

Franklin

Wisconsin

2011

Annual Budget

City of Franklin



CITY OF FRANKLIN

2011 ANNUAL BUDGET

Thomas M. Taylor, Mayor

Aldermen:

**Steve Olson, District 1
Timothy Solomon, District 2
Kristen Wilhelm, District 3
Steve F. Taylor, District 4
Doug Schmidt, District 5
Ken Skowronski, District 6**

Finance Committee:

**Timothy Solomon, Chairman
Dennis Ciche, Vice Chairman
Tino Arvanetes
Linda Bowe
Dennis Kust
Steve Taylor
Kristen Wilhelm**

Prepared by the Finance Department

Calvin A. Patterson, CPA, Director of Finance & Treasurer

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2011 BUDGET
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Letter of Transmittal
December 29, 2010

Honorable Mayor, Common Council, and Finance Committee:

Pursuant to Section 13-2.A, Municipal Code of the City of Franklin, submitted here is the 2011 Annual Budget for the City of Franklin that was adopted by the Common Council on November 16, 2010.

Introduction

The budget process began with the preparation of a budget forecast. The forecast calculated 2011 costs based on a set of cost assumptions and applied those to the 2010 approved work program. The departments were then requested to provide their input on personnel needs, capital outlay needs, equipment replacement needs, street improvement needs, capital improvement needs and related debt service needs for the year 2011 and following years. That information plus the forecast was provided to the Mayor.

The Mayor and staff reviewed the forecast, discussed with departments requesting new personnel and determined what personnel, capital outlays, equipment replacement, street improvement, capital improvement and related debt service needs would be included in the 2011 Department/Requested Budget. That information was communicated to the departments. The departments then prepared their Departmental budget requests and submitted them to the Director of Finance & Treasurer for compilation. The Mayor consulted with the Director of Administration and Director of Finance & Treasurer, discussed with Department Heads and made adjustments in putting together the 2011 Mayor's Recommended budget. That document was reviewed by the Finance Committee and then the Common Council. The 2011 Budget was adopted November 16, 2010 after a public hearing was held.

The budget document consists of three sections: Summary information providing an overview of the City budgets including assessed valuation, tax levy, tax rate information and manpower positions; Budget summaries for Operating and Capital funds: Library, Sewer, Water Utility, Capital Projects Funds, Debt Service Fund and Tax Incremental Financing Districts and detail departmental budgets for the City of Franklin General Fund department are then presented.

Budget Summary

The Adopted 2011 budget continues to reflect caution in these uncertain economic times. The budget does so by restraining growth in expenditures. It does not look to the citizens of Franklin to replace lost revenue through substantial increased taxes. The City recognizes that the Citizens of Franklin are experiencing the same, if not more, economic forces and subject to similar fiscal influences as the City. As citizens are forced to conserve at home, the City, too, is trying to conserve while trying to maintain essential services. The Adopted 2011 budget responds by holding the line on current operating expenditures underfunds its capital funds and holds the change in property taxes experienced by the average taxpayer to below normal inflationary forces.

The actions incorporated into the Adopted 2011 Budget represent a continuation of the steps taken in recent budgets to hold down the costs of local government. In 2009 six full time positions were not funded as part of the measures to offset revenue reductions. Three of those positions were vacant and the other three required layoffs. In 2010 two vacant positions were not filled to partially offset the decline in other revenue. In 2011 one of those positions was restored. The signing of a landfill siting agreement has provided a temporary solution. The 2011 advance landfill siting payment was designated to three capital funds allowing 2011 tax levy in those funds totaling \$450,000 to be included in the General Fund. In this way until other revenue sources recover or another revenue source is determined the shortfall in the budget can be funded. Until the landfill addition receives all necessary approvals capital funds rather than operating funds are at risk of not having necessary funding in 2012 and future years. This could further reduce the effectiveness of those funds

The goal is to maintain services whenever possible. Shorting the funding to the Capital funds and not authorizing new positions were some of the ways the budget demands have been met. When other revenue sources increase eliminating the structural deficits in these funds and returning funding to policy levels will have to be given a priority.

Highlights of the adopted budget include the following:

- The decrease in the City portion of residential tax bills for average residential properties (\$235,000) that have assessment decreases between 5.0% and 5.9% will range from (\$2.89) to (\$18.78) or a percentage decrease of 0.20% to 1.29%. Properties that have reassessment reductions lower than this range will have tax bill results higher and properties that have reassessment reductions higher than this range will have tax bill results lower than the example above.
- A City tax rate of \$6.22 is recommended, an increase of \$.03 (1.99%) from the prior year after adjusting for the reassessment and equalization changes.

- The emerald ash borer (EAB) discovery in Franklin has led to various groups planning the City's response to this issue. The initial steps in this budget include filling an unfunded position in the Highway department and other budget EAB increases of approximately \$42,000 for removal and disposal of damaged street trees that become compromised and disposal of those trees received from residents.
- Use of the 2011 advance payment from landfill siting revenue to support capital projects funds.
- Tax levy support redirected from Capital Projects Funds to the General Fund to support the three positions added by the Council for 2010 and the 2010 revenue shortfall to avoid the reduction of those positions in 2011 and to avoid other service level reductions until other revenue sources recover.
- Not to fund 6.48 new manpower requests of the departments that would have raised the tax levy by \$368,000 or another 1.8% in tax levy.
- The present sewer and water building has been in need of improvement and enlarging for many years. Preliminary plans have been completed and have been on hold due to economic uncertainties. Additional land needed has been acquired. Indications are that 2011 or 2012 will be a good climate to seek bids on a new larger facility. The sewer and water funds would borrow the funds and recover their costs through an adjustment in rates.
- The Library tax levy was increased by 2.2% in 2011. The Library can be maintained at this level in 2011 due to reciprocal borrowing funding received through Milwaukee County. Potential revisions to this agreement may cause those amounts to be reduced in the future. In such an event, the City will need to re-examine property tax levy support to ensure that the Library has sufficient baseline revenues to support the Library's core functions and the service levels upon which the citizens of Franklin have come to rely.
- In 2010 the General Fund provided half of the cost of City services required to support the Civic Celebrations/Fourth of July activities. This support of the fair is being continued in 2011. The Commission is encouraged to continue to work toward financial independence.
- In 2010 a Special Revenue Fund was established for the activities of the St. Martin's Fair and the General Fund provided half of the cost of City services required to support the Fair. This support of the fair is being continued in 2011.

The adopted 2011 budget continues to reflect adjustment to these unprecedented economic times. It does so largely by restraining growth in expenditures. It does not hold the citizens of Franklin responsible to replace lost revenue through substantially increased taxes. The recognition is that the Citizens of Franklin are experiencing the same, if not more, economic forces and subject to similar fiscal influences as the City.

The adopted 2011 budget responds by controlling City expenditures through various measures, including not authorizing new positions, not hiring, where possible, new full-time staff to fill vacant positions, reducing or holding the line on current operating expenditures, and holding the change in property taxes experienced by the average taxpayer to below normal inflationary forces.

Tax Bill, Tax Levy and Tax Rate implications

The Adopted Budget results in an decrease in the City portion of tax bills for average residential properties (\$235,000) with assessment decreases between 5.0% and 5.9% will range from (\$2.89) to (\$18.78) or a percentage decrease of 0.20% to 1.29%. Properties that have reassessment reductions lower than this range will have tax bill results higher and properties that have reassessment reductions higher than this range will have tax bill results lower than the example above.

The following breakdown reflects the tax levy recommendations by fund.

City of Franklin
 Tax Levy Information

City Tax Rate Components	2011	2010	2011	2010
	Budget Tax Levy	Budget Tax Levy	Budget Tax Rate	Budget * Tax Rate **
Capital Outlay	380,000	475,000	0.1128691	0.1419883
Equipment Replacement	130,000	277,000	0.0386131	0.0828016
Street Improvement	400,000	500,000	0.1188096	0.1494614
Debt Service	1,900,000	1,900,000	0.5643455	0.5679532
Subtotal	2,810,000	3,152,000	0.8346373	0.9422044
Library Program	1,175,000	1,150,000	0.3490031	0.3437611
General Fund Program	16,980,000	16,124,000	5.0434665	4.8198300
Total	20,965,000	20,426,000	6.2271069	6.1057956
Prior Year Levy	(20,426,000)	(20,142,000)	**	0.0804207
Increase in Tax Levy	539,000	284,000		6.1862163

* Reflects Reassessment
 ** Equalization Adjustment

The City tax rate is the result of the tax levy required to finance the activity in all funds divided by assessed value of the City. The prior year City tax rate after reassessment multiplied by the new construction value provides the amount of growth tax levy and that is estimated at \$130,577, and was an increase of .6% from the prior year.

The resulting City tax rate is \$6.22 per \$1,000 of assessed value compared to last year's City tax rate of \$6.19 per \$1,000 after adjusting for the average reassessment and equalization adjustment. The percentage increase in City tax rate is 1.99%.

However, due to this being a reassessment year, there will be range of increases and decreases in the percentage change in City taxes depending upon each property's assessment. Properties with an average reassessment decrease of 3.5% will have a 1.99% tax increase. Properties with assessment increases or properties with decreases less than the average assessment decrease will experience larger tax increases. Properties with assessment decreases greater than the average assessment decrease will experience lower tax increases or tax decreases.

Equalized and Assessed Valuation

The equalized (estimated assessed valuation) of all property from new development including TIF District values as computed by the Department of Revenue decreased by \$242,133,900 or 6.2% to \$3,670,508,700 which is 100.7% of total assessed value. The year 2010 was a reassessment year. The assessed value, exclusive of the TIF District values, decreased from \$3,490,551,540 to \$3,366,731,980 or a 3.5% decrease.

Reassessment

City properties are reassessed periodically so that all properties bear a fair and proportional part of property taxation. The City of Franklin last performed a reassessment four years ago. The purpose of each reassessment is to bring all properties close to their fair market value. For the current reassessment the average decrease on properties was 3.5%. Residential properties decreased 5.9%, Commercial properties increased 7.7%, Industrial properties increased 3.4%. This will result in residential taxpayers paying a smaller portion of the total tax levy with non-residential taxpayers paying a larger portion of the total tax levy.

The reassessment process for the City as a whole is neutral on taxes. Taxpayers with assessment changes close to the average decrease in assessments would see a result approximating their prior year tax obligations. This means that taxpayers with an average decrease in assessments see an increase in the property tax rate with the total amount they pay remaining about the same as the prior year.

If a property assessment decreases more than the average they would see a reduction in taxes from the prior year, and if a property assessment increases or decreases less than the average decrease they would see an increase in taxes from the prior year. Those taxpayers paying increased taxes will be offset by those paying reduced taxes, amounting to no net change in taxes due to reassessment. In this way, the reassessment process achieves a more fair distribution of total property tax burden to all taxpayers based on property value.

Landfill Siting Revenue

The recently signed landfill siting agreement provides the potential of a good long term source of revenue for the City of Franklin. The agreement calls for two advance payments of \$450,000 to be received in 2010 and 2011. The 2010 advance payment was distributed per the 2007 adopted Ordinance designating that one-third of any such revenue received through 2010 would be used in the General Fund. The 2011 advance payment is designated to Capital Projects Funds with \$100,000 to the Capital Outlay Fund, \$150,000 to the Equipment Revolving Fund and \$200,000 to the Street Improvement Fund. Future payments are dependent on new cells being opened at the landfill. The amount of new cells is dependent on regulatory approvals. In the event that additional funds are received in 2011 they will be designated to the Capital Improvement Fund to be programmed for use in the following year.

General Fund

The General Fund is one section of the City's overall budget. It is the largest segment of the City's total budget and includes the operating expenditures of City departments.

The recommended expenditure budget for 2011 of \$24,933,000 reflects a 3.0% increase from the 2010 budget. The budget includes 1.06 FTE's in new staff positions. The actual expenditures for 2009 were \$23,442,901, which under expended that budget by \$992,099 or 4.1% with \$471,000 of that amount anticipated. The under expenditures were the result of vacant positions and by contingency budgeted but not used during the year. The budget for 2010 of \$23,817,000 was a 2.6% decrease over the 2009 budget. The current estimate to be expended in 2010 is 23,888,644, 0.3% more than budgeted. The increase from budget in this year's estimate is primarily caused by an error in budgeting salaries and benefits for the Fire Department. Final spending numbers are expected to be less than the total amount budgeted due to programs and expenses planned but will not be able to be incurred by year end.

The actual General Fund tax levy revenue for 2009 was \$15,535,375. Tax levy revenue for 2010 was budgeted at \$16,624,000. The recommended General Fund tax levy revenue for 2011 is \$16,980,000. Reducing the tax levy in other funds enabled the total tax levy to remain at a 2.64% increase.

All other revenue received for 2009 was \$7,472,569 compared to a 2010 budget of \$7,683,000, an expected 2.8% increase. The projection for all other revenue for 2010 is \$7,764,644, a \$81,644 or a 1.1% increase from the 2010 budget. In 2011 all other revenue budgeted is \$7,638,000 a 0.6% decrease from the 2010 budget and a 1.6% decrease from the 2010 estimate. The major reasons for the increase in all other revenue in 2010 was the increase in landfill revenue (\$136,000), in other taxes (\$65,000), in miscellaneous revenue (\$63,000), in permit fees (\$44,400) and in other grants (\$49,444): with reductions in interest revenue (\$148,000), in planning fees (\$46,500) and various other reductions (\$81,700).

The budgeting philosophy remains that departments are to budget at an estimate of an average year's exposure with the understanding that the departments will be able to request additional appropriations from contingency or fund balance in a year in which there are unique circumstances or above average departmental needs for items such as overtime costs, salt purchases, fuel or claims against the City.

Library Fund

The Library is requesting expenditure funding of \$1,315,273, an increase of \$42,097 in support of Library activities. Their spending level is supported by tax levy of \$1,175,000 an increase of 2.2% from 2010 and plan to use of some of the Library's existing fund balance to support 2011 activities.

Sanitary Sewer Fund

The Sewer Fund receives its revenue from user fees and interest income. Its expenditures are to MMSD, salaries, benefits, capital assets and other costs of maintaining and improving the sanitary sewer system. The Retained Earnings in this fund have increased over the past three years. In 2009 MMSD had the second part of a significant sewer rate increase (about 12%). Sewer rates are proportionally increased to cover any MMSD increase and meet local operating costs of the fund. MMSD has indicated the need for an increase of about 3% in 2011 charges to cover on going costs. The Sewer Fund rates for 2011 will need to recover these annual cost increases plus any financing increases associated with the Ryan Creek Interceptor sewer project.

Water Utility

The approving body for the Water Utility is the Franklin Board of Water Commissioners. Because of that fact, the information included in the City of Franklin Annual Budget Book relative to the Water Utility is not included in the City of Franklin summary information. The Water Utility had a 4.1% increase in overall rates approved by the Public Service Commission for 2010. A 3.0% increase is anticipated in 2011.

Capital Outlay Fund

Departmental requests for capital outlays in 2011 totaled \$833,884 compared to \$984,257 in 2010. The Mayor reduced the departmental requests by \$208,484 leaving \$625,400 that compares to the \$543,129 in 2010. The recommended 2011 budget includes \$100,000 in new landfill siting revenue, but tax levy revenue was reduced by \$95,000. Additional funding will be necessary for this fund to meet the ongoing need of the departments in future years.

Equipment Revolving Fund

The Equipment Revolving Fund provides for the replacement of various types of motorized equipment. New equipment is purchased by other funds. Replacement equipment purchased is placed on a depreciation schedule in the year acquired. Replacement is made based upon the estimated useful life of the equipment. Funding from the tax levy and other sources should approximate the annual depreciation of the replacement value attributed to the city's total fleet based on estimated useful life.

The 2010 anticipated funding is expected to be 45% of the funding goal. The tax levy budgeted for 2011 is \$130,000, a reduction of \$147,000 from the 2009 tax levy. New landfill siting revenue of \$150,000 is anticipated in 2011. The anticipated revenue represents 48% of the desired 2011 revenue indicated by the fund policy. Replacement expenditures of \$276,000 have been approved for 2011 from this fund.

Street Improvement Fund

The Street Improvement Program is a separate capital projects fund to give visibility to street improvement activities. Many of the City of Franklin streets were reconstructed at the time sewer was installed in various parts of the City 25 to 30 years ago. Many streets need to be resurfaced in the coming years. Revenue consists of Tax Levy support of \$400,000 in 2011 compared to \$500,000 in the prior year. \$200,000 in new landfill siting revenue is anticipated in 2011. A proposed five year street improvement program is included in the materials. Local road resurfacing makes up the 2011 projects. Longer term, the available revenues are insufficient to fund the projects scheduled to be implemented in the time frames projected.

Capital Improvement Fund

The Capital Improvement Plan is used to project public improvement needs for the coming years. The Capital Improvement Fund uses this five year forecast for planning purposes. Items contained in the Capital Improvement Fund are financed with existing resources, resources from other funds and from the issuance of debt. The major items in the 2011 budget are the construction of a new sewer and water building with those funds responsible for the financing of the project and the reconstruction of a portion of Oakwood Road funded by TIF District #2.

A 2011 budget for the Capital Improvement Fund is prepared as the first year of a five-year forecast. Projects that have Common Council approval received specific budget itemization. For those projects that have not yet had Common Council review and approval an unallocated total appropriation was approved.

Debt Service Fund

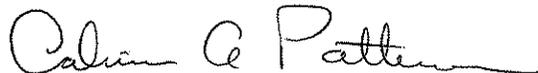
The City's plan is to issue Debt every other year in support of its capital activities. The last debt issuance in support of capital activities was in 2008. The City forecasts future debt issuance of \$2.0 million every other year to support public improvement projects. In response to the economic slowdown, the forecast 2011 debt offering has been postponed at least until 2012. Where necessary borrowing needs arise, they will be met by internal borrowing.

Conclusion

The 2011 budget was anticipated to be the stabilization year after the reductions that were required in the 2009 and 2010 budgets. Based on the Adopted budgets that is close to being a reality. The addition of three positions recommended to remain vacant to the 2010 adopted budget has put additional pressure on the 2011 budget. The funding of those three positions was effectively delayed until the 2011 budget for consideration. The rationale for not making service cuts in 2010 was continued for 2011. Continuing revenue needed to be found for these positions and the minor revenue reductions realized in 2010. In addition resources to begin combating the emerald ash borer were included in the 2011 budget. The solution proposed was to commit additional tax levy to operations. Fortunately the new siting agreement provided an opportunity to provide revenue to the capital funds which, in turn, could get by with less tax levy revenue in 2011. That was not enough, however, and reductions in the departments were necessary to enable the 2011 adopted budget to live within available revenue.

Combined capital spending is slightly lower than the prior year. The Capital Outlay Fund, Equipment Revolving Fund and the Street Improvement Fund were funded with less tax levy compared to the prior year. The Capital Improvement budget is funded at a minimum level and Debt service tax levy has been funded with the same tax levy as the prior year. In spite of many challenges, the adopted 2011 budget restricts expenditure increases with a tax levy increase of 2.6%, a tax rate increase of 1.99% and a General Fund expenditure increase of 3.0%.

Respectfully submitted,



Calvin A. Patterson, CPA
Director of Finance & Treasurer

City of Franklin
2011 Adopted Budget

SUMMARY OF CITY OF FRANKLIN REVENUE AND EXPENDITURES

	2008 Actual	2009 Actual	2010 Adopted Budget	2010 Amended Budget	2010 Estimate (12 months)	2011 Adopted Budget	Percent Change
Operating Funds:							
General Fund							
Revenue							
Other Taxes	\$ 1,329,594	\$ 1,518,924	\$ 1,560,000	\$ 1,560,000	\$ 1,625,000	\$ 1,653,000	6.0%
Intergovernmental Revenue	2,608,433	2,538,782	2,463,000	2,472,000	2,512,444	2,669,300	8.4%
Licenses and Permits	723,225	609,283	678,650	678,650	713,450	718,300	5.8%
Fines, Forfeitures, and Penalties	362,928	385,427	400,000	400,000	400,000	400,000	0.0%
Public Charges for Service	1,868,363	1,565,780	1,834,450	1,834,450	1,855,750	1,662,200	-9.4%
Intergovernmental Charges	206,156	291,584	250,000	250,000	250,000	250,000	0.0%
Interest Revenue	730,239	398,408	395,000	395,000	247,000	247,000	-37.5%
Miscellaneous Revenue	105,425	164,381	101,900	101,900	161,000	98,200	-3.6%
Transfers from Other Funds	948,646	0	0	0	0	0	0.0%
Total non-tax levy revenue	8,883,009	7,472,569	7,683,000	7,692,000	7,764,644	7,698,000	0.2%
Property Taxes	14,632,151	15,535,375	16,124,000	16,124,000	16,124,000	16,980,000	5.3%
Total Revenue	23,515,160	23,007,944	23,807,000	23,816,000	23,888,644	24,678,000	3.7%
Expenditures							
General Government	\$ 2,825,791	\$ 2,780,110	\$ 2,765,519	\$ 2,567,019	\$ 2,828,327	\$ 2,384,139	-13.8%
Public Safety	15,205,978	15,017,640	15,381,927	15,304,927	15,243,931	16,108,836	4.7%
Public Works	4,632,957	4,504,612	4,655,547	4,644,547	4,551,893	4,866,810	4.5%
Health and Human Services	605,012	619,554	638,283	638,283	645,517	657,270	3.0%
Culture and Recreation	183,003	181,987	176,175	176,175	170,270	173,180	-1.7%
Conservation and Development	452,859	344,442	453,507	437,007	424,706	418,365	-7.7%
Contingency	0	0	136,042	49,042	24,000	324,400	138.5%
Other Financing Uses	0	0	0	0	0	0	0.0%
Total Expenditures	\$ 23,905,601	\$ 23,448,346	\$ 24,207,000	\$ 23,817,000	\$ 23,888,644	\$ 24,933,000	3.0%
Fund Balance:							
Beginning of Year	5,935,482	5,545,389	5,104,987	5,104,987	5,104,987	5,104,987	
Net Change/Transfer from Fund Bal.	(390,441)	(440,402)	(400,000)	(1,000)	-	(255,000)	
End of Year	\$ 5,545,041	\$ 5,104,987	\$ 4,704,987	\$ 5,103,987	\$ 5,104,987	\$ 4,849,987	
Special Revenue Funds							
Revenue							
Property Taxes - Library	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000	\$ 1,175,000	2.2%
Reciprocal Borrowing - Library	106,973	101,056	50,000	50,000	50,000	50,000	0.0%
Public Charges for Service - OPEB	22,542	0	0	0	0	0	0.0%
Miscellaneous Revenue	33,248	22,639	24,000	24,000	20,000	20,000	-16.7%
Total Revenue	\$ 1,312,763	\$ 1,273,695	\$ 1,224,000	\$ 1,224,000	\$ 1,220,000	\$ 1,245,000	1.7%
Expenditures							
Library	\$ 1,251,699	\$ 1,218,331	\$ 1,273,176	\$ 1,273,176	\$ 1,266,376	\$ 1,315,273	3.3%
Total Expenditures	\$ 1,251,699	\$ 1,218,331	\$ 1,273,176	\$ 1,273,176	\$ 1,266,376	\$ 1,315,273	3.3%
Fund Balance							
Beginning of the Year	259,776	320,840	376,204	376,204	376,204	329,828	
End of the Year	\$ 320,840	\$ 376,204	\$ 327,028	\$ 327,028	\$ 329,828	\$ 259,555	
Sanitary Sewer Fund							
Revenue							
Charges for Services	\$ 2,708,303	\$ 2,995,464	\$ 3,009,000	\$ 3,009,000	\$ 2,994,000	\$ 3,100,000	3.0%
Miscellaneous Revenue	21,148	40,146	11,000	11,000	16,000	16,000	45.5%
Total Revenue	\$ 2,729,451	\$ 3,035,610	\$ 3,020,000	\$ 3,020,000	\$ 3,010,000	\$ 3,116,000	3.2%
Expenditures							
Operations and Maintenance	\$ 2,336,226	\$ 2,540,071	\$ 2,668,800	\$ 2,668,800	\$ 2,634,466	\$ 2,707,000	1.4%
Capital Outlay	62,047	9,448	100,000	100,000	100,000	100,000	0.0%
Transfers to Other Funds	97,200	99,900	93,200	93,200	93,200	94,000	0.9%
Total Expenditures	\$ 2,495,473	\$ 2,649,419	\$ 2,862,000	\$ 2,862,000	\$ 2,827,666	\$ 2,901,000	1.4%
Retained earnings							
Beginning of the Year	857,829	966,171	1,346,116	1,346,116	1,346,116	1,559,600	
Transfer to Invested in Capital	(125,636)	(6,246)	21,000	21,000	31,150	33,750	
End of the Year	\$ 966,171	\$ 1,346,116	\$ 1,525,116	\$ 1,525,116	\$ 1,559,600	\$ 1,808,350	

	2008 Actual	2009 Actual	2010 Adopted Budget	2010 Amended Budget	2010 Estimate (12 months)	2011 Adopted Budget	Percent Change
Capital Expenditure Funds							
Equipment Replacement Fund, Capital Outlay Fund & Street Improvement Fund							
Revenue							
Property Taxes-Capital Outlay	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 380,000	-20.0%
Property Taxes-Equip Replacement	327,000	277,000	277,000	277,000	277,000	130,000	-53.1%
Property Taxes-Street Improvement	950,000	800,000	500,000	500,000	500,000	400,000	-20.0%
Intergovernmental Revenue	82,190	17,683	0	0	75,000	0	0.0%
Landfill Siting Revenue	0	0	0	0	0	450,000	100.0%
Miscellaneous Revenue	251,566	150,724	121,000	121,000	100,000	136,000	12.4%
Other Financing Sources	0	0	54,970	110,970	110,970	0	-100.0%
Total Revenue	\$ 2,085,756	\$ 1,720,407	\$ 1,427,970	\$ 1,483,970	\$ 1,537,970	\$ 1,496,000	4.8%
Expenditures							
Capital Outlay-Equip Replacement	\$ 535,257	\$ 619,533	\$ 510,000	\$ 463,000	\$ 464,607	\$ 276,000	-45.9%
Capital Outlay-Capital Outlay	528,200	507,737	543,129	667,829	579,753	625,400	15.1%
Capital Outlay-Street Improvement	896,058	1,545,807	585,000	585,000	555,000	620,000	6.0%
Total Expenditures	\$ 1,959,515	\$ 2,673,077	\$ 1,638,129	\$ 1,715,829	\$ 1,599,360	\$ 1,521,400	-7.1%
Fund Balance							
Beginning of the Year	2,957,555	3,083,795	2,131,125	2,131,125	2,131,125	2,069,735	
End of the Year	\$ 3,083,795	\$ 2,131,125	\$ 1,920,966	\$ 1,899,266	\$ 2,069,735	\$ 2,044,335	
Debt Service Fund							
Revenue							
Property Taxes	\$ 2,000,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	0.0%
Miscellaneous Revenue	-	-	-	-	-	-	0.0%
Other Financing Source:							
Transfer from Other Funds	(184,476)	23,191	343,000	164,600	164,600	319,000	-7.0%
Transfer from TIF Districts	337,659	220,161	197,117	197,117	197,117	174,163	-11.6%
Transfer from Special Assessments	296,166	2,948,359	-	116,384	116,384	289,588	100.0%
Total Revenue	\$ 2,449,348	\$ 5,091,711	\$ 2,440,117	\$ 2,378,101	\$ 2,378,101	\$ 2,682,751	9.9%
Proceeds from Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Expenditure							
Debt Service *	\$ 4,158,681	\$ 8,773,711	\$ 1,608,101	\$ 1,608,101	\$ 1,608,101	\$ 1,732,751	7.8%
Bond Issue Cost	-	-	-	-	-	-	
Refunded Debt	-	-	-	-	-	-	
Transfer to Other Funds	2,500,000	-	-	-	-	-	0.0%
Fund Balance							
Beginning of the Year	1,409,333	(0)	(0)	(0)	(0)	(0)	
Interfund advances *	(2,800,000)	(3,682,000)	820,000	820,000	770,000	950,000	
End of the Year	\$ (0)	\$ (0)	\$ 12,016	\$ (50,000)	\$ (0)	\$ (0)	
* Excludes TIF Districts Debt service activity							
Summary of Budgeted Funds(without one time projects):							
Total Revenue	\$ 32,092,478	\$ 34,129,367	\$ 31,919,087	\$ 31,922,071	\$ 32,034,715	\$ 33,217,751	4.1%
Total Expenditures	33,770,969	38,762,885	31,588,406	31,276,106	31,190,147	32,403,424	2.6%
Total Tax Levy	19,534,151	20,137,375	20,426,000	20,426,000	20,426,000	20,965,000	2.6%
Percent of Total Revenue	60.9%	59.0%	64.0%	64.0%	63.8%	63.1%	
Assessed Value	2,574,512,790	2,574,512,790	3,490,551,540	3,490,551,540	3,490,551,540	3,366,731,980	-3.5%
Tax Rate	\$7.588	\$7.822	\$5.852	\$5.852	\$5.852	\$6.227	6.4%
Total Fund Balance & Retained Earnings	9,915,847	8,958,431	8,490,112	8,805,396	9,064,149	8,962,226	5.6%
Percent of Total Expenditures	29.4%	23.1%	26.9%	28.2%	29.1%	27.7%	
Capital Improvement Fund (One time projects):							
Revenue							
Intergovernmental Revenue	265,987	50,362	0	0	0	0	0.0%
Miscellaneous Revenue	\$ 66,391	\$ 42,080	\$ 47,500	\$ 47,500	\$ 347,500	\$ 122,000	156.8%
Other Financing Sources	3,675,548	1,169,119	1,705,000	1,766,000	268,500	5,109,000	199.6%
Total Revenue	\$4,007,926	\$1,261,561	\$1,752,500	\$1,813,500	\$616,000	\$5,231,000	198.5%
Proceeds from Borrowing	\$0	\$0	\$0	\$0	\$0	\$250,000	0.0%
Expenditures							
Capital Outlay	\$ 3,244,552	\$ 2,166,067	\$ 1,750,000	\$ 1,750,000	\$ 302,558	\$ 5,842,000	233.8%
Other Financing Uses	-	86,824	-	-	-	-	
Fund Balance							
Beginning of the Year	275,802	1,039,176	47,846	47,846	47,846	361,288	
End of the Year	\$ 1,039,176	\$ 47,846	\$ 50,346	\$ 111,346	\$ 361,288	\$ 288	

Opportunities and Threats facing the current and future year budgets

Opportunities

- Annual landfill siting fees of in the area of \$.5 million to \$1 million could be available on a per ton bases after filling of new landfill cells begins in 2011 or 2012.
- Consolidation of similar services with neighboring communities.
- Billing residential refuse collection and removing that amount from the tax levy
- Establishing a property tax equivalent from the Sewer Service Fund that would provide the equivalent of property taxes on the sewer service assets similar to the amounts charged to the Water Utility
- Billing 100% of the fire protection charges to the water utility customers instead of the current practice of 50% to the property tax levy and 50% to the utility customer
- The completion of TIF District # 2 currently projected in 2011 releasing tax levy in 2012
- Growth of the Community – Increased revenue
- Level of City tax rate below comparable Milwaukee County communities

Threats

- Structural Deficits caused by revenue reductions without permanent expense reductions:
In 2009 \$200,000 in reduced funding between Street Improvement Fund & Equipment Revolving Fund. In 2010 \$300,000 in restored manpower positions and \$300,000 in reduced revenue to Street Improvement Fund. Less 2011 restored \$100,000 in Street Improvement funding.
- Three years of Library funding freezes combined with possible restructuring of reciprocal borrowing program
- Municipal property tax levy limits limited to the larger of new construction growth or 3% in 2011.
- State budget challenges create uncertainty in future shared revenue, expenditure restraint payments and transportation revenue
- Infrastructure improvements necessary in the developing 27th Street corridor
- Potential for large increases in annual health care costs
- Development of the Park plan could strain available financial resources
- Growth of the community –
 - Increased demand for services from residents
 - Increased need for staffing to provide same services

This is intended to be a dynamic list. Please feel free to provide Director of Finance & Treasurer with other opportunity or threats to add to this list at any time! Updated November 1, 2010

CITY OF FRANKLIN
Summary of Assessed Value - Final

	Total Assessed Values	TIF #2		TIF #3		TIF #4		2010		2009		Difference
		Assessed Values	Assessed Values	Assessed Values	Assessed Values	Assessed Values	Less TIF	Assessed Values	Less TIF	Assessed Values	Less TIF	
Personal Property-manufacturing @ FMV Assessment Ratio	16,309,000 98.984%	8,954,600 98.980%	-	43,800 98.980%	7,310,600 98.988%	7,032,800 96.681%	277,800					
P.P. @ Est Assessed Value	16,143,300	8,863,300	-	43,400	7,236,600	6,799,400	437,200					
Real Estate-manufacturing @ FMV Assessment Ratio	135,079,500 98.977%	70,604,000 98.977%	-	1,489,600 98.977%	62,985,900 98.977%	61,867,600 96.676%	1,118,300					
R.E. @ Est Assessed Value	133,697,500	69,881,800	-	1,474,400	62,341,300	59,811,200	2,530,100					
Manufacturing at Est Assessed Value	149,840,800	78,745,100	-	1,517,800	69,577,900	66,610,600	2,967,300					
Real Estate - Residential	2,633,160,480	2,195,900	44,856,100	7,549,800	2,578,558,680	2,740,943,840	(162,385,160)					
Real Estate - Commercial	763,519,408	79,409,908	125,322,800	42,196,500	516,590,200	481,540,700	35,049,500					
Real Estate - Agricultural/Other	20,445,100	-	-	627,200	19,817,900	19,865,900	(48,000)					
Total Real Estate	3,417,124,988	81,605,808	170,178,900	50,373,500	3,114,966,780	3,242,350,440	(127,383,660)					
Personal Property - Commercial	77,778,200	9,378,300	19,821,700	6,206,400	42,371,800	41,775,000	596,800					
Residential, Commercial & Agricultural	3,494,903,188	90,984,108	190,000,600	56,579,900	3,157,338,580	3,284,125,440	(126,786,860)					
Sub total	3,644,743,988	169,729,208	190,000,600	58,097,700	3,226,916,480	3,350,736,040	(123,819,560)					
Less: TID Base	-	(2,229,400)	(117,768,200)	(19,817,900)	139,815,500	139,815,500	-					
Total Assessed Value - 2010	3,644,743,988	167,499,808	72,232,400	38,279,800	3,366,731,980	3,490,551,540	(123,819,560)					
Percent Increase	-3.1%	3.9%	-7.6%	18.4%	-3.5%							
2010 Breakdown by Type												
Real Estate	3,550,822,488	149,258,208	67,960,320	34,853,280	3,317,123,580	3,441,977,140	(124,853,560)					
Personal Property	93,921,500	18,241,600	4,272,080	3,426,520	49,608,400	48,574,400	1,034,000					
Total Assessed Value - 2010	3,644,743,988	167,499,808	72,232,400	38,279,800	3,366,731,980	3,490,551,540	(123,819,560)					
2010 Breakdown by School District												
Franklin School District	2,707,347,388	120,948,208	-	-	2,586,399,180	2,704,921,040	(118,521,860)					
Oak Creek/Franklin School District	706,189,900	46,551,600	72,232,400	38,279,800	549,126,100	545,770,100	3,356,000					
Whitnall School District	231,206,700	-	-	-	231,206,700	239,860,400	(8,653,700)					
Total Assessed Value - 2010	3,644,743,988	167,499,808	72,232,400	38,279,800	3,366,731,980	3,490,551,540	(123,819,560)					
Total Assessed Value - 2009	3,762,185,140	161,178,500	78,132,800	32,322,300	3,490,551,540							

¹ Agrees to Statement of Assessment
² Per DOR Average Assessment Ratio to be received
³ 1/1/93 TIF#2 base and 1/1/05 base for TIF#3 & TIF #4 per DOR

**City of Franklin
2011 Adopted Budget
Tax Levy Information**

City Tax Rate Components	2011	2011	2010	Tax Levy % change	2010	Tax Rate % change
	Budget Tax Levy	Budget Tax Rate	Budget Tax Levy		Budget Tax Rate	
General Fund Operating Budget	16,980,000	5.0434665	16,124,000	5.31%	4.6193273	9.18%
Library Program	1,175,000	0.3490031	1,150,000	2.17%	0.3294608	5.93%
Capital Outlay Fund	380,000	0.1128691	475,000	-20.00%	0.1360816	-17.06%
Equipment Revolving Fund	130,000	0.0386131	277,000	-53.07%	0.0793571	-51.34%
Street Improvement Program	400,000	0.1188096	500,000	-20.00%	0.1432438	-17.06%
Debt Service	1,900,000	0.5643455	1,900,000	0.00%	0.5443266	3.68%
	20,965,000	6.2271069	20,426,000	2.64%	5.8517973	6.41%
Equalization adjustment		-0.0050009			0.0804207	
		6.2221060			5.9322180	
Assessed Value - (net of TIF value)		3,366,731,980	3,490,551,540	-3.55%		
Impact on Average Household	2010	\$ 235,197	6.2221060	1,463.42		
	2009	\$ 244,469	5.9322180	1,450.24		

Note: The equalization adjustment was due to valuations not included by the Wisconsin Department of Revenue that resulted in the 2008 tax rate being lower than expected. As a result correcting valuation adjustments made the 2009 tax rate higher than expected.

