482	
Highway	21	Crafco SS125 Joint/crack sealer Sherwin Industr	\$34,750	\$37,972	11	2007	2018	\$48,102	
Highway	750	2008 Ford Explorer 4wd	\$24,712	\$26,217	10	2008	2018	\$33,211	
Police	96	2008 4X4 Ford Expedition	\$34,576	\$36,682	10	2008	2018	\$46,467	\$475,456
Highway	715	1999 John Deere 6410 Roadside Mower	\$79,737	\$110,375	20	1999	2019	\$144,014	
Highway	721	2000 Sterling L7500 Bucket Truck w/Crane	\$96,768	\$133,950	20	1999	2019	\$174,774	
Highway	745	2001 Sterling LT8513 Tandem Axle Dump	\$88,775	\$115,831	18	2001	2019	\$151,133	
Highway	02	2004 Skid Steer Cold Planner Attachment	\$9,750	\$11,642	15	2004	2019	\$15,190	
Highway	710	2004 John Deere 710G Backhoe/Loader	\$123,567	\$147,545	15	2004	2019	\$192,513	
Fire	282	2008 Ford Ambulance-Med Unit w Cot	\$147,840	\$152,275	10	2009	2019	\$198,685	\$876,309
Fire	211	2009 Ford Medtec - Med Unit w Cot	\$146,607	\$146,607	10	2010	2020	\$197,028	\$197,028
Highway	12	Ingersoll Rand Portable Air Compressor - Diesel	\$10,396	\$13,564	20	2001	2021	\$18,776	
Highway	717	2001 John Deere 450H Dozer	\$65,975	\$86,082	20	2001	2021	\$119,158	
Highway	58	2006 Redhaul-Tilt deck equipment trailer (part of	\$9,100	\$10,242	15	2006	2021	\$14,178	
Police	91	2009 Ford E250 Van (Prisoner conveyance)	\$37,333	\$38,453	12	2009	2021	\$53,228	\$205,340
Highway	728	2004 Sterling LT8500 Tandum Axle Dump Truck	\$92,946	\$110,982	18	2004	2022	\$158,234	
Highway	707	2008 Gradall XL4100 Hydraulic Excavator	\$289,118	\$306,725	14	2008	2022	\$437,317	\$595,551
Highway	725	2005 Sterling LT8500 Tandum Axle Dump Truck	\$99,993	\$115,919	18	2005	2023	\$170,231	
Highway	741	John Deere Utility Tractor w/attachments	\$34,084	\$38,362	17	2006	2023	\$56,336	\$226,567
Highway	760	2006 Sterling LT8500 Tandum Axle Dump Truck	\$105,723	\$110,496	18	2006	2024	\$167,136	
Fire	206	1999 Freightline/Pierce Pumper	\$157,504	\$218,022	25	1999	2024	\$329,778	\$496,914
Highway	32	2003 Bomag Asphalt Roller	\$26,930	\$33,121	22	2003	2025	\$51,601	
Highway	761	2007 Sterling LT8500 Tandum Axle Dump Truck	\$104,789	\$114,506	18	2007	2025	\$178,396	
Fire	208	2000 KME Aerial Platform Truck	\$609,364	\$818,934	25	2000	2025	\$1,275,873	\$1,505,870
Highway	18	2008 Tachibana mini excavator	\$54,904	\$58,248	18	2008	2026	\$93,470	
Highway	723	2008 Ford 550 Bucket Truck	\$91,404	\$96,971	18	2008	2026	\$155,609	
Highway	46	John Deere Lawn Tractor w 59" snowblower	\$26,400	\$27,192	17	2009	2026	\$43,635	\$292,715
Highway	711	2009 Freightliner M2106V Single Axle Dump Tru	\$120,253	\$123,861	18	2009	2027	\$204,723	
Highway	712	2009 Freightliner M2106V Single Axle Dump Tru	\$129,076	\$132,948	18	2009	2027	\$219,743	
Highway	713	2009 Freightliner M2106V Single Axle Dump Tru	\$138,356	\$142,507	18	2009	2027	\$235,542	
Fire	204	2002 KME Apparatus Pumper	\$217,827	\$275,937	25	2002	2027	\$537,297	\$1,197,305
Highway	729	2011 Freightliner M2106V Single Axle Dump Truc	\$139,510	\$139,510	18	2010	2028	\$237,506	
Highway	762	2011 Freightliner M2106V Tandem Axle Dump Tr	\$146,614	\$146,614	18	2010	2028	\$249,601	\$487,107
Fire		2010 Surry Survive Alive House	\$56,000	\$56,000	20	2010	2030	\$587,119	\$587,119
Highway	705	2007 Street Sweeper - Freightliner	\$183,982	\$201,042	25	2007	2032	\$385,217	
Fire	203	2007 KME Fire Engine/Pumper	\$321,128	\$350,905	25	2007	2032	\$672,371	\$1,057,588
Highway	701	1993 John Deere 772BH Road Grader w/plow	\$67,358	\$149,705	25	2009	2034	\$304,319	
Fire *	295	2004 Peterbuilt US Tanker 2200 gallon	\$133,162	\$154,371	30	2005	2035	\$323,219	
Highway	51	WI Steam Cleaner Culvert Steamer	\$10,995	\$12,015	30	2007	2037	\$26,688	\$654,226

CITY OF FRANKLIN

STREET IMPROVEMENT FUND

Funding for the street improvement program comes from three sources: the property tax levy, a portion of the landfill siting fees and an every other year state grant of \$75,000 for Local Road Improvements. The goal is to increase the tax levy annually by the amount of growth in the City. However due to past economic circumstances revenue needed to be temporarily decreased. Revenue was \$950,000 in 2008 and was decreased to \$500,000 in 2010. Of the \$450,000 structural deficit in this fund \$100,000 was made up in 2011 through the inclusion of \$200,000 in landfill siting fees and the reduction of \$100,000 in tax levy support. The forecast for 2012 includes making up \$200,000 of the structural deficit with the remaining \$150,000 forecast to be made up over the next three years. Even with these forecasted amounts the revenue is less than projected to operate this program and to resurface the streets over a thirty year period. Additional funding will be necessary long term or the number of streets to be resurfaced will need to be reduced.

This pavement resurfacing program provides the funds to complete major maintenance (resurfacing) of the City's 166.5 miles of local streets. The City's street maintenance is influenced by the curb and gutter streets that were constructed in the urban subdivisions in the late 1960's and the 1970's. They are now reaching conditions that require these streets to be resurfaced. A life of 30 years for pavement is considered very well.

The formula Engineering uses for determination of the annual amount of funding divides the City streets into three categories: arterial streets, urban streets and rural street with each having a different cost per mile and a different useful life. The result of the formula is the 2012 theoretical funding needed in the Street Improvement Fund detailed as follows:

Arterial streets	\$607,200 x 12.5 miles =	\$7,590,000 / 20 years =	\$379,500
Urban streets	\$302,400 x 99.5 miles =	\$30,088,800 / 30 years =	\$1,002,990
Rural streets	\$195,800 x 54.5 miles =	\$8,976,150 / 25 years =	\$426,844

The annual funding needs under this funding formula amount to \$1,809,304. In spite of the decline in current tax levy funding the Common Council will need to try to continue to increase future funding committed to this fund to continue to be able to resurface six plus miles of local roads per year.

In 2009 an additional \$587,000 in streets were resurfaced in addition to the streets initially selected for resurfacing. Then the main project for 2010 (51st Street between Drexel Ave and Puetz Road) was selected as a State stimulus project. These two factors explain the low level of spending in 2010 projects.

Adequate funding is not available to complete the five year road improvement plan.

CITY OF FRANKLIN 2012 BUDGET STREET IMPROVEMENT FUND	Forecast								
	2007	2008	2009	2010	2011	2012	2013	2014	2015
REVENUE					Estimate				
General Property Taxes	\$910,000	\$950,000	\$800,000	\$500,000	\$400,000	\$604,000	\$660,000	\$716,000	\$773,000
Local Road Improvements Aids	79,077	82,190	0	78,000	78,000	78,000		78,000	
Landfill Siting					200,000	200,000	200,000	200,000	200,000
Interest on Investments	54,220	49,245	37,905	10,624	20,000	20,000	20,000	20,000	20,000
Investment Gains/Losses	6,559	13,082	3,268	-2,109	0	0	0	0	0
Miscellaneous Revenue		15,765	0	0	0	0	0	0	0
Total Revenue	\$1,049,856	\$1,110,282	\$841,173	\$508,515	\$698,000	\$902,000	\$880,000	\$1,014,000	\$993,000
EXPENDITURES									
Local Street Improvement Program	721,097	896,058	1,545,806	165,902	800,000	1,720,000	1,800,000	1,800,000	1,800,000
Urban and Rural Streets									
Unfunded portion of projection	0				-175,000	-520,000	-900,000	-800,000	-800,000
OTHER FINANCING USES									
TRANSFER TO CAPITAL IMPROVEMENTS	0	0	0	142,379	40,000	0	0	0	0
Total Street Improvement Fund Expenditures	721,097	896,058	1,545,806	308,281	665,000	1,200,000	900,000	1,000,000	1,000,000
Excess of revenue over expenditures	328,759	214,224	-704,633	200,234	33,000	-298,000	-20,000	14,000	-7,000
Net Assets, Beginning of Period	378,337	707,096	921,320	216,687	416,921	449,921	151,921	131,921	145,921
Net Assets, End of Period	\$707,096	\$921,320	\$216,687	\$416,921	\$449,921	\$151,921	\$131,921	\$145,921	\$138,921