**DIRECT AND OVERLAPPING TAX RATES
2010 AND 2009 COMPARISON**

TAXING AUTHORITY	2011 Budget Tax Levy	2010 Budget Tax Levy	2010 Rate PER/\$1,000	2009 Rate PER/\$1,000	% Increase in Tax Levy	% Increase in Tax Rate	% of Total
State Of Wisconsin	622,907	664,000	0.1709057	0.1764936	-6.19%	-3.17%	0.71%
Milwaukee County	15,112,830	14,854,113	4.4845135	4.3140029	1.74%	3.95%	17.34%
Mil Metro Sewer Dist	4,718,481	4,574,057	1.4538638	1.3764743	3.16%	5.62%	5.41%
City of Franklin	20,965,000	20,426,000	6.2210600	5.9322180	2.64%	4.87%	24.06%
Franklin School District	31,535,755	30,632,223	12.2212536	11.3295728	2.95%	7.87%	36.19%
Oak Creek/Franklin School District	4,816,333	4,403,920	8.6887390	8.8573965	9.36%	-1.90%	5.53%
Whitnall School District	2,404,636	2,424,105	10.4003750	10.1063174	-0.80%	2.91%	2.76%
Mil Area Tech College	6,512,551	6,842,077	1.9325050	1.9871091	-4.82%	-2.75%	7.47%
School Credit	(6,277,662)	(6,295,836)	-1.7223877	-1.6734518	0.29%	-2.92%	-7.20%
TIF Increment	6,737,305	7,457,956					7.73%
	87,148,136	85,982,615			1.36%		100.00%
							37.27%

COMBINED RATES BY SCHOOL DISTRICT

School District	Combined 2010 Rate PER/\$1,000	Combined 2009 Rate PER/\$1,000	Increase (Decrease)	Percent Increase (Decrease)
Franklin With Sewer	24.7617139	23.4424189	1.3192950	5.63%
Franklin Without Sewer	23.3078501	22.0659446	1.2419055	5.63%
Oak Creek/Franklin With Sewer	21.2291993	20.9702426	0.2589567	1.23%
Oak Creek/Franklin Without Sewer	19.7753355	19.5937683	0.1815672	0.93%
Whitnall With Sewer	22.9408353	22.2191635	0.7216718	3.25%

(Note: 2010 rate is reflected on tax bills mailed in December 2010, used to fund the 2011 budgets)

**City of Franklin
2011 Adopted Budget
Tax Levy Information**

Assessed Values	Reassessment	New Properties	
Old Assessed Value - (net of TIF)	3,490,551,540	3,345,346,180	Growth - 0.6%
Change	<u>-145,205,360</u>	<u>21,385,800</u>	Reassessment - (4.4%)
New Assessed Value - (net of estimated TIF value)	3,345,346,180	3,366,731,980	

A Impact of Reassessment in Assessed Value

	2009 Budget Tax Levy	2009 Budget Tax Rate	2009 Budget Tax Levy	Tax Levy % change	2009 Budget Tax Rate	Tax Rate % change
City Tax Rate Components						
General Fund Operating Budget	16,124,000	4.8198300	16,124,000	0.00%	4.6193273	
Library Program	1,150,000	0.3437611	1,150,000	0.00%	0.3294608	
Capital Outlay Fund	475,000	0.1419883	475,000	0.00%	0.1360816	
Equipment Revolving	277,000	0.0828016	277,000	0.00%	0.0793571	
Street Improvement Program	500,000	0.1494614	500,000	0.00%	0.1432438	
Debt Service	1,900,000	0.5679532	1,900,000	0.00%	0.5443266	
	<u>20,426,000</u>	<u>6.1057956</u>	<u>20,426,000</u>	<u>0.00%</u>	<u>5.8517973</u>	4.34%
Equalization adjustment		0.0804207			0.0804207	
		<u>6.1862163</u>	34,905.52 each cent		<u>5.9322180</u>	
Assessed Value - (net of estimated TIF value)		3,345,346,180	3,490,551,540	-4.16%		

B Impact of Growth in Assessed Value

	2010 w/Growth Tax Levy	2010 w/Growth Tax Rate	2009 Budget Tax Levy	Tax Levy % change	2009 Budget Tax Rate *	Tax Rate % change
City Tax Rate Components						
General Fund Operating Budget	16,227,076	4.8198300	16,124,000	0.64%	4.8198300	0.00%
Library Program	1,157,352	0.3437611	1,150,000	0.64%	0.3437611	0.00%
Capital Outlay Fund	478,037	0.1419883	475,000	0.64%	0.1419883	0.00%
Equipment Revolving	278,771	0.0828016	277,000	0.64%	0.0828016	0.00%
Street Improvement Program	503,196	0.1494614	500,000	0.64%	0.1494614	0.00%
Debt Service	1,912,146	0.5679532	1,900,000	0.64%	0.5679532	0.00%
	<u>20,556,577</u>	<u>6.1057956</u>	<u>20,426,000</u>	<u>0.64%</u>	<u>6.1057956</u>	<u>0.00%</u>
	<u>-20,426,000</u>					
Tax Revenue from Growth	130,577	Each .01 change	\$33,453.46	0.16%	\$0.01	
Assessed Value - (net of TIF)		3,366,731,980	3,345,346,180	0.64%	0.038784591	

* After adjustment for reassessment, if any

C Impact of Proposed Budget

	2010 Budget Tax Levy	2010 Budget Tax Rate	2010 w/Growth Tax Levy **	Tax Levy % change	2010 w/Growth Tax Rate **	Tax Rate % change
City Tax Rate Components						
General Fund Operating Budget	16,980,000	5.0434665	16,227,076	4.64%	4.8198300	4.64%
Library Program	1,175,000	0.3490031	1,157,352	1.52%	0.3437611	1.52%
Capital Outlay Fund	380,000	0.1128691	478,037	-20.51%	0.1419883	-20.51%
Equipment Revolving Fund	130,000	0.0386131	278,771	-53.37%	0.0828016	-53.37%
Street Improvement Program	400,000	0.1188096	503,196	-20.51%	0.1494614	-20.51%
Debt Service	1,900,000	0.5643455	1,912,146	-0.64%	0.5679532	-0.64%
	<u>20,965,000</u>	<u>6.2271069</u>	<u>20,556,577</u>	<u>1.99%</u>	<u>6.1057956</u>	<u>1.99%</u>
Equalization adjustment		-0.0050009			0.0804207	
	<u>-20,556,577</u>	<u>6.2221060</u>			<u>6.1862163</u>	
Increase in tax Levy	408,423	Each .01 change	\$33,667.32	0.16%	\$0.01	
		Each 1.0% change	\$ 205,566	1.00%	\$0.06	
Assessed Value - (net of TIF)		3,366,731,980	3,366,731,980	0.00%		

** After adjustment for growth (& reassessment, if any)

				Final rate on tax bill	
Combined increase in tax Levy	539,000	2.639%	Current year tax rate change	0.56%	1.99%
Combined increase in tax Levy - Prior Year	284,000	1.410%	Prior year tax rate change	2.60%	0.30%
Combined increase in tax Levy - Two Years ago	587,000	3.002%	Two Years ago tax rate change	-0.20%	1.50%
Combined increase in tax Levy - Three Years ago	1,054,000	5.697%	Three Years ago tax rate change	3.80%	3.18%
Combined increase in tax Levy - Four Years ago	935,000	5.323%	Four Years ago tax rate change	1.93%	1.93%
Five Year tax levy change		19.35%	Five Year tax rate change		9.20%
Per Year Average		3.87%	Per Year Average		1.84%
Five Year Inflation change		13.31%	Five Year Inflation change		13.31%
Per Year Average		2.66%	Per Year Average		2.66%

Impact on Average Household with a 5% decline - without equalization adjustment	2010	\$ 235,197	6.2271069	1,464.60	34.01	2.38%
	2009	\$ 244,469	5.8517973	1,430.58		
with equalization adjustment	2010	\$ 235,197	6.2221060	1,463.42	13.28	0.92%
	2009	\$ 244,469	5.9317973	1,450.14		

**CITY OF FRANKLIN
AUTHORIZED POSITIONS - FULL TIME EQUIVALENTS**

DEPARTMENT	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
COMMON COUNCIL						0.48	0.48	0.48	0.00	0.00	0.00
MUNICIPAL COURT	0.20	0.45	0.45	0.45	0.50	2.00	2.00	2.00	2.00	2.00	2.00
CLERK	3.50	3.50	3.50	3.50	3.50	3.50	3.53	3.53	4.00	4.00	4.00
INFORMATION SERVICES	1.00										
ADMINISTRATOR	3.00	3.00	3.00	3.25	3.75	3.80	3.80	3.80	3.60	3.60	3.60
FINANCE	7.38	7.38	7.18	7.45	7.45	7.30	7.30	7.10	7.10	7.10	7.03
ASSESSOR	2.00	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
MUNICIPAL BUILDINGS	4.06	4.56	5.06	4.68	4.68	4.90	4.83	4.83	4.74	3.92	3.92
TOTAL GENERAL GOVERNMENT	21.14	20.89	21.19	21.33	20.88	22.98	22.94	22.74	22.44	21.62	21.55
POLICE	76.75	78.75	78.75	78.75	78.75	77.25	77.25	77.25	77.25	77.25	77.25
FIRE	44.00	44.50	44.00	44.00	44.00	44.00	45.45	46.45	46.45	46.45	46.48
PAID ON CALL FIRE	6.00	6.00									
BUILDING INSPECTION	11.00	11.00	12.00	11.00	12.00	10.00	10.00	10.00	8.00	8.00	8.00
TOTAL PUBLIC SAFETY	137.75	140.25	134.75	133.75	134.75	131.25	132.70	133.70	131.70	131.70	131.73
ENGINEERING	9.80	9.80	9.80	9.80	9.80	9.80	9.80	9.80	8.80	8.25	8.25
HIGHWAY	19.75	21.00	22.00	21.00	22.00	22.00	22.00	22.00	22.00	21.00	22.00
PARKS	1.25	1.25	1.25	1.25	1.25	1.25	1.79	2.27	2.00	2.00	2.00
TOTAL PUBLIC WORKS	30.80	32.05	33.05	32.05	33.05	33.05	33.59	34.07	32.80	31.25	32.25
PUBLIC HEALTH	6.16	6.35	6.35	6.35	6.50	6.50	6.63	6.50	6.15	6.15	6.25
PLANNING	5.09	5.84	6.49	5.21	6.60	6.60	7.60	7.60	5.60	5.60	5.60
TOTAL GENERAL FUND	200.94	205.38	201.83	198.69	201.78	200.38	203.46	204.61	198.69	196.32	197.38
PUBLIC HEALTH - GRANT	0.60	0.60	0.60	0.60	0.25						
LIBRARY	12.81	15.29	15.04	15.59	16.10	16.92	17.22	17.20	17.11	17.12	17.12
SEWER & WATER	9.75	10.75	9.80	10.80	11.10	12.85	12.85	12.85	12.55	12.55	11.53
TOTAL (including paid on call)	224.10	232.02	227.27	225.68	229.23	230.15	233.53	234.66	228.35	225.99	226.03
TOTAL FTE's	218.10	226.02	227.27	225.68	229.23	230.15	233.53	234.66	228.35	225.99	226.03

City of Franklin
Summary of General Fund Budget - 2011 Adopted Budget

	2008 Actual	2009 Actual	2010 Amended Budget	2010 Estimate	2011 Dept Request	2011 Proposed	2011 Adopted	Percent Change/
Revenue:								
Property taxes	\$14,632,151	\$15,535,375	\$16,124,000	\$16,124,000	\$17,053,000	\$17,040,000	\$16,980,000	5.3%
Other taxes	85,758	153,053	230,000	177,000	177,000	177,000	177,000	-23.0%
Cable TV Franchise Fee	386,817	442,591	410,000	430,000	440,000	440,000	440,000	7.3%
Utility tax equivalent	857,020	923,280	920,000	1,018,000	1,036,000	1,036,000	1,036,000	12.6%
Total tax revenue	15,961,745	17,054,299	17,684,000	17,749,000	18,706,000	18,693,000	18,633,000	5.4%
Intergovernmental	2,608,433	2,538,782	2,472,000	2,512,444	2,609,300	2,669,300	2,669,300	8.4%
Licenses and permits	723,225	609,283	678,650	713,450	718,600	718,300	718,300	5.8%
Penalties and forfeitures	362,928	385,427	400,000	400,000	400,000	400,000	400,000	0.0%
Charges for services	1,868,363	1,565,780	1,834,450	1,855,750	1,662,200	1,662,200	1,662,200	-9.4%
Intergovernmental charges	206,156	291,584	250,000	250,000	250,000	250,000	250,000	0.0%
Interest revenue	730,239	398,408	395,000	247,000	247,000	247,000	247,000	-37.5%
Miscellaneous revenue	105,425	164,381	101,900	161,000	98,200	98,200	98,200	-3.6%
Transfers from other funds	948,646	0	0	0	0	0	0	0.0%
Total non-tax revenue	7,553,415	5,953,645	6,132,000	6,139,644	5,985,300	6,045,000	6,045,000	-1.3%
Total revenue	23,515,160	23,007,944	23,816,000	23,888,644	24,691,300	24,738,000	24,678,000	3.7%
Transfer from fund balance	0	0	0	0	200,000	195,000	255,000	-36.3%
Total revenue & fb transfer	23,515,160	23,007,944	23,816,000	23,888,644	24,891,300	24,933,000	24,933,000	3.0%
Expenditures:								
Mayor	0	0	0	0	8,500	26,615	26,615	100.0%
Aldermen	117,524	92,239	105,440	105,440	90,252	71,738	71,738	-27.0%
Municipal Court	175,684	176,550	177,117	174,588	179,561	179,561	178,061	0.5%
Clerk	274,317	296,893	305,441	305,571	310,982	310,964	310,964	1.8%
Elections	48,285	12,511	42,996	42,187	22,827	22,835	22,835	-46.9%
Information Services	404,042	382,099	355,400	361,933	323,400	323,400	323,400	-20.1%
Administration	422,310	434,075	457,292	455,927	464,799	464,799	464,799	-0.5%
Finance	506,675	510,450	529,424	529,822	524,595	524,703	524,703	-0.9%
Independent Audit	26,289	32,509	26,000	26,000	33,000	33,000	33,000	26.9%
Assessor	247,382	228,681	237,786	237,385	256,984	256,684	256,684	7.9%
Legal Services	269,461	300,271	300,900	300,900	275,600	284,200	284,200	2.9%
Municipal Buildings	255,170	249,561	220,623	205,597	260,222	208,340	208,340	-5.6%
Insurance	66,876	58,102	67,100	70,477	72,300	72,300	72,300	7.7%
Unclassified	11,776	6,169	12,500	12,500	12,500	12,500	12,500	0.0%
Contingency	0	0	49,042	24,000	250,000	264,400	324,400	-39.5%
Anticipated Underexpenditures	0	0	-271,000	0	-400,000	-350,000	-406,000	-18.8%
Total General Government	2,825,791	2,780,110	2,616,061	2,852,327	2,685,522	2,706,039	2,708,539	-6.7%

City of Franklin
Summary of General Fund Budget - 2011 Adopted Budget

	2008 Actual	2009 Actual	2010 Amended Budget	2010 Estimate	2011 Dept Request	2011 Proposed	2011 Adopted	Percent Change/
Police Department	8,454,905	8,423,441	8,603,195	8,508,052	9,267,247	9,123,611	9,123,611	5.5%
Fire Department	5,676,224	5,633,370	5,639,812	5,689,148	6,039,640	5,918,535	5,918,535	4.4%
Public Fire Protection	229,677	235,687	295,900	295,900	304,800	304,800	304,800	3.0%
Building Inspection	838,373	718,342	759,220	744,031	758,090	755,090	755,090	-1.2%
Weights and Measures	6,800	6,800	6,800	6,800	6,800	6,800	6,800	0.0%
Total Public Safety	15,205,978	15,017,640	15,304,927	15,243,931	16,376,577	16,108,836	16,108,836	4.7%
Engineering	546,323	525,934	569,514	573,988	663,781	597,762	597,762	5.0%
Highway	2,461,606	2,333,551	2,373,362	2,331,194	2,576,994	2,535,479	2,535,479	6.3%
Solid Waste Collection	1,335,776	1,347,892	1,387,921	1,328,028	1,405,971	1,406,019	1,406,019	1.3%
Street Lighting	281,338	283,897	303,700	308,633	316,500	317,500	317,500	4.5%
Weed Control	7,914	13,337	10,050	10,050	10,050	10,050	10,050	0.0%
Total Public Works	4,632,957	4,504,612	4,644,547	4,551,893	4,973,296	4,866,810	4,866,810	4.5%
Health Department	561,273	572,003	590,983	599,232	626,762	609,520	609,520	3.1%
Animal Control	43,739	47,552	47,300	46,285	47,750	47,750	47,750	1.0%
Total Health & Human Services	605,012	619,554	638,283	645,517	674,512	657,270	657,270	3.0%
Recreation	82,800	77,179	39,000	39,000	39,000	39,000	39,000	0.0%
Parks	100,203	104,808	137,175	131,270	139,930	134,180	134,180	-2.2%
Total Culture and Recreation	183,003	181,987	176,175	170,270	178,930	173,180	173,180	-1.7%
Planning	452,511	338,997	408,807	396,506	417,765	410,365	407,865	-4.1%
Economic Development	0	0	28,200	28,200	28,700	10,500	10,500	-62.8%
Total Conservation/development	452,511	338,997	437,007	424,706	446,465	420,865	418,365	-7.7%
Transfers to other funds	0	0	0	0	0	0	0	0.0%
Total expenditures	23,905,253	23,442,901	23,817,000	23,888,644	25,335,302	24,933,000	24,933,000	3.0%
Net Change	-390,093	-434,957	-1,000	0	-444,002	0	0	
Beginning fund balance	5,935,482	5,545,389	5,110,432	5,110,432	5,110,432	5,110,432	5,110,432	
Ending fund balance	5,545,389	5,110,432	5,109,432	5,110,432	4,466,430	4,915,432	4,855,432	
Fund Balance as a percent of total expenditures	24.26%	21.38%	21.45%	21.39%	17.63%	19.71%	19.47%	

City of Franklin General Fund Revenue

City general fund revenue, as described below, are normally predictable, and with the majority of general fund revenue obtained from property taxes, state shared revenue, and transportation aides which are known at the beginning of the year. Revenue has historically not been dependent on changes in economic factors. However, as discussed below, varying factors, including the local economy, which cause fluctuations from year to year has impacted certain revenue items.

Property Taxes

Property taxes are levied upon all property owners at a calculated rate per \$1,000 of assessed value, on both real and personal property. As is typical for most Wisconsin municipalities, the property tax is the primary source of revenue for government operations. The trend for property taxes as a percentage of General Fund operating revenue is as follows:

Year	2006	2007	2008	2009	2010	2011
Percentage	60	62	63	65	68	69

Property taxes as a percentage of general fund revenue will increase or decrease, depending on fluctuations in other revenue sources, the amount of growth in new assessments or whether significant increases in expenditures are needed to meet service needs for the City. The 2011 percentage increase is attributable to the annual increase necessary to support City operations and that other revenue sources have not rebounded. The 2010 increase in property tax percentage is attributable to decreases in all non-tax revenue categories due to the economic slowdown. The 2009 increase in property tax percentage is due to development revenue remaining at a lower level and other funds tax levy being reduced and utilized in the General Fund. The 2008 percentage increase is attributable to development revenue being lower and less revenue being realized from the State. As a result other than property tax revenue was only slightly increased resulting in larger property tax increases. The 2007 percentage increase is attributable to no increase in EMT revenue from Milwaukee County, no increase in shared revenue and transportation revenue payments, a decrease in expenditure restraint payments and the ending of the current landfill siting revenue mid year.

Utility Tax Equivalent

The Franklin Water Utility makes a payment in lieu of property taxes, as mandated by the Public Service Commission, by applying the local municipal and school tax rates against the total value of plant in service. As the plant in service has grown due to the pace of development in the City, this revenue source has also increased. Much of the plant value added is contributed via developers or assessment projects.

Hotel/Motel Room Tax

Hotels and motels charge a room tax that benefits the City of Franklin. The development of a hotel on 27th Street resulted in the City receiving increased room taxes starting in 2009.

Cable Franchise Fees

A franchise fee is charged by the City on cable television services, and has increased in recent years along with growth in the City and increases in cable rates charged by the service providers.

State Revenue

State shared revenue was based on a formula that considered per capita and aidable revenue factors that included relative property value of the City and local revenue generated. During recent years the State has either not increased or has decreased the amount received. In 2003 the City received \$822,500 and in 2011 is anticipated to receive \$510,000 a 38.0% decrease.

Expenditure Restraint payments are provided by the State in 2011 for communities that limited their 2010 General Fund budget spending to a specified percentage, 3.0% in 2010. The percentage limit considers inflation and growth in new construction in the City. The amount received is dependant on the amount of the tax rate over 5 mils and the communities that qualify. In 2011 the City of Franklin expects to receive \$271,000 down from the \$610,093 received in 2003 a 44.4% decrease in that period. The 2011 budget will continue the City's eligibility for the 2012 expenditure restraint program by limiting General Fund budgeted expenditures.

The State provides general transportation aids to local communities. Transportation aids are based on a formula established by the State that considers costs of maintaining the City's transportation system, including maintenance, traffic enforcement, and capital costs (street construction, etc.). This formula uses costs over a rolling 6-year period in determining the aid amount. In 2011 the City of Franklin expects to receive \$1,494,000 up from the \$1,255,329 received in 2003 a 19.0% increase in that period.

A 1997 legislative change exempted business computers from being subject to property tax. It also provided for a state aid payment to municipalities to offset the loss of taxable income. The estimated state aid payment in 2011 is approximately \$38,000 compared to \$42,445 received in 2010.

The recycling grant pays for a portion of the cost of the City's curbside recycling program and yard waste collection and disposal. The State recycling grant paid \$92,521 in 2010 and is expected to pay about the same in 2011.

Overall support from the State of Wisconsin has declined over the last five year period.

Licenses and Permits

The City issues numerous licenses and permits in performing its regulatory functions, such as liquor, bartender, peddler, food, pet, contractor, building, electrical, plumbing and others. The majority of such revenue items do not fluctuate greatly from year to year and in some cases change is limited by state statute. The primary source of revenue in the permit category is building, plumbing and electrical permits, which were down in 2009 and have remained at that approximate level in the last two years due to the slower development cycle currently in effect.

Penalties and Forfeitures

This category represents the City's share of fines from violation of City ordinances and state statutes, as well as parking ticket revenue. This revenue source is stable.

Charges for Services

This revenue source includes charges for use of City services. The majority of revenue in this category is generated from ambulance services, planning, engineering and administrative fees charged to developers in connection with development agreements, and landfill operations.

The advanced life support program switched to a market driven system in 2007 where actual revenue created in each community is recorded by that community. Fees for basic and advanced life support services and ambulance transportation are billed on behalf of the City by an outside billing service. Landfill charges represent amounts paid to the City from Metro Landfills in accordance with operation agreements that provide a rebate of tipping fees for City refuse deposited at the landfill and from siting agreement payments.

Intergovernmental Charges for Services

In addition to the revenue included in charges for services above a County subsidy is received toward providing the service. The subsidy to be received is \$250,000 for 2011 from Milwaukee County for the County coordinated paramedic services program, as they serve a County area extending beyond the City limits.

Interest Revenue

Interest earnings on invested funds is one of two main revenue sources in this category. Interest revenue has declined by \$503,239 or 68.9% over the last two years due to the economic slowdown. Earnings on the General Fund's pooled investments are expected to continue to provide respectable returns. Short term investment returns have dropped dramatically as have interest earnings on tax collections. A rebound in this revenue source will be slow in coming.

Miscellaneous Revenue

Water Tower rentals to cell phone companies and worker compensation Insurance dividends are the main components of miscellaneous revenue.

**CITY OF FRANKLIN
2011 REVENUE BUDGET**

		2008	2009	2010	2010 YTD	2010	2011	2011	2011	Percent
		Actual	Actual	Amended	6/30/2010	Estimated	Recommend	Proposed	Adopted	Change
GENERAL FUND										
TAXES										
PROPERTY TAXES	01.0000.4011	\$14,625,838	\$15,514,185	\$16,124,000	\$12,843,274	\$16,124,000	\$16,993,000	\$17,040,000	\$16,980,000	
PERSONAL PROPERTY TAX	01.0000.4012	6,312	21,190	\$0	18,739	0	0	0	0	
MOBILE HOME TAX	01.0000.4014	28,668	27,533	30,000	14,970	27,000	27,000	27,000	27,000	
MOTEL ROOM TAX	01.0000.4022	57,090	125,520	200,000	28,039	150,000	150,000	150,000	150,000	
CABLE TV FRANCHISE	01.0000.4025	386,817	442,591	410,000	108,537	430,000	440,000	440,000	440,000	
UTILITY TAX EQUIVALENT	01.0000.4031	857,020	923,280	920,000	459,998	1,018,000	1,036,000	1,036,000	1,036,000	
Total Taxes		15,961,745	17,054,299	17,684,000	13,473,557	17,749,000	18,646,000	18,693,000	18,633,000	5.4%
INTERGOVERNMENTAL										
PER CAPITA	01.0000.4121	572,369	563,440	499,000		474,000	474,000	474,000	474,000	
MEDICAL TRANSPORT AID	01.0000.4122	27,600	36,400	11,000		36,000	36,000	38,000	36,000	
EXPENDITURE RESTRAINT	01.0000.4124	243,635	281,734	211,000		211,000	271,000	271,000	271,000	
SPECIAL UTILITY	01.0000.4125	44,097	41,333	40,000		40,000	40,000	40,000	40,000	
STATE SHARED REVENUE		887,701	922,907	761,000	0	761,000	821,000	821,000	821,000	
STATE EXEMPT COMPUTER AID	01.0000.4126	48,688	42,445	43,000		38,000	38,000	38,000	38,000	
FIRE INSURANCE TAX	01.0000.4127	105,109	110,993	110,000		115,000	115,000	115,000	115,000	
BLOCK GRANTS	01.0000.4142	168,877	0	0		0	0	0	0	
TRANSPORTATION AIDS	01.0000.4144	1,296,525	1,346,480	1,458,000	729,301	1,458,000	1,554,000	1,554,000	1,554,000	
RECYCLING GRANTS	01.0000.4146	97,694	87,938	88,000	92,521	93,000	93,000	93,000	93,000	
LAW ENFORCEMENT TRAINING	01.0000.4156	0	0	9,000	10,798	8,694	10,800	10,800	10,800	
OTHER POLICE GRANTS	01.0000.4157	3,838	28,019	3,000	-1,256	38,750	37,500	37,500	37,500	
Total Intergovernmental		2,608,433	2,536,782	2,472,000	831,364	2,512,444	2,669,300	2,669,300	2,669,300	8.4%
LICENSES & PERMITS										
CLASS A BEER	01.0000.4201	1,957	2,045	2,000	1,960	2,000	2,000	2,000	2,000	
CLASS A LIQUOR	01.0000.4202	8,593	10,468	8,000	8,750	10,500	10,500	10,500	10,500	
CLASS B BEER	01.0000.4203	3,620	3,510	3,500	3,517	3,500	3,500	3,500	3,500	
CLASS B LIQUOR	01.0000.4204	28,060	15,960	27,500	16,583	14,000	15,000	15,000	15,000	
SPECIAL CLASS B BEER	01.0000.4205	0	0	100		100	100	100	100	
BARTENDERS LICENSE	01.0000.4209	14,492	15,196	14,500	12,158	14,500	14,500	14,500	14,500	
AMUSEMENT OPERATORS	01.0000.4211	2,890	2,040	3,000	1,710	2,000	2,000	2,000	2,000	
AMUSEMENT DEVICES	01.0000.4213	5,610	6,000	5,500	4,440	5,000	5,000	5,000	5,000	
BOWLING AND POOL	01.0000.4215	775	530	500	530	500	500	500	500	
DANCE AND ENTERTAINMENT	01.0000.4217	1,950	3,425	1,000	3,675	3,400	3,400	3,400	3,400	
PEDDLERS LICENSE	01.0000.4219	24,040	24,655	0	1,177	1,000	1,000	1,000	1,000	
COMB. FOOD/PEDDLERS/INSP	01.0000.4221	7,095	9,850	0	250	0	0	0	0	
FOOD LICENSE/INSPECTION	01.0000.4223	9,135	2,170	1,500	50	0	0	0	0	
ICE LICENSE	01.0000.4225	390	0	0		0	0	0	0	
SODA LICENSE	01.0000.4227	1,035	415	250	140	250	250	250	250	
CIGARETTE LICENSE	01.0000.4229	3,300	3,110	2,500	2,300	2,500	2,500	2,500	2,500	
COUNTRY CLUB LICENSE	01.0000.4233	250	250	250	250	250	250	250	250	
SALVAGE YARD LICENSE	01.0000.4237	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	
OTHER LICENSES	01.0000.4241	28,396	5,044	2,000	2,675	4,000	4,000	4,000	4,000	
ELECTRICAL CONTRACTORS	01.0000.4253	13,803	13,399	13,000	5,825	13,000	13,000	13,000	13,000	
BICYCLE LICENSE	01.0000.4257	63	54	100	103	100	100	100	100	
CAT/DOG LICENSE	01.0000.4261	9,145	9,010	10,000	7,801	9,000	9,000	9,000	9,000	
HEALTH LICENSE/INSPECTION	01.0000.4262-70		57,018	56,350	52,013	56,350	56,400	56,400	56,400	
Total Licenses		166,699	186,249	153,650	128,006	144,050	145,100	145,100	145,100	
BUILDING PERMITS	01.0000.4271	359,410	250,312	338,000	225,747	396,000	400,000	400,000	400,000	
ELECTRICAL PERMITS	01.0000.4273	87,594	55,977	83,000	33,422	71,000	70,700	70,700	70,700	
PLUMBING PERMITS	01.0000.4275	67,996	69,290	65,000	28,523	65,000	65,000	65,000	65,000	
STREET EXCAVATION PERMITS	01.0000.4277	3,275	2,400	4,000	1,675	2,400	2,500	2,500	2,500	
FILL PERMITS	01.0000.4279	1,850	6,250	5,000	700	5,000	5,000	5,000	5,000	
SIGN PERMITS	01.0000.4281	17,840	17,690	10,000	3,946	10,000	10,000	10,000	10,000	
SPECIAL EVENT PERMITS	01.0000.4285	700	750	1,000	250	1,000	1,000	1,000	1,000	
PARK PERMITS	01.0000.4287	7,917	11,429	10,500	11,356	10,500	10,500	10,500	10,500	
MISC FIRE PERMITS	01.0000.4288	6,035	5,961	6,000	4,095	6,000	6,000	6,000	6,000	
MINING & OTHER PERMITS	01.0000.4289	3,910	2,975	2,500	2,650	2,500	2,500	2,500	2,500	
Total Permits		556,526	423,034	525,000	312,365	569,400	573,200	573,200	573,200	
Total Licenses and Permits		723,225	609,283	678,650	440,371	713,450	718,300	718,300	718,300	5.8%
PENALTIES & FORFEITURES										
PENALTY/COST	01.0000.4311	352,928	385,427	400,000	235,137	400,000	400,000	400,000	400,000	
ORDINANCE VIOLATIONS-OTHER	01.0000.4331	10,000	0	0		0	0	0	0	
Total Penalties and Forfeitures		362,928	385,427	400,000	235,137	400,000	400,000	400,000	400,000	0.0%

		2008	2009	2010	2010 YTD	2010	2011	2011	2011	Percent
		Actual	Actual	Amended	6/30/2010	Estimated	Recommend	Proposed	Adopted	Change
CHARGES FOR SERVICES										
SUBDIVISION FILING	01.0000.4401	7,000	14,500	12,000	1,000	5,000	10,000	10,000	10,000	
LAND COMBINATION FILING	01.0000.4402	800	800	800		800	800	800	800	
CSM FILING	01.0000.4403	9,023	7,100	18,000	4,500	8,000	10,000	10,000	10,000	
SITE PLAN REVIEW	01.0000.4404	13,460	6,000	19,500	7,750	12,000	12,000	12,000	12,000	
ZONING APPEALS	01.0000.4405	2,850	2,050	5,000	500	2,000	2,000	2,000	2,000	
SPECIAL USE	01.0000.4406	10,400	7,250	16,000	3,000	8,000	8,000	8,000	8,000	
ZONING FILING	01.0000.4407	1,600	350	4,000	350	500	500	500	500	
OTHER FILING	01.0000.4409	15,064	7,661	15,000	3,842	7,500	7,500	7,500	7,500	
Planning Sub total		60,197	45,711	90,300	20,942	43,800	50,800	50,800	50,800	0.0%
PUBLICATIONS & RECORDING	01.0000.4411	2,108	3,102	6,300	1,122	3,300	3,300	3,300	3,300	
PROPERTY STATUS REPORTS	01.0000.4413	2,875	3,270	3,300	1,385	3,300	3,300	3,300	3,300	
HOME SALES REPORTS	01.0000.4414	0	0	0	5	0	0	0	0	
COPYING CHARGES	01.0000.4415	2,305	1,283	2,000	1,439	1,200	1,200	1,200	1,200	
SOIL TESTING	01.0000.4416	0	0	0	0	0	0	0	0	
MAP SALES	01.0000.4421	452	683	500	44	500	500	500	500	
ARCHITECTURAL BOARD REVIEW	01.0000.4425	3,300	2,650	7,200	1,000	3,600	3,600	3,600	3,600	
POLICE SERVICES	01.0000.4431	3,838	5,856	4,500	2,412	4,500	4,500	4,500	4,500	
SPECIAL EVENT PUBLIC SAFETY	01.0000.4432	33,613	1,189	1,500		1,500	1,500	1,500	1,500	
AMBULANCE SERVICES - ALS	01.0000.4440	428,403	394,707	400,000	204,085	450,000	450,000	450,000	450,000	
AMBULANCE SERVICES - BLS	01.0000.4441	513,250	471,441	500,000	222,888	450,000	450,000	450,000	450,000	
SAFETY & CPR TRAINING-FIRE	01.0000.4442	1,505	3,648	2,000	512	2,000	2,000	2,000	2,000	
FIRE SPRINKLER PLAN REVIEW	01.0000.4443	118,420	81,014	90,000	23,215	70,000	70,000	70,000	70,000	
FIRE INSPECTION SERVICES	01.0000.4444	62,785	49,995	62,000	3,765	47,000	50,000	50,000	50,000	
WEIGHTS & MEASURES CHARGES	01.0000.4449	0	280	6,800	300	1,000	6,800	6,800	6,800	
CLINIC SERVICES	01.0000.4452	62,815	55,848	75,000	7,735	55,000	55,000	55,000	55,000	
WEED CONTROL	01.0000.4470	7,441	14,090	10,050	2,440	10,050	10,050	10,050	10,050	
STREET LIGHTING	01.0000.4471	9,154	1,000	3,000	2,000	3,000	3,000	3,000	3,000	
ENGINEERING REVIEW FEES 2%	01.0000.4478	35,301	3,420	5,000		5,000	5,000	5,000	5,000	
ENGINEERING INSPECTION FEES 5%	01.0000.4479	14,235	1,635	5,000	-2,149	2,000	2,000	2,000	2,000	
DPW CHARGES	01.0000.4480	47,489	23,329	35,000	35,794	38,000	35,650	35,650	35,650	
LANDFILL OPERATIONS-DIRECT	01.0000.4492	0	0	0	0	150,000	0	0	0	
LANDFILL OPERATIONS-SEPARATE	01.0000.4493	22,542	17,009	20,000	8,903	20,000	20,000	20,000	20,000	
LANDFILL OPERATIONS-TIPPAGE	01.0000.4495	379,068	346,462	445,000	128,837	451,000	394,000	394,000	394,000	
LANDFILL OPERATIONS-EMERALD	01.0000.4496	57,266	38,158	60,000	13,610	40,000	40,000	40,000	40,000	
Total Charges for Services		1,868,363	1,565,780	1,834,450	680,284	1,855,750	1,662,200	1,662,200	1,662,200	0.0%
INTERGOVERNMENT CHARGES FOR SERVICES										
COUNTY EMT-P	01.0000.4611	168,536	271,440	250,000	23,628	250,000	250,000	250,000	250,000	
SCHOOL LIAISON OFFICER	01.0000.4615	37,620	20,144	0		0	0	0	0	
Total Intergovernmental Charges		206,156	291,584	250,000	23,628	250,000	250,000	250,000	250,000	0.0%
INTEREST REVENUE										
INTEREST ON INVESTMENTS	01.0000.4711	358,893	255,168	275,000	72,379	140,000	140,000	140,000	140,000	
INVESTMENT GAINS/LOSSES	01.0000.4713	95,714	24,330	0	-3,032	-10,000	-10,000	-10,000	-10,000	
INTEREST-TAX ROLL	01.0000.4715	270,698	116,839	115,000	91,208	115,000	115,000	115,000	115,000	
INTEREST-INTERFUND	01.0000.4716	425	0	0	0	0	0	0	0	
MISCELLANEOUS INTEREST	01.0000.4719	4,509	2,071	5,000	102	2,000	2,000	2,000	2,000	
Total Interest Revenue		730,239	398,408	395,000	160,656	247,000	247,000	247,000	247,000	-37.5%
MISCELLANEOUS REVENUE										
RENTAL-MUNICIPAL PROP	01.0000.4725	35,672	34,016	34,000	19,716	34,000	34,000	34,000	34,000	
PROPERTY SALE	01.0000.4751	4,235	0	3,000	969	3,000	3,000	3,000	3,000	
CULVERT PIPE SALES	01.0000.4753	6,150	3,250	6,300	1,385	3,700	3,300	3,300	3,300	
CULVERT-PIPE SALE-TAXABLE	01.0000.4754	0	0	0	0	0	0	0	0	
SALE OF STATE SEALS	01.0000.4756	1,110	660	1,000	300	1,000	1,000	1,000	1,000	
SALE OF HOUSE NUMBERS	01.0000.4757	267	154	500	64	200	300	300	300	
SALE OF RECYCLING BINS	01.0000.4759	1,767	1,583	2,500	930	1,500	2,000	2,000	2,000	
SALE OF RECYCLABLES	01.0000.4761	4,356	6,100	5,000	4,367	5,000	5,000	5,000	5,000	
INSURANCE DIVIDEND	01.0000.4771	11,049	86,803	15,000	15,253	15,000	15,000	15,000	15,000	
REFUNDS/REIMBURSEMENTS	01.0000.4781	36,329	29,672	30,000	15,355	30,000	30,000	30,000	30,000	
REFUNDS & REIMB - MADACC	01.0000.4784	4,056	5,197	4,000	2,509	4,000	4,000	4,000	4,000	
MISCELLANEOUS REVENUE	01.0000.4799	433	-3,054	600	15,876	63,600	600	600	600	
Total Miscellaneous Revenue		105,425	164,381	101,900	76,725	161,000	98,200	98,200	98,200	-3.6%
TOTAL GENERAL FUND REVENUE		22,566,514	23,007,944	23,816,000	15,921,722	23,888,644	24,691,000	24,738,000	24,678,000	3.7%
OTHER FINANCING SOURCES										
TRANSFERS FROM OTHER FUNDS	01.0000.4830	948,646	0	0	0	0	0	0	0	
TRANSFERS FROM FUND BALANCE	01.0000.4850	0	0	0	0	0	200,000	195,000	255,000	
Total Other Financing Sources		948,646	0	0	0	0	200,000	195,000	255,000	
TOTAL GENERAL FUND REVENUE & TRANSFERS		\$23,515,160	\$23,007,944	\$23,816,000	\$15,921,722	\$23,888,644	\$24,891,000	\$24,933,000	\$24,933,000	3.0%

City of Franklin General Fund Expenditures

City general fund expenditures are divided into departments and those departments are grouped into categories. The categories are general government, public safety, public works, health & human services, culture & recreation, and conservation and development.

General Government

General government is comprised of 12 departments that provide either specific services for the City or provide services to or on behalf of the departments. General Government also includes unclassified, contingency and anticipated underexpenditure budgets for unknown needs that may come up in the coming year in any of the expenditure categories. General Government expenditures decreased 7.2% from the 2010 budget. General Government expenditures were 10.8% of the general fund expenditure budget. Reductions were in most areas including a Municipal Buildings position.

Public Safety

Public safety is comprised of the departments that provide for the safety of the general public. This includes police, fire, public fire protection, building inspection and weight and measures. Public Safety expenditures increased 4.9% from the 2010 budget and amounts to 64.8% of the general fund expenditure budget. Personnel Reductions were in Police and Fire positions.

Public Works

Public Works is comprised of the departments that provide the infrastructure for the City. This includes engineering, highway, solid waste collection, street lighting, and weed control. Public Works expenditures have increased 4.5% over 2010 and amount to 19.6% of the general fund expenditure budget. Reductions were in most areas including a Highway position.

Health & Human Services

Health & Human Services is comprised of the health and the animal control expenses. Health & Human Services expenditures have increased 3.0% from 2010 and amount to 2.6% of the general fund expenditure budget due to restructuring the Sanitarian position.

Culture & Recreation

Culture & Recreation is comprised of the Parks and recreation expenses. Recreation expense includes amounts paid for St. Martins Fair expenses, senior travel and civic celebrations expenses. Culture & Recreation expenditures have decreased 1.7% from 2010 and amount to 0.7% of the general fund expenditure budget. Reductions were in Parks Department facilities costs.

Conservation & Development

Conservation & Development is comprised of the development and planning functions. Conservation & Development expenditures have decreased 17.6% from 2010 and amount to 0.5% of the general fund expenditure budget.

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**LIBRARY FUND
15-511**

PROGRAM: Public Library

DEPARTMENT: Library

PROGRAM MANAGER: Library Director

PROGRAM DESCRIPTION:

The Public Library is operated through a Special Revenue Fund of the City under the administration of a Library Board that has exclusive control of the expenditure of all moneys collected, donated, or appropriated for the Library's use. The Library Board consists of 9 members, 1 being a representative of the school district(s), 1 an Alderman, and 7 citizens, appointed by the Mayor and approved by the Common Council. The Library is a member of the Milwaukee County Federated Library System. The Library Board appoints the Library Director who is the administrator of the Library and executive officer for the Library Board. The Director also appoints all Library personnel, prescribing their duties and compensation. Primary funding for the Library is received from municipal property taxes in amounts determined by the Common Council. The Library receives no direct funding from any other source.

The Franklin Public Library is established to provide all members of the community with access to library services to meet their informational, education, and leisure needs. All library services are provided at no additional charge to residents of the City and County (in accordance with the agreement with the Milwaukee County Federated Library System).

The usage of the Franklin Public Library continues to climb. In 2002, the Library moved into a new facility. It is approximately 40,000 square feet and was supported by a referendum of almost 2/3rds of Franklin voters. The library offers a wide variety of material in many different formats: hardcover, large print, paperback, books on tape and CD, Music CD's, DVD's, VHS, CD-ROMs, magazines, newspapers, puppets, puzzles and more. Patrons have the ability to check out over 135,000 items at the Franklin Public Library. Patrons may also request items from other libraries throughout Milwaukee County. This gives patrons access to over millions of items.