**FIVE YEAR ROAD IMPROVEMENT PLAN
CITY OF FRANKLIN**

2011-2015 FUNDING FROM

YEAR	PROJECT	ROAD TYPE	PROJECT COST	STREET IMPROVEMENT		CAPITAL IMPROVEMENT		TIF
				OTHER	FUND	OTHER	FUND	
2011								
	W. Oakwood Road (Construction) ³	A	\$ 500,000					\$ 500,000
	(W of S. 34th to 60th Street)							
	Additional Roads	U	\$ 800,000		\$ 725,000			
	LRIP Funding ²			\$ 75,000				
	Marquette Avenue West	U	\$ 50,000				\$ 50,000	
	ANNUAL 2011 TOTAL		\$ 1,350,000	\$ 75,000	\$ 725,000	\$ -	\$ 50,000	\$ 500,000

2012								
	S.51st Street (Construction) (With Trail) ³	A	\$ 400,000		\$ 245,000		\$ 80,000	
	(N of Rawson to Greendale)							
	LRIP Funding ²			\$ 75,000				
	Additional Roads	U	\$ 1,400,000		\$ 1,400,000			
	ANNUAL 2012 TOTAL		\$ 1,800,000	\$ 75,000	\$ 1,645,000	\$ -	\$ 80,000	\$ -

2013								
	Additional Roads	U	\$ 1,800,000		\$ 1,800,000			
	ANNUAL 2013 TOTAL		\$ 1,800,000	\$ -	\$ 1,800,000	\$ -		\$ -

2014								
	W. Puetz Road	A	TBD					
	(S. 76th to Lovers Lane)							
	Reconstruction with Trail							
	Additional Roads	U	\$ 1,800,000		\$ 1,725,000			
	LRIP Funding ²			\$ 75,000				
	ANNUAL 2014 TOTAL		\$ 1,800,000	\$ 75,000	\$ 1,725,000	\$ -		\$ -

2015								
	Additional Roads	U	\$ 1,800,000		\$ 1,800,000			
	ANNUAL 2015 TOTAL		\$ 1,800,000	\$ -	\$ 1,800,000	\$ -		\$ -
	TOTAL ARTERIAL (A)		\$ 900,000					
	TOTAL ALL		\$ 8,550,000	\$ 225,000	\$ 7,695,000	\$ 130,000	\$ 500,000	\$ 500,000

¹ Assessment of Property Owners

² Developer Modifications

³ Local Road

⁴ Road Impact Fee

⁵ Assessment of Property Owners

⁶ TIF Funding

⁷ WDOT Grant

FIVE YEAR ROAD IMPROVEMENT PLAN

CITY OF FRANKLIN

Plan Assumptions (2011 – 2015)

- Reconstruction of S. 51st Street has been phased to best coordinate funding with anticipated development, safety demands, and need for new pavement.
 - S. 51st Street from W. Puetz Road to W. Drexel Avenue. Construction was completed in 2010.

Still remaining are the following two projects:

- S. 51st Street from 1300' north of Rawson Avenue to the Village of Greendale is proposed to be resurfaced with a bituminous path shown in 2012. Reconstruction to four lanes in the future will need to be justified by peak hour and daily traffic volume increases resulting from W. Rawson Avenue development.
 - S. 51st Street from Rawson Avenue to 1200' south, design and construction year uncertain. This additional construction has been deferred several years due to a slow development climate and resulting traffic.
- W. Puetz Road, S. 27th Street to S. 43rd Street reconstruction will occur after the installation of distribution water main (24 inch) is installed. A proposed overlay on portions of W. Puetz Road will extend this road's functional life beyond 2015.
 - St. Martins Road Relocation, connecting St. Martins to S. 108th Street in line with Forest Hill Avenue extended was taken off from this schedule. Wisconsin Department of Transportation (WDOT) funding through the Surface Transportation Program (STP) – Urban System funds will be used for the City request to install sidewalks along S. 76th Street a Milwaukee County project.

CITY OF FRANKLIN

CAPITAL IMPROVEMENT FUND 2012 BUDGET AND CAPITAL IMPROVEMENT PLAN

Maintaining a capital improvement plan (CIP) is an important financial planning tool to allow the City to structure the review and funding of capital improvement projects competing for limited resources. A CIP helps to schedule the availability of resources to meet needs when they occur. Annually the Council adopts a capital budget, which is the first year of the CIP, which details the projects to be accomplished in the coming year. Changes to project amounts or additions to the budget need to be approved by the Council, similar to other funds with adopted budgets.