The Franklin Public Library has:

Fadrow Community Meeting Room(s) for large groups of up to 250 people

Sievert Meeting Room (Board style) for up to 20 people

Young Adult Area with study booths

Children's Tree and Program Room donated by the Northwestern Mutual Foundation

Material security and two self-checkout stations

Fireplace donated by the Sullivan Family Foundation

Separate Children's and Adult Internet Stations and 15 minute Internet Express Stations

WI-FI Accessibility provided by the Harley Davidson Foundation

Technology Lab

Study Rooms

Reading Garden Area

The Franklin Public Library has been very fortunate to be the recipients of Boy Scouts of America Eagle Projects. The library has benefited by benches and landscaping near the retention pond, a beautiful tribute to our Veterans with Flag Memorials and a sidewalk on the west side of the building to allow direct access to the Fadow Room.

Programming is a very important part of the library function. Family Programs are held once a month for people of all ages. For youth there is "Story time" for preschoolers and "Little Lapsitters" for 18 months to 3 years and Nursery Rhyme Time for children birth to 18 months. During the summer, a Summer Reading Program is offered for school age children.

Summer Reading 2003	684 children registered
Summer Reading 2004	793 children registered
Summer Reading 2005	846 children registered
Summer Reading 2006	973 children registered
Summer Reading 2007	998 children registered
Summer Reading 2008	1065 children registered
Summer Reading 2009	1573 children registered

For adults there are book clubs, speakers, and programs throughout the year. The Friends of Franklin Public Library sponsor many of our programs, including our highly popular cooking programs. The annual Friends of Franklin Public Library book sale is held the weekend after Labor Day.

Computer usage continues to be a demand. The library has classes for both the beginning and advanced computer user.

Some comparative data reflect the efforts of our remarkable Library staff, and the public's early and enthusiastic acceptance of the new facility:

The percentage of Checkouts in 2009 were 71% Female and 29% Male.

The library continues to be blessed with wonderful volunteers. In 2009 library volunteers, put in over 2000 hours of volunteer hours. This equates to slightly more than one full time library worker. We could not do all that we do without our volunteers.

Circulation July 2008	Circulation June 2010	Circulation July 2010
Total 48,210	Total 48,150	Total 46,484

Because of our Summer Reading Programs June and July continue to be our highest circulating month. Citizens have access to materials in many different formats. Our latest formats are Playaway audiobooks and downloadable audio books and movies.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Library Director	1.00	1.00	1.00	1.00	1.00	1.00
Adult Services Librarian	1.00	1.00	1.00	1.00	1.00	1.00
Youth Services Librarian	1.00	1.00	1.00	1.00	1.00	1.00
Reference Librarian	3.25	3.25	3.25	3.25	3.25	3.25
Technical Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Library Assistant	7.89	7.67	7.67	7.59	7.59	7.59
Shelver	1.73	2.23	2.23	2.23	2.23	2.23
Summer Help	.05	.05	.05	.05	.05	.05
Total	16.92	17.20	17.20	17.12	17.12	17.12

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Hours of Service	59	59	59	59	59	59
Hours of Service-Summer	56	56	56	56	56	56
Circulation	465,468	471,442	490,843	519,054	520,000	520,000
Registered Borrowers	20,792	22,424	23,500	25,233	25,000	25,000
Collection Size	120,000	127,000	130,000	135,688	137,000	137,000
Computer Internet Use	51,187	54,000	55,000	50,222	50,400	50,400
Children Programs-Attend	14,404	13,699	13,486	13,800	13,900	13,900

*Forecast

2009 Computer Statistics Breakdown

Average Session

Adults 35:47 minutes
 Express 8:57 minutes
 Kids 29:33 minutes

Daily Use of Computers

57:17hours 12 computers
 1:15 hours 4 computers
 16:06 hours 10 computers

BUDGET SUMMARY:

Since the "new library" opened in 2002 the measures used by libraries have shown increases. These measures include: circulation, programs and program attendance, computer/internet usage, meeting room use and collection development. The Franklin Public Library continues to be a destination for the citizens of Franklin. This year the library celebrated its 8th Anniversary in the "new building".

With the advent of tough times the library has embarked on ways of saving money. One was the installation of two self checkout machines in 2007. Patrons self check out approximately 47% of their items with self check. Another way is the reduction of hours of part-time staff with benefits to part-time staff with no benefits. Both of these cost saving measures are helped us deal with the no increase in funding for 2009 and 2010.

CITY OF FRANKLIN
2011 BUDGET

LIBRARY FUND

	2008	2009	2010	2010 YTD	2010	2011	2011	2011	Percent	
	Actual	Actual	Amended	6/30/2010	Estimate	Dept/Request	Proposed	Adopted	Change	
REVENUE										
General Property Taxes	15.0000.4011	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,175,000	1,175,000	1,175,000	2.2%
Reciprocal Borrowing	15.0000.4458	106,973	101,056	50,000	0	50,000	50,000	50,000	50,000	
Interest on Investments	15.0000.4711	26,269	20,842	24,000	8,677	20,000	20,000	20,000	20,000	
Investment Gains/Losses	15.0000.4713	6,978	1,797	0	-307	0	0	0	0	
Miscellaneous Revenue	15.0000.4799	181	0	0	13	0	0	0	0	
Total Revenue		\$1,290,401	\$1,273,695	\$1,224,000	\$1,158,383	\$1,220,000	\$1,245,000	\$1,245,000	\$1,245,000	1.7%
EXPENDITURES										
Personal Services										
Salaries-FT	15.511.0000.5111	309,862	314,785	311,398	162,208	312,675	317,203	317,203	317,203	
Salaries-PT	15.511.0000.5113	259,071	249,575	260,183	126,539	255,780	265,930	265,930	265,930	
Overtime	15.511.0000.5117	6,276	5,204	6,500	3,413	8,000	6,500	6,500	6,500	
Longevity	15.511.0000.5133	785	800	795	390	730	795	795	795	
Holiday Pay	15.511.0000.5134	26,392	27,772	28,605	11,738	28,651	29,371	29,371	29,371	
Vacation Pay	15.511.0000.5135	32,171	26,546	30,352	9,767	31,777	32,375	32,375	32,375	
FICA	15.511.0000.5151	46,452	45,248	48,297	22,562	48,777	49,394	49,394	49,394	
Retirement	15.511.0000.5152	50,964	49,498	50,590	25,049	50,824	51,640	51,640	51,640	
Retiree Group Health	15.511.0000.5153	5,390	5,071	5,278	2,638	5,323	5,511	5,511	5,511	
Group Health & Dental	15.511.0000.5154	117,079	116,450	115,453	65,170	114,342	121,001	121,001	121,001	
Life Insurance	15.511.0000.5155	2,459	1,856	2,214	995	1,818	1,868	1,868	1,868	
Workers Compensation Ins	15.511.0000.5156	1,443	1,736	2,161	989	2,159	1,885	1,885	1,885	
Personal Services Sub-total		858,344	844,542	861,826	431,468	860,856	883,473	883,473	883,473	2.5%
Percent of Department Total		68.6%	69.3%	67.7%	68.6%	68.0%	67.2%	67.2%	67.2%	
Contractual Services										
Equipment Maintenance	15.511.0000.5242	2,944	6,958	5,400	1,355	5,650	12,550	12,550	12,550	
Equipment Maintenance - Restricted	15.512.0000.5242	0	0	0	0	0	0	0	0	
Data & Telephone Cabling	15.511.0000.5247	0	0	200	0	200	200	200	200	
Sundry Contractors	15.511.0000.5299	3,987	2,639	2,500	2,670	2,670	2,575	2,600	2,600	
Contracted Services Sub-total		6,931	9,597	8,100	4,025	8,520	15,325	15,350	15,350	89.5%
Supplies										
Postage	15.511.0000.5311	3,134	3,693	3,900	1,880	3,900	3,900	3,900	3,900	
Office Supplies	15.511.0000.5312	7,916	8,566	9,000	4,294	10,000	9,200	9,200	9,200	
Printing	15.511.0000.5313	0	37	150	0	100	150	150	150	
Education Supplies	15.511.0000.5328	0	556	750	0	550	750	750	750	
Operating Supplies-Other	15.511.0000.5329	20,048	21,311	17,200	13,123	17,350	17,500	17,500	17,500	
Supplies Sub-total		31,098	34,163	31,000	19,297	31,900	31,500	31,500	31,500	1.6%
Services and Charges										
Telephone	15.511.0000.5415	0	0	0	0	0	0	0	0	
Subscriptions	15.511.0000.5422	8,241	9,222	9,000	1,720	9,000	9,000	9,000	9,000	
Memberships	15.511.0000.5424	1,751	1,704	1,700	1,455	1,800	1,800	1,800	1,800	
Conferences and Schools	15.511.0000.5425	50	318	800	117	800	750	750	750	
Mileage	15.511.0000.5432	341	188	500	0	500	500	500	500	
Equipment Rental	15.511.0000.5433	0	0	0	0	0	0	0	0	
Milw Co Library Computer	15.511.0000.5451	19,536	20,041	21,900	21,411	22,000	21,900	21,900	21,900	
Services and Charges Sub-total		29,918	31,473	33,900	24,703	34,100	33,950	33,950	33,950	0.1%
Facility Charges										
Allocated Insurance Cost	15.511.0000.5528	27,400	28,500	29,650	13,300	26,600	27,600	27,600	27,600	
Water	15.511.0000.5551	1,252	1,449	1,300	642	1,300	1,352	1,350	1,350	
Electricity	15.511.0000.5552	68,513	65,198	78,750	26,334	78,750	81,900	81,900	81,900	
Sewer	15.511.0000.5553	297	449	250	173	250	260	250	250	
Natural Gas	15.511.0000.5554	49,219	30,499	50,100	13,278	32,000	32,000	32,000	32,000	
Janitorial Supplies	15.511.0000.5556	6,064	6,468	5,000	3,176	5,000	5,200	5,200	5,200	
Building Maintenance - Systems	15.511.0000.5557	11,708	12,509	15,600	1,046	15,600	16,350	16,350	16,350	
Building Maintenance - Flooring	15.511.0000.5558	625	625	200	0	200	650	650	650	
Building Maintenance - Other	15.511.0000.5559	1,373	2,748	5,000	3,556	5,000	6,000	6,000	6,000	
Allocated payroll cost	15.511.0000.5560	64,500	67,100	66,000	39,650	79,300	82,700	82,700	82,700	
Facility Charges Sub-total		230,951	215,544	251,850	101,155	244,000	254,012	254,000	254,000	0.9%
Capital Outlay										
Furniture/Fixtures	15.511.0000.5812	0	127	500	0	500	500	500	500	
Library Materials	15.511.0000.5816	74,770	59,495	85,000	46,495	85,000	95,000	95,000	95,000	
Computer Equipment	15.511.0000.5841	2,389	1,368	1,000	0	1,500	1,500	1,500	1,500	
Computer Equipment - Restricted	15.512.0000.5841	17,124	19,943	0	0	0	0	0	0	
Software	15.511.0000.5843	173	2,081	0	1,907	0	0	0	0	
Capital Outlay Sub-total		94,457	83,013	86,500	48,402	87,000	97,000	97,000	97,000	12.1%
Non Personal Services Sub-total		393,365	373,790	411,350	197,582	405,520	431,787	431,800	431,800	5.0%
Total Library Fund Expenditures		1,251,699	1,218,331	1,273,176	629,040	1,266,376	1,315,260	1,315,273	1,315,273	3.3%
Excess of revenue over expenditures		38,703	55,364	-49,176	529,343	-46,376	-70,260	-70,273	-70,273	
Fund Balance, Beginning of Period		259,776	298,479	353,843	353,843	353,843	307,467	307,467	307,467	
Fund Balance, End of Period		298,479	353,843	304,667	883,186	307,467	237,207	237,194	237,194	

**SANITARY SEWER FUND
61-731**

PROGRAM: Sanitary Sewer

PROGRAM MANAGER(S): Director of Public Works & Superintendent of Water/Sewer

PROGRAM DESCRIPTION:

The Sanitary Sewer Division accounted for in an Enterprise Fund, accounts for the activities of the sanitary sewer operations of the City. The City is part of the Milwaukee Metropolitan Sewerage District, which provides interceptor sewers and treatment of the sanitary sewage generated in the City. Sewer activities handled by City personnel include maintenance and cleaning of collection sewers and monitoring of the sanitary sewer system located within the City. Sewer bills are based on water usage where water is provided from the Franklin Water Utility and are a flat charge for all-single family and two-family customers. Employee costs of sewer and water department are allocated between water and sewer operations based on the activities performed.

SERVICES:

- Clean City sewers on an ongoing basis plus trouble spots.
- Inspect City sewers for diagnostic purposes and possible replacement.
- Locate sewer lines for construction and Digger's Hotline.
- Respond to sewer backup calls and customer questions and other related problems.
- Maintain 4 sanitary lift stations to include emergency equipment.
- Televisе mainline sewers and laterals to detect defects and set up rehab schedule.
- Perform sewer rehab to include manholes, laterals and mainline.

STAFFING: Sewer Division and Water Utility share employees. The percentage varies yearly based on activities performed. For 2011 it is anticipated at 50%:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Sewer Superintendent	.50	.50	.50	.50	.50	.50
Operator II	1.00	1.00	1.00	1.00	1.00	1.00
Operator I	.50	.50	.50	.50	.50	.50
Sewer Technician	3.50	3.50	3.50	3.50	3.50	3.00
Clerk/Typist	.62	.62	.62	.62	.62	.62
Seasonal Maintenance	.30	.30	.30	.15	.15	.15
Total Sewer	6.42	6.42	6.42	6.27	6.27	5.77
Total of Water & Sewer	12.85	12.85	12.85	12.55	12.55	11.55

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Miles of Sanitary Sewer	180.0	180.4	182.0	184.75	185	185
Avg.No.-Sewer Service Customers	9,567	9,779	9,853	9,883	9,775	9,780
Estimated Number of Manholes	4,482	4,541	4,562	4,700	4,700	4,700
Feet of Sewer Cleaned	119,200	92,010	264,000	250,000	250,000	250,000

* Forecast

BUDGET SUMMARY:

- 1) MMSD is anticipating an inflationary increase in its charges to municipalities in 2011.
- 2) The Sanitary Sewer Rehabilitation Program is a continuing program with \$100,000 anticipated to be spent in 2011.
- 3) Capital Outlay - \$33,750

<u>A. Tools & Shop Supplies – \$4,000</u>	\$4,000
Replacement Hose on Vactor	
<u>B. Vehicle Replacement – \$16,000</u>	16,000
4X4 Mid size SUV – 50% of cost	
<u>C. Safety and Security Equipment – \$8,500</u>	
Lift Stations – Security lighting	\$3,500
Replacement air tanks for SCBA	\$5,000
<u>D. Office/Computer Equipment – \$5,250</u>	
Televising computer replacement	\$3,500
SCADA computer replacement – 50% of cost	\$1,750

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change	
SEWER FUND										
REVENUE										
CHARGES FOR SERVICES										
METERED SALES-RESIDENTIAL	61.0000.4461	\$1,568,914	\$1,663,438	\$1,710,000	\$876,157	\$1,750,000	\$1,802,000	\$1,802,000	\$1,802,000	5.4%
METERED SALES-COMMERCIAL	61.0000.4462	678,153	819,430	772,500	377,803	772,500	796,000	796,000	796,000	3.0%
METERED SALES-INDUSTRIAL	61.0000.4463	238,452	246,502	257,500	115,890	230,000	260,000	260,000	260,000	1.0%
PUBLIC AUTHORITY	61.0000.4465	191,351	225,314	237,000	96,979	200,000	200,000	200,000	200,000	-15.6%
PENALTY-FORFEITED DISCOUNT	61.0000.4466	29,713	39,340	30,000	12,307	40,000	40,000	40,000	40,000	33.3%
PROPERTY STATUS REPORTS	61.0000.4413	1,720	1,440	2,000	1,280	1,500	2,000	2,000	2,000	0.0%
Total Charges for Services		2,708,303	2,995,464	3,009,000	1,480,416	2,994,000	3,100,000	3,100,000	3,100,000	3.0%
Increase over prior year										
MISCELLANEOUS REVENUE										
INTEREST ON INVESTMENTS	61.0000.4711	16,709	22,627	15,000	11,177	20,000	20,000	20,000	20,000	
INVESTMENT GAINS/LOSSES	61.0000.4713	4,439	1,414	-5,000	-286	-5,000	-5,000	-5,000	-5,000	
PROPERTY SALE	61.0000.4751	0	6,025	0	0	0	0	0	0	
SALE OF RECYCLABLES	61.0000.4761	0	376	0	0	0	0	0	0	
REFUNDS/REIMBURSEMENTS	61.0000.4781	0	9,704	1,000	1,500	1,000	1,000	1,000	1,000	
Total Miscellaneous Revenue		21,148	40,146	11,000	12,391	16,000	16,000	16,000	16,000	45.5%
TOTAL SEWER FUND REVENUE		2,729,451	3,035,610	3,020,000	1,492,807	3,010,000	3,116,000	3,116,000	3,116,000	3.2%
SEWER FUND EXPENDITURES										
PERSONAL SERVICES										
SALARIES-FT	61.731.0000.5111	222,803	230,620	208,357	139,042	191,062	194,856	194,856	194,856	
SALARIES-ADMIN	61.731.0000.5112	25,533	34,219	27,047	16,154	27,047	27,317	27,317	27,317	
SALARIES-PT	61.731.0000.5113	13,179	13,029	13,775	8,735	13,774	14,054	14,054	14,054	
SALARIES-TEMP	61.731.0000.5115	4,783	0	3,182	1,494	2,808	2,836	2,836	2,836	
SALARIES-ALLOCATED	61.731.0000.5116	9,711	10,106	22,181	4,492	22,181	22,403	22,403	22,403	
SALARIES-OT	61.731.0000.5117	8,115	5,790	20,000	3,578	20,000	20,000	20,000	20,000	
COMPTIME TAKEN	61.731.0000.5118	2,882	1,547	4,532	1,608	3,000	3,000	3,000	3,000	
LONGEVITY	61.731.0000.5133	776	834	928	457	754	748	748	748	
HOLIDAY PAY	61.731.0000.5134	14,452	12,621	16,949	8,767	16,891	14,497	14,497	14,497	
VACATION PAY	61.731.0000.5135	22,360	18,721	22,628	12,983	22,545	19,096	19,096	19,096	
FICA	61.731.0000.5151	23,492	22,585	25,978	13,737	24,485	24,389	24,389	24,389	
RETIREMENT	61.731.0000.5152	19,123	39,146	38,693	21,484	36,634	36,088	36,088	36,088	
RETIREE GROUP HEALTH	61.731.0000.5153	16,358	15,156	16,318	8,092	15,713	15,299	15,299	15,299	
GROUP HEALTH & DENTAL	61.731.0000.5154	72,188	79,715	80,043	51,822	74,325	73,752	73,752	73,752	
LIFE INSURANCE	61.731.0000.5155	1,108	1,245	1,383	792	986	1,062	1,062	1,062	
WORKERS COMPENSATION INS	61.731.0000.5156	12,011	12,100	17,761	5,306	16,479	13,907	13,907	13,907	
Sub-total		468,873	497,434	519,755	298,543	488,684	483,304	483,304	483,304	-7.0%
Percent of Department Total		53.9%	57.9%	51.9%	64.7%	50.3%	49.8%	49.8%	49.8%	

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
CONTRACTUAL SERVICES										
AUDITING	61.731.0000.5213	3,100	3,300	4,000	4,000	4,000	4,100	4,100	4,100	
EQUIPMENT MAINTENANCE	61.731.0000.5242	13,396	12,263	12,000	2,222	12,000	12,360	12,400	12,400	
SOFTWARE MAINTENANCE	61.731.0000.5257	5,673	5,951	9,000	4,091	9,000	9,270	9,300	9,300	
HAZARDOUS WASTE DISPOSAL COST	61.731.0000.5287	39,076	36,671	41,600	38,980	39,000	40,000	40,000	40,000	
SUNDRY CONTRACTORS	61.731.0000.5299	10,531	13,717	14,400	5,545	14,400	14,832	14,800	14,800	
Sub-total		71,776	71,902	81,000	54,838	78,400	80,562	80,600	80,600	-0.5%
SUPPLIES										
POSTAGE	61.731.0000.5311	8,314	6,858	8,500	4,464	8,500	8,500	8,500	8,500	
OFFICE SUPPLIES	61.731.0000.5312	1,458	1,044	1,100	71	1,100	500	500	500	
PRINTING	61.731.0000.5313	6,363	4,111	6,000	1,475	6,000	5,000	5,000	5,000	
UNIFORMS	61.731.0000.5326	2,353	2,649	2,750	826	2,750	2,750	2,750	2,750	
OPERATING SUPPLIES-OTHER	61.731.0000.5329	1,018	860	1,000	588	1,000	1,000	1,000	1,000	
FUEL/LUBRICANTS	61.731.0000.5331	19,625	12,052	26,400	6,139	26,400	26,400	26,400	26,400	
VEHICLE SUPPORT	61.731.0000.5332	5,961	3,801	8,000	2,088	8,000	8,000	8,000	8,000	
EQUIPMENT SUPPLIES	61.731.0000.5333	32,383	30,938	30,000	11,814	30,000	30,000	30,000	30,000	
TELEVISION SUPPLIES	61.731.0000.5336	2,383	15,417	15,000	7,981	15,000	15,000	15,000	15,000	
Subtotal		79,858	77,729	98,750	35,446	98,750	97,150	97,150	97,150	-1.6%
Ratio of City of Franklin costs to MMSD charges		53.6%	48.0%	53.9%		52.3%	50.2%	50.3%	50.3%	
Ratio of Customer revenue to MMSD charges		170.8%	170.9%	165.5%		164.7%	164.0%	164.0%	164.0%	
SERVICES AND CHARGES										
SEWER SERVICE CHARGES	61.731.0000.5413	1,585,774	1,752,915	1,818,000	447,704	1,818,000	1,890,720	1,890,700	1,890,700	4.0%
TELEPHONE	61.731.0000.5415	6,947	5,469	8,100	3,040	8,100	8,100	8,100	8,100	
METER READING COSTS	61.731.0000.5416	6,431	6,639	15,000	0	15,000	15,000	15,000	15,000	
OFFICIAL NOTICES/ADVERTISING	61.731.0000.5421	13	0	0	0	0	0	0	0	
CONFERENCES & SCHOOLS	61.731.0000.5425	4,295	2,610	4,000	1,188	4,000	4,000	4,000	4,000	
ALLOCATED INSURANCE COST	61.731.0000.5428	8,400	8,700	9,000	4,100	8,200	8,400	8,400	8,400	
MILEAGE	61.731.0000.5432	312	128	500	160	500	500	500	500	
EQUIPMENT RENTAL	61.731.0000.5433	51	0	2,000		2,000	2,000	1,672	1,672	
LOCK BOX CHARGES	61.731.0000.5493	0	6,234	6,000	3,083	6,000	6,000	6,000	6,000	
Sub-total		1,612,223	1,782,694	1,862,600	459,275	1,861,800	1,934,720	1,934,372	1,934,372	3.9%
FACILITY CHARGES										
DEPRECIATION	61.731.0000.5541	60,571	64,798	64,900	32,452	64,900	67,496	67,500	67,500	
WATER	61.731.0000.5551	911	1,304	1,000	208	1,000	1,000	1,624	1,624	
ELECTRICITY	61.731.0000.5552	33,024	36,223	32,450	16,046	32,450	33,748	33,750	33,750	
SEWER	61.731.0000.5553	175	166	100	109	100	104	100	100	
NATURAL GAS	61.731.0000.5554	6,560	5,762	6,250	2,301	6,250	6,500	6,500	6,500	
BUILDING MAINTENANCE	61.731.0000.5559	2,255	2,059	1,995	1,053	2,132	2,104	2,100	2,100	
CITY SUPPORT-ENG & ADMIN	61.731.0000.5561	97,200	99,900	93,200	46,598	93,200	94,000	94,000	94,000	
Sub-total		200,695	210,212	199,895	98,767	200,032	204,952	205,574	205,574	2.8%
CAPITAL OUTLAY (NOT CAPITALIZED)										
SEWER REHABILITATION	61.731.0000.5829	45,712	6,671	100,000	1,346	100,000	100,000	100,000	100,000	
ABANDONMENT COST	61.731.0000.5849	12,600								
Sub-total		62,047	9,448	100,000	1,346	100,000	100,000	100,000	100,000	0.0%
TOTAL SEWER FUND LOCAL EXPENDITURES		870,623	859,832	1,002,400	461,531	970,666	969,968	970,300	970,300	-3.2%
TOTAL SEWER FUND MMSD EXPENDITURES		1,624,850	1,789,586	1,859,600	486,684	1,857,000	1,930,720	1,930,700	1,930,700	3.8%
TOTAL SEWER FUND OPERATING EXPENDITURES		2,495,473	2,649,419	2,862,000	948,215	2,827,666	2,900,688	2,901,000	2,901,000	1.4%
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS										
		233,978	386,191	158,000	544,592	182,334	215,312	215,000	215,000	
RETAINED EARNINGS, BEGINNING										
INVESTED IN CAPITAL ASSETS TRANSFER		857,829	966,171	1,346,116	1,346,116	1,346,116	1,559,600	1,559,600	1,559,600	
		-125,636	-6,246	21,000		31,150	33,746	33,750	33,750	
RETAINED EARNINGS, ENDING										
Ratio of City of Franklin costs to Retained Earnings		110.97%	156.56%	152.15%	409.68%	160.67%	186.47%	186.37%	186.37%	
CLAIMS										
CAPITAL CONTRIBUTIONS	61.731.0000.5731		-555							
LESS CIAC DEPRECIATION	61.731.0000.5741	477,220	25,444	600,000		600,000	600,000	600,000	600,000	
INVESTED IN CAPITAL ASSETS TRANSFER		-576,388	-578,902	-586,000	-293,002	-586,000	-586,000	-586,000	-586,000	
INVESTED IN CAPITAL ASSETS, BEGINNING		125,636	6,246	-21,000	0	-31,150	-33,746	-33,750	-33,750	
INVESTED IN CAPITAL ASSETS, ENDING		45,859,299	45,885,767	45,338,000	45,338,000	45,338,000	45,320,850	45,320,850	45,320,850	
NET ASSETS, ENDING		45,885,767	45,338,000	45,331,000	45,044,998	45,320,850	45,301,104	45,301,100	45,301,100	
		46,851,938	46,684,116	46,856,116	46,935,706	46,880,450	47,109,762	47,109,450	47,109,450	

**CITY OF FRANKLIN WATER UTILITY
65-751**

PROGRAM: Water Utility

PROGRAM MANAGER(S): Board of Water Commissioners, Manager,
& Superintendent of Water/Sewer

PROGRAM DESCRIPTION:

The City of Franklin Water Utility is a separate corporation run by the Franklin Board of Water Commissioners. The Water Utility is accounted for as an Enterprise Fund. The Water Utility purchases its water from the City of Oak Creek. Water activities handled by City personnel include maintenance and monitoring of the water system located within the City. Water bills are based on water usage. Costs of Water Department employees are allocated to water operations based on activities performed.

SERVICES:

- Operate and maintain well and pump houses.
- Inventory, install, read and maintain meters including upgrades and change outs. Inventory and maintain valves, hydrants, telemetry, reservoirs, and elevated towers.
- Respond to and resolve water customer complaints and concerns.
- Repair lateral and main breaks
- Locate all utility infrastructure as requested and required by Diggers Hotline
- Perform present time and follow up inspection on all new utility construction.
- Bills and collect amounts due for water services.

STAFFING: Water Utility and Sanitary Sewer Division share employees. The percentage varies yearly based on activities performed. For 2011 it is anticipated to be 50%.

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Water Superintendent	.50	.50	.50	.50	.50	.50
Operator II	1.00	1.00	1.00	1.00	1.00	1.00
Operator I	.50	.50	.50	.50	.50	.50
Water Technician	3.50	3.50	3.50	3.50	3.50	3.00
Clerk/Typist	.63	.63	.63	.63	.63	.63
Seasonal Maintenance	.30	.30	.30	.15	.15	.15
Total Water	6.43	6.43	6.43	6.28	6.28	5.78
Total of Water & Sewer	12.85	12.85	12.85	12.55	12.55	11.55

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Miles of Water Main	157.5	163.0	164.0	165.6	165.8	166.8
Avg. No.-Water Utility Customers	7,288	7,561	7,683	7,756	7,775	7,800
Avg. Daily Consumption (Gallons)	2.269m	2.521m	2.474m	2.461m	2.7m	2.8m
Number of Fire Hydrants	1,980	2,058	2,081	2,097	2,098	2,111

* Forecast

BUDGET SUMMARY;

The budget and operations described herein were approved by the Board of Water Commissioners who is responsible for the Water Utility. The year 2010 has had a similar sales volume to the prior year. The year 2011 is also expected to be a similar sales volume year.

2011 Capital Equipment \$176,860

A. Tools & Shop Supplies. \$0.00

B. Vehicle Replacement. \$16,000

50% of 4X4 Mid-Size SUV. A 2003 Chevrolet Blazer with approximately 140,000 miles will be replaced with a like vehicle. It is driven primarily by the Superintendent of the Water & Sewer Department. The vehicle is also used for small parts transport, transportation to conferences/meetings and all emergencies and job sites during and after hours. Estimated cost of vehicle is \$32,000. Cost to Water Department is **\$16,000**.

C. Detection Equipment. \$.00

D. Office/Computer Equipment. \$6,820

50% SCADA Computer Replacement. \$1,750 The desktop used to control and compile data from the Lift Stations and Pump Houses is 6 years old. Several new pumps and data points have been added to the systems and the existing Dell does not have the power to keep up to the new applications. It will be replaced in keeping with the Department's 5 year policy. Cost to Water Department is **\$1,750**.

Orion Laptop Upgrade/Replacement. \$5,070 The laptop being used to read/install Orion meters is 7 years old. It is no longer supported by the manufacturer and a service agreement is not available. Badger Meter has proposed a replacement as follows: Upgrade Program is designed to provide customers with a new Panasonic Toughbook Laptop Computer, Pelican Case, CD ROM, AC and DC Power supply, factory installation of the Utility's current version of ORION premium Mobile Read Software and a 12-month warranty (with four additional years of service agreement available). The old laptop will be returned to Badger.

E. New Development & Replacement Meters. \$154,040

New Development meters are used only for new residential, commercial and industrial meter installations. 60 meters of residential size will be ordered this year. **\$8,400** will be budgeted for new residential units.

Replacement meters include those that have been damaged or will be retrofitted. The retro involves upgrading of existing Trace technology to the new Orion reading system. Because we have depleted the stock of replacement Remote Transmitters used for the Orion upgrade, the majority of the budget will be used to purchase Orion RTR's. We anticipate changing out 1,330 units @ \$108 each in 2011. This lot will complete the conversion process and we do anticipate a complete ORION system at the end of 2011. Total replacement cost budgeted is **\$143,640**. Large meter testing has indicated that some of the large RTR's and readers will be replaced as a matter of expedience. Replacement is more economical than rebuild parts and labor time. Stock cost will be **\$2,000**.

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
WATER UTILITY										
REVENUE										
Metered Revenue										
Metered Sales-Residential	65.44611	2,035,675	2,118,410	2,210,000	966,597	2,203,000	2,276,000	2,276,000	2,276,000	
Metered Sales-Commercial	65.44612	961,521	1,108,265	1,082,000	502,772	1,152,000	1,193,000	1,193,000	1,193,000	
Other Sales to Public Author	65.44614	270,696	304,113	312,000	134,231	316,000	321,000	321,000	321,000	
Metered Sales-Industrial	65.44613	229,014	189,916	208,000	92,200	197,000	208,000	208,000	208,000	
Total Metered Revenue		3,496,905	3,720,704	3,812,000	1,695,800	3,868,000	3,998,000	3,998,000	3,998,000	3.4%
Other Water Revenue										
Public Fire Protection	65.44630	568,819	579,230	594,000	268,217	538,000	554,000	554,000	554,000	
Private Fire Protection	65.44620	111,439	114,745	120,000	57,818	115,000	120,000	120,000	120,000	
Forfeited Discount	65.44700	38,708	45,009	30,000	15,052	45,000	45,000	45,000	45,000	
Unmetered Sales	65.44600	3,218	-5,193		51		0	0	0	
Total Miscellaneous Revenue		722,184	733,791	744,000	341,138	698,000	719,000	719,000	719,000	-3.4%
Total Water Utility Revenue		4,219,089	4,454,495	4,556,000	2,036,938	4,566,000	4,717,000	4,717,000	4,717,000	3.5%
EXPENDITURES										
Source of Supply:										
Source of Supply: Operations Labor	65.751.56010	1,001	374	1,000	0	1,000	1,000	1,000	1,000	
Operation Supplies & Expense	65.751.56011	9,386	6,487	9,700	1,552	9,700	9,700	9,700	9,700	
Wholesale Water	65.751.56020	2,106,282	2,412,174	2,254,000	1,092,455	2,245,000	2,424,480	2,370,000	2,370,000	
Maint of Water Source plant	65.751.56171	3,207	56	6,000	235	4,000	6,000	4,000	4,000	
Sub-total Source of Supply		2,120,476	2,419,091	2,270,700	1,094,242	2,259,700	2,441,180	2,384,700	2,384,700	5.0%
Pumping										
Pump Exp - Fuel	65.751.56230	43,379	44,925	50,000	20,764	45,000	50,000	45,000	45,000	
Pump Exp - Operations Labor	65.751.56240	89,605	59,652	75,000	31,678	75,000	75,000	75,000	75,000	
Pump Exp - Main Labor Pump Plant	65.751.56330	1	26	2,000	214	2,000	2,000	2,000	2,000	
Pump Exp - Main Exp Pump Plant	65.751.56331	397	940	8,000	3,633	4,500	8,000	4,500	4,500	
Sub-total Pumping		133,383	105,543	135,000	56,289	126,500	135,000	126,500	126,500	-6.3%
Water Treatment										
Water Treat Chemicals	65.751.56410	190	168	500	0	500	500	500	500	
Water Treat Operation Labor	65.751.56420	188	852	500	0	500	500	500	500	
Water Treat Tests	65.751.56421	8,201	10,272	10,000	718	5,000	10,000	5,000	5,000	
Water Treat Maint Labor	65.751.56520	215	104	500	0	500	500	500	500	
Water Treat Maint Expenses	65.751.56521	552	0	500	0	500	500	500	500	
Subtotal Water Treatment		9,347	11,396	12,000	718	7,000	12,000	7,000	7,000	-41.7%
Transmission & Distribution										
Trans & Distr Software Maintenance	65.751.56612	0	1,458	4,000	272	2,000	4,000	2,000	2,000	
Trans & Distr Operation Labor	65.751.56620	38,962	41,022	19,000	12,529	25,700	24,600	29,600	29,600	
Trans & Distr Op Supp Exp	65.751.56621	20,746	18,572	31,000	8,919	26,000	31,000	26,000	26,000	
Trans & Distr Safety Supp Exp	65.751.56622	0	1,780	3,000	1,110	2,000	2,000	2,000	2,000	
Maint Labor- Distr Reservoir	65.751.56720	151	4,971	4,000	0	4,000	4,000	4,000	4,000	
Maint Expenses- Distr Reservoir	65.751.56721	1,670	6,287	8,000	0	4,000	4,000	4,000	4,000	
Maintenance Labor - Mains	65.751.56730	19,533	11,336	25,000	6,174	20,000	25,000	20,000	20,000	
Maintenance Expense - Mains	65.751.56731	97,405	21,973	30,000	12,647	25,000	30,000	25,000	25,000	
Locating Labor - Mains	65.751.56732	13,876	14,160	11,800	8,644	11,800	12,154	12,150	12,150	
Maint Labor - Services	65.751.56750	6,267	16,989	10,000	3,993	10,000	10,000	10,000	10,000	
Maint Expense - Services	65.751.56751	18,209	28,701	25,000	10,037	25,000	25,000	44,000	44,000	
Locating Labor - Services	65.751.56752	12,113	4,508	10,000	1,786	10,000	10,000	10,000	10,000	
Maint Labor - Meters	65.751.56760	39,725	39,151	46,800	16,303	46,800	48,672	48,700	48,700	
Maint Expense - Meters	65.751.56761	2,946	1,886	5,000	226	5,000	5,000	3,000	3,000	
Maint Labor - Hydrants	65.751.56770	20,682	18,043	16,200	1,635	16,200	16,848	16,850	16,850	
Maint Expenses - Hydrants	65.751.56771	8,229	12,090	12,000	168	12,000	12,000	12,000	12,000	
Maint Labor - Plant	65.751.56780	12,939	17,536	9,400	4,251	9,400	9,776	9,800	9,800	
Maint Expenses - Plant	65.751.56781	14,913	6,459	30,000	5,433	20,000	30,000	29,500	29,500	
Sub-total Transmission & Distribution		328,366	266,932	300,200	94,227	274,900	304,050	308,600	308,600	2.8%

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
Customer Accounts										
Meter Reading Labor	65.751.59020	5,979	6,540	6,900	2,121	6,900	7,176	7,200	7,200	
Acct & Collection Labor	65.751.59030	21,489	22,337	20,550	9,912	20,550	21,372	21,400	21,400	
Acctg & Coll Payroll Exp - Allocated	65.751.59031	12,100	12,600	11,900	5,948	11,900	13,104	13,100	13,100	
Supplies & Expense	65.751.59032	12,460	9,384	14,800	3,387	12,800	14,800	14,800	14,800	
Bank Fees	65.751.59033	19,654	9,350	12,300	4,436	10,000	10,000	10,000	10,000	
Sub-total Customer Accounts		71,682	60,211	66,450	25,804	62,150	66,452	66,500	66,500	0.1%
Administrative & General										
Admin & Gen Supervision Wages	65.751.59200	0	0	12,000	0	0	0	0	0	
Admin & General Payroll Exp - Allocated	65.751.59201	52,100	50,600	47,700	23,850	47,700	48,500	48,500	48,500	
Office Supplies	65.751.59210	3,981	1,206	1,500	128	1,500	1,000	1,000	1,000	
Conferences/Dues/Subscriptions	65.751.59211	3,774	4,750	4,000	1,330	4,000	4,000	4,000	4,000	
Mileage	65.751.59212	30	677	1,000	196	1,000	1,000	1,000	1,000	
Outside Services	65.751.59230	69,290	33,592	45,000	15,858	35,000	45,000	44,000	44,000	
Property Insurance	65.751.59240	29,000	30,200	31,400	14,050	28,100	28,300	28,300	28,300	
Empl Ben - Allocated	65.751.59270	33,000	36,700	33,600	16,800	33,600	33,800	33,800	33,800	
Empl Ben - Sick & Other Leave Exp	65.751.59260	25,242	21,928	11,700	7,134	15,000	10,000	10,000	10,000	
Empl Ben - Comp Time Taken Exp	65.751.59261	4,588	1,663	3,000	960	3,000	3,120	3,100	3,100	
Empl Ben - Longevity Exp	65.751.59262	837	861	950	365	754	800	800	800	
Empl Ben - Holiday Exp	65.751.59263	16,670	16,210	16,950	4,375	16,891	14,500	14,500	14,500	
Empl Ben - Vacation Exp	65.751.59264	23,609	23,603	22,650	10,312	19,096	19,000	19,000	19,000	
Empl Ben - Retirement Exp	65.751.59265	25,689	42,445	38,700	16,676	36,634	36,000	36,000	36,000	
Empl Ben - Retiree Health Exp	65.751.59266	17,073	15,187	16,300	8,158	15,713	15,300	15,300	15,300	
Empl Ben - Group Health & Dental Exp	65.751.59267	82,347	82,223	80,050	36,424	74,325	73,800	73,800	73,800	
Empl Ben - Life Insurance Exp	65.751.59268	1,597	1,348	1,400	494	986	1,100	1,100	1,100	
Empl Ben - Workers Comp Exp	65.751.59269	17,816	12,101	17,700	5,305	16,479	14,000	14,000	14,000	
Regulatory Commission Exp	65.751.59280	4,090	9,609	5,000	0	5,000	5,000	5,000	5,000	
Misc General Expense	65.751.59300	1,447	148	1,000	1,276	1,000	1,000	1,000	1,000	
Maintenance of General Plant	65.751.59320	22	0	2,000	0	2,000	2,000	2,000	2,000	
Transportation Expenses	65.751.59321	22,480	11,275	20,300	6,446	15,350	20,300	19,500	19,500	
Sub-total Administrative & General		434,683	396,326	413,900	170,157	373,128	377,520	375,700	375,700	-9.2%
Total Local Expenditures		991,655	847,325	944,250	348,982	858,378	911,722	899,000	899,000	-4.8%
Total Wholesale Water Cost		2,106,282	2,412,174	2,254,000	1,092,455	2,245,000	2,424,480	2,370,000	2,370,000	5.1%
Operation & Maintenance Expenses - subtotal		3,097,936	3,259,499	3,198,250	1,441,437	3,103,378	3,336,202	3,269,000	3,269,000	2.2%
Depreciation		285,696	300,419	380,000	190,000	330,000	380,000	340,000	340,000	
Taxes - Property Tax Equivalent		854,682	920,666	920,000	460,000	1,018,000	1,036,000	1,036,000	1,036,000	
Taxes - FICA		26,300	25,784	25,750	9,372	24,500	24,000	24,000	24,000	
Total Operating Expenses		4,264,615	4,506,368	4,524,000	2,100,809	4,475,878	4,776,202	4,669,000	4,669,000	3.2%
Operating Income		-45,526	-51,873	32,000	-63,871	90,122	-59,202	48,000	48,000	
Non Operating Income (Expenses)										
Interest Income	65.44190	46,033	22,697	25,000	11,531	25,000	25,000	25,000	25,000	
Misc Revenue	65.44210	2,927	6,066	2,000	3,046	2,000	2,000	2,000	2,000	
Water Property Rent	65.44720	35,672	34,016	33,000	19,716	33,000	33,000	33,000	33,000	
Other Water Revenue	65.44740	227,500	0	0	217	0	0	0	0	
Loss on Abandoned Property	65.761.54260	0	-97,871	0	0	0	0	0	0	
Sub-total non-operating income (Expenses)		312,132	-35,092	60,000	34,510	60,000	60,000	60,000	60,000	0.0%
Income before Capital Contributions		266,606	-86,965	92,000	-29,361	150,122	798	108,000	108,000	
Retained Earnings , Beginning		1,709,697	1,574,448	1,756,992	1,756,992	1,756,992	2,054,114	2,054,114	2,054,114	
Invested in capital assets transfer		-401,855	269,509	147,000	0	147,000	203,100	203,100	203,100	
Retained Earnings - Ending		1,574,448	1,756,992	1,995,992	1,727,631	2,054,114	2,258,012	2,365,214	2,365,214	
Capital Contributions		65.44990	689,955	1,336,229	750,000	0	750,000	750,000	750,000	
Depreciation - CIAC		65.761.54031	-518,645	-532,881	-550,000	-275,000	-710,000	-666,000	-715,000	
Invested in capital assets transfer		401,855	-269,509	-147,000	0	-147,000	-203,100	-203,100	-203,100	
		573,165	533,839	53,000	-275,000	-107,000	-19,100	-168,100	-168,100	
Invested in Capital Assets - Beginning		44,383,555	44,956,720	45,490,559	45,490,559	45,490,559	45,383,559	45,383,559	45,383,559	
Invested in Capital Assets - Ending		\$44,956,720	\$45,490,559	\$45,543,559	\$45,215,559	\$45,383,559	\$45,364,459	\$45,215,459	\$45,215,459	
Total Net Assets - Ending		\$46,531,168	\$47,247,551	\$47,539,551	\$46,943,190	\$47,437,673	\$47,622,471	\$47,580,673	\$47,580,673	

CAPITAL PROJECTS FUNDS

The 2008 capital budgets were requested from the departments in May with a due date to be returned of June 29th. Amounts are assumed to be purchased during that year they have been budgeted.