As a general guideline, capital improvement expenditures are defined as those amounts expended for infrastructure with long useful lives that would require significant amounts of funds. Resurfacing the City streets is funded through the Street Improvement Fund. Rolling stock and similar equipment replacements are funded via the City's Equipment Revolving Fund. Replacement of equipment used in department operations costing less than \$20,000 and new types of equipment are funded as part of each department's Capital Outlay Fund budget.

Capital improvements revenue sources can include long-term debt, one-time revenue, grants, transfers from other funds, and interest earnings. Typically the City has used long-term debt to fund its capital expenditures. Another indirect source of funding for infrastructure improvements is special assessments. When the City makes improvements such as sewer, water, or other infrastructure, the abutting property owners are assessed their pro-rata share of the cost. The construction costs for assessment projects are paid with borrowed funds, and assessment collections then are used to apply to a portion of the debt service on the borrowed monies.

The City's CIP is refined annually to include approved and pending projects as a result of planning efforts from the Council and other boards or commissions. For the 2012 budget funding will come from borrowing or from a fund balance transfer from another fund. The following projects are contemplated:

Water & Sewer Projects – These projects are processed through the fund for operational control. To be included a water or sewer project must have a source of funding outside of this fund for any project processed. In this way the contract processing is centralized and the funding is determined before a water or sewer project is approved.

Water & Sewer Building – The current water and sewer facilities have been outgrown. Master planning has been done and a plan is in place to upgrade these facilities. Plans had been on hold due to the economic conditions but are now being recommended.

Park Development – Development of an access to Pleasantview Park is the number one priority of the Park Commission for the coming year. City funds and Impact fees are expected to cover the costs of this project.

Police Department Mobile & Portable Radio Equipment – Due to the switchover to digital communications portable and squad radios need to be replaced to be compatible with the Milwaukee County Radio System.

Community Recreation Center – The purchase of land for the development of a recreation center.

Future capital projects are included in the capital improvement plan after a policy decision of the Council. Presently a number of potential future road projects are awaiting policy decisions. In addition to those road projects that have not been authorized, scheduled or approved other known projects have been included. Borrowing or other funding of \$3.0 million dollars will be needed to fund these projects.

Future Park Improvements – The City is committed to the future improvement of its park system. The use of impact fees collected and future City funds, as available will allow the City to continue future park acquisition and development.

27th Street corridor

Also currently under study is development and infrastructure costs in the 27th Street corridor. The costs and financing of those costs are currently under discussion and may have an impact on the Capital Improvement Fund in the future for those costs are not attributable to TIF District's.

Fire Station 1 Improvements – The department requests to remodel and expand station one during the next five years to provide office space, meeting areas, living areas for future female fire personnel, handicap access needs and provide a backup emergency operations center.

Salt Storage Building – A second salt storage building has been requested to provide for storage of additional salt and to function to pre-wet salt and mixing area for sand and salt prior to a snow event.

Road Projects – (timing is yet to be determined)

When a road project is committed (ie contract or an agreement with another jurisdiction) it is considered appropriated and tax levy support equal to the anticipated future annual debt service needs to be included in the next City tax levy computation.

76th Street Road Improvements – Terrace Drive to Puetz Road. The City's potential share of a County project to improve 76th Street is estimated at \$172,000.

Ryan Road reconstruction 60th St to Loomis Road – Reconstruction cost by the State of a portion of Ryan Road. (\$710,000)

27th Street Improvements – Reconstruction cost by the State of the north mile of College Ave to Rawson Ave in 2015 at \$2,616,000 per mile

76th Street Road Improvements – Puetz Road to County Line Road. The City's share of a future County project to improve 76th Street.

College Avenue Road Improvements – 27th Street to 43rd Street. The City's share of a future County project to improve College Avenue.

W Puetz Road – 76th Street to St Martins Road. Resurface this two lane rural street into a two lane rural roadway with pedestrian path in the future. (\$1,000,000)

Extension of St. Martins Road to STH 100 at W Forest Hill Avenue – the construction of an arterial City street to a new connection with STH100

**City of Franklin
Capital Improvement Plan
2011-2016**

		Adopted	Amended	Estimate	Budget	Forecast				Potential
		2011	Budget 2011	2011	2012	2013	2014	2015	2016	Future Projects
Revenue:										
Proceeds from borrowing-10 year or interfund	46.0000.4911	171,000	-	-	-	-	-	3,000,000	-	
Grants-LGIP	46.0000.4143	78,000	-	-	-	-	-	-	-	
Landfill Siting - Direct	46.0000.4492	-	240,000	240,000	427,000	463,000	658,000	859,000	898,000	
Landfill Siting	46.0000.4493	35,000	27,000	27,000	-	-	-	-	-	
Reimbursement - Drexel Avenue	46.0000.4781	-	-	-	-	-	-	-	-	
Miscellaneous Revenue	46.0000.4799	5,000	5,000	5,000	-	-	-	-	-	
Transfer from Connection Fees - Sewer	46.0756.4833	750,000	750,000	750,000	500,000	500,000	500,000	500,000	500,000	
Transfer from Connection Fees - Water	46.0755.4833	-	-	-	500,000	500,000	500,000	500,000	500,000	
Transfer from Impact Fees-Development	46.0000.4839	500,000	500,000	500,000	1,100,000	-	-	-	-	
Transfer from Water Utility toward building **	46.0000.4830	1,400,000	1,400,000	-	1,400,000	-	-	-	-	
Transfer from Sewer Fund toward building **	46.0000.4830	1,400,000	1,400,000	-	1,400,000	-	-	-	-	
Transfer from Street Improvement fund	46.0000.4838	40,000	40,000	40,000	-	-	-	-	-	
Transfer from TIF District #2	46.0000.4830	422,000	325,000	325,000	-	-	-	-	-	
Transfer from TIF District #3	46.0000.4830	-	-	-	-	-	-	500,000	500,000	
Transfer from TIF District #4	46.0755.4830	597,000	348,000	348,000	-	-	-	-	-	
Interest revenue	46.0000.4711	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
Total Revenue		5,402,000	5,039,000	2,239,000	5,331,000	1,467,000	1,662,000	5,363,000	2,402,000	
Expenditures:										
Approved Projects:										
Oakwood Road 34th St to 60th St		500,000	325,000	325,000	-	-	-	-	-	
City Hall & Fire Parking lot and Sidewalk Repair		310,000	210,000	210,000	-	-	-	-	-	
Storm Water Management Plan		45,000	45,000	45,000	-	-	-	-	-	
Bridge Repair 51st & Drexel		40,000	40,000	40,000	-	-	-	-	-	
South 76th St - Puetz to Imperial Dr- Sidewalks	46.000.9249.5829	-	-	-	-	172,000	-	-	-	
27th St - College to Drexel Enhanced Lighting		-	-	-	-	-	-	500,000	-	
Ryan Road - 60th St to Loomis Road		-	-	-	-	-	-	-	710,000	
Oakwood Road-Water Main	46.755.9740.5830	797,000	588,000	588,000	-	-	-	-	-	
Water Projects	46.755.0000.5830	-	-	-	500,000	500,000	500,000	500,000	500,000	
Sewer Projects	46.756.0000.5829	750,000	750,000	750,000	500,000	250,000	500,000	500,000	500,000	
Sewer - Local connection costs of RCI project		-	-	-	-	250,000	-	-	-	
Total Approved Projects		2,442,000	1,958,000	1,958,000	1,000,000	1,172,000	1,000,000	1,500,000	1,710,000	-
Projects Pending Approval:										
27th St - College to Rawson-Enhanced items		-	-	-	-	-	-	2,025,000	-	
27th St - Rawson to Drexel - WISDOT items *		-	-	-	-	-	-	591,000	*	
27th St - Rawson to Drexel-Enhanced items *		-	-	-	-	-	-	2,025,000	*	
27th St - Drexel to Ryan - 2 miles - WISDOT Items		-	-	-	-	-	-	-	-	1,182,000
27th St - Drexel to Ryan - 2 miles - Enhanced Items		-	-	-	-	-	-	-	-	4,050,000
27th St - Ryan to .5M south - WISDOT Items		-	-	-	-	-	-	-	-	295,500
27th St - Ryan to .5M south - Enhanced Items		-	-	-	-	-	-	-	-	1,012,500
27th St - .5M south of Ryan to County Line - WISDOT Items		-	-	-	-	-	-	-	-	886,500
27th St - .5M south of Ryan to County Line - Enhanced Items		-	-	-	-	-	-	-	-	3,037,500
Puetz Road -76th St to St Martins-Rual Section		-	-	-	-	-	-	-	-	1,000,000
College Avenue S27th St to S43rd St		-	-	-	-	-	-	-	-	1,150,000
St Martins Road Extension at Forest Hill Ave		-	-	-	-	-	-	-	-	1,425,000
South 76th St - Puetz to County Line		-	-	-	-	-	-	-	-	3,500,000
Extension W Marquette		50,000	50,000	50,000	-	-	-	-	-	-
Fire Station #1 Addition		-	-	-	-	-	-	-	-	1,500,000
Water/Sewer Building Addition **		2,800,000	2,800,000	-	2,800,000	-	-	-	-	-
Salt Storage Building		-	-	-	-	-	-	-	-	150,000
Pleasant View Park Access (Road)		500,000	500,000	500,000	-	-	-	-	-	-
Hillcrest Neighborhood Park		-	-	-	-	-	-	-	-	585,000
Woodview Park		-	-	-	-	-	-	-	-	357,000
Community Recreation Center		-	-	-	1,100,000	-	-	-	-	-
Police Dept Mobile & Portable Radio Equipment		-	-	-	256,500	-	-	-	-	-
Police Department Dispatch Center		-	-	-	-	177,000	-	-	-	-
Other	46.999.0000.5499	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	
Total Projects not yet Approved	46.999.0000.5499	3,400,000	3,400,000	600,000	4,206,500	227,000	50,000	4,691,000	50,000	20,131,000
Total expenditures		5,842,000	5,358,000	2,558,000	5,206,500	1,399,000	1,050,000	6,191,000	1,760,000	20,131,000
Net change in fund balance		(440,000)	(319,000)	(319,000)	124,500	68,000	612,000	(828,000)	642,000	
Beginning fund balance (projected)		391,301	391,301	391,301	72,301	196,801	264,801	876,801	48,801	
Ending fund balance		(48,699)	72,301	72,301	196,801	264,801	876,801	48,801	690,801	