Capital Outlay Fund – This fund is the primary fund used to account for new departmental capital outlays. These expenditures are funded by the tax levy and are under the direction of the department supervisor.

Equipment Replacement Fund - This fund is used to account for the rolling stock replacement program, which accumulates annual funding (from property taxes) for the replacement of vehicles and similar equipment in lieu of using borrowed monies.

Street Improvement Fund - This fund is used to account for the activities of the local road improvement program. Funding is provided by the tax levy and a every other year local road improvement grant from the State.

Capital Improvement Fund - This fund is used to account for land acquisitions, building projects and all public works projects and are usually funded with borrowed money or funding from some source other than the tax levy.

The Debt Service Fund supports the Capital Project Funds

Debt Service Fund - This fund is used to account for general obligation debt issued by the City to support the capital construction projects undertaken. Funding comes from tax levy, Special assessments collections, Impact fees and other sources.

CITY OF FRANKLIN

CAPITAL OUTLAY FUND

The projected 2011 tax levy for this fund of \$480,000 was slightly increased from the 2010 tax levy amount. However, based upon the last several years experience that level is not a sustainable level that can meet the needs of the community for capital outlays on an ongoing basis. The departmental requests of about \$984,000 for 2010 were about the same as the prior year. In 2010 55% of the requests were able to be funded. The largest amounts of unfunded requests were in the Information Services, Municipal Buildings, Police, Fire and Building Inspection Departments. The recommended amounts reflected the Mayor's decisions after recommendations from the department heads to reduce the departmental requests to the revenue available.

Capital assets are purchases of assets that are reasonably expected to last more than 12 months and benefit multiple years. Included in this category are all new capital assets and replacement capital assets that do not meet the criteria for inclusion in the equipment replacement program. Those capital assets that exceed the capitalization policy limits will be capitalized and depreciated over the estimated useful life of the asset.

The yearly amount to be funded for Capital Outlay requests is based on the requests of the departments and it is the intention that although the items purchased will vary each year the amount of the purchases and therefore the total tax levy will be approximately the same amount from year to year. The goal in this fund is to increase the tax levy by the amount of new growth in the City.

Monies for capital outlay purchases are obtained via the property tax levy, sale proceeds of retired capital assets other than those eligible for replacement in the Equipment Revolving Fund, investment earnings on unspent monies and any unspent funds from prior years.

New equipment requests must be made as part of the Capital Outlay Fund and are not eligible in the Equipment Revolving Fund. The Equipment Revolving Fund provides for replacement of major equipment.

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
CAPITAL OUTLAY FUND										
REVENUE										
GENERAL PROPERTY TAXES	41.0000.4011	475,000	475,000	475,000	475,000	475,000	480,000	380,000	380,000	-20.0%
GRANTS	41.0000.4157	0	17,683	0	4,212	0	0	0	0	
LANDFILL SITING	41.0000.4493							100,000	100,000	
INTEREST ON INVESTMENTS	41.0000.4711	20,164	14,138	10,000	5,524	10,000	10,000	10,000	10,000	
INVESTMENT GAINS/LOSSES	41.0000.4713	5,357	1,219	0	-195	0	0	0	0	
PROPERTY SALES	41.0000.4751	29,132	29,025	30,000	500	15,000	45,000	45,000	45,000	
MISCELLANEOUS REVENUE	41.0000.4799	0	297	0	0	0	0	0	0	
TRANSFER FROM OTHER FUNDS	41.0000.4830	0	0	110,970	0	110,970	0	0	0	
TRANSFER FROM GENERAL FUND	41.0000.4834	0	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND REVENUE		529,652	537,362	625,970	485,041	610,970	535,000	535,000	535,000	-6.1%
EXPENDITURES										
General Government:										
Mayor	41-102	0	0	0	0	0	0	0	0	
Aldermen	41-102	0	0	3,800	3,731	3,800	0	0	0	
Municipal Court	41-121	0	3,378	0	26	0	35,000	35,000	35,000	
City Clerk	41-141	0	130	0	0	0	4,700	4,700	4,700	
Elections	41-142	0	0	0	0	0	0	0	0	
Information Services	41-144	61,801	42,894	42,700	14,735	42,700	62,900	61,400	61,400	
Administration	41-147	3,658	1,033	3,600	0	3,600	2,250	2,250	2,250	
Finance	41-151	3,971	3,258	9,000	141	9,141	4,000	4,600	4,600	
Assessor	41-154	919	0	1,500	0	1,500	1,250	1,250	1,250	
Municipal Buildings	41-181	11,497	0	4,600	0	4,600	6,350	6,350	6,350	
Total General Government		81,847	50,693	65,200	18,633	65,341	116,450	115,550	115,550	104.9%
Public Safety:										
Police	41-211	321,466	276,643	274,257	129,968	274,257	534,764	372,200	372,200	
Fire	41-221	42,334	52,356	135,700	33,454	128,483	76,500	64,000	64,000	
Building Inspection	41-231	2,741	0	5,550	3,624	5,550	7,500	5,000	5,000	
Total Public Safety		366,561	328,999	415,507	167,046	408,290	618,764	441,200	441,200	60.1%
Public Works:										
Engineering	41-321	13,666	9,439	14,500	2,891	14,500	30,000	20,000	0	
Highway	41-331	43,595	103,517	74,422	41,472	74,422	49,870	49,850	49,850	
Street Lighting	41-351	0	0	0	0	0	0	0	0	
Total Public Works		57,261	112,956	88,922	44,363	88,922	79,870	69,850	49,850	-36.8%
Health and Human Services:										
Public Health	41-411	0	0	0	0	0	0	0	0	
Total Health and Human Services		0	0	0	0	0	0	0	0	0.0%
Culture and Recreation:										
Parks	41-551	18,941	14,872	15,000	6,870	15,000	17,000	17,000	17,000	
Total Culture and Recreation		18,941	14,872	15,000	6,870	15,000	17,000	17,000	17,000	13.3%
Conservation and Development:										
Planning	41-621	3,589	217	2,200	0	2,200	1,800	1,800	1,800	
Total Conservation and Development		3,589	217	2,200	0	2,200	1,800	1,800	1,800	-18.2%
Capital Outlay Contingency		0		81,000		0				
Total Capital Outlay Expenditures		528,200	507,737	667,829	236,912	579,753	833,884	645,400	625,400	15.1%
Excess of revenue over expenditures		1,452	29,625	-41,859	248,129	31,217	-298,884	-110,400	-90,400	
Fund Balance, Beginning of Period		308,740	310,192	339,817	297,958	310,192	341,409	341,409	341,409	
Fund Balance, End of Period		310,192	339,817	297,958	546,087	341,409	42,525	231,009	251,009	

The individual items requested can be found in the departmental presentations.

CITY OF FRANKLIN

EQUIPMENT REVOLVING FUND

The Equipment Revolving Fund, established in 1996, provides resources for the replacement of rolling stock and similar equipment. Monies for purchases are obtained via the property tax levy, sale proceeds of retired rolling stock and investment earnings on monies in the revolving fund. A minimum purchase amount (\$20,000) and minimum life (seven years) are required for assets to be replaced from this fund. Expenditures for vehicle purchases fluctuate on an annual basis, depending on the need for replacement and condition of vehicles scheduled for replacement.

For 2010 the scheduled equipment revolving funding requests exceed the tax levy and other revenue expected to be received. This is the fourth year that expenditures have exceeded revenues. The fund balance has declined during this period and is projected to decline to the \$1.046 million dollar level in 2011. An increase in the fund balance over the next four years is projected and then further declining to the \$500 Thousand area over the next five years. The expected replacements over the next six years are as follows:

2011 – \$248,347	2012 – \$825,316	2013 – \$337,346
2014 – \$297,834	2015 – \$302,595	2016 – \$805,729

The actual amount requested for 2011 is \$300,700 which means \$446,439 of replacements requests were deferred until following years.

A goal of the program is to keep a relatively constant annual tax levy increased by the growth realized in the City. It became necessary to decrease the 2009 tax levy in this fund by \$50,000 due to economic circumstances. The levy is projected to remain at that amount for 2011. The higher level of projected expenses will result in a draw down of fund balance. It will be necessary to restore tax levy support to this fund to avoid a long term deterioration of this fund.

Caution and planning needs to be exercised when additional equipment is added to the fund since these additions will impact future funding needs. The fund balance at the end of 2010 is expected to be about 13% of the replacement cost of the assets in the program. The projection shows the fund balance declining to about 10% of replacement cost by the end of 2011. The percentage is expected to stabilize at that level during the next few years and without a revenue increase decline to the 4 to 6% level during the following five years.

The replacement cost is estimated using recent acquisition costs plus an inflation factor. Costs of vehicles replaced to date under the program have been in line with the estimated replacement cost. The yearly amount to be funded was to be based on the annual depreciation cost for the equipment in place and used by the City. The funding formula has not been achieved in recent years. The challenge will be to fund the replacement of the larger cost items.

Should one time funds become available Council should consider making transfers to this fund to reduce the need for future increases in tax levy for this fund.

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
EQUIPMENT REVOLVING FUND										
REVENUE										
GENERAL PROPERTY TAXES	42.0000.4011	327,000	277,000	277,000	277,000	277,000	280,000	130,000	130,000	-53.1%
LANDFILL SITING	42.0000.4493							150,000	150,000	
INTEREST ON INVESTMENTS	42.0000.4711	41,934	33,700	51,000	13,799	45,000	51,000	51,000	51,000	
INVESTMENT GAINS/LOSSES	42.0000.4713	11,140	2,906	0	-488	0	0	0	0	
INTERFUND INTEREST	42.0000.4716	26,374	15,126	0	1,841	0	0	0	0	
PROPERTY SALES	42.0000.4751	39,373	13,140	10,000	18,713	10,000	10,000	10,000	10,000	
MISCELLANEOUS REVENUE	42.0000.4799	0	0	0	2,000	0	0	0	0	
TOTAL EQUIPMENT REVOLVING FUND REVENUE		\$445,821	\$341,872	\$338,000	\$312,865	\$332,000	\$341,000	\$341,000	\$341,000	0.9%
EXPENDITURES										
CAPITAL OUTLAY										
MUNICIPAL BUILDINGS AUTO EQUIPMENT	42.181.0000.5811	0	0	0	0	0	0	0	0	
POLICE DEPARTMENT AUTO EQUIPMENT	42.211.0000.5811	34,576	37,333	0	0	0	0	0	0	
FIRE DEPARTMENT AUTO EQUIPMENT	42.221.0000.5811	48,562	117,481	145,000	146,607	146,607	0	0	0	
BUILDING INSPECTION AUTO EQUIPMENT	42.231.0000.5811	0	0	0	0	0	75,000	50,000	50,000	
ENGINEERING AUTO EQUIPMENT	42.321.0000.5811	0	0	0	0	0	0	0	0	
PUBLIC WORKS AUTO EQUIPMENT	42.331.0000.5811	452,120	464,718	318,000	21,300	318,000	225,700	226,000	226,000	
TOTAL EQUIPMENT REVOLVING FUND EXPENDITURES		535,257	619,533	463,000	167,907	464,607	300,700	276,000	276,000	-45.9%
EXCESS OF REVENUE OVER EXPENDITURES		-89,436	-277,661	-125,000	144,958	-132,607	40,300	65,000	65,000	
FUND BALANCE, BEGINNING OF PERIOD		1,941,718	1,852,282	1,574,621	1,574,621	1,574,621	1,442,014	1,442,014	1,442,014	
FUND BALANCE, END OF PERIOD		\$1,852,282	\$1,574,621	\$1,449,621	\$1,719,579	\$1,442,014	\$1,482,314	\$1,507,014	\$1,507,014	

City of Franklin
 Equipment Revolving Fund
 Listing of Equipment Proposed to be Acquired - 2011

<u>Description</u>	<u>Amount</u>	<u>Replaces: Vehicle No.</u>	<u>Description</u>
Building Inspection Department Vehicle	25,000		1997 Vehicle
Vehicle	<u>25,000</u>		1997 Vehicle
	50,000		
Highway Department Single Axle Dump w/ Plow. Wing & Salt Spreader	155,000	736	1992 Ford Single axle Dump Truck w/plow & salt spreader
One Ton Dump Truck w/ Plow. Wing & Salt Spreader	71,000	746	1999 Ford 450 One Ton Dump Truck w/plow & salt spreader
Total Highway Department	<u>226,000</u>		
Total 2011 Equipment Acquisitions	<u><u>\$276,000</u></u>		

**City of Franklin
Equipment Revolving Fund
For Replacement of Rolling Stock
Next Six Years**

Dept	#	Model	Historical Cost	Current Replacement Cost	Life	Purchase Year	Replace Year	Replacement Cost @ 3% Inflation	
Highway	719	1997 Chevrolet K2500 Pick up Truck	\$23,378	\$33,331	13	1997	2010	\$34,331	\$32,000
Highway	735	1991 Ford 8000 Single Axle 5 yd dump w/plow	\$65,000	\$110,658	19	1991	2010	\$113,978	\$138,000
Highway	737	1992 Ford L8000 Tandem Axle Dump w/plow *	\$48,824	\$121,120	18	1992	2010	\$124,754	\$148,000
Fire	219	2001 Ford Ambulance	\$90,000	\$114,009	9	2001	2010	\$117,430	\$145,000
									\$463,000
Highway	736	1992 Ford 8000 Single Axle 5 yd dump w/plow *	\$36,546	\$107,278	19	1992	2011	\$113,811	
Highway	746	1999 Ford F450 One Ton Dump	\$33,681	\$45,264	12	1999	2011	\$48,021	
Inspect	771	1997 Jeep Cherokee *	\$17,752	\$27,065	14	1997	2011	\$28,713	
Inspect	775	1997 Jeep Cherokee *	\$15,752	\$27,065	14	1997	2011	\$28,713	
Inspect	774	1998 Jeep	\$19,808	\$27,419	13	1998	2011	\$29,089	\$248,347
Highway	22	PB Slip-in Pot Hole Patcher -used *	\$6,000	\$25,336	20	1992	2012	\$27,685	
Highway	747	2000 Ford F450 One-Ton Dump Truck	\$34,389	\$44,870	12	2000	2012	\$49,030	
Highway	709	2000 New Holland 180LS Skid Steer	\$33,743	\$44,027	12	2000	2012	\$48,109	
Highway	716	1985 Case International 585 Tractor/Mower	\$27,000	\$51,735	25	1987	2012	\$56,532	
Highway	-	2000 Ransom Large Mower (Municipal Bldg)	\$35,973	\$46,937	12	2000	2012	\$51,289	
Highway	738	1993 Ford 8000 Single Axle 5 yd dump w/plow	\$61,035	\$97,943	19	1993	2012	\$107,025	
Highway	739	1993 Ford 8000 Single Axle 5 yd dump w/plow	\$61,035	\$97,943	19	1993	2012	\$107,025	
Highway	05	2001 Vermeer 1800 Brush Chipper	\$25,135	\$31,840	11	2001	2012	\$34,793	
Inspect	776	1998 Jeep	\$19,808	\$27,419	14	1998	2012	\$29,961	
Inspect	772	1999 Ford Explorer	\$23,099	\$31,043	13	1999	2012	\$33,922	
Inspect	770	1999 Ford Explorer	\$23,099	\$31,043	13	1999	2012	\$33,922	
Inspect	773	2003 Ford Explorer	\$21,623	\$25,819	9	2003	2012	\$29,995	
Eng	753	2004 Dodge Intrepid	\$14,550	\$17,373	9	2003	2012	\$25,109	
Eng	754	2001 Chevrolet Venture	\$20,000	\$25,335	11	2001	2012	\$27,685	
Fire	220	1999 Chevy Command Vehicle	\$28,792	\$38,694	13	1999	2012	\$42,282	
Fire	281	2002 Ford Ambulance - Med Unit	\$90,000	\$110,689	10	2002	2012	\$120,952	\$825,316
Highway	740	1995 Ford LTS8000 Tandem Axle Dump w/plow	\$79,912	\$120,874	18	1995	2013	\$136,045	
Highway	725	2002 John Deere Skid Steer	\$25,108	\$30,880	11	2002	2013	\$34,755	
Highway	16	Trail Boss 20 Ton Equipment Trailer	\$13,550	\$18,756	15	1998	2013	\$21,110	
Highway	17	Sicard Snow Blower *	\$10,800	\$48,448	34	1979	2013	\$54,529	
Fire	207	1996 Ford F350 Grass Fire Truck	\$55,000	\$80,769	17	1996	2013	\$90,907	\$337,346
Highway	741	1996 Ford LTS8000 Tandem Axle Dump w/plow	\$79,668	\$116,995	18	1996	2014	\$135,629	
Highway	777	2002 Ford Ranger Pickup Truck fm Inspection	\$20,010	\$24,610	12	2002	2014	\$36,266	
Fire	283	2004 Ford Ambulance	\$93,710	\$108,636	10	2004	2014	\$125,938	\$297,834
Highway	712	1985 Beuthling B100 1 1/2 ton roller *	n/a	\$9,690	25	1990	2015	\$11,570	
Highway	702	1985 Oshkosh heavy duty snow plow *	\$101,126	\$166,108	30	1985	2015	\$198,342	
Highway	06	2003 Vermeer BC 1800 Brush Chipper	\$21,855	\$26,096	12	2003	2015	\$31,160	
Eng	755	2003 Chevrolet Suburban	\$28,869	\$34,471	12	2003	2015	\$39,172	
Fire	217a	1995 Wells Cargo Haz-Mat Trailer	\$12,375	\$18,718	20	1995	2015	\$22,351	\$302,595
Highway	706	1992 Ingersoll Rand 575T Paver Self propelled	\$22,500	\$110,739	20	1996	2016	\$136,195	
Highway	718	2001 Caterpillar 312C Hydraulic Excavator	\$122,900	\$155,686	15	2001	2016	\$191,474	
Highway	714	1998 John Deere 624H Front End Loader	\$140,568	\$194,579	18	1998	2016	\$239,308	
Fire	211	2006 Ford Ambulance-Med Unit w Cot	\$116,192	\$126,966	10	2006	2016	\$156,152	
Fire	225	2004 Chevy Silverado 2500	\$24,227	\$28,086	12	2004	2016	\$34,542	
Fire	221	2004 GMC PFR Truck	\$33,707	\$39,076	12	2004	2016	\$48,058	\$805,729

CITY OF FRANKLIN

STREET IMPROVEMENT FUND

Funding for the street improvement program comes from two sources: an every other year state grant of \$75,000 for Local Road Improvements and the property tax levy. The goal is to increase the tax levy annually by the amount of growth in the City. However due to the current economic circumstances the tax levy for use by this fund was decreased by \$150,000 from \$950,000 in 2008 to \$800,000 in the 2009 budget and further reduced to \$500,000 in the 2010 budget. That is less than is necessary to operate this program and to resurface the streets over a thirty year period. Some additional funding will be necessary or the level of streets to be resurfaced will need to be reduced.

This pavement resurfacing program provides the funds to complete major maintenance (resurfacing) of the City's 166.5 miles of local streets. The City's street maintenance is influenced by the following factors:

- The newer curb and gutter streets that were constructed in the urban subdivisions beginning in the late 1960's are now reaching the condition that require certain streets to be resurfaced. A life of 30 years for pavement is considered very good.
- Beginning in the late 1960's the City began an aggressive program of sanitary sewer installation. In 1969 only about 5 percent of the City was served by sanitary sewer and presently about 95 percent of the City is served by sanitary sewer. Reconstruction of the streets was part of the sanitary sewer installation. Now, the streets that were reconstructed as part of the sanitary sewer installation are reaching a point that reconstruction is becoming necessary.

The formula for determination of the annual amount of funding divides the City streets into three categories: arterial streets, urban streets and rural street with each having a different cost per mile and a different useful life. The result of the formula is the 2011 funding needed in the Street Improvement Fund detailed as follows:

Arterial streets	\$506,300 x 12.5 miles =	\$6,628,750 / 20 years =	\$316,437
Urban streets	\$252,540 x 99.5 miles =	\$25,127,730 / 30 years =	\$837,592
Rural streets	\$164,700 x 54.5 miles =	\$8,976,150 / 25 years =	\$359,046

The annual funding needs under this funding formula amount to \$1,513,075. In spite of the decline in current tax levy funding the Common Council will need to try to continue to increase future funding committed to this fund to continue to be able to resurface six plus miles of local roads per year.

In 2009 an additional \$587,000 in streets were resurfaced in addition to the streets initially selected for resurfacing. Then the main project for 2010 (51st Street between Drexel Ave and Puetz Road) was selected as a State stimulus project. These two factors reduced the need for 2010 projects. At the same time there was a funding need in the Capital Improvement Fund for 2010, so \$205,000 of the intended funding is being transferred in 2010 to that fund. The remaining funding is designated for any local costs related to the 51st St stimulus project.

Adequate funding is not available to complete the five year road improvement plan.

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
STREET IMPROVEMENT FUND										
REVENUE										
General Property Taxes	47.0000.4011	950,000	800,000	500,000	500,000	500,000	600,000	400,000	400,000	-20.0%
Local Road Improvements Aids	47.0000.4151	82,190		0		75,000	0	0	0	
Landfill Siting	47.0000.4493							200,000	200,000	
Interest on investments	47.0000.4711	49,245	37,905	20,000	5,564	20,000	20,000	20,000	20,000	
Investment Gains/Losses	47.0000.4713	13,082	3,268	0	-197	0	0	0	0	
Miscellaneous Revenue	47.0000.4799	15,765		0		0	0	0	0	
Total Revenue		\$1,110,282	\$841,173	\$520,000	\$505,367	\$595,000	\$620,000	\$620,000	\$620,000	19.2%
EXPENDITURES										
City costs for 51st Street Drexel to Puetz				15,000		15,000				
Local Street Improvement Program	47.0000.9500.5823	896,058	1,545,807	365,000	9,777	335,000	1,513,100	580,000	580,000	
Urban and Rural Streets										
Unfunded portion of projection							-933,100			
OTHER FINANCING USES										
TRANSFER TO CAPITAL IMPROVEMENTS	47.0000.0000.5598			205,000		205,000	40,000	40,000	40,000	
Total Street Improvement Fund Expenditures		896,058	1,545,807	585,000	9,777	555,000	620,000	620,000	620,000	6.0%
Excess of revenue over expenditures		214,224	-704,634	-65,000	495,590	40,000	0	0	0	
Net Assets, Beginning of Period		707,096	921,321	216,687	216,687	216,687	256,687	256,687	256,687	
Net Assets, End of Period		\$921,321	\$216,687	\$151,687	\$712,277	\$256,687	\$256,687	\$256,687	\$256,687	

**FIVE YEAR ROAD IMPROVEMENT PLAN
CITY OF FRANKLIN
MAY 2009**

YEAR	PROJECT	ROAD TYPE	PROJECT COST	STREET IMPROVEMENT		CAPITAL IMPROVEMENT		TIF
				OTHER	FUND	OTHER	FUND	
2010								
	S. 51st Street (Construction) ⁶ (Puetz to Drexel)	A	\$ 1,200,000					
	Stimulus Grant			1,100,000	\$ 100,000			
	Additional Roads	U	\$ 250,000		\$ 250,000			
	ANNUAL 2010 TOTAL		\$ 1,450,000	\$ 1,100,000	\$ 350,000	\$ -	\$ -	\$ -

YEAR	PROJECT	ROAD TYPE	PROJECT COST	STREET IMPROVEMENT		CAPITAL IMPROVEMENT		TIF
				OTHER	FUND	OTHER	FUND	
2011								
	W. Oakwood Road (Construction) ³ (W of S. 34th to 60th Street)	A	\$ 500,000					\$ 425,000
	LRIP Funding ²			\$ 75,000				
	Additional Roads	U	\$ 1,000,000		\$ 1,000,000			
	Marquette Avenue West	U	\$ 50,000				\$ 50,000	
	ANNUAL 2011 TOTAL		\$ 1,550,000	\$ 75,000	\$ 1,000,000	\$ -	\$ 50,000	\$ 425,000

YEAR	PROJECT	ROAD TYPE	PROJECT COST	STREET IMPROVEMENT		CAPITAL IMPROVEMENT		TIF
				OTHER	FUND	OTHER	FUND	
2012								
	S.51st Street (Construction) (With Trail) ⁵ <i>N. Rawson</i> (N of Rawson to Greendale)	A	\$ 400,000			\$ 320,000		\$ 80,000
	Additional Roads - LRIP Funding ²	U	\$ 1,180,000	\$ 75,000	\$ 1,105,000			
	ANNUAL 2012 TOTAL		\$ 1,580,000	\$ 75,000	\$ 1,425,000	\$ -	\$ 80,000	\$ -

YEAR	PROJECT	ROAD TYPE	PROJECT COST	STREET IMPROVEMENT		CAPITAL IMPROVEMENT		TIF
				OTHER	FUND	OTHER	FUND	
2013								
	S. 76th Street (Milwaukee County) (Sidewalk)	A	\$ 800,000					\$ 800,000
	Surface Transportation Program (STP) (Fund Project)	A	\$ 400,000	\$ 300,000	\$ 100,000			
	(Design - ROW Acquisition)							
	Additional Roads	U	\$ 1,400,000		\$ 1,400,000			
	ANNUAL 2013 TOTAL		\$ 2,600,000	\$ 300,000	\$ 1,500,000	\$ -	\$ 800,000	\$ -

**FIVE YEAR ROAD IMPROVEMENT PLAN
CITY OF FRANKLIN
MAY 2009**

YEAR	PROJECT	ROAD TYPE	PROJECT COST	STREET IMPROVEMENT		CAPITAL IMPROVEMENT		TIF
				OTHER	FUND	OTHER	FUND	
2014								
	STP Fund Project (Construction)	A	\$ 1,000,000	\$800,000	\$ 200,000			
	W. Puetz Road	A	\$ 300,000		\$ 300,000			
	(S. 27th Street to 43rd Street)							
	Additional Roads - LRIP Funding ²	U	\$ 1,000,000	\$ 75,000	\$ 925,000			
	ANNUAL 2014 TOTAL		\$ 2,300,000	\$ 875,000	\$ 1,425,000	\$ -	\$ -	\$ -
	TOTAL ARTERIAL (A)		\$ 4,600,000					
	TOTAL ALL		\$ 9,480,000	\$ 2,425,000	\$ 5,700,000	\$ 930,000	\$ 425,000	

FUNDING FROM

- ¹ Assessment of Property Owners
- ² Local Road Fund
- ³ TIF Funding
- ⁴ Developer Modifications
- ⁵ Road Impact Fee
- ⁶ WDOT Grant
- ⁷ Assessment of Property Owners

CITY OF FRANKLIN

CAPITAL IMPROVEMENT FUND 2011 BUDGET AND CAPITAL IMPROVEMENT PLAN

Maintaining a capital improvement plan (CIP) is an important financial planning tool to allow the City to structure the review and funding of capital improvement projects competing for limited resources. A CIP helps to schedule the availability of resources to meet needs when they occur. Annually the Council adopts a capital budget, which is the first year of the CIP, which details the projects to be accomplished in the coming year. Changes to project amounts or additions to the budget need to be approved by the Council, similar to other funds with adopted budgets.

As a general guideline, capital improvement expenditures are defined as those amounts expended for infrastructure with long useful lives that would require significant amounts of funds. Resurfacing the City streets is funded through the Street Improvement Fund. Rolling stock and similar equipment replacements are funded via the City's Equipment Revolving Fund. Replacement of equipment used in department operations costing less than \$20,000 and new types of equipment are funded as part of each department's Capital Outlay Fund budget.

Capital improvements revenue sources can include long-term debt, one-time revenue, grants, transfers from other funds, and interest earnings. Typically the City has used long-term debt to fund its capital expenditures. Another indirect source of funding for infrastructure improvements is special assessments. When the City makes improvements such as sewer, water, or other infrastructure, the abutting property owners are assessed their pro-rata share of the cost. The construction costs for assessment projects are paid with borrowed funds, and assessment collections then are used to apply to a portion of the debt service on the borrowed monies.

The City's CIP is refined annually to include approved and pending projects as a result of planning efforts from the Council and other boards or commissions. For the 2011 budget funding will come from borrowing or from a fund balance transfer from another fund. The following projects are contemplated:

Water & Sewer Projects – These projects are processed through the fund for operational control. To be included a water or sewer project must have a source of funding outside of this fund for any project processed. In this way the contract processing is centralized and the funding is determined before a water or sewer project is approved.

Oakwood Road Water Main – Completing the water main from 34th Street to the Business Park will complete the looping of the water main which will improve the amount and reliability of the water service in the southeast portion of the City and allow for additional development. Funding is available from TIF District #4.

Oakwood Road Road reconstruction – Oakwood Road is in need of resurfacing and the installation of the water main will be partially in the roadway resulting in damage to the existing roadway. Reconstruction after the water main installation is an effective way to repair and improve the roadway.

Water & Sewer Building – The current water and sewer facilities have been outgrown. Master planning has been done and a plan is in place to upgrade these facilities. Plans had been on hold due to the economic conditions but are now being recommended.

City Hall and Fire Department Parking lot resurfacing and sidewalk repair – The asphalt in the City Hall parking lot has exceeded a reasonable service life and is need of replacing. Improvements to storm water drainage and sidewalk repair would be done at the same time. In addition the east drive of the Fire department needs resurfacing.

Park Development – Development of an access to Pleasantview Park is the number one priority of the Park Commission for the coming year. City funds and Impact fees are expected to cover the costs of this project.

Storm Water Management Plan Update – The DNR is requiring an updated study as part of the annual discharge permit.

Future capital projects are included in the capital improvement plan after a policy decision of the Council. Presently a number of potential future road projects are awaiting policy decisions. In addition to those road projects that have not been authorized, scheduled or approved other known projects have been included. Borrowing or other funding of \$5.7 million dollars will be needed to fund these projects.

Future Park Improvements – The City is committed to the future improvement of its park system. The use of impact fees collected and future City funds, as available will allow the City to continue future park acquisition and development.

Community Recreation Center – The purchase of land for the development of a recreation center.

Fire Station 1 Improvements – The department requests to remodel and expand station one during the next five years to provide office space, meeting areas, living areas for future female fire personnel, handicap access needs and provide a backup emergency operations center.

27th Street corridor

Also currently under study is development and infrastructure costs in the 27th Street corridor. The costs and financing of those costs are currently under discussion and may have an impact on the Capital Improvement Fund in the future for those costs are not attributable to TIF District's.

Salt Storage Building – A second salt storage building has been requested to provide for storage of additional salt and to function to pre-wet salt and mixing area for sand and salt prior to a snow event.

Road Projects – (timing is yet to be determined)

When a road project is committed (ie contract or an agreement with another jurisdiction) it is considered appropriated and tax levy support equal to the anticipated future annual debt service needs to be included in the next City tax levy computation.

76th Street Road Improvements – Terrace Drive to Puetz Road. The City's potential share of a County project to improve 76th Street is estimated at \$860,000.

Extension of St. Martins Road to STH 100 at W Forest Hill Avenue – the construction of an arterial City street to a new connection with STH100 utilizing a STP Urban grant. (\$285,000)

Ryan Road reconstruction 60th St to Loomis Road – Reconstruction cost by the State of a portion of Ryan Road. (\$710,000)

27th Street Improvements – Reconstruction cost by the State of the north mile of College Ave to Rawson Ave in 2015 at \$2,616,000 per mile

76th Street Road Improvements – Puetz Road to County Line Road. The City's share of a future County project to improve 76th Street.

College Avenue Road Improvements – 27th Street to 43rd Street. The City's share of a future County project to improve College Avenue.

W Puetz Road – 76th Street to St Martins Road. Resurface this two lane rural street into a two lane rural roadway with pedestrian path in the future. (\$1,000,000)

**City of Franklin
Capital Improvement Plan
2010-2015**

	Adopted 2010	Amended		Budget 2011	Forecast				Potential Future Projects	
		Budget 2010	Estimate 2010		2012	2013	2014	2015		
Revenue:										
Proceeds from borrowing-10 year or interfund	46.0000.4911	-	-	-	171,000	275,000	1,050,000	300,000	5,350,000	
Grants-LGIP	46.0000.4143	-	-	-	78,000					
Landfill Siting	46.0000.4493	35,000	35,000	335,000	35,000	35,000	35,000	35,000	35,000	
Reimbursement - Drexel Avenue	46.0000.4781	-	-	79,137						
Miscellaneous Revenue	46.0000.4781	-	-	-	5,000					
Transfer from Connection Fees - Sewer	46.0756.4833	750,000	750,000	-	750,000	750,000	750,000	750,000	750,000	
Transfer from Connection Fees - Water	46.0755.4833	750,000	750,000	2,500	-	750,000	750,000	750,000	750,000	
Transfer from Impact Fees-Development	46.0000.4839	-	-	-	500,000	1,100,000				
Transfer from Water Utility toward building **	46.0000.4830	-	-	-	1,400,000	**				
Transfer from Sewer Fund toward building **	46.0000.4830	-	-	-	1,400,000	**				
Transfer from General Fund	46.0000.4830	-	-	-	-					
Transfer from Street Improvement fund	46.0000.4838	205,000	205,000	205,000	40,000					
Transfer from TIF District #2	46.0755.4830	-	-	-	422,000					
Transfer from TIF District #3	46.0755.4830	-	-	-						500,000
Transfer from TIF District #4	46.0755.4830	-	61,000	61,000	597,000					
Interest revenue	46.0000.4711	12,500	12,500	12,500	4,000	4,000	4,000	4,000	4,000	
Total Revenue		1,752,500	1,813,500	695,137	5,402,000	2,914,000	2,589,000	1,839,000	7,389,000	
Expenditures:										
Approved Projects:										
51st Street N of Rawson Avenue	46.331.9283.5823			1,000						500,000
27th St - College to Drexel							860,000			
South 76th St - Puetz to Imperial Dr	46.000.9249.5829							285,000		
St Martins Road Extension at Forest Hill Ave										710,000
Ryan Road - 60th St to Loomis Road										
New Fire Station # 3	46.181.9567.5822	-	42,000	42,000						
Rawson Ave Meter Pit relocation	46.000.9273.5830		37,100	37,058						
Oakwood Road WM Engineering	46.755.9740.5830	-	61,000	61,000						
GIS Custom Tool Rewrite Project	46.144.9757.5219	-	1,000	1,000						
Tornado Warning Sirens	46.321.9769.5819	-	150,000	150,000						
Lions Legend Park - Schlueter Addition	46.551.9847.5858				797,000					
Oakwood Road-Water Main	46.755.9740.5830				-	750,000	750,000	750,000	750,000	750,000
Water Projects	46.755.0000.5830	750,000	750,000	-	-	750,000	750,000	750,000	750,000	750,000
Sewer Projects	46.756.0000.5829	750,000	750,000	2,500	750,000	750,000	750,000	750,000	750,000	
Bond Issue Costs	46.000.0000.5601									
Total Approved Projects		1,500,000	1,791,100	294,558	1,547,000	1,500,000	2,360,000	1,785,000	2,710,000	-
Projects Pending Approval:										
Oakwood Road 34th St to 60th St				500,000						
27th St - College to Rawson-Enhanced items									2,025,000	
27th St - Rawson to Drexel - WISDOT items *									591,000	*
27th St - Rawson to Drexel-Enhanced items *									2,025,000	*
27th St - Drexel to Ryan - 2 miles - WISDOT Items										1,182,000
27th St - Drexel to Ryan - 2 miles - Enhanced Items										4,050,000
27th St - Ryan to .5M south - WISDOT Items										295,500
27th St - Ryan to .5M south - Enhanced Items										1,012,500
27th St - .5M south of Ryan to County Line - WISDOT Items										886,500
27th St - .5M south of Ryan to County Line - Enhanced Items										3,037,500
Puetz Road -76th St to St Martins-Rual Section										1,000,000
College Avenue S27th St to S43rd St										1,150,000
South 76th St - Puetz to County Line										3,500,000
Extension W Marquette		50,000	50,000	-	50,000					
Tornado Warning Sirens		150,000								
Fire Station #1 Addition										1,500,000
Water/Sewer Building Addition **					2,800,000	**				150,000
Salt Storage Building										
City Hall & Fire Parking lot and Sidewalk Repair					310,000					
Pleasant View Park Access (Road)					500,000					
Hillcrest Neighborhood Park										585,000
Woodview Park										357,000
Park Site Development										
Community Recreation Center						1,100,000				
Police Dept Mobile & Portable Radio Equipment						256,500				
Police Department Dispatch Center							177,000			
Storm Water Management Plan					45,000					
Bridge Repair 51st & Drexel					40,000					
Other	46.999.0000.5499	50,000	8,000	8,000	50,000	50,000	50,000	50,000	50,000	
Total Projects not yet Approved		250,000	58,000	8,000	4,295,000	1,406,500	227,000	50,000	4,691,000	18,706,000
Total expenditures		1,750,000	1,849,100	302,558	5,842,000	2,906,500	2,587,000	1,835,000	7,401,000	18,706,000
Net change in fund balance		2,500	(35,600)	392,579	(440,000)	7,500	2,000	4,000	(12,000)	
Beginning fund balance (projected)		47,846	47,846	47,846	440,425	425	7,925	9,925	13,925	
Ending fund balance		50,346	12,246	440,425	425	7,925	9,925	13,925	1,925	

* Possible TIF #3 funding if Joint Review Board approved

** Budgeted in 2011 currently on hold by Council action Current construction estimate is 2025 (Traffic dependent)

CITY OF FRANKLIN

DEBT SERVICE FUND

The Debt Service Fund of the City is used to account for the payment of debt service on all City issued general obligation debt. Payments on general obligation debt issued for general government purposes are funded by the following sources:

- Property tax levy for general City projects (for example, City facilities, such as the Police facility or the Library facility, or non-assessable infrastructure project costs)
- Special assessment collections, for public improvement projects financed with general obligation debt where the property owner is assessed the pro-rata share of the project cost in accordance with City policy, ordinances and state statutes.
- Impact fees collected for the purpose of paying toward new facilities after those facilities were completed.
- Repayment of principal and interest on any City debt issued that is advanced to TIF Districts.

Over the last decade, the net general bonded debt level for City purposes has fluctuated from a low of \$4,669,515 at December 31, 2007 to a high of \$33,102,304 at December 31, 2001.

As shown on the accompanying schedule of debt maturities, the general obligation debt for City purposes outstanding at December 31, 2010 will be \$15,242,000 (\$19,505,000-\$4,263,000). When you combine that amount with the \$26,123,000 outstanding of TIF District debt the total outstanding general obligation debt outstanding will be \$41,365,000. This total debt represents about 21% of the City's legal debt limit per Wisconsin Statutes (5% of equalized property value). Over the past decade, the ratio of net general bonded debt to assessed value has ranged from a high of 1.68% in 2001 to a low of .13% in 2007. The ratio of net general obligation debt to assessed value at December 31, 2010 will be about .16%.

During 2009, the 2010 and 2011 maturities of the 2001 debt offering were called and repaid. The repayment was funded by cash on hand in the Debt Service fund and internal borrowing of \$2,645,000 to be repaid from the 2010 and 2011 Debt service tax levy. Using available funds that have low investment return potential at this time to repay debt costing 4.5% was the best use of those available funds.

The last issuance of GO debt was in 2008 as part of a TIF District borrowing. In the event that additional borrowing becomes necessary in 2010 or 2011 the City will look first to internal borrowing to meet any additional borrowing needs. Historically the city has planned to issue debt every other year. Future debt issuance is forecast at \$2.0 million every other year and is anticipated to pay for public improvement projects as growth occurs in the community. However, due to the economic slowdown the next debt issuance is forecast for 2011. Any new debt for projects presently contemplated for public improvement projects should be offset by the repayment of debt currently outstanding that is scheduled for repayment during this period. It is hoped that that the 2011 issuance will not be necessary. The resulting projected dollar savings would offset the shortages currently being incurred due to some impact fee debt not being able to make repayments to the debt service fund during this period of low building activity.

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
DEBT SERVICE FUND - CITY										
REVENUE										
GENERAL PROPERTY TAX	31.0000.4011	\$2,000,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	0.0%
INTEREST ON INVESTMENTS	31.0000.4711	0	0	0	0	0	0	0	0	
INTERFUND INTEREST FROM TIF DISTRICTS	31.0000.4716	337,659	220,161	197,117	35,382	197,117	174,163	174,163	174,163	
LANDFILL OPERATIONS-DIRECT	31.0000.4492	0	0	0	0	0	0	0	0	
LANDFILL OPERATIONS-SEPARATE	31.0000.4493	0	0	0	0	0	0	0	0	
LANDFILL OPERATIONS-FLAT	31.0000.4494	0	0	0	0	0	0	0	0	
TRANSFER FROM OTHER FUNDS	31.0000.4830	0	0	0	0	0	0	0	0	
TRANSFER FROM IMPACT FEES	31.0000.4839	-184,476	23,191	164,600	182,491	164,600	319,000	319,000	319,000	
TRANSFER FROM SPECIAL ASSESSMENTS	31.0000.4835	296,166	2,948,359	116,384	0	116,384	289,588	289,588	289,588	
DEBT SERVICE FUND REVENUE		\$2,449,348	\$5,091,711	\$2,378,101	\$2,117,873	\$2,378,101	\$2,682,751	\$2,682,751	\$2,682,751	9.9%
REFUNDED DEBT PROCEEDS	31.0000.4911	0	0	0	0	0	0	0	0	
GO NOTES DEBT PROCEEDS	31.0000.4912	0	0	0	0	0	0	0	0	
BOND & NOTE PREMIUM	31.0000.4913	0	0	0	0	0	0	0	0	
TOTAL REVENUE AND OTHER FUNDING SOURCES		\$2,449,348	\$5,091,711	\$2,378,101	\$2,117,873	\$2,378,101	\$2,682,751	\$2,682,751	\$2,682,751	9.9%
G.O. 7850-99										
PRINCIPAL	31.000.8189.5611	1,125,000	1,125,000	0	0	0	0	0	0	
INTEREST	31.000.8189.5621	72,281	24,188	0	0	0	0	0	0	
TOTAL 1999 BORROWING		1,197,281	1,149,188	0	0	0	0	0	0	
G.O. 10000-01										
PRINCIPAL	31.000.8021.5611	50,000	50,000	50,000	50,000	50,000	105,000	105,000	105,000	
INTEREST	31.000.8021.5621	10,200	8,050	5,850	3,487	5,850	2,363	2,363	2,363	
TOTAL 2001 REFUNDING		60,200	58,050	55,850	53,487	55,850	107,363	107,363	107,363	
G.O. 10000-01										
PRINCIPAL	31.000.8025.5611	1,450,000	5,875,000	0	0	0	0	0	0	
INTEREST	31.000.8025.5621	299,225	157,772	0	0	0	0	0	0	
TOTAL 2001 BORROWING		1,749,225	6,032,772	0	0	0	0	0	0	
G.O. 3000-05										
PRINCIPAL	31.000.8011.5611	0	113,000	150,000	150,000	150,000	225,000	225,000	225,000	
INTEREST	31.000.8011.5621	55,913	150,524	145,593	74,203	145,593	138,562	138,562	138,562	
TOTAL 2005 BORROWING		55,913	263,524	295,593	224,203	295,593	363,562	363,562	363,562	
G.O. 4000-05 TIF #3										
PRINCIPAL	31.000.8012.5611	300,000	200,000	0	150,000	0	0	0	0	
INTEREST	31.000.8012.5621	263,306	13,200	0	9,450	0	0	0	0	
TOTAL 2005 BORROWING		563,306	213,200	0	159,450	0	0	0	0	
G.O. 3000-05 TIF #4										
PRINCIPAL	31.000.8013.5611	0	337,000	400,000	400,000	400,000	525,000	525,000	525,000	
INTEREST	31.000.8013.5621	57,506	185,738	171,920	89,710	171,920	154,576	154,576	154,576	
TOTAL 2005 BORROWING		57,506	522,738	571,920	489,710	571,920	679,576	679,576	679,576	
G.O. 3000-05 Debt Service										
PRINCIPAL	31.000.8014.5611	0	0	150,000	0	150,000	100,000	100,000	100,000	
INTEREST	31.000.8014.5621	0	9,450	16,088	0	16,088	11,400	11,400	11,400	
TOTAL 2005 BORROWING		0	9,450	166,088	0	166,088	111,400	111,400	111,400	
G.O. 9925-07 Refunding										
PRINCIPAL	31.000.8016.5611	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	
INTEREST	31.000.8016.5621	375,250	371,450	367,650	184,775	367,650	363,850	363,850	363,850	
TOTAL 2007 REFUNDING		475,250	471,450	467,650	284,775	467,650	463,850	463,850	463,850	
FUTURE BORROWINGS:										
Future 2011 G.O. DEBT										
PRINCIPAL	31.000.8014.5611	0	0	0	0	0	0	0	0	
INTEREST	31.000.8014.5621	0	0	0	0	0	0	0	0	
TOTAL FUTURE BORROWING		0	0	0	0	0	0	0	0	
Future 2013 G.O. DEBT										
PRINCIPAL	31.000.8016.5611	0	0	0	0	0	0	0	0	
INTEREST	31.000.8016.5621	0	0	0	0	0	0	0	0	
TOTAL FUTURE BORROWING		0	0	0	0	0	0	0	0	
Future 2015 G.O. DEBT										
PRINCIPAL	31.000.8017.5611	0	0	0	0	0	0	0	0	
INTEREST	31.000.8017.5621	0	0	0	0	0	0	0	0	
TOTAL FUTURE BORROWING		0	0	0	0	0	0	0	0	
TRANSFER TO OTHER FUNDS	31.000.0000.5589	2,500,000	0	0	0	0	0	0	0	
ADVANCED REFUNDING ESCROW	31.000.9640.5611	0	0	0	0	0	0	0	0	
PAYMENT TO ESCROW AGENT	31.000.9641.5611	0	0	0	0	0	0	0	0	
BOND ISSUE COSTS	31.998.0000.5601	0	0	0	0	0	0	0	0	
LINE OF CREDIT INTEREST	31.998.0000.5621	0	53,339	51,000	27,617	51,000	7,000	7,000	7,000	
		0	53,339	51,000	27,617	51,000	7,000	7,000	7,000	
DEBT SERVICE PRINCIPAL		5,525,000	7,800,000	850,000	850,000	850,000	1,055,000	1,055,000	1,055,000	
DEBT SERVICE INTEREST		1,133,681	973,711	1,608,101	1,239,242	1,608,101	1,732,751	1,732,751	1,732,751	7.8%
DEBT SERVICE PRINCIPAL & INTEREST - CITY		6,658,681	8,773,711	1,608,101	1,239,242	1,608,101	1,732,751	1,732,751	1,732,751	
EXCESS OF REVENUE OVER EXPENDITURES		-4,209,333	-3,682,000	770,000	878,631	770,000	950,000	950,000	950,000	
FUND BALANCE, BEGINNING OF PERIOD		9,909,333	5,700,000	2,018,000	2,018,000	2,018,000	2,788,000	2,788,000	2,788,000	
FUND BALANCE, END OF PERIOD		5,700,000	2,018,000	2,788,000	2,788,000	2,788,000	3,738,000	3,738,000	3,738,000	
Fund Balance		0	0	62,016	0	0	0	0	0	
Interfund Advance to TIF Districts		5,700,000	4,663,000	4,263,000	4,263,000	3,738,000	3,738,000	3,738,000	3,738,000	
Interfund Advance from Impact Fees		0	-2,645,000	-1,475,000	-1,475,000	0	0	0	0	

City of Franklin
General Obligation Debt Maturities

Borrowing Date	Purpose of borrowing, amount, interest rate	Payment Dates	Balance 12/31/2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
03/01/09	Line of Credit Loan													
	PRINCIPAL	2,645,000 3/1	1,475,000	1,475,000										
	INTEREST	3/1, 9/1		7,000										
04/15/01	Current refunding													
	PRINCIPAL	\$10,000,000 3/1	\$105,000	105,000										
	INTEREST	4.3 - 5.4% 3/1, 9/1		2,363										
08/15/05	Capital improvements													
	PRINCIPAL	\$3,000,000 3/1	\$3,687,000	225,000	450,000	875,000	1,062,000	1,075,000						
	INTEREST	3.75 - 3.9% 3/1, 9/1		138,562	125,905	100,406	62,634	20,963						
08/15/05	Debt Service													
	PRINCIPAL	\$500,000 3/1	\$350,000	100,000	150,000	100,000								
	INTEREST	3.75 - 3.9% 3/1, 9/1		11,400	6,713	1,950								
08/15/05	Capital improvements - TIF #4													
	PRINCIPAL	\$3,000,000 3/1	\$4,263,000	525,000	700,000	875,000	1,038,000	1,125,000						
	INTEREST	3.75 - 3.9% 3/1, 9/1		154,576	131,607	101,420	64,116	21,938						
01/01/07	Advance Refunding-4/2001 Bonds													
	PRINCIPAL	\$9,925,000 3/1	9,625,000	100,000	720,000	620,000	570,000	520,000	1,200,000	1,190,000	1,180,000	1,200,000	1,140,000	1,185,000
	INTEREST	3/1, 9/1		363,850	348,270	322,810	300,200	279,490	246,810	201,400	156,370	111,150	66,690	22,515
2011	PRINCIPAL	2,000,000 3/1		0	50,000	100,000	150,000	150,000	200,000	250,000	300,000	400,000	200,000	200,000
	INTEREST	3/1, 9/1		0	98,750	95,925	90,525	83,650	75,400	64,250	50,350	32,200	23,000	11,000
2013	PRINCIPAL	2,000,000 3/1				0	50,000	100,000	150,000	150,000	200,000	250,000	300,000	400,000
	INTEREST	3/1, 9/1				0	98,750	95,925	90,525	83,650	75,400	64,250	50,350	32,200
2015	PRINCIPAL	2,000,000 3/1						0	50,000	100,000	150,000	150,000	200,000	250,000
	INTEREST	3/1, 9/1						0	98,750	95,925	90,525	83,650	75,400	64,250
2017	PRINCIPAL	2,000,000 3/1								0	50,000	100,000	150,000	150,000
	INTEREST	3/1, 9/1								0	98,750	95,925	90,525	83,650
2019	PRINCIPAL	2,000,000 3/1										0	50,000	100,000
	INTEREST	3/1, 9/1										0	98,750	95,925
2021	PRINCIPAL	2,000,000 3/1												0
	INTEREST	3/1, 9/1												50,000
Population	PRINCIPAL TOTAL	Per Capita	19,505,000	2,530,000	2,070,000	2,570,000	2,870,000	2,970,000	1,600,000	1,690,000	1,880,000	2,100,000	2,040,000	2,285,000
33,700	INTEREST TOTAL			677,751	711,245	672,511	616,225	551,966	511,485	495,225	471,395	437,175	404,715	359,540
Total City Debt Service				3,207,751	2,781,245	3,242,511	3,486,225	3,521,966	2,111,485	2,185,225	2,351,395	2,537,175	2,444,715	2,644,540
Less:	Impact fee shortfall		1,350,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
	Transfer from Impact Fees - Police		(2,333,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)
	Transfer from Impact Fees - Drexel Ave		(1,215,000)	(81,000)	(81,000)	(81,000)	(81,000)	(81,000)	(81,000)	(81,000)	(81,000)	(81,000)	(81,000)	(81,000)
	Transfer from Impact Fees - Fire #3		(634,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)
	Transfer from Impact Fees - Library		(1,347,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)
	Interest Repayment from TIF's		(490,530)	(174,163)	(143,623)	(105,114)	(59,094)	(8,536)	-	-	-	-	-	-
	Principal Repayment from TIF's		(4,263,000)	(525,000)	(700,000)	(875,000)	(1,038,000)	(1,125,000)	-	-	-	-	-	-
	Add to (Use of) Fund Balance		0	-	281,378	(43,397)	(170,131)	(67,850)	107,515	33,775	(132,395)	(8,895)	(128,715)	(415,540)
	Estimated special assessments		(900,163)	(289,588)	-	(43,397)	(170,131)	(101,580)	(309,280)	(309,280)	(309,280)	(309,280)	(309,280)	(309,280)
	NET TAX LEVY IMPACT		56	(1,307,751)	(881,245)	(1,342,511)	(1,586,225)	(1,621,966)	(211,485)	(285,225)	(451,395)	(637,175)	(644,715)	(744,540)
				\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000

Assumes issuance of additional debt of \$2,000,000 in 2011 and every two years thereafter
1/15/2011

CITY OF FRANKLIN

TIF DISTRICTS

The City of Franklin has three operating Tax Incremental Financing (TIF) Districts. TIF Districts exist to assist in the development of particular areas. They receive the increase in tax revenue that is generated from the increase in development that occurs in that area. The City has asked its Community Development Authority (CDA) to act as agent of the City (i) in planning and carrying out any community development programs and activities approved by the Mayor and Common Council within the TIF Districts. The tax levy generated by the increase in assessed value in the TIF District's is the main source of revenue for the TIF District's. Expenditures consistent with approved Project Plans may be incurred until a time determined by State statute.

TIF District #2

In July 1992, the City of Franklin adopted Resolution 92-3830 establishing a Community Development Authority (CDA) under Sections 66.4325 and 66.431 of the Wisconsin Statutes. The powers of the CDA, under the Community Development Authority Law, include its power to issue revenue bonds to provide financing for qualified redevelopment projects to be constructed by private developers, including by way of illustration but not limitation the following public benefits: the elimination or prevention of substandard, deteriorated, unsanitary, and blighted areas; the provision and retention of gainful employment opportunities for the citizens of the City; increase in the City's tax base; and the stimulation of the flow of investment capital into the City with resultant beneficial effects upon the economy in the City.

In TIF District #2 the Franklin CDA is to provide for the administration of applicable laws within Planned District Development (PDD) #18 including the review and approval of land use and of sites and building plans. The CDA is authorized to issue debt including lease revenue bonds, to finance projects of the character of the Franklin Business Park (FBP), to accept contributions of property, and to lease and/or sell such property. The CDA entered into a Development Agreement with MLG Development originally in July, 1993 and continuous through a Sixth Amendment dated January, 2006, the CDA also with MLG is doing what they can to increase the values of properties located in TIF District #2). The CDA, the City and MLG, cooperate with each other in the marketing of land in the FBP to prospective businesses of the FBP.

The CDA lease revenue debt due after 2008 was refinanced in 2006 with City issued General Obligation Notes with the CDA making the debt service payments on the new debt that realized a debt service saving to the TIF District of \$420,000.

The latest annual projections show \$45.9 million in the costs of infrastructure and financing costs over the life of the TIF will be incurred, anticipates \$161.1 million in development within the District which will provide the tax levy and other sources of revenue to pay off the debt issued to support the projects. Those projections indicate that there will be enough revenue collected to retire all remaining TIF District #2 debt in 2011. The following year the tax revenue will be available to the taxing districts.

TIF District #3

In June 2005, the City of Franklin adopted Resolution 2005-5906 establishing TIF District #3. The TIF District is generally from Rawson Avenue to just south of Drexel Avenue and from 27th Street to 35th Street. The main purpose of the TIF District is to improve road infrastructure in the district to promote quality development. The latest projection anticipates \$18.6 million in the costs of infrastructure and incentives, \$4.4 million in net financing costs and anticipates \$137 million in incremental development within the District. The debt issued will pay for the infrastructure with tax revenue created by the development paying off the debt. The plan anticipates that the debt will be paid off and TIF District closed by 2016. The following year the tax revenue will be available to the taxing districts.

TIF District #4

In June 2005, the City of Franklin adopted Resolution 2005-5907 establishing TIF District #4. The TIF District is generally from 27th Street to the Oakwood Golf Course then south to the Racine County line. The main purpose of the TIF District is to improve road and sanitary sewer infrastructure in the district to promote quality development. The plan anticipates \$27.9 million in the costs of infrastructure created and anticipates \$160 million in incremental development within the District. The debt will pay for the infrastructure with tax revenue created by the development paying off the debt. The project plan anticipates that the debt will be paid off and TIF District closed by 2023. The following year the tax revenue will be available to the taxing districts.

TIF District's Outstanding Debt

General obligation note proceeds are provided to the TIF Districts directly or through interfund advances from a shared issuance (2005) with similar terms to the general obligation notes issued by the City. The schedule of outstanding debt maturities shows the amounts borrowed, the balance outstanding and annual debt service payment obligations for the next several years.

In August 2008 TIF District #3 issued \$10 million in new tax exempt debt. The proceeds of this issue allowed TIF District #3 to repay its line of credit of \$4 million and reduced its interfund advance by \$6 million. The \$6 million in interfund advance returned to the Debt Service Fund was reissued to TIF District #4 - \$3.5 million and the Capital Improvement Fund - \$2.5 million.

City of Franklin
Tax Incremental Financing Districts
Outstanding Debt Maturities

Date Amount	Purpose of borrowing Interest rate	Payment Dates	Balance 12/31/2010	2011	2012	2013	2014	2015
TIF #2 City of Franklin General Obligation Notes								
1/1/2006	Refinancing Debt			4,700,000				
\$10,000,000	Principal	3/1	4,700,000	4,700,000				
	Interest 3.5% to 4.0%	3/1, 9/1		94,000				
	Total Principal			4,700,000				
	Total Interest			94,000				
Population 33,700	Annual Debt Payment	Per Capita 142		\$ 4,794,000	\$ -	\$ -	\$ -	\$ -
	TIF No. 2 Debt Total	139	\$ 4,700,000	\$ -	\$ -	\$ -	\$ -	\$ -
TIF #3 City of Franklin General Obligation Notes								
1/3/2007	Capital improvements Taxable Notes			640,000	655,000	670,000	6,195,000	
10,000,000	Principal	3/1	\$ 8,160,000	388,080	356,029	323,235	153,326	
	Interest 4.95%	3/1, 9/1						
8/26/2008	Capital improvements Tax Exempt Notes			1,000,000	2,000,000	2,500,000	3,500,000	
	Principal	3/1	\$ 9,000,000	315,500	261,500	178,125	65,625	
	Interest 3.0 to 3.5%	3/1, 9/1						
	Total Principal			1,640,000	2,655,000	3,170,000	9,695,000	
	Total Interest			703,580	617,529	501,360	218,951	
Population 33,700	Annual Debt Payment	Per Capita 70		\$ 2,343,580	\$ 3,272,529	\$ 3,671,360	\$ 9,913,951	\$ -
	TIF No. 3 Debt Total	509	\$ 17,160,000	\$ 15,520,000	\$ 12,865,000	\$ 9,695,000	\$ -	\$ -
TIF #4 Interfund Advance by City of Franklin								
8/15/2005	Capital improvements			525,000	700,000	875,000	1,038,000	1,125,000
\$3,000,000	Principal	3/1	\$ 4,263,000	154,576	131,607	101,420	64,116	21,938
	Interest 4.55%	3/1, 9/1						
Population 33,700	Annual Debt Payment	Per Capita 20		\$ 679,576	\$ 831,607	\$ 976,420	\$ 1,102,116	\$ 1,146,938
	TIF No. 4 Debt Total	126	\$ 4,263,000	\$ 3,738,000	\$ 3,038,000	\$ 2,163,000	\$ 1,125,000	\$ -
Population 33,700	Total TIF Districts Debt	Per Capita 232		\$ 7,817,156	\$ 4,104,136	\$ 4,647,780	\$ 11,016,067	\$ 1,146,938
	Annual Debt Payment	775	\$ 26,123,000	\$ 19,258,000	\$ 15,903,000	\$ 11,858,000	\$ 1,125,000	\$ -
	TIF Districts Debt Total							

**MAYOR
101**

DEPARTMENT: Mayor

PROGRAM MANAGER: Mayor (administered by Director of Administration)

PROGRAM DESCRIPTION:

The Mayor is the Chief Executive Officer of the City, responsible for ensuring that all City ordinances and State laws are observed and enforced, and that all City officers, boards and commissions properly discharge their duties. The Mayor nominates to Council the appointment of certain City employees, board and commission members, and is chairman of the Plan Commission and the Community Development Authority. The Mayor presides at the meetings of the Common Council voting only in cases relating to tie votes. The Mayor is elected for a three-year term of office, with the current term expiring April 2011.

City Ordinances designate eight cabinet officers, as well as other unclassified positions within City government, that shall be appointed by the Mayor subject to the confirmation by a majority of all members of the Common Council.

SERVICES:

- Represent people of the City of Franklin.
- Administer City government in accordance with City Ordinances and State Statutes.
- Annually prepare a financial forecast for use in development of the City's annual budget

STAFFING:

1 Part-time (elected)

BUDGET SUMMARY:

- 1) The annual salary for the Mayor is currently established at \$16,800. In addition, the Mayor receives \$4,800 annually for reimbursement of mileage related expenses. These compensation levels were established by Common Council action on December 15, 1998 under City Ordinance 98-1527.

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
GENERAL FUND EXPENDITURES										
MAYOR										
PERSONAL SERVICES										
SALARIES-PT	01.101.0000.5113		0	0	0	0	0	16,800	16,800	
FICA	01.101.0000.5151		0	0	0	0	0	1,652	1,652	
WORKERS COMPENSATION INS	01.101.0000.5156							63	63	
Sub-total			0	0	0	0	0	18,515	18,515	#DIV/0!
Percent of Department Total			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	0.0%	69.6%	69.6%	
CONTRACTUAL SERVICES										
OTHER PROFESSIONAL SERVICES	01.102.0000.5219		0	0	0	0	0	0	0	0.0%
Sub-total			0	0	0	0	0	0	0	0.0%
SUPPLIES										
OFFICE SUPPLIES	01.101.0000.5312		0	0	0	0	200	0	0	
PRINTING	01.101.0000.5313		0	0	0	0	200	0	0	
Sub-total			0	0	0	0	400	0	0	#DIV/0!
SERVICES AND CHARGES										
SUBSCRIPTIONS	01.101.0000.5422		0	0	0	0	150	150	150	
MEMBERSHIPS	01.101.0000.5424		0	0	0	0	150	150	150	
CONFERENCES AND SCHOOLS	01.101.0000.5425		0	0	0	0	2,000	2,000	2,000	
MILEAGE - AUTO ALLOWANCE	01.101.0000.5432		0	0	0	0	4,800	4,800	4,800	
Sub-total			0	0	0	0	7,100	7,100	7,100	#DIV/0!
CONTRIBUTIONS AND AWARDS										
VOLUNTEER RECOGNITION/AWARDS	01.101.0000.5734		0	0	0	0	1,000	1,000	1,000	
GRAND TOTAL MAYOR			0	0	0	0	8,500	26,615	26,615	#DIV/0!

ALDERMEN
102

DEPARTMENT: Aldermen

PROGRAM MANAGER: Mayor (administered by the Director of Clerk Services)

PROGRAM DESCRIPTION:

The Common Council is the legislative branch of City government. Its primary purpose is the passage of laws, ordinances and policies, establishment of pay ranges for city employees and official management of the city's financial affairs; its budget, its revenues and the raising of funds for the operation of the city. The Common Council is comprised of the Mayor and six members representing the six Aldermanic Districts, serving three-year overlapping terms. One Alderman is elected and serves as Common Council President.

Boards and Commissions of the City serve primarily in an advisory role to the Mayor and Common Council in developing policies and managing the affairs of the City to best serve its citizens. Boards and commissions allow for additional citizen input beyond that of the elected officials. Certain boards and commissions are required under Wisconsin statutes (e.g., the Board of Public Works and Plan Commission); others have been established to oversee certain activities (e.g., Civic Celebrations Commission). The City is served by the following Boards and Commissions:

Architectural Board	Fair Commission
Board of Health	Finance Committee
Board of Review	Library Board
Board of Public Works	License Committee
Board of Water Commissioners	Parks Commission
Board of Zoning and Building Appeals	Personnel Committee
Civic Celebrations Commission	Plan Commission
Community Development Authority	Police and Fire Commission
Economic Development Commission	Technology Commission
Environmental Commission	

Certain boards and commissions oversee programs with their own budget or fund (such as the Community Development Authority, Civic Celebrations Commission, Library Board, and Board of Water Commissioners). The cost of supporting the remaining boards and commissions is included in the Common Council budget.

SERVICES:

- Adopt ordinances and resolutions, levy taxes and appropriate monies for the operation of the City.
- Adopt and review policies to meet needs of the City and its citizens.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Six Aldermen (part-time, elected)	N/A	N/A	N/A	N/A	N/A	N/A
Confidential Secretary	0.48	0.48	0.48	0.00	0.00	0.00
Total	0.48	0.48	0.48	0.00	0.00	0.00

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Ordinances passed	34	29	28	25	30	30
Resolutions passed	221	167	112	125	130	130
Common Council meeting hours	74.5	69.5	69	70	70	70

* Forecast

BUDGET SUMMARY:

- 1) The annual salary for Aldermen is currently established at \$7,200. In addition, Aldermen also receive \$1,800 annually for reimbursement of mileage related expenses. These compensation levels were established by Common Council action on December 15, 1998 under City Ordinance 98-1527.
- 2) Clerical support is provided through the Director of Clerk Services office.
- 3) Memberships include:

Public Policy Forum	\$ 500
Intergovernmental Cooperation Council	350
League of Wisconsin Municipalities	8,704
Amer Society of Composers, Authors, Publishers	325
Wisconsin Taxpayers Alliance	200
South Suburban Chamber of Commerce	150

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
ALDERMEN										
PERSONAL SERVICES										
SALARIES-PT	01.102.0000.5113	76,155	60,000	60,000	30,000	60,000	60,000	43,200	43,200	
FICA	01.102.0000.5151	6,866	5,630	5,783	2,892	5,783	5,783	4,131	4,131	
WORKERS COMPENSATION INS	01.102.0000.5156	212	207	257	126	257	219	157	157	
Sub-total		83,233	65,837	66,040	33,018	66,040	66,002	47,488	47,488	-28.1%
Percent of Department Total		70.8%	71.4%	62.6%	56.8%	62.6%	73.1%	66.2%	66.2%	
CONTRACTUAL SERVICES										
OTHER PROFESSIONAL SERVICES	01.102.0000.5219	0	0	1,000	0	1,000	1,000	1,000	1,000	
SUNDRY CONTRACTORS	01.102.0000.5299	0	0	0	0	0	0	0	0	
Sub-total		0	0	1,000	0	1,000	1,000	1,000	1,000	0.0%
SUPPLIES										
OFFICE SUPPLIES	01.102.0000.5312	157	61	300	59	300	100	100	100	
PRINTING	01.102.0000.5313	128	179	7,450	7,216	7,450	50	50	50	
BOARDS AND COMMISSIONS EXP	01.102.0000.5329	319	201	1,000	15	1,000	1,000	1,000	1,000	
Sub-total		604	441	8,750	7,291	8,750	1,150	1,150	1,150	-25.8%
SERVICES AND CHARGES										
OFFICIAL NOTICES/ADVERTISING	01.102.0000.5421	0	0	150	0	150	150	150	150	
SUBSCRIPTIONS	01.102.0000.5422	100	0	150	0	150	0	0	0	
MEMBERSHIPS	01.102.0000.5424	17,425	10,361	10,250	9,930	10,250	10,650	10,650	10,650	
CONFERENCES AND SCHOOLS	01.102.0000.5425	0	0	2,500	60	2,500	500	500	500	
MILEAGE - AUTO ALLOWANCE	01.102.0000.5432	15,600	15,600	15,600	7,833	15,600	10,800	10,800	10,800	
Sub-total		33,125	25,961	28,650	17,823	28,650	22,100	22,100	22,100	-22.9%
CONTRIBUTIONS AND AWARDS										
AWARDS	01.102.0000.5726	0	0	0	0	0	0	0	0	
VOLUNTEER RECOGNITION/AWARDS	01.102.0000.5734	562	0	1,000	0	1,000	0	0	0	
Sub-total		562	0	1,000	0	1,000	0	0	0	
SUB TOTAL NON PERSONAL SERVICES										
		34,291	26,402	39,400	25,114	39,400	24,250	24,250	24,250	-24.7%
TOTAL GENERAL FUND										
		117,524	92,239	105,440	58,132	105,440	90,252	71,738	71,738	-27.0%
CAPITAL OUTLAY FUND										
FURNITURE/FIXTURES	41.102.0000.5812	0	0	3,800	3,731	3,800	0	0	0	
TOTAL CAPITAL OUTLAY FUND		0	0	3,800	3,731	3,800	0	0	0	
GRAND TOTAL ALDERMEN										
		117,524	92,239	109,240	61,863	109,240	90,252	71,738	71,738	

**MUNICIPAL COURT
121**

DEPARTMENT: Municipal Court

PROGRAM MANAGER: Municipal Judge

PROGRAM DESCRIPTION:

The Municipal Court has jurisdiction over local ordinance and traffic citations issued in the City. The Court is presided over by a Municipal Judge, elected every three years. The Judge is required by Local Ordinance to be a licensed attorney. The cost of the court clerks for the weekly trial and pleading sessions is also included in this program. The Police Department provides administrative services for the Court which are accounted for in a separate program. The City's interests at trial are represented by the City Attorney's office are also accounted for in a separate program. Also included in this program is the cost of boarding prisoners.

SERVICES:

- Presides over Municipal Court, adjudicating violations of municipal ordinances and traffic citations and imposing forfeitures where provided by law.
- Provides for the boarding of Prisoners

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Municipal Judge (part-time, elected)	N/A	N/A	N/A	N/A	N/A	N/A
Court Clerk *	2.00	2.00	2.00	2.00	2.00	2.00
Total	2.00	2.00	2.00	2.00	2.00	2.00

* Administration and Human Resource support through the Police Department

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Municipal court cases	7,995	9811	8,019	8,050	8,100	8,100

* Forecast

BUDGET SUMMARY:

Two daytime and four nighttime court sessions per month are held. A community service alternative on a limited basis at the Franklin Public Library is currently available as an alternative to serving time at the House of Correction.

CITY OF FRANKLIN 2011 BUDGET		2008	2009	2010	2010 YTD	2010	2011	2011	2011	Percent
		Actual	Actual	Amended	6/30/2010	Estimate	Dept/Request	Proposed	Adopted	Change
MUNICIPAL COURT										
PERSONAL SERVICES										
SALARIES-FT	01.121.0000.5111	52,291	53,728	53,195	26,305	53,217	53,759	53,759	53,759	
SALARIES-PT	01.121.0000.5113	36,197	35,814	35,973	18,674	35,913	36,135	36,135	36,135	
SALARIES-OT	01.121.0000.5117	384	162	2,575	66	500	2,575	2,575	1,200	
COMPTIME TAKEN	01.121.0000.5118	554	68	260	0	0	260	260	260	
LONGEVITY	01.121.0000.5133	270	300	270	150	270	270	270	270	
HOLIDAY PAY	01.121.0000.5134	4,051	4,336	4,127	2,165	4,427	4,493	4,493	4,493	
VACATION PAY	01.121.0000.5135	4,962	3,773	5,292	2,421	5,292	5,372	5,372	5,372	
FICA	01.121.0000.5151	6,217	6,126	7,779	3,063	7,621	7,869	7,869	7,764	
RETIREMENT	01.121.0000.5152	7,771	7,718	8,068	3,928	7,862	8,185	8,185	8,049	
RETIREE GROUP HEALTH	01.121.0000.5153	947	880	916	460	916	948	948	948	
GROUP HEALTH & DENTAL	01.121.0000.5154	24,024	24,276	23,772	12,863	23,748	24,907	24,907	24,907	
LIFE INSURANCE	01.121.0000.5155	383	420	347	225	284	292	292	292	
WORKERS COMPENSATION INS	01.121.0000.5156	228	274	343	160	338	296	296	293	
Sub-total		138,278	137,874	142,917	70,500	140,388	145,361	145,361	143,742	0.6%
Percent of Department Total		78.7%	76.6%	80.7%	83.0%	80.4%	67.7%	67.7%	67.5%	
CONTRACTUAL SERVICES										
EQUIPMENT MAINTENANCE	01.121.0000.5242	0	0	300	0	300	300	300	300	
OTHER PROFESSIONAL SERVICES	01.121.0000.5219	398	0	600	150	600	600	600	600	
PRISONER BOARDING	01.121.0000.5294	34,424	35,949	30,000	12,938	30,000	30,000	30,000	30,000	
COLLECTION SERVICES	01.121.0000.5298	740	0	500	0	500	500	500	619	
DOT SUSPENSION FEES	01.121.0000.5298	0	910	300	0	300	300	300	300	
Sub-total		35,561	36,859	31,700	13,088	31,700	31,700	31,700	31,819	0.4%
SUPPLIES										
OFFICE SUPPLIES	01.121.0000.5312	175	278	400	185	400	400	400	400	
PRINTING	01.121.0000.5313	319	167	350	0	350	350	350	350	
Sub-total		494	445	750	185	750	750	750	750	0.0%
SERVICES AND CHARGES										
SUBSCRIPTIONS	01.121.0000.5422	0	0	100	0	100	100	100	100	
MEMBERSHIPS	01.121.0000.5424	135	140	150	140	150	150	150	150	
CONFERENCES AND SCHOOLS	01.121.0000.5425	1,157	1,212	1,250	1,001	1,250	1,250	1,250	1,250	
JURY/WITNESS FEES	01.121.0000.5429	59	20	250	22	250	250	250	250	
Sub-total		1,351	1,372	1,750	1,162	1,750	1,750	1,750	1,750	0.0%
SUB TOTAL NON PERSONAL SERVICES										
		37,406	38,676	34,200	14,435	34,200	34,200	34,200	34,319	0.3%
TOTAL GENERAL FUND										
		175,684	176,550	177,117	84,935	174,588	179,561	179,561	178,061	0.5%
CAPITAL OUTLAY FUND										
COMPUTER EQUIPMENT	41.121.0000.5841	0	3,378		26					
SOFTWARE	41.121.0000.5843	0					35,000	35,000	35,000	
TOTAL CAPITAL OUTLAY FUND		0	3,378	0	26	0	35,000	35,000	35,000	
GRAND TOTAL MUNICIPAL COURT										
		175,684	179,928	177,117	84,961	174,588	214,561	214,561	213,061	20.3%
Less Program Revenue:										
Penalties & Forfeitures @ 12%		-43,551	-48,000	-4,449	0	-48,000	-48,000	-48,000	-48,000	
Net Municipal Court Related Costs										
		132,133	131,928	172,668	84,961	126,588	166,561	166,561	165,061	

CITY CLERK/ELECTIONS
141, 142

DEPARTMENT: City Clerk

PROGRAM MANAGER: Director of Clerk Services

PROGRAM DESCRIPTION:

The City Clerk is the legal custodian of the city's official records, responsible for the administration of elections, complaint handling, legal notification to the public, the issuance of licenses and permits, and the preparation of agendas and the official minutes. The Clerk's Office provides administrative support to the Mayor, Common Council, various boards, commissions and committees, and responds to informational requests from the general public. . In 2011, an extensive project in this Office of City-wide redistricting will begin, which is required every 10 years based upon the results of the decennial federal census, and this Office will continue work relating to the federal census.

In addition, the Clerk's office is responsible for the Elections budget. The Elections budget provides funding for the operation of local, school, state, and federal elections in the City of Franklin. All election records and voter files are maintained and all elections are conducted through the Office of the City Clerk.

SERVICES:

- Prepare and review Common Council agenda.
- Attend all Council meetings; Board and Commission meetings as necessary.
- Maintain custody of city's official records, providing access to and responding to public records requests.
- Prepare, distribute and process resolutions, ordinances, proclamations, agendas and minutes for meetings of the Common Council and various city boards, commissions and committees, including ad hoc groups.
- Complaint handling
- Index Council minutes, resolutions and ordinances.
- Codify approved ordinances.
- Administer oaths of office and certify official documents.
- Issue permits and licenses, as required by local and state laws. Also administers reservation requests for park rental, ball diamond rental, other recreation facility rental, burn permits, and alarm permits.
- Oversee City records management and retention program.
- Administer elections, which includes providing candidate information, voter registration, verification and updating of voter records, assistance with absentee voting, election inspector training, and preparation and processing of Federal, State, and local elections.
- Coordinate, prepare and distribute city directory and monthly calendar.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Administration Clerk	1.00	1.00	1.00	1.48	1.48	1.48
Clerk/Typist	.50	.50	.50	.50	.50	.50
Temporary Help	.00	.00	.03	.02	.02	.02
Total	3.50	3.50	3.53	4.00	4.00	4.00

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Liquor licenses	51	52	55	54	56	56
Bartenders licenses	275	303	323	446	400	400
Property status reports	82	120	99	101	90	90
Burn permits	358	372	387	378	375	375
Registered voters	22,981	23,400	24,323	**20,768	22,000	22,000
Elections held	4	2	4	2	4	2

*Forecast **State Statutes mandatory purge and update of voters' list

BUDGET SUMMARY:

- 1) The annual fee paid to General Code for placing Franklin's Municipal Code online has increased to \$1,195 in 2011.
- 2) Election decrease in funding is due to two elections scheduled in 2011 vs. four elections held in 2010.
- 3) Election equipment maintenance increase includes maintenance coverage for touch screen elections machines required by the Help America Vote Act of 2002 (HAVA) whereby every polling place is required to have accessible equipment allowing all voters the ability to vote independently, without assistance. This account also includes a full year of maintenance on the six optical scan voting machines. In addition, backup and preservation of electronic data, pursuant to Wis. Stats §5.05(1)(e) and 5.06(6), is covered in the maintenance agreements.
- 4) Equipment rental includes \$150 per election paid to The Polish Center and \$150 per election paid to St. Martin of Tours Church for use as polling locations.