* Possible TIF #3 funding if Joint Review Board approved

Current construction estimate is 2025 (Traffic dependent)

CITY OF FRANKLIN

DEBT SERVICE FUND

The Debt Service Fund of the City is used to account for the payment of debt service on all City issued general obligation debt. Payments on general obligation debt issued for general government purposes are funded by the following sources:

- Property tax levy for general City projects (for example, City facilities, such as the Police facility or the Library facility, or non-assessable infrastructure project costs)
- Special assessment collections, for public improvement projects financed with general obligation debt where the property owner is assessed the pro-rata share of the project cost in accordance with City policy, ordinances and state statutes.
- Impact fees collected for the purpose of paying toward new facilities after those facilities were completed.
- Repayment of principal and interest on any City debt issued that is advanced to TIF Districts.

Over the last decade, the net general bonded debt level for City purposes has fluctuated from a low of \$4,669,515 at December 31, 2007 to a high of \$33,102,304 at December 31, 2001.

As shown on the accompanying schedule of debt maturities, the general obligation debt for City purposes outstanding at December 31, 2011 will be \$13,237,000 (\$16,975,000-\$3,738,000). When you combine that amount with the \$19,258,000 outstanding of TIF District debt the total outstanding general obligation debt outstanding will be \$32,495,000. This total debt represents about 18% of the City's legal debt limit per Wisconsin Statutes (5% of equalized property value). Over the past decade, the ratio of net general bonded debt to assessed value has ranged from a high of 1.68% in 2001 to a low of .13% in 2007. The ratio of net general obligation debt to assessed value at December 31, 2011 will be about .13%.

The last issuance of GO debt was in 2008 as part of a TIF District borrowing. In the event that additional borrowing becomes necessary in 2011 or 2012 the City will look first to internal borrowing to meet any additional borrowing needs. Historically the city has planned to issue debt every other year. Future debt issuance is forecast at \$2.0 million every other year and is anticipated to pay for public improvement projects as growth occurs in the community. However, due to the lower level of development the next debt issuance is forecast for 2012. Any new debt for projects presently contemplated for public improvement projects should be offset by the repayment of debt currently outstanding that is scheduled for repayment during this period. It is possible that that the 2012 issuance may be able to be deferred to the following year. If deferral is possible and a reasonable level of development activity is attained, resulting in increased impact fee activity, some additional reduction in debt service tax levy may also be possible.

City of Franklin
General Obligation Debt Maturities

Borrowing Date	Purpose of borrowing, amount, interest rate	Payment Dates	Balance 12/31/2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
08/15/05	Capital improvements PRINCIPAL \$3,000,000 3/1 INTEREST 3.75 - 3.9% 3/1, 9/1	3/1	\$3,462,000	450,000 125,905	875,000 100,406	1,062,000 62,634	1,075,000 20,963						
08/15/05	Debt Service PRINCIPAL \$500,000 3/1 INTEREST 3.75 - 3.9% 3/1, 9/1	3/1, 9/1	\$250,000	150,000 6,713	100,000 1,950								
08/15/05	Capital improvements - TIF #4 PRINCIPAL \$3,000,000 3/1 INTEREST 3.75 - 3.9% 3/1, 9/1	3/1, 9/1	\$3,738,000	700,000 131,607	875,000 101,420	1,038,000 64,116	1,125,000 21,938						
01/01/07	Advance Refunding-4/2001 Bonds PRINCIPAL \$9,925,000 3/1 INTEREST 3/1, 9/1	3/1, 9/1	9,525,000	720,000 348,270	620,000 322,810	570,000 300,200	520,000 279,490	1,200,000 246,810	1,190,000 201,400	1,180,000 156,370	1,200,000 111,150	1,140,000 66,690	1,185,000 22,515
2012	PRINCIPAL 2,000,000 3/1 INTEREST 3/1, 9/1	3/1, 9/1		0 0	50,000 88,875	100,000 86,425	150,000 81,650	150,000 75,525	200,000 68,150	250,000 58,125	300,000 45,600	400,000 29,200	200,000 22,000
2014	PRINCIPAL 2,000,000 3/1 INTEREST 3/1, 9/1	3/1, 9/1				0 0	50,000 88,875	100,000 86,425	150,000 81,650	150,000 75,525	200,000 68,150	250,000 58,125	300,000 45,600
2016	PRINCIPAL 2,000,000 3/1 INTEREST 3/1, 9/1	3/1, 9/1					0 0	0 0	50,000 88,875	100,000 86,425	150,000 81,650	150,000 75,525	200,000 68,150
2018	PRINCIPAL 2,000,000 3/1 INTEREST 3/1, 9/1	3/1, 9/1						0 0	50,000 88,875	100,000 86,425	150,000 81,650	150,000 75,525	200,000 68,150
2020	PRINCIPAL 2,000,000 3/1 INTEREST 3/1, 9/1	3/1, 9/1							50,000 88,875	100,000 86,425	150,000 81,650	150,000 75,525	200,000 68,150
2022	PRINCIPAL 2,000,000 3/1 INTEREST 3/1, 9/1	3/1, 9/1								0 0	50,000 88,875	100,000 86,425	150,000 81,650
Population 35,451	Per Capita	479	16,975,000	2,020,000 612,495	2,520,000 615,461	2,770,000 513,375	2,920,000 492,916	1,450,000 408,760	1,590,000 440,075	1,680,000 376,445	1,900,000 395,425	2,040,000 315,965	2,085,000 328,790
Total City Debt Service				2,632,495	3,135,461	3,283,375	3,412,916	1,858,760	2,030,075	2,056,445	2,295,425	2,355,965	2,413,790
Less:													
Impact fee shortfall			1,200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Transfer from Impact Fees - Police			(2,128,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)
Transfer from Impact Fees - Drexel Ave			(1,310,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)
Transfer from Impact Fees - Fire #3			(591,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)
Transfer from Impact Fees - Library			(1,207,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)
Interest Repayment from TIF's			(316,367)	(143,623)	(105,114)	(59,094)	(8,536)						
Principal Repayment from TIF's			(3,738,000)	(700,000)	(875,000)	(1,038,000)	(1,125,000)						
Add to (Use of) Fund Balance			0	272,128	(94,347)	(125,281)	(52,500)	152,240	(19,075)	(45,445)	(87,720)		
Estimated special assessments			(853,340)				(165,880)						
NET TAX LEVY IMPACT		49		(882,495)	(1,385,461)	(1,533,375)	(1,662,916)	(158,760)	(330,075)	(356,445)	(545,425)	(605,965)	(663,790)
				\$1,750,000	\$1,750,000	\$1,750,000	\$1,750,000	\$1,700,000	\$1,700,000	\$1,700,000	\$1,750,000	\$1,750,000	\$1,750,000

Assumes issuance of additional debt of \$2,000,000 in 2012 and every two years thereafter

CITY OF FRANKLIN

TIF DISTRICTS

The City of Franklin has three operating Tax Incremental Financing (TIF) Districts. TIF Districts exist to assist in the development of particular areas. They receive the increase in tax revenue that is generated from the increase in development that occurs in that area. The City has asked its Community Development Authority (CDA) to act as agent of the City (i) in planning and carrying out any community development programs and activities approved by the Mayor and Common Council within the TIF Districts. The tax levy generated by the increase in assessed value in the TIF District's is the main source of revenue for the TIF District's. Expenditures consistent with approved Project Plans may be incurred until a time determined by State statute.

TIF District #2

In July 1992, the City of Franklin adopted Resolution 92-3830 establishing a Community Development Authority (CDA) under Sections 66.4325 and 66.431 of the Wisconsin Statutes. The powers of the CDA, under the Community Development Authority Law, include its power to issue revenue bonds to provide financing for qualified redevelopment projects to be constructed by private developers, including by way of illustration but not limitation the following public benefits: the elimination or prevention of substandard, deteriorated, unsanitary, and blighted areas; the provision and retention of gainful employment opportunities for the citizens of the City; increase in the City's tax base; and the stimulation of the flow of investment capital into the City with resultant beneficial effects upon the economy in the City.

In TIF District #2 the Franklin CDA is to provide for the administration of applicable laws within Planned District Development (PDD) #18 including the review and approval of land use and of sites and building plans..