CITY OF FRANKLIN 2011 BUDGET		2008	2009	2010	2010 YTD	2010	2011	2011	2011	Percent
CITY CLERK		Actual	Actual	Amended	6/30/2010	Estimate	Dept/Request	Proposed	Adopted	Change
PERSONAL SERVICES										
SALARIES-FT	01.141.0000.5111	145,688	141,685	145,275	74,247	143,644	146,942	146,942	146,942	
SALARIES-PT	01.141.0000.5113	16,481	32,870	35,247	16,411	35,178	35,687	35,687	35,687	
SALARIES-TEMP	01.141.0000.5115	0	0	601	0	800	601	601	601	
SALARIES-OT	01.141.0000.5117	479	719	600	101	600	600	600	600	
COMPTIME TAKEN	01.141.0000.5118	167	30	160	0	0	160	160	160	
LONGEVITY	01.141.0000.5133	793	802	818	426	810	818	818	818	
HOLIDAY PAY	01.141.0000.5134	9,534	10,347	10,503	3,792	10,733	10,875	10,875	10,875	
VACATION PAY	01.141.0000.5135	10,529	15,597	13,962	6,651	15,473	14,145	14,145	14,145	
FICA	01.141.0000.5151	13,760	15,122	15,848	7,794	15,869	16,052	16,052	16,052	
RETIREMENT	01.141.0000.5152	18,340	18,525	18,738	9,318	18,745	18,985	18,985	18,985	
RETIREE GROUP HEALTH	01.141.0000.5153	1,948	1,822	1,897	949	1,897	1,954	1,954	1,954	
GROUP HEALTH & DENTAL	01.141.0000.5154	47,345	48,329	47,112	25,734	47,090	49,749	49,749	49,749	
LIFE INSURANCE	01.141.0000.5155	990	799	826	425	677	688	688	688	
WORKERS COMPENSATION INS	01.141.0000.5156	418	562	704	328	705	608	608	608	
Allocated payroll cost	01.141.0000.5199	-13,500	-13,800	-14,600	-7,298	-14,600	-14,800	-14,800	-14,800	
Sub-total		252,974	273,409	277,691	138,878	277,821	283,064	283,064	283,064	1.9%
Percent of Department Total		92.2%	92.0%	90.9%	92.6%	90.9%	89.7%	89.7%	89.7%	
CONTRACTUAL SERVICES										
FILING FEES	01.141.0000.5223	1,172	1,385	2,000	336	2,000	2,000	2,000	2,000	
EQUIPMENT MAINTENANCE	01.141.0000.5242	0	178	0	0	0	0	0	0	
SUNDRY CONTRACTORS	01.141.0000.5299	4,602	4,990	5,600	3,662	5,600	5,768	5,750	5,750	
Sub-total		5,774	6,553	7,600	3,998	7,600	7,768	7,750	7,750	2.0%
SUPPLIES										
OFFICE SUPPLIES	01.141.0000.5312	672	507	1,000	133	1,000	1,000	1,000	1,000	
PRINTING	01.141.0000.5313	191	225	400	109	400	400	400	400	
Sub-total		863	732	1,400	242	1,400	1,400	1,400	1,400	0.0%
SERVICES AND CHARGES										
OFFICIAL NOTICES/ADVERTISING	01.141.0000.5421	7,810	10,093	9,000	3,139	9,000	9,000	9,000	9,000	
SUBSCRIPTIONS	01.141.0000.5422	52	55	100	0	100	100	100	100	
MEMBERSHIPS	01.141.0000.5424	475	505	600	475	600	600	600	600	
CONFERENCES AND SCHOOLS	01.141.0000.5425	1,366	1,842	2,500	799	2,500	2,500	2,500	2,500	
MILEAGE	01.141.0000.5432	712	818	600	35	600	600	600	600	
BACKGROUND CHECKS	01.141.0000.5471	4,290	2,886	5,950	2,422	5,950	5,950	5,950	5,950	
Sub-total		14,706	16,199	18,750	6,870	18,750	18,750	18,750	18,750	0.0%
SUB TOTAL NON PERSONAL SERVICES		21,343	23,484	27,750	11,110	27,750	27,918	27,900	27,900	0.5%
TOTAL GENERAL FUND		274,317	296,893	305,441	149,988	305,571	310,982	310,964	310,964	1.8%
CAPITAL OUTLAY FUND										
OFFICE EQUIPMENT	41.141.0000.5813	0	130	0	0	0	0	0	0	
COMPUTER EQUIPMENT	41.141.0000.5841	0	0	0	0	0	4,700	4,700	4,700	
SOFTWARE	41.141.0000.5843	0	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		0	130	0	0	0	4,700	4,700	4,700	100.0%
GRAND TOTAL CITY CLERK		274,317	297,023	305,441	149,988	305,571	315,682	315,664	315,664	3.3%
Less Program Revenue:										
Licenses: 4201 -4217		-67,947	-59,174	-65,600	-53,323	-55,500	-56,500	-56,500	-56,500	
Licenses: 4225 -4241		-35,471	-10,919	-7,100	-7,465	-9,100	-9,100	-9,100	-9,100	
PUBLICATIONS & RECORDING	01.0000.4411	-2,108	-3,102	-6,300	-1,122	-3,300	-3,300	-3,300	-3,300	
PROPERTY STATUS REPORTS	01.0000.4413	-2,875	-3,270	-3,300	-1,385	-3,300	-3,300	-3,300	-3,300	
Net City Clerk Related Costs		165,916	220,558	223,141	86,693	234,371	243,482	243,464	243,464	

CITY OF FRANKLIN 2011 BUDGET		2008	2009	2010	2010 YTD	2010	2011	2011	2011	Percent
		Actual	Actual	Amended	6/30/2010	Estimate	Dept/Request	Proposed	Adopted	Change
ELECTIONS										
PERSONAL SERVICES										
SALARIES-FT	01.142.0000.5111	2,347	680	1,440	254	862	730	730	730	
SALARIES-PT	01.142.0000.5113	3,508	0	977	0	977	495	495	495	
SALARIES-TEMP	01.142.0000.5115	25,557	7,890	23,976	4,626	25,143	10,053	10,053	10,053	
SALARIES-OT	01.142.0000.5117	5,013	717	3,871	311	2,673	1,178	1,178	1,178	
LONGEVITY	01.142.0000.5133	24	13	8	5	8	4	4	4	
FICA	01.142.0000.5151	806	97	482	39	685	184	184	184	
RETIREMENT	01.142.0000.5152	646	109	589	58	405	220	220	220	
RETIREE GROUP HEALTH	01.142.0000.5153	133	35	89	0	56	46	46	46	
GROUP HEALTH & DENTAL	01.142.0000.5154	1,509	487	1,137	156	972	604	607	607	
LIFE INSURANCE	01.142.0000.5155	0	0	17	0	12	7	7	7	
WORKERS COMPENSATION INS	01.142.0000.5156	149	52	160	26	144	61	61	61	
Sub-total		39,691	10,078	32,746	5,475	31,937	13,582	13,585	13,585	-58.5%
Percent of Department Total		82.2%	80.6%	76.2%	68.3%	75.7%	59.5%	59.5%	59.5%	
CONTRACTUAL SERVICES										
DP SERVICES	01.142.0000.5214	768	213	1,500	0	1,500	1,545	1,550	1,550	
EQUIPMENT MAINTENANCE	01.142.0000.5242	3,300	0	3,500	1,590	3,500	3,600	3,600	3,600	
Sub-total		4,068	213	5,000	1,590	5,000	5,145	5,150	5,150	3.0%
SUPPLIES										
OFFICE SUPPLIES	01.142.0000.5312	2,377	777	2,000	3	2,000	1,500	1,500	1,500	
PRINTING	01.142.0000.5313	817	197	1,000	0	1,000	1,000	1,000	1,000	
Sub-total		3,195	974	3,000	3	3,000	2,500	2,500	2,500	-16.7%
SERVICES AND CHARGES										
OFFICIAL NOTICES/ADVERTISING	01.142.0000.5421	257	157	250	52	250	200	200	200	
CONFERENCES AND SCHOOLS	01.142.0000.5425	19	122	600	0	600	600	600	600	
MILEAGE	01.142.0000.5432	305	368	200	0	200	200	200	200	
EQUIPMENT RENTAL	01.142.0000.5433	750	600	1,200	900	1,200	600	600	600	
Sub-total		1,331	1,246	2,250	952	2,250	1,600	1,600	1,600	-28.9%
SUB TOTAL NON PERSONAL SERVICES										
		8,594	2,433	10,250	2,545	10,250	9,245	9,250	9,250	-9.8%
TOTAL GENERAL FUND										
		48,285	12,511	42,996	8,020	42,187	22,827	22,835	22,835	-46.9%
CAPITAL OUTLAY FUND										
OTHER CAPITAL EQUIPMENT	41.142.0000.5819	0	0	0	0	0	0	0	0	
SOFTWARE	41.142.0000.5843	0	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		0	0	0	0	0	0	0	0	0.0%
GRAND TOTAL ELECTIONS										
		48,285	12,511	42,996	8,020	42,187	22,827	22,835	22,835	-46.9%
Less Program Revenue:										
REFUNDS & REIMB - ELECTIONS	01.0000.4782	0	0	0	0	0	0	0	0	
Net Elections Related Costs										
		48,285	12,511	42,996	8,020	42,187	22,827	22,835	22,835	

INFORMATION SERVICES

144

DEPARTMENT: Information Services

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

City-wide computing and telecommunication needs are administered by this program. This includes the City Hall Complex local area network (LAN), as well as the City's wide area network (WAN), which includes all fire station locations, the Public Works Garage, Sewer/Water operations, the Police Department Facility, and the Library. The program does not generally include the purchase price for replacement of individual workstations within other operating departments, but it does include the contracted staff support for installation and maintenance of the network computers and network components

SERVICES:

- Maintain and grow the City WAN structure
- Perform maintenance and repair work on City-owned computing equipment
- Provide training and software support to City personnel
- Maintain and assist in development of the City's World Wide Web page
- Coordinate and monitor Internet and email access for City employees
- Overall responsibility for GIS, Land Management, and Utility Billing software systems
- Maintain the City's telecommunication services and equipment and the City's public access television channel

STAFFING:

The City's information services function is managed by the Director of Administration through a professional services contract with an outside data processing technical support firm; however, beginning in mid-2010, one technician was assigned under the day-to-day authority of the Police Chief. In addition, the Information Services budget provides for outside contracting for Geographic Information System (GIS) support services and maintenance of GIS software. The City's cost of telecommunication services and equipment (excluding the Police Department) is also included in this budget.

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Total City computers	175	178	185	190	203	203
Software applications	45	44	45	48	49	49
Est. Help Desk Requests	1,500	1,480	1,500	1,300	1,300	1,300

BUDGET SUMMARY:

- 1) Overall, the 2011 Budget provides for continuation of contracted technical support services at approximately the same level provided for in 2008 – 2010; however, a two changes occurred that are reflected in the budget. First, beginning in mid-2010 staffing was changed from level 1 and level 2 technicians to use of a Dual Technician, as provided for by the contract approved by the Common Council. This enabled one of the individuals to be assigned directly to the Police Department and to operate under the Chief's daily direction. The second change is to have the allocation of the costs for this one position attributed directly Police Department's budget. With on-call services covering time outside regular business hours, the service coverage is 24 hours/day – 7 days/week. Contracted services are estimated to be less than the cost of comparable coverage from full-time staff positions providing data processing support.
- 2) Excluding the adjustment reflected above, the 2010 non-capital operating budget remains very stable
- 3) Capital Outlay purchases include replacement of a fiber switch (\$4,000), a virtual host server replacement for the Police Department (\$8,500), a virtual host server replacement for the City Hall (\$8,500), a dedicated SQL Server replacement (\$8,000), Virtualization backbone Cabling (\$500), Firewall replacement for the Police Department (\$2,200), Server 2008 Client Access Licenses (\$2,900), 2 web filters, (\$9,800), Exchange Server 2010 software (\$12,000), replacement projector for Council Chambers (\$1,500), and Emergency Hardware/Software replacement for system or device failures that were not budgeted and are not under warranty (\$5,000).

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
INFORMATION SERVICES									
CONTRACTUAL SERVICES									
DATA PROCESSING SERVICES 01.144.0000.5214	206,207	176,005	158,500	86,773	164,883	123,000	123,000	123,000	
GIS SUPPORT SERVICES 01.144.0000.5215	95,648	110,137	101,750	35,252	101,750	101,750	101,750	101,750	
EQUIPMENT MAINTENANCE 01.144.0000.5242	10,906	11,332	12,700	5,866	12,200	12,700	12,700	12,700	
SOFTWARE MAINTENANCE 01.144.0000.5257	32,074	37,945	36,500	34,309	39,400	40,000	40,000	40,000	
SUNDRY CONTRACTORS 01.144.0000.5299	2,541	2,852	3,000	961	2,500	3,000	3,000	3,000	
Sub-total	347,376	338,271	312,450	163,161	320,733	280,450	280,450	280,450	-22.5%
SUPPLIES									
OFFICE SUPPLIES 01.144.0000.5312	56	189	200	11	200	200	200	200	
OPERATING SUPPLIES - OTHER 01.144.0000.5329	4,136	3,048	5,500	460	4,750	5,500	5,500	5,500	
EQUIPMENT SUPPLIES 01.144.0000.5333	1,336	1,236	2,500	927	2,000	2,500	2,500	2,500	
Sub-total	5,528	4,473	8,200	1,398	6,950	8,200	8,200	8,200	0.0%
SERVICES AND CHARGES									
DATA COMMUNICATION SERVICES 01.144.0000.5410	9,025	10,788	10,250	5,134	10,250	10,250	10,250	10,250	
TELEPHONE 01.144.0000.5415	42,113	28,567	24,500	11,564	24,000	24,500	24,500	24,500	
CONFERENCES AND SCHOOLS 01.144.0000.5425	0	0	0	0	0	0	0	0	
Sub-total	51,138	39,355	34,750	16,698	34,250	34,750	34,750	34,750	0.0%
TOTAL GENERAL FUND	404,042	382,099	355,400	181,257	361,933	323,400	323,400	323,400	-20.1%
CAPITAL OUTLAY FUND									
FURNITURE/FIXTURES 41.144.0000.5812	0	0	0	0	0	0	0	0	
OTHER CAPITAL EQUIPMENT 41.144.0000.5819	0	0	0	0	0	0	0	0	
COMPUTER EQUIPMENT 41.144.0000.5841	22,888	18,445	28,700	6,104	28,700	45,000	45,000	45,000	
SOFTWARE 41.144.0000.5843	39,113	24,449	14,000	8,631	14,000	17,900	16,400	16,400	
Sub-total	61,801	42,894	42,700	14,735	42,700	62,900	61,400	61,400	43.8%
TOTAL CAPITAL OUTLAY FUND	61,801	42,894	42,700	14,735	42,700	62,900	61,400	61,400	-14.0%
GRAND TOTAL INFORMATION SERVICES	465,843	424,993	398,100	195,992	404,633	386,300	384,800	384,800	-14.0%

ADMINISTRATION and HUMAN RESOURCES

147

DEPARTMENT: Administration and Human Resources

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

The Director of Administration serves as the Chief Administrative Officer of the municipal corporation; leading, planning, organizing and directing portions of the central administration of the City of Franklin toward the fulfillment of goals and policies determined by the Common Council. The Director coordinates day-to-day administrative activities of the City, excluding the administrative functions of the City Clerk and Finance Departments. The Director has responsibility of overseeing the City's insurance program and serves as the Director of Human Resources.

The mission of the Human Resources function is to develop and maintain a high functioning workforce through strategic, flexible, progressive, and cost effective human resources systems. The services provided by Human Resources range from analysis and recommendations regarding complex compensation and benefits issues, to consultation with management and policy makers, to direct service to employees. The functional areas encompassing Human Resources are summarized as follows: staffing, labor relations, compensation, benefits, training and development, employee records, equal employment opportunity, and human resources information systems.

MAJOR SERVICES:

- Attend Common Council meetings; provide staff support and attend Board and Commission meetings as necessary.
- In conjunction with the Personnel Committee and with support from the Human Resource Coordinator, responsible for negotiation and administration of collectively bargained labor agreements and recruitment of non-sworn personnel;
- In coordination with the Human Resource Coordinator, administer human resources systems, including the City's workers' compensation and employee health insurance programs.
- Develop, recommend, and maintain Human Resources policies and procedures.
- Coordinate staff training and development as requested by Department Heads.
- Administration of the City's liability and property insurance.
- Coordinate the development and publication of the City's newsletter.
- Represent the City in intergovernmental and legislative functions.
- Maintain and upgrade the City's web site and cable television channel.
- Maintain the City's information technology and voice communications systems.
- Provide staff support to the Personnel and Technology Committees.
- Coordinate the City's annual employee performance evaluation procedure.
- Oversee the Assessor, Animal Control, Recreation, Municipal Buildings, Planning, and Building Inspection offices and staff.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Director of Administration	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Clerk Typist	.80	.80	.80	.60	.60	.60
Total	3.80	3.80	3.80	3.60	3.60	3.60

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Labor Contracts Having Negotiations	6	3	3	6	4	2
Worker's Comp Claims	60	83	62	43	40	40
Job Analyses Conducted & Job Description Revised	12	39	5	4	2	3
New Hires	23	17	12	4	9	6
Separations from Service	9	12	17	10	9	6
Turnover Rate	3.8%	5.1%	7.2%	4.4%	4.0%	2.6%
Civil Service Exams Administered	260	3	3	0	2	4

* Forecast

BUDGET SUMMARY:

1. This budget continues to reflect the consolidation of the Administration (Dept. 147) and the Human Resources (Dept. 148) budgets into the Administration Department budget as first occurred in the 2006 Budget.
2. There is no increase for 2010 non-personal services items in this operating budget.
3. The capital outlay appropriations are for a digital tape recorder for the Common Council Chambers (\$1,000) and replacement computer equipment (\$1,500).
4. It is worth noting that the Administration and Human Resources budget does not include expenditures related to the establishment of a new Wellness Program as authorized by the Common Council through the approval of certain union contracts for 2010 and beyond. As explained in conjunction with approval of the non-represented employee pay and benefits ordinances and in conjunction with the recently approved labor contracts, direct costs associated with the Wellness Program will be charged directly to the Group Health internal service fund. Costs include items such as printing, purchase of educational DVD's, speaker fees, rental fees, refreshments, employee incentives, and a myriad of other potential items that can educate, inform, or engage participants, but they do not include medical claim costs charged directly to the fund, such as the cost of health risk assessments. The costs will be capped at an annual expenditure not to exceed the City share of the cost of one family plan, which for 2010 is \$18,972. Said costs, amounting to less than two-thirds of one percent of expenditures, are built into the premium rates and projected costs for the Group Health fund. Authorization for their expenditure will be incorporated into the annual approval of stop loss insurance premiums and group health fund administrative expenses.

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
ADMINISTRATION										
PERSONAL SERVICES										
SALARIES-FT	01.147.0000.5111	183,966	182,570	184,368	93,393	184,907	186,032	186,032	186,032	
SALARIES-PT	01.147.0000.5113	19,560	18,987	19,403	9,852	19,054	19,432	19,432	19,432	
SALARIES-OT	01.147.0000.5117	1,066	461	1,500	196	500	1,500	1,500	1,500	
COMPTIME TAKEN	01.147.0000.5118	231	0	530	0	0	530	530	530	
LONGEVITY	01.147.0000.5133	147	150	185	75	185	185	185	185	
HOLIDAY PAY	01.147.0000.5134	11,103	12,063	12,823	6,476	12,871	13,582	13,582	13,582	
VACATION PAY	01.147.0000.5135	8,219	12,390	13,423	4,313	13,423	15,850	15,850	15,850	
FICA	01.147.0000.5151	16,507	16,525	17,743	8,286	17,667	18,139	18,139	18,139	
RETIREMENT	01.147.0000.5152	22,429	22,662	23,193	11,431	23,094	23,711	23,711	23,711	
RETIREE GROUP HEALTH	01.147.0000.5153	3,157	2,991	3,128	1,562	3,128	3,263	3,263	3,263	
GROUP HEALTH & DENTAL	01.147.0000.5154	40,798	41,038	40,440	21,899	40,428	42,332	42,332	42,332	
WORKERS COMPENSATIONINS	01.147.0000.5155	1,998	999	1,019	525	835	857	857	857	
LIFE INSURANCE	01.147.0000.5156	513	631	787	359	785	886	886	886	
Allocated payroll cost	01.147.0000.5199	-18,300	-17,475	-19,400	-9,698	-19,400	-19,400	-19,400	-19,400	
Sub-total		291,394	293,992	298,842	148,668	297,477	306,699	306,699	306,699	2.6%
Percent of Department Total		68.4%	67.6%	64.8%	72.3%	64.7%	65.7%	65.7%	65.7%	
CONTRACTUAL SERVICES										
MEDICAL SERVICES	01.147.0000.5211	5,541	4,014	6,650	5,851	6,650	6,650	6,650	6,650	
HR PROCESSING FEES	01.147.0000.5215	11,962	12,099	12,300	5,545	12,300	12,300	12,300	12,300	
OTHER PROFESSIONAL SERVICES	01.147.0000.5219	1,693	2,351	2,200	683	2,200	5,700	5,700	5,700	
AUTO MAINTENANCE	01.147.0000.5241	0	66	600	0	600	600	600	600	
EQUIPMENT MAINTENANCE	01.147.0000.5242	2,221	929	1,500	861	1,500	1,500	1,500	1,500	
LABOR ATTORNEY	01.147.0000.5252	34,512	31,914	29,000	6,413	29,000	25,500	25,500	25,500	
UNEMPLOYMENT COSTS	01.147.0000.5287	6,110	20,584	15,050	4,093	15,050	15,000	15,000	15,000	
SUNDRY CONTRACTORS	01.147.0000.5299	3,772	2,347	4,500	1,886	4,500	4,500	4,500	4,500	
Sub-total		65,810	74,305	71,800	25,332	71,800	71,750	71,750	71,750	-12.3%
SUPPLIES										
POSTAGE	01.147.0000.5311	40,191	38,574	45,500	18,042	45,500	45,500	45,500	45,500	
OFFICE SUPPLIES	01.147.0000.5312	472	484	800	105	800	800	800	800	
PRINTING	01.147.0000.5313	9,551	9,750	10,100	0	10,100	10,100	10,100	10,100	
EDUCATION SUPPLIES-TESTING	01.147.0000.5328	896	112	6,150	4,334	6,150	6,000	6,000	6,000	
OPERATING SUPPLIES-OTHER	01.147.0000.5329	4,085	5,502	5,650	2,760	5,650	5,650	5,650	5,650	
FUEL & LUBRICANTS	01.147.0000.5331	494	298	700	246	700	550	550	550	
VEHICLE SUPPORT	01.147.0000.5332		0	300	150	300	300	300	300	
MISCELLANEOUS SUPPLIES	01.147.0000.5399	304	96	0	58	0	0	0	0	
Sub-total		55,993	54,816	69,200	25,694	69,200	68,900	68,900	68,900	-0.4%
SERVICES AND CHARGES										
OFFICIAL NOTICES/ADVERTISING	01.147.0000.5421	681	2,340	5,500	0	5,500	5,300	5,300	5,300	
SUBSCRIPTIONS	01.147.0000.5422	552	621	650	117	650	650	650	650	
MEMBERSHIPS	01.147.0000.5424	1,346	1,821	2,000	235	2,000	2,100	2,100	2,100	
CONFERENCES AND SCHOOLS	01.147.0000.5425	791	471	3,500	389	3,500	3,500	3,500	3,500	
ALLOCATED INSURANCE COST	01.147.0000.5428	200	200	200	100	200	200	200	200	
MILEAGE	01.147.0000.5432	597	399	600	346	600	600	600	600	
EQUIPMENT RENTAL	01.147.0000.5433	4,946	5,110	5,000	4,631	5,000	5,100	5,100	5,100	
Sub-total		9,113	10,962	17,450	5,818	17,450	17,450	17,450	17,450	0.0%
SUB TOTAL NON PERSONAL SERVICES		130,916	140,083	158,450	56,844	158,450	158,100	158,100	158,100	-6.1%
TOTAL GENERAL FUND		422,310	434,075	457,292	205,512	455,927	464,799	464,799	464,799	-0.5%
CAPITAL OUTLAY FUND										
OFFICE EQUIPMENT	41.147.0000.5813	2,024	0	2,100	0	2,100	1,000	1,000	1,000	
COMPUTER EQUIPMENT	41.147.0000.5841	1,634	1,033	1,500	0	1,500	1,250	1,250	1,250	
SOFTWARE	41.147.0000.5843	0	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		3,658	1,033	3,600	0	3,600	2,250	2,250	2,250	-37.5%
GRAND TOTAL ADMINISTRATION		425,968	435,108	460,892	205,512	459,527	467,049	467,049	467,049	-0.8%

**FINANCE DEPARTMENT
151, 152**

DEPARTMENT: Finance

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION:

The City Finance Department is responsible for the cash receipting, accounting, investments, budgeting, banking, borrowing, and financial reporting of all City and Water Utility operations. This includes the maintenance of all financial records for the City and Water Utility, billing and collections, accounts payable processing, managing the City's borrowing, and processing payroll for all City employees. The Director is responsible for cash management and investment management with the assistance of an outside investment manager. The department is also responsible for property tax collections for the City and the other taxing jurisdictions from December through July of each year. Long-term department goals include increasing automation of accounting and treasury functions to improve efficiency of services to other City departments and the public, increasing the knowledge of department staff, maintaining timely, quality and useful financial information to City officials and citizens.

Department No. 152 accounts for the cost of the annual City audit.

SERVICES:

- Serve as the City's Chief Financial Officer
- Preparation of monthly and quarterly and annual financial statements
- Preparation of the comprehensive annual financial statements and coordination of the annual audit.
- Coordinate and supervise the preparation of annual City budget.
- Preparation of required State of Wisconsin financial reports and forms.
- Property tax collection and settlement with other governments
- Implement borrowing strategies and supervise all City borrowing.
- Disbursement of monies to vendors.
- Payroll processing for all City employees.
- Billing and collection for City services provided, including special assessments, weed control, development inspection, and other services.
- Financial support and advice to the Franklin Water Utility
- Financial support and advice regarding the TIF Districts and the Community Development Authority.
- Cash management and investment of City funds.
- Receipting of all monies paid to the City.
- Manage City bank accounts.
- Dog and cat licensing.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Director of Finance & Treasurer	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Treasurer	1.00	1.00	1.00	1.00	1.00	1.00
Staff Accountant	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk	1.30	1.30	1.30	1.30	1.30	1.23
Lead Cashier	0.75	0.75	0.75	0.75	0.75	0.75
Cashier/Clerk	.80	.80	.80	.80	.80	.80
Cashier (seasonal)	.45	.45	.25	.25	.25	.25
Total	7.30	7.30	7.10	7.10	7.10	7.03

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Disbursement Checks	6,831	5,923	5,349	5,499	5,550	5,600
Employees Paid	348	349	393	333	370	350
Property Tax Bills	13,065	13,192	13,290	13,365	13,500	13,800
Water/Sewer Payments	36,483	37,119	37,537	37,454	37,600	37,700
General Receipts Processed	10,781	8,562	8,383	7,453	7,800	8,200
Dog/Cat licenses	1,148	1,107	681	709	700	700
Assessment Invoices	72	10	61	25	0	20
Customer Invoices	1,492	999	869	795	850	900
Purchase Requisitions Used	4,555	4,094	4,412	4,035	4,500	4,500

* Forecast

BUDGET SUMMARY:

- 1) The department uses lockbox processing, outsourced payroll processing, outsourced property tax bill preparation and mailing and temporary seasonal help to minimize staffing while maintaining efficient customer services.
- 2) Allocated Payroll Costs – These credits represent the portion of the departmental personal services expense charged to TIF Districts, sewer and water operations.
- 3) Capital Outlay:

Computer Equipment	\$4,000
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CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
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FINANCE

PERSONAL SERVICES

01.151.0000.5111	227,328	236,778	236,331	122,973	235,935	234,709	234,709	234,709	
SALARIES-FT									
01.151.0000.5113	86,139	88,258	94,269	46,637	99,727	91,741	91,741	91,741	
SALARIES-PT									
01.151.0000.5115	4,477	4,309	4,774	2,741	4,810	4,858	4,858	4,858	
SALARIES-TEMP									
01.151.0000.5117	622	35	1,200	866	1,000	1,200	1,200	1,200	
SALARIES-OT									
01.151.0000.5118	980	1,503	1,061	1,166	1,200	1,500	1,500	1,500	
COMPTIME TAKEN									
01.151.0000.5133	659	670	775	345	681	559	559	559	
LONGEVITY									
01.151.0000.5134	17,498	18,586	19,290	7,905	19,792	18,757	18,757	18,757	
HOLIDAY PAY									
01.151.0000.5135	21,280	19,888	23,979	6,819	23,977	22,368	22,368	22,368	
VACATION PAY									
01.151.0000.5151	26,676	26,914	29,198	13,990	29,615	28,740	28,740	28,740	
FICA									
01.151.0000.5152	33,932	34,969	35,547	17,841	34,839	33,229	33,229	33,229	
RETIREMENT									
01.151.0000.5153	3,206	3,036	3,175	1,585	3,175	3,312	3,312	3,312	
RETIREE GROUP HEALTH									
01.151.0000.5154	75,252	75,579	74,505	40,357	74,361	77,757	77,757	77,757	
GROUP HEALTH & DENTAL									
01.151.0000.5155	3,217	1,395	1,524	750	1,047	1,177	1,177	1,177	
LIFE INSURANCE									
01.151.0000.5156	815	1,038	1,296	583	1,293	1,088	1,088	1,088	
WORKERS COMPENSATION INS									
01.151.0000.5199	-55,300	-63,300	-62,400	-31,200	-62,400	-62,000	-62,000	-62,000	
ALLOCATED PAYROLL COST									
Sub-total	446,762	449,656	464,524	233,357	469,052	458,995	458,995	458,995	-1.2%
Percent of Department Total	87.5%	87.5%	86.3%	88.6%	87.0%	86.8%	86.7%	86.7%	

CONTRACTUAL SERVICES

01.151.0000.5215	14,641	15,746	15,800	7,055	15,553	16,100	16,208	16,208	
PAYROLL PROCESSING FEES									
01.151.0000.5242	1,010	857	1,000	0	857	1,000	1,000	1,000	
EQUIPMENT MAINTENANCE									
01.151.0000.5257	11,086	12,598	13,000	13,073	13,073	14,200	14,200	14,200	
SOFTWARE MAINTENANCE									
01.151.0000.5298	0	52	0	217	217	0	0	0	
COLLECTION SERVICES									
01.151.0000.5299	10,395	10,590	11,400	0	11,000	12,800	12,800	12,800	
TAX BILL PREPARTION & MAILING									
Sub-total	37,131	39,843	41,200	20,345	40,700	44,100	44,208	44,208	7.3%

SUPPLIES

01.151.0000.5312	2,087	1,854	2,100	685	1,900	2,100	2,100	2,100	
OFFICE SUPPLIES									
01.151.0000.5313	2,837	2,395	3,000	158	2,500	2,500	2,500	2,500	
PRINTING									
Sub-total	4,924	4,249	5,100	843	4,400	4,600	4,600	4,600	-9.8%

SERVICES & CHARGES

01.151.0000.5424	295	300	400	300	300	400	400	400	
MEMBERSHIPS									
01.151.0000.5425	2,117	2,237	2,700	1,794	1,870	2,500	2,500	2,500	
CONFERENCES & SEMINARS									
01.151.0000.5428	1,500	1,500	1,500	750	1,500	1,500	1,500	1,500	
ALLOCATED INSURANCE COST									
01.151.0000.5491	13,946	12,665	14,000	5,907	12,000	12,500	12,500	12,500	
BANK FEES									
Sub-total	17,858	16,702	18,600	8,751	15,670	16,900	16,900	16,900	-9.1%

SUB TOTAL NON PERSONAL SERVICES

	59,913	60,794	64,900	29,939	60,770	65,600	65,708	65,708	1.2%
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TOTAL GENERAL FUND

	506,675	510,460	529,424	263,296	529,822	524,595	524,703	524,703	-0.9%
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CAPITAL OUTLAY FUND

41.151.0000.5812	0	0	0	0	0	0	0	0	
FURNITURE & FIXTURES									
41.151.0000.5813	0	3,258	0	0	0	0	0	0	
OFFICE EQUIPMENT									
41.151.0000.5841	3,971	0	0	141	141	4,000	4,600	4,600	
COMPUTER EQUIPMENT									
41.151.0000.5843	0	0	9,000	0	9,000	0	0	0	
SOFTWARE									
TOTAL CAPITAL OUTLAY FUND	3,971	3,258	9,000	141	9,141	4,000	4,600	4,600	15.0%

GRAND TOTAL FINANCE

	510,646	513,708	538,424	263,437	538,963	528,595	529,303	529,303	-0.8%
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Less Program Revenue:

01.0000.4711	-358,893	-255,168	-275,000	-72,379	-140,000	-140,000	-140,000	-140,000	
INTEREST ON INVESTMENTS									
01.0000.4713	-95,714	-24,330	0	3,032	10,000	10,000	10,000	10,000	
INVESTMENT GAINS/LOSSES									
01.0000.4715	-270,698	-116,839	-115,000	-91,208	-115,000	-115,000	-115,000	-115,000	
INTEREST-TAX ROLL									
Net Finance Related Costs	-214,659	117,371	148,424	102,882	293,963	283,595	284,303	284,303	

AUDIT

CONTRACTUAL SERVICES

01.152.0000.5210	474	0	0	0	0	0	0	0	
SPECIAL AUDIT									
01.152.0000.5213	25,815	26,909	26,000	25,435	26,000	26,500	26,500	26,500	
ANNUAL AUDIT									
01.152.0000.5219	0	5,600	0	0	0	6,500	6,500	6,500	
ACTUARIAL REVIEW									
GRAND TOTAL AUDIT	26,289	32,509	26,000	25,435	26,000	33,000	33,000	33,000	26.9%

CITY ASSESSOR
154

DEPARTMENT: Assessor

PROGRAM MANAGER: Director of Administration and City Assessor

PROGRAM DESCRIPTION:

The Assessor's Office is responsible for setting the value of all property within the City for the purposes of determining the taxable value of real and personal property, upon which is levied the municipal, county, and school property tax. The City Assessor is an outside contractor with City staff support from a full-time Assessor Clerk.

SERVICES:

- Input and update information in property database.
- Inspect and review all properties that were issued permits for the current year, as well as any partial assessments occurring in the prior year, and determine the appropriate property value assessment.
- Provide assessment information to interested parties.
- Keep an annual updated list of businesses for personal property reporting.
- Prepare the Assessor's Final Report and TIF Valuation Report for submission to the Department of Revenue.
- Attend Board of Review as required by State Statutes.
- Perform a City-wide property revaluation which typically occurs on a three-year cycle; however, the economic conditions led to delaying the planned 2009 revaluation to 2010. The last revaluation occurred in 2006.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Assessor – Contracted ++	++	++	++	++	++	++
Assessor Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00	1.00	1.00

ACTIVITY MEASURES:

Activity	2006 Φ	2007	2008	2009	2010* Φ	2011*
Properties Inspected	1,500	1,422	953	798	557	600
Assessment Notices Mailed	12,500	1,154	733	589	12,557	450
Open Book Hearings	600	101	69	170	698	75
Board of Review Hearings	40	25	14	12	60	15
Residential Parcels	11,573	11,648	11,715	11,786	11,834	11,850
Commercial Parcels	529	524	523	518	541	545
Total Parcels	12,573	12,645	12,663	12,817	12,852	12,872
Assessed Value Increase	817 m	104 m	111 m	59 m	-115 m	30 m

* Forecast

Φ Revaluation Year

BUDGET SUMMARY:

- 1) The City contracts for Assessor Services. This cost is less than the cost of a full-time hired City Assessor position.
- 2) The State of Wisconsin provides manufacturing assessment services for the City and, by law, charges for those services. As such, the rate of increase in that expense line item cannot be controlled by the City.
- 3) The 2011 Budget includes reinstating the revaluation of real property every third year. Resources are set aside annually to smooth out the expenditure; however, an increase is necessary to revert to the three-year schedule.
- 4) Capital Outlay funding is provided for the replacement of a staff computer. The department has five computers. Replacement should be scheduled as one per year in order to standardize the budget impact and avoid peaks. Additionally, with the advent of cross-trained personnel in the department which began early in 2007, the additional front-counter computer is routinely relied upon.

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
ASSESSOR										
PERSONAL SERVICES										
SALARIES-FT	01.154.0000.5111	36,224	36,676	36,435	17,509	36,368	36,997	36,997	36,997	
SALARIES-OT	01.154.0000.5117	0	0	300	0	0	300	300	300	
COMPTIME TAKEN	01.154.0000.5118	83	101	196	0	100	200	200	200	
LONGEVITY	01.154.0000.5133	240	240	300	155	300	300	300	300	
HOLIDAY PAY	01.154.0000.5134	2,187	2,258	2,269	963	2,431	2,480	2,480	2,480	
VACATION PAY	01.154.0000.5135	2,525	3,059	3,242	2,495	3,242	3,306	3,306	3,306	
FICA	01.154.0000.5151	3,004	3,069	3,270	1,520	3,247	3,334	3,334	3,334	
RETIREMENT	01.154.0000.5152	4,126	4,233	4,274	2,112	4,244	4,358	4,358	4,358	
RETIREE GROUP HEALTH	01.154.0000.5153	0	0	0	0	0	0	0	0	
GROUP HEALTH & DENTAL	01.154.0000.5154	19,572	19,656	19,356	10,478	19,344	20,278	20,278	20,278	
LIFE INSURANCE	01.154.0000.5155	170	160	189	97	155	155	155	155	
WORKERS COMPENSATION INS	01.154.0000.5156	92	120	145	66	144	126	126	126	
Sub-total		68,223	69,592	69,976	35,395	69,575	71,834	71,834	71,834	2.7%
Percent of Department Total		27.5%	30.4%	29.2%	54.0%	29.1%	27.8%	27.8%	27.8%	
CONTRACTUAL SERVICES										
PROF SERVICE - ANNUAL & REVAL	01.154.0000.5210	83,100	64,800	57,560	13,350	57,560	83,000	83,000	83,000	
PROF SERVICE - CONTRACT ASSESSOR	01.154.0000.5219	78,600	80,000	80,000	11,543	80,000	80,000	80,000	80,000	
SOFTWARE MAINTENANCE	01.154.0000.5257	3,400	0	3,750	28	3,750	3,750	3,750	3,750	
STATE MFG ASSESSMENT	01.154.0000.5299	12,863	12,983	14,000		14,000	14,000	13,700	13,700	
Sub-total		177,963	167,783	155,310	24,922	155,310	180,750	180,450	180,450	16.2%
SUPPLIES										
POSTAGE	01.154.0000.5311	0	0	8,100	5,000	8,100	0	0	0	
OFFICE SUPPLIES	01.154.0000.5312	404	1,068	1,000	247	1,000	1,000	1,000	1,000	
PRINTING	01.154.0000.5313	421	123	2,100	0	2,100	2,100	2,100	2,100	
Sub-total		825	1,191	11,200	5,247	11,200	3,100	3,100	3,100	-72.3%
SERVICES AND CHARGES										
PUBLICATIONS	01.154.0000.5421	96	95	300	14	300	300	300	300	
SUBSCRIPTIONS	01.154.0000.5422	275	0	500	0	500	500	500	500	
MEMBERSHIP	01.154.0000.5424	0	20	0	0	0	0	0	0	
CONFERENCES AND SCHOOLS	01.154.0000.5425	0	0	500	0	500	500	500	500	
MILEAGE	01.154.0000.5432	0	0	0	0	0	0	0	0	
Sub-total		371	115	1,300	14	1,300	1,300	1,300	1,300	0.0%
SUB TOTAL NON PERSONAL SERVICES		179,159	169,089	167,810	30,183	167,810	185,150	184,850	184,850	10.2%
TOTAL GENERAL FUND		247,382	228,681	237,786	65,578	237,385	256,984	256,684	256,684	7.9%
CAPITAL OUTLAY FUND										
OFFICE EQUIPMENT	41.154.0000.5813	0	0	0	0	0	0	0	0	
COMPUTER EQUIPMENT	41.154.0000.5841	919	0	1,500	0	1,500	1,250	1,250	1,250	
SOFTWARE	41.154.0000.5843	0	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		919	0	1,500	0	1,500	1,250	1,250	1,250	
GRAND TOTAL ASSESSOR		248,301	228,681	239,286	65,578	238,885	258,234	257,934	257,934	7.8%

LEGAL SERVICES
161

DEPARTMENT: Legal Services

PROGRAM MANAGER: City Attorney

PROGRAM DESCRIPTION:

The law firm of Wesolowski, Reidenbach & Sajdak, S.C. is responsible for conducting most of the legal business in which the City is involved, such as researching and preparing legal opinions, researching and drafting ordinances, drafting resolutions, providing general legal counsel services, providing representation for the purchase and sale of property, providing general litigation services and for the prosecution of ordinance and traffic code violations. Jesse A. Wesolowski serves as the City Attorney and Brian C. Sajdak serves as Assistant City Attorneys.