The latest annual projections show \$44.9 million in the costs of infrastructure and financing costs over the life of the TIF District was incurred as well as \$167.5 million in development within the District. The tax levy created and other sources of revenue paid off the debt issued to support the projects. The State has been informed that the District has received enough revenue and has retired all remaining TIF District #2 debt in 2011 and will be closing the District near the end of this year following completion of the two remaining projects that are in process.

TIF District #3

In June 2005, the City of Franklin adopted Resolution 2005-5906 establishing TIF District #3. The TIF District is generally from Rawson Avenue to just south of Drexel Avenue and from 27th Street to 35th Street. The main purpose of the TIF District is to improve road infrastructure in the district to promote quality development. The latest projection anticipates \$18.2 million in the costs of infrastructure and incentives, \$4.5 million in net financing costs and anticipates \$109 million in incremental development within the District. The debt issued will pay for the infrastructure with tax revenue

created by the development paying off the debt. The plan anticipates that the debt will be paid off and TIF District closed by 2018. The following year the tax revenue will be available to the taxing districts. THE one remaining project for this district is the improvements to the 27th Street road infrastructure.

TIF District #4

In June 2005, the City of Franklin adopted Resolution 2005-5907 establishing TIF District #4. The TIF District is generally from 27th Street to the Oakwood Golf Course then south to the Racine County line. The main purpose of the TIF District is to improve road and sanitary sewer infrastructure in the district to promote quality development. The plan anticipates \$24.6 million in the costs of infrastructure created and anticipates \$133 million in incremental development within the District. The debt will pay for the infrastructure with tax revenue created by the development paying off the debt. The project plan anticipates that the debt will be paid off and TIF District closed by 2026. The following year the tax revenue will be available to the taxing districts. The first phase of project cost will be completed and phases 2 & 3 are dependant upon future development within the District. The first phase debt will be retired by 2017.

TIF District's Outstanding Debt

General obligation note proceeds are provided to the TIF Districts directly or through interfund advances from a shared issuance (2005) with similar terms to the general obligation notes issued by the City. The schedule of outstanding debt maturities shows the amounts borrowed, the balance outstanding and annual debt service payment obligations for the next several years.

**City of Franklin
Tax Incremental Financing Districts
Outstanding Debt Maturities**

Date	Purpose of borrowing	Payment Dates	Balance 12/31/2011	2012	2013	2014	2015
TIF #2 City of Franklin General Obligation Notes							
1/1/2006	Refinancing Debt	3/1					
\$10,000,000	Principal	3/1, 9/1					
	Interest 3.5% to 4.0%						
	Total Principal						
	Total Interest						
Population		Per Capita					
35,451	Annual Debt Payment	0	\$ -	\$ -	\$ -	\$ -	\$ -
	TIF No. 2 Debt Total	0	\$ -	\$ -	\$ -	\$ -	\$ -

TIF #3 City of Franklin General Obligation Notes							
1/3/2007	Capital improvements Taxable Notes	3/1	\$ 7,520,000	655,000	670,000	6,195,000	
10,000,000	Principal	3/1, 9/1		356,029	323,235	153,326	
	Interest 4.95%						
8/26/2008	Capital improvements Tax Exempt Notes	3/1	\$ 8,000,000	2,000,000	2,500,000	3,500,000	
	Principal	3/1, 9/1		261,500	178,125	65,625	
	Interest 3.0 to 3.5%						
	Total Principal			2,655,000	3,170,000	9,695,000	
	Total Interest			617,529	501,360	218,951	
Population		Per Capita					
35,451	Annual Debt Payment	92	\$ 3,272,529	\$ 3,671,360	\$ 9,913,951	\$ -	\$ -
	TIF No. 3 Debt Total	438	\$ 15,520,000	\$ 12,865,000	\$ 9,695,000	\$ -	\$ -

TIF #4 Interfund Advance by City of Franklin							
8/15/2005	Capital improvements	3/1	\$ 3,738,000	700,000	875,000	1,038,000	1,125,000
\$3,000,000	Principal	3/1, 9/1		131,607	101,420	64,116	21,938
	Interest 4.55%						
Population		Per Capita					
35,451	Annual Debt Payment	23	\$ 831,607	\$ 976,420	\$ 1,102,116	\$ 1,146,938	
	TIF No. 4 Debt Total	105	\$ 3,738,000	\$ 3,038,000	\$ 2,163,000	\$ 1,125,000	\$ -
Population	Total TIF Districts Debt	Per Capita					
35,451	Annual Debt Payment	116	\$ 4,104,136	\$ 4,647,780	\$ 11,016,067	\$ 1,146,938	
	TIF Districts Debt Total	543	\$ 19,258,000	\$ 15,903,000	\$ 11,858,000	\$ 1,125,000	\$ -