SERVICES:

- Attend all Common Council meetings.
- Attend all Plan Commission meetings.
- Attend all Community Development Authority meetings.
- Attend all Economic Development Commission meetings.
- Attend all 27th Street Corridor Steering Committee meetings.
- Review ordinances and resolutions.
- Consult with staff and elected officials on legal matters.
- Render legal opinions as requested.
- Hold instructional meetings.
- Coordinate legal defense of claims against the City.
- Represent the City, its boards and officers in civil claims and litigation.
- Prosecute ordinance violations.
- Prepare and review development agreements.
- Prepare and/or review City contracts.
- Provide Boards and Commissions support services drafting agendas, public hearing notices, resolutions, ordinances and motions for the Plan Commission, the Community Development Authority, the Economic Development Commission, the Environmental Commission and the Parks Commission, and staff liaison services to the Community Development Authority, the Economic Development Commission and the 27th Street Corridor Steering Committee.

STAFFING - Contractual

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Hours of Service	2,909	3,429	4,485	4,264	4,719	4,719
Matters Litigated	3	4	4	1	1	4
Municipal Court Cases	7,995	9,811	8,019	8,950	9,500	10,000

* Forecast (Note: Beginning September 2010 the Police Department began using the Badger TraCS electronic reporting system for traffic matters. Reports from other departments in the State who have adopted this system report significant increases in the number of citations issued with this system. Forecast figures may be low for this reason).

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
LEGAL COUNSEL										
CONTRACTUAL SERVICES										
LEGAL SERVICES - GENERAL	01.161.0000.5212	154,902	159,802	160,000	65,779	160,000	160,000	165,000	165,000	
LEGAL SERVICES - DAY COURT	01.161.0000.5213	53,917	55,056	56,400	24,148	56,400	56,400	58,000	58,000	
BOARDS AND COMMISSIONS SUPPORT	01.161.0000.5214	50,930	53,000	53,000	22,083	53,000	53,000	55,000	55,000	
SPECIAL ATTORNEY	01.161.0000.5251	8,584	31,908	30,300	13,635	30,300	5,000	5,000	5,000	
ATTORNEY FEES - ADD'L SERVICES	01.161.0000.5253	0	0	0	0	0	0	0	0	
Sub-total		268,333	299,766	299,700	125,645	299,700	274,400	283,000	283,000	2.9%
SUPPLIES										
PRINTING	01.161.0000.5313	0	35	100	0	100	100	100	100	
Sub-total		0	35	100	0	100	100	100	100	0.0%
SERVICES AND CHARGES										
CONFERENCES AND SCHOOLS	01.161.0000.5425	0	0	650	0	650	650	650	650	
COURT COSTS	01.161.0000.5427	1,128	470	450	150	450	450	450	450	
Sub-total		1,128	470	1,100	150	1,100	1,100	1,100	1,100	0.0%
GRAND TOTAL LEGAL COUNSEL		269,461	300,271	300,900	125,795	300,900	275,600	284,200	284,200	2.9%

MUNICIPAL BUILDINGS

181

DEPARTMENT: Municipal Buildings

PROGRAM MANAGER: Director of Administration (assisted by Building Operation Supervisor)

PROGRAM DESCRIPTION:

The Municipal Buildings Department provides for the operation and maintenance of the City's buildings which include: the City Hall Complex, Fire Stations 1, 2, and 3; Law Enforcement Building, Library, Legend Park Buildings, the Public Works Garage and accessory buildings. Custodial service employees are provided to City Hall, Law Enforcement Building, and Library.

SERVICES:

- Provide custodial services at City Hall, Law Enforcement Building, and Library.
- Operate and maintain City grounds and buildings.
- Coordinate repairs and major maintenance projects in City facilities, including ADA compliance activities.
- Procure maintenance materials and supplies for all municipal buildings. The cost of maintenance materials, supplies, and utilities are included in the budgets of the Law Enforcement Building, Library, Fire Stations, Public Works Garage, and the Sewer and Water Building.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Operations Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Custodian	3.26	3.26	3.26	3.26	2.42	2.42
Seasonal Maintenance	.64	.57	.57	.48	.48	.48
Total	4.90	4.83	4.83	4.74	3.92	3.92

ACTIVITY MEASURES:

Square Footage:	2006	2007	2008	2009	2010*	2011*
City Hall	47,206	47,206	47,206	47,206	47,206	47,206
Fire Stations	26,480	26,480	26,480	32,392	37,750	37,750
Public Works Building	45,450	45,450	45,450	45,450	45,450	45,450
Sewer & Water Building	6,620	6,620	6,620	6,620	6,620	6,620
Law Enforcement Building	68,300	68,300	68,300	68,300	68,300	68,300
Library Building	40,000	40,000	40,000	40,000	40,000	40,000
Total Square Footage	234,056	234,056	234,056	239,968	245,326	245,326

* Forecast

BUDGET SUMMARY:

- 1) Staffing for 2011 reflects a continuation of the 2010 reduction of one FTE following the 2009 retirement of a custodian. The service level was partially retained through a slight adjustment in hours to one existing part-time custodian and the continuation of a service contract which provides approximately 20 hours per week of custodial support.
- 2) Allocated Payroll Cost – This credit represents the portion of the departmental expense charged to the Police and Library operations.
- 3) Capital Outlay provides \$2,750 for repair of stairway treads, which currently present a potential safety hazard, and \$3,600 for replacement of the air conditioner serving the Information Systems server room, which protects thousands of dollars of equipment essential to daily operations.

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
MUNICIPAL BUILDING										
PERSONAL SERVICES										
SALARIES-FT	01.181.0000.5111	121,867	107,576	100,841	44,230	85,299	124,120	83,793	83,793	-16.9%
SALARIES-PT	01.181.0000.5113	48,269	52,901	35,550	27,611	52,894	37,259	56,617	56,617	59.3%
SALARIES-TEMP	01.181.0000.5115	6,526	9,127	9,420	3,743	9,485	9,580	9,580	9,580	1.7%
SALARIES-OT	01.181.0000.5117	3,434	4,135	3,000	2,519	3,000	3,000	3,000	3,000	0.0%
COMPTIME TAKEN	01.181.0000.5118	1,761	3,668	2,060	0	500	2,100	2,100	2,100	1.9%
LONGEVITY	01.181.0000.5133	130	95	60	30	60	60	60	60	0.0%
HOLIDAY PAY	01.181.0000.5134	9,323	8,847	8,532	3,045	7,539	10,047	8,803	8,803	3.2%
VACATION PAY	01.181.0000.5135	6,994	8,163	7,777	2,003	7,067	9,306	8,417	8,417	8.2%
FICA	01.181.0000.5151	14,969	14,558	12,794	6,201	12,687	14,954	13,186	13,186	3.1%
RETIREMENT	01.181.0000.5152	10,841	14,657	18,434	9,483	18,251	21,923	19,035	19,035	3.3%
RETIREE GROUP HEALTH	01.181.0000.5153	6,240	5,101	3,452	1,724	3,564	6,419	3,611	3,611	4.6%
GROUP HEALTH & DENTAL	01.181.0000.5154	57,780	51,591	39,384	21,327	39,372	61,530	41,252	41,252	4.7%
LIFE INSURANCE	01.181.0000.5155	854	517	422	217	346	515	353	353	-16.4%
WORKERS COMPENSATION INS	01.181.0000.5156	7,497	8,732	7,647	3,460	7,583	7,584	6,683	6,683	-12.6%
ALLOCATED PAYROLL COST	01.181.0000.5199	-147,600	-153,500	-157,200	-85,250	-170,500	-177,100	-177,100	-177,100	12.7%
Sub-total		148,886	136,167	92,173	40,342	77,147	131,297	79,390	79,390	-13.9%
Percent of Department Total		55.6%	54.6%	40.9%	42.7%	36.7%	49.3%	37.0%	37.0%	
CONTRACTUAL SERVICES										
DATA & TELEPHONE CABLING	01.181.0000.5247	13	0	0	0	0	0	0	0	
SUNDRY CONTRACTORS	01.181.0000.5299	0	6,435	15,000	7,350	15,000	15,450	15,450	15,450	
Sub-total		13	6,435	15,000	7,350	15,000	15,450	15,450	15,450	
SUPPLIES										
OFFICE SUPPLIES	01.181.0000.5312	81	292	150	31	150	125	150	150	
UNIFORMS	01.181.0000.5326	532	551	900	32	900	875	850	850	
FUEL/LUBRICANTS	01.181.0000.5331	120	57	100	27	100	100	100	100	
CONSUMABLE TOOLS	01.181.0000.5342	245	268	250	210	250	250	250	250	
Sub-total		977	1,169	1,400	300	1,400	1,350	1,350	1,350	-3.6%
SERVICES AND CHARGES										
CONFERENCES AND SCHOOLS	01.181.0000.5425	475	908	500	0	500	400	400	400	
FACILITY CHARGES										
WATER	01.181.0000.5551	1,420	1,362	1,350	835	1,350	1,400	1,400	1,400	
ELECTRICITY	01.181.0000.5552	48,892	50,002	53,000	20,482	53,000	54,000	53,800	53,800	
SEWER	01.181.0000.5553	590	574	450	408	450	575	800	800	
NATURAL GAS	01.181.0000.5554	15,727	15,495	18,750	8,068	18,750	17,750	17,750	17,750	
LANDSCAPE MATERIALS	01.181.0000.5555	2,992	3,000	3,000	1,350	3,000	2,800	2,800	2,800	
JANITORIAL SUPPLIES	01.181.0000.5556	5,248	5,644	5,000	4,578	5,000	5,200	5,200	5,200	
BUILDING MAINTENANCE-SYSTEMS	01.181.0000.5557	19,607	19,786	20,000	7,354	20,000	20,000	20,000	20,000	
BUILDING MAINTENANCE-OTHER	01.181.0000.5559	10,342	9,119	10,000	3,306	10,000	10,000	10,000	10,000	
Sub-total		104,819	104,882	111,550	46,360	111,550	111,725	111,750	111,750	0.2%
SUB TOTAL NON PERSONAL SERVICES		106,284	113,394	128,450	54,030	128,450	128,925	128,950	128,950	0.4%
TOTAL GENERAL FUND		255,170	249,561	220,623	94,372	205,597	260,222	208,340	208,340	-5.6%
CAPITAL OUTLAY FUND										
FURNITURE & FIXTURES	41.181.0000.5812	0	0	0	0	0	0	0	0	
NON-MOTORIZED EQUIPMENT	41.181.0000.5814	0	0	0	0	0	0	0	0	
SHOP EQUIPMENT	41.181.0000.5815	0	0	0	0	0	0	0	0	
BUILDING IMPROVEMENTS	41.181.0000.5822	11,497	0	4,600	0	4,600	6,350	6,350	6,350	
COMPUTER EQUIPMENT	41.181.0000.5841	0	0	0	0	0	0	0	0	
Sub-total		11,497	0	4,600	0	4,600	6,350	6,350	6,350	38.0%
TOTAL CAPITAL OUTLAY FUND		11,497	0	4,600	0	4,600	6,350	6,350	6,350	38.0%
EQUIPMENT REVOLVING FUND										
EQUIPMENT	42.181.0000.5811	0	0	0	0	0	0	0	0	
Sub-total		0	0	0	0	0	0	0	0	
GRAND TOTAL MUNICIPAL BUILDING		266,667	249,561	225,223	94,372	210,197	266,572	214,690	214,690	-4.7%

INSURANCE

194

DEPARTMENT: Insurance

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

The City accounts for all insurance program activities in a separate general fund department. Insurance coverage maintained by the City includes general and umbrella liability, property, auto, professional liability, and worker compensation policies. Third party insurance companies provide all insurance coverage for the City. Workers Compensation costs are based on covered payroll amounts multiplied by standard rates established by the State. The City's worker compensation insurance carrier also offers a dividend program, which makes the City eligible to earn dividends if claim costs fall below specified thresholds. Good claims experience may increase the amount of the dividend available to the City. The full-expected premium cost is budgeted as expenditure; estimated dividends are budgeted as revenues on a conservative basis, as the amounts are subject to change based on claims experience. Insurance amounts are allocated to various City departments, the Library, Water Utility, and Sewer Fund through an ongoing administrative allocation.

BUDGET SUMMARY:

- 1) The largest expense within the funding for this area is workers compensation costs. The State sets rates and calculates the City's modification factor based upon claims history. Workers Compensation expenses are charged out to the operating department budgets. Increases in total payroll and increases in State-set rates will be offset by a reduction in the State-determined modification factor that is applied to the City of Franklin will result in an estimated increase in appropriations of less than three percent.
- 2) The insurance budget not allocated to specific departments represents mainly public officials' liability insurance.

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
INSURANCE										
BUILDING INSURANCE	01.194.0000.5511	26,891	27,963	28,000	27,532	27,532	29,000	29,000	29,000	
AUTO/EQUIPMENT INSURANCE	01.194.0000.5512	69,908	68,033	71,000	58,518	70,863	72,000	72,000	72,000	
GENERAL LIABILITY	01.194.0000.5513	95,162	96,240	101,000	59,988	99,818	101,000	101,000	101,000	
PROFESSIONAL LIABILITY	01.194.0000.5514	37,764	37,281	38,500	21,847	37,452	38,200	38,200	38,200	
BOILER INSURANCE	01.194.0000.5515	7,392	7,318	7,550	6,017	6,017	6,200	6,200	6,200	
UMBRELLA INSURANCE	01.194.0000.5516	13,800	13,800	14,200	13,800	13,800	14,200	14,200	14,200	
PUBLIC OFFICIALS E & O LIABILITY	01.194.0000.5518	48,264	48,269	50,000	29,456	50,496	51,250	51,250	51,250	
MONEY & SECURITIES	01.194.0000.5521	1,695	1,699	2,000	1,699	1,699	1,850	1,850	1,850	
ALLOCATED INSURANCE COST	01.194.0000.5560	-235,000	-242,500	-245,150	-118,600	-237,200	-241,400	-241,400	-241,400	
WORKERS COMPENSATION	01.194.0000.5517	344,468	384,608	431,836	243,319	428,437	387,900	387,900	387,900	
ALLOCATED WC INSURANCE COST	01.194.0000.5561	-344,468	-384,608	-431,836	-208,862	-428,437	-387,900	-387,900	-387,900	
Sub-Total		66,876	58,102	67,100	134,714	70,477	72,300	72,300	72,300	7.7%
GRAND TOTAL INSURANCE		66,876	58,102	67,100	134,714	70,477	72,300	72,300	72,300	7.7%
Less Program Revenue:										
INSURANCE DIVIDEND	01.0000.4771	-11,049	-86,803	-15,000	-15,253	-15,000	-15,000	-15,000	-15,000	
Net Insurance Related Costs		55,827	-28,701	52,100	119,461	55,477	57,300	57,300	57,300	

**UNCLASSIFIED, CONTINGENCY & ANTICIPATED UNDERSPENDING
198, 199**

DEPARTMENT: Unclassified, Contingency & Anticipated Underspending

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION:

These programs provide for miscellaneous accounts that are not contained in department operating budgets.

Department 198 Unclassified: Items accounted for in this department include refunded taxes, special assessments on City owned property (if any) and claims or judgment costs.

Department 199 Contingency: This area carries the annual contingency appropriation. This appropriation is made to address unforeseen expenditures in the General Fund or to allow Common Council to retain control of program expenditures that are uncertain at time of budget adoption. Funds are not expended directly from the contingency account, but are transferred to General Fund operating budgets by specific Common Council action.

Department 199 Anticipated Underspending: Historically the City budgets have been under spent for a variety of reasons. The primary reason is manpower positions that are vacant for a portion of the year due natural turnover of staffing. While it is difficult to predict where in City Departments the vacancies will occur from year to year it is predictable that within the entire City operations vacancies will occur. It is reasonable to budget for a vacancy factor as a negative budget. By doing so the resident are not taxed for an expenditure that will not be made. This has been a longstanding practice in the City of Franklin but in the past the vacancy estimate has been shown as an anticipated revenue. The change to a negative expenditure will make a better comparison on both the revenue and the expenditure sections of the budget.

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
UNCLASSIFIED EXPENSES									
CONTRIBUTIONS AND AWARDS									
REFUNDED PROPERTY TAXES									
CLAIMS	01.198.0000.5543	11,776	6,169	12,500	0	12,500	12,500	12,500	
	01.198.0000.5731	0	0	0	1,300	0	0	0	
GRAND TOTAL UNCLASSIFIED		11,776	6,169	12,500	1,300	12,500	12,500	12,500	0.0%
CONTINGENCY									
RESTRICTED									
FIRE									
OTHER	01.199.0000.5110			0		0	200,000	19,400	19,400
Sub-total		0	0	0	0	0	200,000	214,400	274,400
UNRESTRICTED									
UNRESTRICTED	01.199.0000.5499		0	49,042		24,000	50,000	50,000	50,000
GRAND TOTAL CONTINGENCY		0	0	49,042	0	24,000	250,000	264,400	324,400
ANTICIPATED UNDEREXPENDITURES	01.199.0000.xxxx	0	0	-271,000		0	-400,000	-350,000	-406,000
TOTAL GENERAL GOVERNMENT		\$2,825,791	\$2,780,110	\$2,616,061	\$1,398,334	\$2,852,327	\$2,685,522	\$2,706,039	\$2,708,539
General Fund		\$81,846	\$50,693	\$61,400	\$14,902	\$61,541	\$116,450	\$115,550	\$115,550
Capital Outlay Fund		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Revolving Fund		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**POLICE
211, 212**

DEPARTMENT: Police

PROGRAM MANAGER: Chief of Police

PROGRAM DESCRIPTION:

The Franklin Police Department provides law enforcement services to the community 24 hours per day, 7 days per week through the efforts of the department staff. The Chief of Police, as department manager, is responsible for the leadership, supervision, direction, staff development, training, evaluation, and discipline of department personnel. The Chief is empowered by State Statute and local ordinance to exercise authority in matters of police operations, and establishes rules/regulations and policies/procedures for the department.

The Inspector, as second in command of the department, serves as Operations Commander, which includes oversight of patrol services, special unit services, investigation services, and administration/communication services. The Inspector of Police acts on behalf of the Chief of Police in the Chief's absence. The Inspector assists in the management of the department, and is the immediate supervisor to the Captains.

The sworn staff is divided into 3 shifts, each led by a Police Captain who is responsible for the leadership, supervision, training, evaluation, and discipline of the supervisors and officers assigned to the shift. In addition, each Captain is responsible for an area of specialty within the department. Areas of specialty include the Special Unit Services Division, Investigative Services Division, and the Administrative/Communication Services Division.

Seven Police Sergeants report directly to the respective Captains. The Sergeants are responsible for first-line supervision of 40 Police Officers, 1 Corporal, and 6 Detectives. There are 2 Police Sergeants assigned to each shift in Patrol and 1 Sergeant assigned to the supervision of the Detective Bureau. In addition, each Sergeant has other responsibilities within the department. These include first line supervision of the Field Training Officers, Emergency Response Unit (E.R.U.), Street Crimes Unit, Evidence/Property Room, Traffic Enforcement Unit (T.E.U.), Evidence Technicians, department detention/lockup facility, etc.

Police Patrol Officers provide 24 hour per day police services, which include protecting of life and property, preserving peace and good order of the community, and furnishing any other appropriate service that enhances the safe and orderly operation of the City. As the Patrol Officers are the main source of routine squad, motorcycle, bicycle, and foot patrol, they respond to calls for service, conduct initial criminal investigations, investigate traffic accidents, etc. In addition to their regularly assigned duties, they provide police canine (K-9) services, are members of the E.R.U., and provide staffing for special events such as St. Martins Fair and July 4th celebrations. Patrol Officers also coordinate Crime Prevention programs, work in the Evidence/Property Room, work as Adopt-A-School Officers, and teach Drug Abuse Resistance Education (D.A.R.E.).

A Police Captain oversees management of the Special Unit Services Division. These services include the K-9 Unit, E.R.U., department negotiators, Street Crimes Unit, Dive Team, Field Training Program, T.E.U., traffic accident investigators, Intoximeter and Preliminary Breath Testers maintenance, department detention/lockup facilities, and warrant services.

A Police Captain oversees management of the Investigative Services Division. A Sergeant handles the daily supervision of 6 Detectives in the Detective Bureau, 4 assigned to general criminal investigations, and 2 assigned to youth services. In addition to handling all criminal and juvenile investigations that are forwarded from Patrol, the Detectives conduct employment background investigations for potential new City employees, and are involved in D.A.R.E. This Captain oversees maintenance of the Department web site including updating the sex offender registry. This Captain also oversees the operation of the Evidence/Property Room, Bureau of Identification, and Community Services including the Crime Prevention Unit, Police Officer Support Team (P.O.S.T.), and Department Chaplain. This Captain also serves as the department Public Information Officer.

A Police Captain oversees management of the Administrative/ Communication Services Division. This Captain deals with the operation and maintenance of department communications equipment, including radio systems, telephone equipment, 911 equipment, video cameras, and computer hardware. In addition, this Captain oversees daily administrative functions within the Police Department including equipment purchases and reporting crime statistics. This Captain oversees the operation of the Communications Bureau, Community Policing at the Wal-Mart Substation, the Bicycle Patrol Unit, Auxiliary Services, the department gun range, vehicle purchases and maintenance. This Captain also coordinates the department's participation in the Suburban Mutual Assistance Response Team (S.M.A.R.T.).

The 2 member administrative staff consisting of the Chief's Administrative Assistant and Deputy Police/Court Administrative Assistant who handles all related duties for the Chief, Inspector, Captains and Municipal Court. Their duties include: preparing, distributing, and filing confidential documents and correspondence; maintaining personnel, payroll, court, and other critical departmental files; transcription of official police and court reports, as well as handling confidential telephone calls. They also assist with front window contacts when needed and available. They also prepare documents for the District Attorney's Office, Clerk of Courts, Municipal Court, Police and Fire Commission, and social service agencies.

A civilian Communications Supervisor supervises the Communication Bureau and is responsible for the leadership, supervision, training, evaluation, and discipline of 15 civilian Dispatcher/Clerks. The Dispatcher/Clerks are also divided into 3 shifts and provide 24-hour emergency service communications for the City. The Dispatcher/Clerks answer emergency and non-emergency telephone calls, operate the computer aided dispatch system (CAD), and dispatch appropriate police and fire units to calls for service. The Dispatcher/Clerks are trained in state and national teletype system usage that permits access to Department of Motor Vehicle records, Crime Information Bureau, and National Crime Information Center records, warrants/commitments, and criminal history information. In addition, they transcribe and file all police reports and provide front window service to citizens seeking information.

The 3/4 time Utility Person assists with squad and equipment maintenance, squad and equipment replacement and squad transports to appropriate service departments.

SERVICES:

- Recommendations to Mayor, Common Council, Boards, Commissions, and citizens concerning public safety issues.
- Provide 24 hour per day, 7 day per week police communications.
- Secretarial support to officers, supervisory staff, municipal court, and commissions.
- Police patrol of City by squads, motorcycle, bicycles, foot, and alternative methods.
- Special City event management (St. Martin's Fair, 4th of July, etc).
- Criminal investigations (adult and juvenile).
- Apprehension and prosecution of violators/offenders of local, county, state, and federal laws.
- K-9 Unit.
- Emergency Response Unit.
- Street Crimes Unit.
- Traffic Enforcement Unit/Accident Investigation.
- Neighborhood Substation (Wal-Mart).
- Crime Prevention (Neighborhood / Business Watch) Programs.
- Adopt-A-School Officer Program.
- Drug Abuse Resistance Education.
- Child Safety Programs (including bicycle safety, child fingerprinting, protective behaviors - child abuse prevention education).
- Maintain Sex Offender Registry for offenders who live, work and go to school in Franklin.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00
Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Captain	3.00	3.00	3.00	3.00	3.00	3.00
Sergeant	7.00	7.00	7.00	7.00	7.00	7.00
Corporal	1.00	1.00	1.00	1.00	1.00	1.00
Juvenile Officer	1.00	1.00	1.00	1.00	2.00	2.00
School Liaison Off.	1.00	1.00	1.00	1.00	.00	.00
Detective	4.00	4.00	4.00	4.00	4.00	4.00
Patrol Officer	40.00	40.00	40.00	40.00	40.00	40.00
Total Sworn Officers	59.00	59.00	59.00	59.00	59.00	59.00
Comm. Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Dispatcher	15.00	15.00	15.00	15.00	15.00	15.00
Secretary	1.50	1.50	1.50	1.50	1.50	1.50
Utility Person	.75	.75	.75	.75	.75	.75
Total	77.25	77.25	77.25	77.25	77.25	77.25

* Administration and Human Resource support provided to the Municipal Court Department

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Part I Crimes	764	1,066	994	804	910	1,000
Part II Crimes	992	1,417	1,828	1496	1,650	1,820
Adult Arrests	1,625	1,056	1,146	950	1,045	1,150
Juvenile Arrests	396	436	321	285	310	340
Narcotics Arrests	79	202	224	159	175	193
Driving While Intoxicated	147	124	149	178	195	215
Traffic Citations	5,191	7,001	5,549	6,303	6,930	7,620
Parking Citations	1,539	1,448	1,331	1,490	1,640	1,800
Traffic Accidents	609	631	738	601	645	710
Calls for Service	20,281	28,169	27,107	28,267	29,400	30,600

*Forecast

BUDGET SUMMARY:

1. The Police Department is requesting that the Patrol Officer position that went unfunded in 2010 be funded for 2011 and filled. By filling this position the staffing level of the police department will be brought back to the 2001 manpower level.
2. As reported in the 2010 Municipal Facts 10 publication from the Wisconsin Taxpayers Alliance, the City of Franklin spends \$223.41 per capita on police services. The state average for cities similar in size is \$223.35. In Franklin there are presently 56 officers or 1.66 officers per 1000 residents. Law enforcement agencies in the state average 1.95 officers per 1000 residents and agencies in Milwaukee County average 2.01 per 1000 residents.

3. Capital outlay

	Approved	Requested
Auto Equipment		
Replacement Squads	\$204,000	\$262,000
Computer Equipment:		
Replacement Mobile Data Computers	\$ 16,000	\$ 16,000
Desktop PC's and Laptop PC's	\$ 19,000	\$ 19,000
Other Capital Equipment:		
Police Station Video System Upgrade	\$ -0-	\$ 98,564
Replacement of In-Squad Video Cameras	\$ 75,000	\$ 75,000
Automated License Plate Recognition (ALPR)	\$ 23,000	\$ 23,000
Kustom Signal Radars	\$ 16,000	\$ 16,000
Replacement Ballistic Vests	\$ 15,000	\$ 15,000
Rain Suits; Jackets and Pants	\$ -0-	\$ 6,000
Gas Masks	\$ 4,200	\$ 4,200
Total Capital Outlay	\$372,200	\$534,764

CITY OF FRANKLIN 2011 BUDGET		2008	2009	2010	2010 YTD	2010	2011	2011	2011	Percent
		Actual	Actual	Amended	6/30/2010	Estimate	Dept/Request	Proposed	Adopted	Change
POLICE DEPARTMENT										
PERSONAL SERVICES										
SALARIES-FT	01.211.0000.5111	3,276,074	3,324,021	3,289,445	1,558,146	3,139,696	3,370,957	3,321,889	3,321,889	
SALARIES-PT	01.211.0000.5113	20,412	19,771	20,304	10,260	25,771	26,288	26,288	26,288	
SALARIES-OT	01.211.0000.5117	186,532	173,052	164,350	79,839	164,350	169,300	169,300	169,300	
COMP TIME TAKEN	01.211.0000.5118	147,554	147,863	132,613	63,371	132,613	147,000	147,000	147,000	
LONGEVITY	01.211.0000.5133	13,803	14,058	14,454	6,739	13,761	13,957	13,957	13,957	
HOLIDAY	01.211.0000.5134	225,562	231,596	235,731	74,125	224,364	245,103	241,964	241,964	
VACATION PAY	01.211.0000.5135	277,228	286,157	297,178	110,160	269,987	296,647	296,647	296,647	
FICA	01.211.0000.5151	314,156	310,193	321,541	143,270	307,488	330,413	326,388	326,388	
RETIREMENT	01.211.0000.5152	826,330	822,646	806,551	366,678	770,630	853,935	843,441	843,441	
RETIREE GROUP HEALTH	01.211.0000.5153	245,854	192,734	203,044	159,855	378,847	396,125	390,137	390,137	
GROUP HEALTH & DENTAL	01.211.0000.5154	1,079,047	1,060,171	1,066,627	549,719	1,021,063	1,147,946	1,127,769	1,127,769	
LIFE INSURANCE	01.211.0000.5155	13,133	14,313	10,590	5,229	8,295	9,930	8,640	8,640	
WORKERS COMPENSATION INS	01.211.0000.5156	106,377	146,177	146,858	64,112	140,723	128,936	127,305	127,305	
COLLEGE INCENTIVE	01.211.0000.5161	27,648	29,472	25,920	26,112	26,112	25,536	25,536	25,536	
VACANCY FACTOR	01.211.0000.5198	0		-111,500		0	0	0	0	
Sub-total		6,759,710	6,772,224	6,623,906	3,217,615	6,623,700	7,161,083	7,066,471	7,066,471	5.1%
Percent of Department Total		87.7%	88.6%	85.8%	87.3%	86.3%	83.3%	85.0%	85.0%	
CONTRACTUAL SERVICES										
DATA PROCESSING SERVICES	01.211.0000.5214	0	0	49,500	0	49,500	116,970	115,000	115,000	
AUTO MAINTENANCE	01.211.0000.5241	9,563	9,777	21,500	5,465	20,500	22,145	22,150	22,150	
EQUIPMENT MAINTENANCE	01.211.0000.5242	68,220	62,893	87,850	60,040	87,850	94,300	94,300	94,300	
DATA & TELEPHONE CABLING	01.211.0000.5247	12,814	12,391	20,100	5,692	19,100	20,703	21,000	21,000	
SOFTWARE MAINTENANCE	01.211.0000.5257	41,013	46,193	57,250	41,364	56,250	58,968	59,000	59,000	
SUNDRY CONTRACTORS	01.211.0000.5299	25,102	34,726	42,200	22,198	42,200	51,000	51,000	51,000	
Sub-total		156,711	165,980	278,400	134,758	275,400	364,086	362,450	362,450	58.3%
SUPPLIES										
OFFICE SUPPLIES	01.211.0000.5312	13,255	11,843	13,100	6,031	13,100	13,100	13,100	13,100	
PRINTING	01.211.0000.5313	3,969	3,074	4,500	1,730	4,000	4,500	4,500	4,500	
UNIFORMS *	01.211.0000.5326	31,229	30,122	35,000	13,047	34,000	35,000	35,000	35,000	
FIREARMS SUPPLIES	01.211.0000.5327	16,998	17,519	20,000	1,443	20,000	20,000	20,000	20,000	
EDUCATION SUPPLIES	01.211.0000.5328	2,877	2,816	3,700	129	3,700	3,700	3,700	3,700	
OPERATING SUPPLIES-OTHER	01.211.0000.5329	24,194	21,971	22,250	4,903	22,250	22,250	22,250	22,250	
FUEL/LUBRICANTS	01.211.0000.5331	141,098	97,094	150,000	58,579	130,000	150,000	132,000	132,000	
VEHICLE SUPPORT	01.211.0000.5332	21,863	23,096	44,350	15,334	44,350	45,700	45,700	45,700	
EQUIPMENT SUPPLIES	01.211.0000.5333	3,510	2,088	13,500	682	13,500	13,500	13,500	13,500	
AUXILIARY SUPPORT	01.211.0000.5334	3,225	3,112	4,600	621	4,600	4,600	4,600	4,600	
CRIME PREVENTION MATERIALS	01.211.0000.5335	2,828	3,540	4,350	23	4,350	4,350	4,350	4,350	
Sub-total		265,046	216,275	315,350	102,521	293,850	316,700	298,700	298,700	-5.3%
SERVICES AND CHARGES										
TELEPHONE	01.211.0000.5415	21,986	22,035	28,600	9,828	22,000	32,000	24,000	24,000	
SUBSCRIPTIONS	01.211.0000.5422	576	810	1,100	704	1,100	1,100	1,100	1,100	
TRAINING EXPENSE	01.211.0000.5423			9,000	5,176	8,700	10,800	10,800	10,800	
MEMBERSHIPS	01.211.0000.5424	1,484	982	2,100	792	2,100	2,100	2,100	2,100	
CONFERENCES AND SCHOOLS	01.211.0000.5425	19,193	21,588	25,000	10,682	25,000	25,000	25,000	25,000	
ALLOCATED INSURANCE COST	01.211.0000.5428	78,500	80,900	80,900	38,100	76,200	78,500	78,500	78,500	
MILEAGE	01.211.0000.5432	999	926	2,000	412	2,000	2,000	2,000	2,000	
Sub-total		122,738	127,241	148,700	65,694	137,100	151,500	143,500	143,500	2.7%
FACILITY CHARGES										
WATER	01.211.0000.5551	1,542	1,640	1,900	815	1,900	1,976	2,000	2,000	
ELECTRICITY	01.211.0000.5552	63,234	61,593	74,200	24,588	62,000	77,168	72,000	72,000	
SEWER	01.211.0000.5553	347	428	500	225	500	520	500	500	
NATURAL GAS	01.211.0000.5554	33,983	28,696	35,600	11,522	24,000	42,224	26,000	26,000	
LANDSCAPE MATERIALS	01.211.0000.5555	233	641	1,000	0	1,000	1,040	1,050	1,050	
JANITORIAL SUPPLIES	01.211.0000.5556	5,805	6,905	8,000	3,851	7,500	8,320	8,300	8,300	
BUILDING MAINTENANCE-SYSTEMS	01.211.0000.5557	9,672	11,652	11,900	8,576	11,000	11,440	11,450	11,450	
BUILDING MAINTENANCE-FLOORING	01.211.0000.5558	0	1,643	2,200	1,328	2,200	7,700	7,700	7,700	
BUILDING MAINTENANCE-OTHER	01.211.0000.5559	14,111	6,946	18,700	5,615	18,700	24,900	24,900	24,900	
ALLOCATED PAYROLL COST	01.211.0000.5560	83,100	86,400	91,200	45,600	91,200	94,400	94,400	94,400	
Sub-total		212,026	204,543	244,300	102,119	220,000	269,688	248,300	248,300	-0.4%
SUB TOTAL NON PERSONAL SERVICES		756,521	714,039	986,750	405,093	926,350	1,101,974	1,052,950	1,052,950	12.8%
TOTAL GENERAL FUND		7,516,230	7,486,263	7,610,656	3,622,708	7,550,050	8,263,057	8,119,421	8,119,421	6.1%
CAPITAL OUTLAY FUND										
AUTO EQUIPMENT	41.211.0000.5811	248,407	154,105	115,000	72,321	115,000	262,000	204,000	204,000	
OTHER CAPITAL EQUIPMENT	41.211.0000.5819	46,259	88,342	106,257	45,069	106,257	237,764	133,200	133,200	
COMPUTER EQUIPMENT	41.211.0000.5841	26,529	34,196	53,000	12,578	53,000	35,000	35,000	35,000	
SOFTWARE	41.211.0000.5843	291	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		321,486	276,643	274,257	129,968	274,257	534,764	372,200	372,200	83.6%
EQUIPMENT REVOLVING FUND										
EQUIPMENT	42.211.0000.5811	34,576	37,333	0	0	0	0	0	0	
SUBTOTAL POLICE DEPARTMENT		7,872,292	7,800,239	7,884,913	3,752,676	7,824,307	8,797,821	8,491,621	8,491,621	8.1%

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
PD Dispatch									
PERSONAL SERVICES									
01.212.0000.5111 SALARIES-FT	548,972	554,513	588,658	275,280	580,076	600,512	600,512	600,512	2.0%
01.212.0000.5117 SALARIES-OT	1,210	1,178	17,150	2,185	5,000	17,150	17,150	17,150	0.0%
01.212.0000.5118 COMPTIME TAKEN	13,553	19,508	15,000	7,511	15,000	15,000	15,000	15,000	100.0%
01.212.0000.5133 LONGEVITY	1,020	1,323	1,380	690	1,380	1,555	1,555	1,555	12.7%
01.212.0000.5134 HOLIDAY	34,654	34,430	37,172	21,189	36,814	37,899	37,899	37,899	2.0%
01.212.0000.5135 VACATION PAY	38,708	40,653	41,926	20,181	41,568	42,750	42,750	42,750	2.0%
01.212.0000.5151 FICA	46,965	47,805	53,648	23,812	52,008	54,687	54,687	54,687	1.9%
01.212.0000.5152 RETIREMENT	63,558	68,261	70,129	32,704	68,743	71,487	71,487	71,487	1.9%
01.212.0000.5153 RETIREE GROUP HEALTH	7,240	4,597	4,865	2,435	4,806	5,104	5,104	5,104	4.9%
01.212.0000.5154 GROUP HEALTH & DENTAL	178,608	160,503	157,356	80,769	147,990	153,566	153,566	153,566	-2.4%
01.212.0000.5155 LIFE INSURANCE	2,735	2,627	2,890	1,420	2,311	2,423	2,423	2,423	-16.2%
01.212.0000.5156 WORKERS COMPENSATION INS	1,451	1,782	2,365	1,023	2,306	2,057	2,057	2,057	-13.0%
Sub-total	938,674	937,178	992,539	469,200	958,002	1,004,190	1,004,190	1,004,190	1.2%
Grand Total Police Department by Fund									
General Fund	8,454,905	8,423,441	8,603,195	4,091,908	8,506,052	9,267,247	9,123,611	9,123,611	
Capital Outlay Fund	321,486	276,643	274,257	129,968	274,257	534,764	372,200	372,200	
Equipment Revolving Fund	0	0	0	0	0	0	0	0	
Grand Total Police Department	8,776,391	8,700,084	8,877,452	4,221,876	8,782,309	9,802,011	9,495,811	9,495,811	7.3%
Less Program Revenue:									
01.0000.4156 LAW ENFORCEMENT TRAINING	0	0	-9,000	-10,798	-8,694	-10,800	-10,800	-10,800	
01.0000.4157 OTHER POLICE GRANTS	-3,838	-28,019	-3,000	1,256	-38,750	-37,500	-37,500	-37,500	
Penalties & Forfeitures @ 88.0%	-319,377	-339,176	-352,000	-206,920	-352,000	-352,000	-352,000	-352,000	
01.0000.4431 POLICE SERVICES	-3,838	-5,856	-4,500	-2,412	-4,500	-4,500	-4,500	-4,500	
01.0000.4432 SPECIAL EVENT PUBLIC SAFETY	-33,613	-1,189	-1,500	0	-1,500	-1,500	-1,500	-1,500	
01.0000.4615 SCHOOL LIAISON OFFICER	-37,620	-20,144	0	0	0	0	0	0	
41.0000.4751 PROPERTY SALES - VEHICLES	-29,132	-29,025	-30,000	-500	-15,000	-45,000	-45,000	-45,000	
41.0000.4799 INSURANCE PROCEEDS - VEHICLES	0	-297	0	0	0	0	0	0	
Total Program Revenue	-427,417	-423,706	-400,000	-219,374	-420,444	-451,300	-451,300	-451,300	
Net Police Related Costs	8,348,973	8,276,378	8,477,452	4,002,502	8,361,865	9,350,711	9,044,511	9,044,511	

**FIRE
221, 223**

DEPARTMENT: Fire

PROGRAM MANAGER: Fire Chief

PROGRAM DESCRIPTION:

The Franklin Fire Department mission is to render any service it is capable of delivering to protect the lives and property of the citizens within its jurisdiction. The department will provide educational activities to the residents and actively promote fire prevention. The department will provide these services as efficiently as possible within the limits of funding provided by the citizens of Franklin.

Full time employees staff the department, department 221 accounts for these employees. Department No. 223 is used to account for fire protection charges from the Franklin Water Utility for water mains and fire hydrants, as set by the Public Service Commission.

SERVICES:

- Fire suppression and investigation.
- Service calls for hazardous conditions such as downed power lines, strange odors, natural gas leaks, and other non-fire calls.
- Emergency medical services, including basic life support (EMT-B) and advanced life support (paramedic service). Paramedic services are provided as part of a contract with Milwaukee County.
- Special teams, including water rescue, ice rescue, confined space, and hazardous materials.
- Fire inspection services, performed in all factories, stores, schools, churches, apartments and buildings open to the general public.
- Public education services, encompassing a variety of fire safety and first aid classes, including CPR, fire extinguisher training, and Survive Alive House.
- Maintenance of 3 fire stations, 8 major fire vehicles, 5 ambulances, and 5 staff vehicles.
- Training of personnel in fire and EMS techniques.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Chief	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Chief	1.00	0	0	0	0	0
Battalion Chief	3.00	3.00	3.00	3.00	3.00	3.00
Fire Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Part-time Inspector	.45	.45	.45	.45	.00	.00
Supervisor of Equipment	1.00	1.00	1.00	1.00	1.00	1.00
Fire Lieutenant	6.00	6.00	6.00	6.00	6.00	6.00
Paramedic Lieutenant	0	3.00	3.00	3.00	3.00	3.00
EMT/Firefighter	15.00	14.00	13.00	13.00	12.00	12.00
Paramedic/Firefighter	15.00	15.00	16.00	16.00	17.00	17.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Total Regular FTE	45.45	46.45	46.45	46.45	46.00	46.00

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Total Calls	2,958	3,340	3,356	3,121	3,400	3,500
Fire Responses	588	573	704	496	500	525
PI Accidents				110	120	130
EMS Responses	2,526	2,767	2,790	2,515	2,700	2,800
Fire Inspections	2,267	2,364	2,578	2,611	2,600	2,600
Plan Reviews	271	302	356	275	300	300
Basic Life Support Transports	1,240	1,275	1,332	1506	1,550	1,600
Paramedic Transports	540	653	645	1009	1100	1200

* Forecast

BUDGET SUMMARY:

- 1) Personal Services – the increase reflects an anticipated year with all positions being filled. There were also adjustments to reflect contractual wage and benefit adjustments.
- 2) Contractual Services – reflects funds needed to pay outside contractors for service otherwise unable to complete in house. Examples of these services are billing for ambulance services and vehicle repairs beyond the capability of the DPW or FFD staff. There is a reduction from the 2010 budget due to adjusting for actual ambulance service billing rates due to a contractual change and decrease plan review activity.
- 3) Supplies- These lines are used to purchase supplies. Examples include office supplies and medical products for the ambulances. This category remains unchanged from 2010
- 4) Services and Charges – This category has increased by \$5,000 over the 2010 budget primarily due to the telephone line. The increase in this line reflects the use of wireless modems in the ambulances to accommodate electronic patient care records. This increase is offset by the decrease in the “Ambulance Billing” line (5296).
- 5) Facility Charges – virtually no change.
- 6) Capital Outlay:

Furniture and fixtures	
On-going expenses	\$3,000
Shop Equipment	
Defibrillator	\$25,000
Cordless Headsets	\$4,000
Electric PPV Fan	\$2,400
Safety Equipment	
Turnout gear	\$5,200
Water Rescue Suits	\$4,500
Computer equipment	
Mobile Data Terminals	\$12,000
Two Work Stations	\$1,900
Building improvements	
On-going repairs	\$6,000
Total Capital Outlay	\$64,000

CITY OF FRANKLIN 2011 BUDGET		2008	2009	2010	2010 YTD	2010	2011	2011	2011	Percent
		Actual	Actual	Amended	6/30/2010	Estimate	Dept/Request	Proposed	Adopted	Change
FIRE DEPARTMENT										
PERSONAL SERVICES										
SALARIES-FT	01.221.0000.5111	2,371,448	2,395,881	2,428,790	1,241,977	2,453,107	2,676,009	2,540,776	2,540,776	
SALARIES-PT	01.221.0000.5113	15,508	13,036	15,398	248	0	19,968	19,968	19,968	
SALARIES-OT	01.221.0000.5117	235,683	200,290	165,000	88,267	165,000	75,000	180,000	180,000	
COMPTIME TAKEN	01.221.0000.5118	18,334	17,825	25,750	7,918	18,000	20,000	20,000	20,000	
SALARIES-OT- PUBLIC SERVICE	01.221.0000.5119	472	1,970	6,100	1,008	6,100	6,100	2,000	2,000	
SPECIAL TEAMS PAY	01.221.0000.5131	9,520	10,280	10,560	4,193	10,560	10,560	10,560	10,560	
LONGEVITY	01.221.0000.5133	9,371	10,050	12,235	6,255	12,235	12,235	12,235	12,235	
HOLIDAY PAY	01.221.0000.5134	288,598	307,799	304,381	184,547	315,720	321,924	321,924	321,924	
VACATION PAY	01.221.0000.5135	247,890	250,071	238,818	70,032	246,572	250,834	250,834	250,834	
FICA	01.221.0000.5151	238,641	238,027	246,828	119,071	248,719	261,363	258,639	258,639	
RETIREMENT	01.221.0000.5152	634,098	632,300	619,146	312,409	626,399	674,375	667,474	667,474	
RETIREE GROUP HEALTH	01.221.0000.5153	318,802	273,501	287,538	143,788	287,510	314,122	300,693	300,693	
GROUP HEALTH & DENTAL	01.221.0000.5154	747,516	747,501	725,632	405,869	760,238	866,052	805,225	805,225	
LIFE INSURANCE	01.221.0000.5155	8,970	9,172	7,501	3,896	6,249	6,660	6,412	6,412	
WORKERS COMPENSATION INS	01.221.0000.5156	107,292	134,369	142,009	66,920	143,017	129,162	126,519	126,519	
COLLEGE INCENTIVE	01.221.0000.5181	3,456	4,032	3,276	4,320	4,320	3,276	3,276	3,276	
VACANCY FACTOR	01.221.0000.5198			-29,000						
Sub-total		5,255,599	5,246,104	5,209,962	2,660,795	5,304,234	5,647,640	5,526,535	5,526,535	5.5%
Percent of Department Total		91.1%	92.3%	88.0%	92.9%	88.9%	92.3%	92.4%	92.4%	
CONTRACTUAL SERVICES										
MEDICAL SERVICES	01.221.0000.5211	3,536	1,290	3,400	2,971	3,400	3,400	3,400	3,400	
SPRINKLER PLAN REVIEW	01.221.0000.5219	100,455	67,083	70,000	15,808	53,000	30,000	30,000	30,000	
AUTO MAINTENANCE	01.221.0000.5241	7,525	15,220	15,000	4,947	15,000	15,000	15,000	15,000	
EQUIPMENT MAINTENANCE	01.221.0000.5242	4,491	5,639	6,500	3,783	6,500	6,500	6,500	6,500	
SOFTWARE MAINTENANCE	01.221.0000.5257	0	1,479	2,000	1,698	1,700	3,500	3,500	3,500	
AMBULANCE BILLING FEES	01.221.0000.5296	68,737	64,600	67,500	33,453	65,000	63,000	63,000	63,000	
Sub-total		184,745	155,311	164,400	62,659	144,600	121,400	121,400	121,400	-26.2%
SUPPLIES										
OFFICE SUPPLIES	01.221.0000.5312	2,255	2,328	2,000	1,283	2,000	2,000	2,000	2,000	
PRINTING	01.221.0000.5313	501	506	700	279	700	600	600	600	
MEDICAL SUPPLIES	01.221.0000.5322	11,768	14,832	15,000	5,611	15,000	15,000	15,000	15,000	
UNIFORMS	01.221.0000.5326	19,832	19,239	20,700	10,205	20,700	20,700	20,700	20,700	
EDUCATION SUPPLIES	01.221.0000.5328	2,431	1,621	3,000	845	2,000	3,000	3,000	3,000	
FUEL/LUBRICANTS	01.221.0000.5331	47,002	26,865	50,000	17,035	35,000	50,000	50,000	50,000	
VEHICLE SUPPORT	01.221.0000.5332	13,160	13,598	20,100	10,362	19,800	20,100	20,100	20,100	
EQUIPMENT SUPPLIES	01.221.0000.5333	9,483	17,227	14,000	517	13,000	14,000	14,000	14,000	
CONSUMABLE TOOLS	01.221.0000.5342	470	1,899	1,000	855	1,000	1,000	1,000	1,000	
Sub-total		106,901	98,114	126,500	46,992	109,200	126,400	126,400	126,400	-0.1%
SERVICES AND CHARGES										
TELEPHONE	01.221.0000.5415	1,167	1,075	4,000	1,870	4,000	6,000	6,000	6,000	
SUBSCRIPTIONS	01.221.0000.5422	243	828	450	299	450	450	450	450	
MEMBERSHIPS	01.221.0000.5424	1,227	1,307	1,200	1,214	1,214	1,500	1,500	1,500	
CONFERENCES AND SCHOOLS	01.221.0000.5425	8,115	7,778	8,000	5,304	8,000	8,000	8,000	8,000	
ALLOCATED INSURANCE COST	01.221.0000.5428	32,600	33,600	33,600	17,950	35,900	36,300	36,300	36,300	
MILEAGE	01.221.0000.5432	533	291	500	189	400	400	400	400	
EQUIPMENT RENTAL	01.221.0000.5433	6,915	6,896	7,700	2,002	7,700	8,000	8,000	8,000	
BACKGROUND CHECKS	01.221.0000.5471	23	42	50	40	50	50	50	50	
Sub-total		50,822	51,818	55,500	28,868	57,714	60,700	60,700	60,700	9.4%
FACILITY CHARGES										
WATER	01.221.0000.5551	2,801	3,147	2,900	1,542	3,100	3,100	3,100	3,100	
ELECTRICITY	01.221.0000.5552	30,107	32,589	33,800	13,431	31,000	33,000	33,000	33,000	
SEWER	01.221.0000.5553	958	1,123	800	533	1,000	1,100	1,100	1,100	
NATURAL GAS	01.221.0000.5554	22,711	20,340	21,650	6,881	14,000	22,000	22,000	22,000	
JANITORIAL SUPPLIES	01.221.0000.5556	7,428	7,990	7,800	2,562	7,800	7,800	7,800	7,800	
BLDG MAINT SERVICE - SYSTEMS	01.221.0000.5557	10,268	12,306	12,000	6,047	12,000	12,000	12,000	12,000	
BUILDING MAINTENANCE - OTHER	01.221.0000.5559	3,884	4,529	4,500	1,915	4,500	4,500	4,500	4,500	
Sub-total		78,157	82,023	83,450	32,909	73,400	83,500	83,500	83,500	0.1%
SUB TOTAL NON PERSONAL SERVICES		420,625	387,266	429,850	171,429	384,914	392,000	392,000	392,000	-8.8%
TOTAL GENERAL FUND		5,676,224	5,633,370	5,639,812	2,832,225	5,689,148	6,039,640	5,918,535	5,918,535	4.4%
CAPITAL OUTLAY FUND										
AUTO EQUIPMENT	41.221.0000.5811	0	0	0	0	0	0	0	0	
FURNITURE/FIXTURES	41.221.0000.5812	6,511	3,132	3,000	2,906	3,000	3,000	3,000	3,000	
SHOP EQUIPMENT	41.221.0000.5815	6,586	34,263	40,400	8,946	33,183	31,400	31,400	31,400	
SAFETY EQUIPMENT	41.221.0000.5818	4,358	6,882	63,800	3,391	63,800	9,700	9,700	9,700	
BUILDING IMPROVEMENTS	41.221.0000.5822	20,227	6,000	6,000	2,509	6,000	13,900	13,900	13,900	
COMPUTER EQUIPMENT	41.221.0000.5841	2,328	2,079	22,500	14,502	22,500	18,500	6,000	6,000	
SOFTWARE	41.221.0000.5843	2,322	0	0	1,200	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		42,334	52,356	135,700	33,454	128,483	76,500	64,000	64,000	-6.3%
EQUIPMENT REVOLVING FUND										
EQUIPMENT	42.221.0000.5811	48,562	117,481	145,000	146,607	146,607	0	0	0	
GRAND TOTAL FIRE DEPARTMENT		5,767,120	5,685,726	5,920,512	2,865,679	5,964,238	6,116,140	5,982,535	5,982,535	1.7%
Grand Total Fire Department Costs - By Fund										
General Fund		5,676,224	5,633,370	5,639,812	2,832,225	5,689,148	6,039,640	5,918,535	5,918,535	
Capital Outlay Fund		42,334	52,356	135,700	33,454	128,483	76,500	64,000	64,000	
Equipment Revolving Fund		48,562	117,481	145,000	146,607	146,607	0	0	0	
Grand Total Fire Department		5,767,120	5,803,207	5,920,512	3,012,286	5,964,238	6,116,140	5,982,535	5,982,535	

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
Less Program Revenue:										
FIRE INSURANCE TAX	01.0000.4127	-105,109	-110,993	-110,000	0	-115,000	-115,000	-115,000	-115,000	
MISC FIRE PERMITS	01.0000.4288	-6,035	-5,961	-6,000	-4,095	-6,000	-6,000	-6,000	-6,000	
AMBULANCE SERVICES - ALS	01.0000.4441	-428,403	-394,707	-400,000	-204,085	-450,000	-450,000	-450,000	-450,000	
AMBULANCE SERVICES - BLS	01.0000.4441	-513,250	-471,441	-500,000	-222,888	-450,000	-450,000	-450,000	-450,000	
SAFETY TRAINING-FIRE	01.0000.4442	-1,505	-3,648	-2,000	-512	-2,000	-2,000	-2,000	-2,000	
FIRE SPRINKLER PLAN REVIEW	01.0000.4443	-118,420	-81,014	-90,000	-23,215	-70,000	-70,000	-70,000	-70,000	
FIRE INSPECTION SERVICES	01.0000.4444	-62,785	-49,995	-62,000	-3,765	-47,000	-50,000	-50,000	-50,000	
COUNTY EMT-PAYMENTS	01.0000.4611	-168,536	-271,440	-250,000	-23,628	-250,000	-250,000	-250,000	-250,000	
GRANT REVENUE	41.0000.4830	0	0	-110,970	0	-110,970	0	0	0	
DONATION	42.0000.4830	0	0	0	0	0	0	0	0	
Total Program Revenue		<u>-1,404,042</u>	<u>-1,389,199</u>	<u>-1,530,970</u>	<u>-462,188</u>	<u>-1,500,970</u>	<u>-1,393,000</u>	<u>-1,393,000</u>	<u>-1,393,000</u>	
Net Fire Related Costs		<u>4,363,077</u>	<u>4,414,008</u>	<u>4,389,542</u>	<u>2,530,097</u>	<u>4,463,268</u>	<u>4,723,140</u>	<u>4,589,535</u>	<u>4,589,535</u>	
PUBLIC FIRE PROTECTION										
FACILITY CHARGES										
W/U FIRE PROTECTION CHARGES	01.223.0000.5538	<u>229,677</u>	<u>235,687</u>	<u>295,900</u>	<u>134,963</u>	<u>295,900</u>	<u>304,800</u>	<u>304,800</u>	<u>304,800</u>	
TOTAL PUBLIC FIRE PROTECTION		<u>229,677</u>	<u>235,687</u>	<u>295,900</u>	<u>134,963</u>	<u>295,900</u>	<u>304,800</u>	<u>304,800</u>	<u>304,800</u>	<u>3.0%</u>

**BUILDING INSPECTION
231**

DEPARTMENT: Inspection

PROGRAM MANAGER: Building Inspector

PROGRAM DESCRIPTION:

The Building Inspector approves all permits including electrical, building, occupancy, plumbing, heating, erosion control, etc. The Building Inspector is responsible for issuance of code violations, updating codes and ordinances, zoning and sign approval. In addition, the Building Inspector provides staff support to the Architectural Review Board. The Building Inspector assists the Director of Administration in addressing some Municipal Building issues.

SERVICES:

- Generally performs 10,000 to 14,000 inspections yearly.
- Issue between 3000 and 4,000 permits per year.
- Responds to citizen inquiries and complaints concerning construction, code clarification, erosion, and other information.
- Assists with the management of Municipal Buildings and capital improvements to facilities.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Building Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Building Inspector	3.00	3.00	3.00	2.00	2.00	2.00
First Ass't Bldg Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Electrical Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Plumbing Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Permit Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Inspection Secretary	2.00	2.00	2.00	1.00	1.00	1.00
Total	10.00	10.00	10.00	8.00	8.00	8.00

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Building Inspections	8,000	7,000	4,060	4,634	4,500	4,500
Building Permits Issued	1,900	1,481	1,452	1,219	1,550	1,550
Plumbing Inspections	2,200	1,550	1,077	997	1,200	1,200
Plumbing Permits Issued	1,400	780	699	609	750	750
Electrical Inspections	2,200	1,600	1,294	1,318	1,400	1,400
Electrical Permits Issued	1,220	841	775	759	800	800

* Forecast

BUDGET SUMMARY:

1. The 2011 budget represents incorporates a reduction in overtime of \$4,000 or 44%. Additionally, reductions in fuel (\$1,000), outside contracted services (\$5,000), and some miscellaneous changes cause an overall reduction of \$7,775 (15%) in non-personal services. This follows a similar decrease of 14% in non-personal services for 2010.
2. The continued slowness in the economy and reduced level of construction activity directly impacts departmental revenue which reflects a continued reduction from historical experience. Nonetheless, activity in 2010 has approximated budgeted levels allowing for some relative stability in the revenue estimates.
3. Capital outlay: Replace four (\$5,000) of six computers that are each over five years old.
4. Equipment Revolving: Replace two vehicles (\$50,000 purchased in 1997

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
BUILDING INSPECTION									
PERSONAL SERVICES									
SALARIES-FT	01.231.0000.5111	458,154	392,360	389,041	201,274	387,938	394,163	394,163	394,163
SALARIES-PT	01.231.0000.5113	25	0	0	0	0	0	0	0
SALARIES-OT	01.231.0000.5117	1,917	3,207	9,000	444	2,000	5,000	5,000	5,000
COMPTIME TAKEN	01.231.0000.5118	5,606	2,787	7,725	1,568	3,500	3,000	3,000	3,000
LONGEVITY	01.231.0000.5133	1,020	964	1,010	505	925	1,010	1,010	1,010
HOLIDAY PAY	01.231.0000.5134	25,076	24,132	24,427	9,400	25,647	26,021	26,021	26,021
VACATION PAY	01.231.0000.5135	31,849	25,991	34,466	11,588	34,181	34,657	34,657	34,657
FICA	01.231.0000.5151	38,604	33,169	35,624	16,538	34,746	35,485	35,485	35,485
RETIREMENT	01.231.0000.5152	52,362	44,944	46,567	22,478	45,419	46,385	46,385	46,385
RETIREE GROUP HEALTH	01.231.0000.5153	1,088	1,017	1,059	532	1,059	1,096	1,096	1,096
GROUP HEALTH & DENTAL	01.231.0000.5154	168,622	146,576	143,940	77,440	143,844	150,820	150,820	150,820
LIFE INSURANCE	01.231.0000.5155	2,709	1,932	2,003	1,028	1,634	1,649	1,649	1,649
WORKERS COMPENSATION INS	01.231.0000.5156	15,322	17,022	17,758	7,977	17,338	14,979	14,979	14,979
Sub-total		802,354	694,103	712,620	350,772	698,231	714,265	714,265	714,265
Percent of Department Total		95.4%	96.6%	93.2%	96.0%	93.1%	85.0%	88.2%	88.2%
CONTRACTUAL SERVICES									
EQUIPMENT MAINTENANCE	01.231.0000.5242	1,209	1,731	2,100	339	2,100	2,100	2,100	2,100
SOFTWARE MAINTENANCE	01.231.0000.5257	1,500	1,500	3,000	0	3,000	3,000	3,000	3,000
OUTSIDE INSPECTION SERVICES	01.231.0000.5299	3,085	1,163	5,000	1,171	5,000	5,000	5,000	5,000
Sub-total		5,794	4,394	10,100	1,510	10,100	10,100	10,100	10,100
SUPPLIES									
OFFICE SUPPLIES	01.231.0000.5312	1,739	1,816	2,100	230	2,100	2,100	2,100	2,100
PRINTING	01.231.0000.5313	1,514	546	2,300	0	2,300	2,300	2,300	2,300
STATE SEALS	01.231.0000.5316	4,970	0	2,500	0	2,500	1,500	1,500	1,500
HOUSE NUMBERS	01.231.0000.5317	1,212	0	750	0	750	750	750	750
UNIFORMS	01.231.0000.5326	1,131	1,112	1,250	327	1,250	1,250	1,250	1,250
OPERATING SUPPLIES-OTHER	01.231.0000.5329	637	1,255	1,900	663	1,900	1,900	1,900	1,900
FUELS/LUBRICANTS	01.231.0000.5331	8,657	5,202	10,000	2,888	10,000	9,000	6,000	6,000
VEHICLE SUPPORT	01.231.0000.5332	2,621	734	4,900	1,192	4,900	4,900	4,900	4,900
Sub-total		22,481	10,666	25,700	5,300	25,700	23,700	20,700	20,700
SERVICES AND CHARGES									
MEMBERSHIPS	01.231.0000.5424	500	1,107	850	667	850	875	875	875
CONFERENCES AND SCHOOLS	01.231.0000.5425	4,548	5,772	5,750	1,356	5,750	5,750	5,750	5,750
ALLOCATED INSURANCE COST	01.231.0000.5428	2,300	2,300	2,300	750	1,500	1,500	1,500	1,500
MILEAGE	01.231.0000.5432	396	0	200	0	200	200	200	200
EQUIPMENT RENTAL	01.231.0000.5433	0	0	1,700	1,163	1,700	1,700	1,700	1,700
Sub-total		7,744	9,179	10,800	4,137	10,000	10,025	10,025	10,025
SUB TOTAL NON PERSONAL SERVICES		36,019	24,239	46,600	10,947	45,800	43,825	40,825	40,825
TOTAL GENERAL FUND		838,373	718,342	759,220	361,719	744,031	758,090	755,090	755,090
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41.231.0000.5813	2,741	0	2,350	860	2,350	0	0	0
COMPUTER EQUIPMENT	41.231.0000.5841	0	0	3,200	2,764	3,200	7,500	5,000	5,000
TOTAL CAPITAL OUTLAY FUND		2,741	0	5,550	3,624	5,550	7,500	5,000	5,000
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42.231.0000.5811	0	0	0	0	0	75,000	50,000	50,000
GRAND TOTAL BUILDING INSPECTION		841,114	718,342	764,770	365,343	749,581	840,590	810,090	810,090
Less Program Revenue:									
ELECTRICAL CONTRACTORS	01.0000.4253	-13,803	-13,399	-13,000	-5,825	-13,000	-13,000	-13,000	-13,000
BUILDING PERMITS	01.0000.4271	-359,410	-250,312	-338,000	-225,747	-396,000	-400,000	-400,000	-400,000
ELECTRICAL PERMITS	01.0000.4273	-87,594	-55,977	-83,000	-33,422	-71,000	-70,700	-70,700	-70,700
PLUMBING PERMITS	01.0000.4275	-67,996	-69,290	-65,000	-28,523	-65,000	-65,000	-65,000	-65,000
SIGN PERMITS	01.0000.4281	-17,840	-17,690	-10,000	-3,946	-10,000	-10,000	-10,000	-10,000
SALE OF STATE SEALS	01.0000.4756	-1,110	-660	-1,000	-300	-1,000	-1,000	-1,000	-1,000
SALE OF HOUSE NUMBERS	01.0000.4757	-267	-154	-500	-64	-200	-300	-300	-300
Total Program Revenue		-548,019	-407,482	-510,500	-297,828	-556,200	-560,300	-560,000	-560,000
Net Building Inspection Related Costs		293,095	310,860	254,270	67,515	193,381	280,290	250,090	250,090

**SEALER OF WEIGHTS AND MEASURES
239**

DEPARTMENT: Sealer of Weights and Measures

PROGRAM MANAGER: City Clerk

PROGRAM DESCRIPTION:

The City contracts with the State of Wisconsin for the required inspections of weight and measuring devices for conformance with applicable regulations. The City will receive reimbursement from those businesses whose scales and weighing devices are inspected by the State. The State Statutes allow municipalities to recover an amount not to exceed the cost of fees by assessing fees on the person who receives the services rendered during the July-through-June contract period.

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
SEALER OF WEIGHTS & MEASURES									
CONTRACTUAL SERVICES SUNDRY CONTRACTORS 01.239.0000.5299	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	
GRAND TOTAL WEIGHTS & MEASURES	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	0.0%
Less Program Revenue: WEIGHTS & MEASURES CHARGES 01.0000.4449	0	-280	-6,800	-300	-1,000	-6,800	-6,800	-6,800	
	<u>6,800</u>	<u>6,520</u>	<u>0</u>	<u>6,500</u>	<u>5,800</u>	<u>0</u>	<u>0</u>	<u>0</u>	

TOTAL PUBLIC SAFETY	\$15,205,978	\$15,017,640	\$15,304,927	\$7,427,614	\$15,243,931	\$16,376,577	\$16,108,836	\$16,108,836	4.7%
General Fund	\$366,561	\$328,999	\$415,507	\$167,046	\$408,290	\$618,764	\$441,200	\$441,200	60.1%
Capital Outlay Fund	\$83,138	\$154,815	\$145,000	\$146,607	\$146,607	\$75,000	\$50,000	\$50,000	
Equipment Revolving Fund									

ENGINEERING AND PUBLIC WORKS ADMINISTRATION
321

DEPARTMENT: Engineering

PROGRAM MANAGER: Director of Public Works (City Engineer)

PROGRAM DESCRIPTION:

The Public Works Department provides the staff and materials to plan, develop, construct, operate, and maintain the public infrastructure which includes such items as the City street system; sanitary sewers; water supply and distribution system; storm sewers and drainage system; street trees; street signs; street lighting; public parks; City owned lands; and the necessary vehicles and equipment to maintain the infrastructure.

The Public Works function is divided into six areas as follows: Engineering (321), Highway (331), Solid Waste Collection (341), Street Lighting (351), Parks (551) and Sanitary Sewer (Fund 61),. The cost of the overall management of functions besides engineering is included in this program, as well as the engineering activities. Separate program descriptions are included elsewhere in the budget for specific program functions.

In order to provide control over the public infrastructure, the Engineering Department staff issues numerous permits and approvals such as fill permits, land disturbing permits, land combination permits, and driveway approach permits. In addition, the Engineering Department approves items such as plats of survey for all building permits, preliminary and final plats, and reviews all construction plans for utilities and site grading plans for new subdivisions and planned developments.

The Engineering Department develops plans and specifications for the reconstruction of City streets, storm sewer and other public facilities.

The department receives and evaluates drainage concerns on public and private lands. Design solutions vary from basic to complex, regional in nature.

SERVICES:

- Administrative and engineering related services provided to divisions and departments.
- Staff support provided to Board of Public Works, Plan, and Water Commissions.
- Project oversight and design review services provided for all public construction projects, private developments, and zoning and site plan submittals.
- Respond to citizen inquiries and concerns regarding zoning, development public construction, and drainage.
- Maintain official maps and records including zoning, sanitary sewer, storm sewer, water system and official maps.
- Establish and maintain GIS mapping and inventory. Assist other departments in accessing GIS data.
- Establish and maintain a five (5) year local road program.
- Establish and maintain with the Finance department record of quantities and costs of City wide capital assets.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
City Engineer	1.00	1.00	1.00	1.00	1.00	1.00
Assistant City Engineer	1.00	1.00	1.00	1.00	1.00	1.00
Drainage Technician	1.00	1.00	1.00	.00	.00	.00
Engineering Technician	4.00	4.00	4.00	4.00	4.00	4.00
Summer Help	.25	.25	.25	.25	.20	.20
Engineering Intern	.60	.60	.60	.60	.30	.30
Engineering Secretary	1.50	1.50	1.50	1.50	1.50	1.50
Engineering Aide	.45	.45	.45	.45	.25	.25
Total	9.80	9.80	9.80	8.80	8.25	8.25

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Plats of Survey Reviewed	300	131	70	50	80	75
Preliminary Plats	12	3	5	8	3	3
Final Plats	12	3	5	8	3	3
Certified Survey Maps	20	9	5	11	4	10
Soil Disturbance Permits	8	10	5	3	3	3
Fill Permits	10	10	5	9	5	5
Driveway Approach Permit	250	129	60	50	45	50
Land Combinations	5	1	2	2	0	4
Active Subdivision/Developments	10	35	30	30	30	30
Utility Permits	400	197	175	99	105	150
Property Drainage Concerns	140	100	200	150	150	150
Condo Plats		1	6	2	2	6
Concept Reviews		2	25	35	35	40
Easements		50	50	37	40	50

*Forecast

BUDGET SUMMARY:

1. Due to the significant increase in drainage and environmental related activity, the departmental staffing level has been increased to 9.25 FTE's with the proposed addition of a drainage engineer. The department will strive to increase service response levels and enhancement of environmental compliance with this staffing increase.
2. Includes development of proposed drainage solution for the west side of 116th Street between the City boundary and West Bel Mar Drive.
3. Allocated Payroll Costs – These credits represent the portion of the departmental expense charges to the sewer and water operations.
4. Capital Outlay:

Office Equipment

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change	
ENGINEERING										
PERSONAL SERVICES										
SALARIES-FT	01.321.0000.5111	403,812	372,615	375,497	196,215	375,534	420,750	379,233	379,233	1.0%
SALARIES-PT	01.321.0000.5113	11,258	11,978	10,138	3,826	11,076	10,138	10,138	10,138	0.0%
SALARIES-TEMP	01.321.0000.5115	6,294	0	3,605	0	0	3,605	3,605	3,605	0.0%
SALARIES-OT	01.321.0000.5117	442	2,290	500	0	500	500	500	500	0.0%
COMPTIME TAKEN	01.321.0000.5118	2,480	1,005	2,122	244	1,000	2,000	2,000	2,000	-5.7%
LONGEVITY	01.321.0000.5133	1,115	1,175	1,200	600	1,165	1,200	1,200	1,200	0.0%
HOLIDAY PAY	01.321.0000.5134	23,823	24,195	24,111	8,329	25,234	25,632	25,632	25,632	6.3%
VACATION PAY	01.321.0000.5135	33,178	33,514	35,616	12,704	35,619	37,423	37,423	37,423	5.1%
FICA	01.321.0000.5151	34,779	33,022	34,638	16,452	34,435	38,346	35,169	35,169	1.5%
RETIREMENT	01.321.0000.5152	46,485	43,495	43,905	21,792	41,882	46,675	44,599	44,599	1.6%
RETIREE GROUP HEALTH	01.321.0000.5153	6,100	5,428	5,650	2,824	5,650	5,850	5,850	5,850	3.5%
GROUP HEALTH & DENTAL	01.321.0000.5154	135,154	129,258	126,966	68,720	126,918	153,286	133,008	133,008	4.8%
LIFE INSURANCE	01.321.0000.5155	5,098	1,806	1,946	909	1,595	1,768	1,616	1,616	-17.0%
WORKERS COMPENSATION INS	01.321.0000.5156	9,314	9,969	10,270	4,802	10,148	10,458	8,839	8,839	-13.9%
Allocated payroll cost	01.321.0000.5199	-191,400	-157,700	-130,600	-57,800	-115,600	-114,300	-114,300	-114,300	-12.5%
Sub-total		527,842	512,051	545,564	279,616	555,156	643,331	574,512	574,512	5.3%
Percent of Department Total		94.3%	95.6%	93.4%	97.0%	94.3%	92.7%	93.0%	96.1%	
CONTRACTUAL SERVICES										
OTHER PROFESSIONAL SERVICE	01.321.0000.5219	2,378	0	2,000	44	2,000	2,000	2,000	2,000	
FILING FEES	01.321.0000.5223	0	219	500	0	0	500	500	500	
EQUIPMENT MAINTENANCE	01.321.0000.5242	2,324	3,049	4,000	1,174	3,500	4,000	4,000	4,000	
Sub-total		4,702	3,268	6,500	1,218	5,500	6,500	6,500	6,500	0.0%
SUPPLIES										
OFFICE SUPPLIES	01.321.0000.5312	1,494	1,658	2,000	240	1,500	2,000	2,000	2,000	
PRINTING	01.321.0000.5313	136	32	100	0	0	100	100	100	
OPERATING SUPPLIES-OTHER	01.321.0000.5329	2,791	1,662	2,500	217	1,000	3,100	3,100	3,100	
FUEL/LUBRICANTS	01.321.0000.5331	3,697	2,025	3,000	912	2,500	3,000	3,000	3,000	
VEHICLE SUPPORT	01.321.0000.5332	167	162	2,800	712	2,800	1,500	1,500	1,500	
Sub-total		8,284	5,539	10,400	2,081	7,800	9,700	9,700	9,700	-6.7%
SERVICES AND CHARGES										
OFFICIAL NOTICES/ADVERTISING	01.321.0000.5421	0	128	100	68	68	100	100	100	
SUBSCRIPTIONS	01.321.0000.5422	16	0	50	0	50	50	50	50	
MEMBERSHIPS	01.321.0000.5424	567	544	1,000	0	600	1,000	1,000	1,000	
CONFERENCES AND SCHOOLS	01.321.0000.5425	1,256	593	2,000	313	1,000	2,000	2,000	2,000	
ALLOCATED INSURANCE COST	01.321.0000.5428	800	800	800	400	800	800	800	800	
MILEAGE	01.321.0000.5432	42	55	200	18	100	200	200	200	
EQUIPMENT RENTAL	01.321.0000.5433	2,814	2,814	2,800	1,642	2,814	0	2,800	2,800	
Sub-total		5,494	4,934	6,950	2,440	5,432	4,150	6,950	6,950	0.0%
CONTRIBUTIONS AND AWARDS										
EMPLOYEE AWARDS	01.321.0000.5726	0	143	100	0	100	100	100	100	
Sub-total		0	143	100	0	100	100	100	100	100.0%
SUB TOTAL NON PERSONAL SERVICES										
		18,481	13,884	23,950	5,739	18,832	20,450	23,250	23,250	-2.9%
TOTAL GENERAL FUND										
		546,323	525,934	569,514	285,355	573,988	663,781	597,762	597,762	5.0%
CAPITAL OUTLAY FUND										
AUTO EQUIPMENT	41.321.0000.5811	0	0	0	0	0	0	0	0	
OFFICE EQUIPMENT	41.321.0000.5813	0	0	0	0	0	0	0	0	
OTHER CAPITAL EQUIPMENT	41.321.0000.5819	0	0	0	0	0	0	0	0	
COMPUTER EQUIPMENT	41.321.0000.5841	13,666	1,320	14,500	2,891	14,500	30,000	20,000	0	
SOFTWARE	41.321.0000.5843	0	8,119	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		13,666	9,439	14,500	2,891	14,500	30,000	20,000	0	-100.0%
EQUIPMENT REVOLVING FUND										
EQUIPMENT	42.321.0000.5811	0	0	0	0	0	0	0	0	0.0%
GRAND TOTAL ENGINEERING										
		559,989	535,373	584,014	288,246	588,488	693,781	617,762	597,762	4.1%
Less Program Revenue:										
STREET EXCAVATION PERMITS	01.0000.4277	-3,275	-2,400	-4,000	-1,675	-2,400	-2,500	-2,500	-2,500	
FILL PERMITS	01.0000.4279	-1,850	-6,250	-5,000	-700	-5,000	-5,000	-5,000	-5,000	
ENGINEERING REVIEW FEES - 2%	01.0000.4478	-35,301	-3,420	-5,000	0	-5,000	-5,000	-5,000	-5,000	
ENGINEERING INSPECTION FEES - 5%	01.0000.4479	-14,235	-1,635	-5,000	2,149	-2,000	-2,000	-2,000	-2,000	
Total Program Revenue		-54,661	-13,705	-19,000	-226	-14,400	-14,500	-14,500	-14,500	
Net Engineering Related Costs		505,328	521,668	565,014	288,020	574,088	679,281	603,262	583,262	

HIGHWAY/PARKS
331, 551

DEPARTMENT: Highway/Parks

PROGRAM MANAGER: Superintendent of Public Works

PROGRAM DESCRIPTION:

The Highway/Parks Department provides the staff, equipment and supplies to construct, operate and maintain the public infrastructure. The public infrastructure includes such items as the city streets, storm sewers, forestry, street signs, street lighting, public parks, bike trails, city owned lands and drainage ways.

In more specific terms, Highway/Parks Department employees maintain the City's 166 miles of City streets, 18 miles of sidewalk, 15 parks, 90+ miles of storm sewers and 3,300 catch basins and manholes, 165 vehicles, public right of way land and 5 Highway Department buildings. The Highway Department maintains the City's 10,000+ curbside trees. The Highway Department also completes numerous major special projects yearly in an effort to reduce capital expenditures and save City tax dollars.

2010 projects completed include:

1. Widen roadway, replace street cross culverts, raise road elevation above flood stage, topsoil and reseed 2 miles of S. 116th St.
2. Numerous drainage improvements as a result of record rains.
3. Storm sewer / drainage system at Franklin Fire Station #3.
4. Storm sewer improvements prior to reconstruction on S. 51st at Puetz Rd.
5. Install storm sewer and prep work for S. 51st St sidewalk.
6. Drainage improvements on S. 46th St south of Rawson Avenue.
7. Ash tree removal and tree replacement, EAB program – Fall, 2010.
8. Sidewalk replacement program – Fall, 2010.

The Highway/Parks Department provides the manpower and supplies necessary to properly maintain all City Parks. This encompasses 173 acres of land, 7 miles of bike trails and 15 recreational facilities. The City Parks include play equipment, playfields, play structures, ball diamonds, tennis courts, volleyball courts and park buildings. Park facility reservations are handled by the Clerk's office.

SERVICES:

- Maintain all buildings and grounds at Public Works facility.
- Storage of materials for Highway and other departments.
- Provide mechanical and vehicle maintenance services for Public Works, Police, Fire, Engineering, Health, City Hall and Inspection Department vehicles.
- Manage and maintain the fueling system for all City entities.
- Provide painting of lines, crosswalks, arrows, curbs and parking stalls for city streets and facilities.

- Repair and replace existing street signs as required, install additional regulatory and informational signs when approved and install all required signs in new developments.
- Paving and pothole patching of City streets and parking lots.
- Curb and gutter replacement and repairs.
- Repair and replace deteriorated sections of City sidewalk.
- Provide signage and manpower for festivals, such as the Civic Celebration and St. Martins Fair, and other special events.
- Maintain and repair the City's 90+ miles of storm sewer, 3,300 catch basins and the City owned retention ponds. Storm sewer systems have rapidly increased with development. Over 700 additional storm sewer catch basins have been installed since 2003.
- Clear snow and ice from 166 miles of City streets, 211 cul-de-sacs, 13 City parking lots and certain segments of sidewalk during inclement winter weather conditions.
- Mow grass and weeds on rural roadsides and City owned lands.
- Maintain all City owned street lighting systems:
 - Franklin Business Park
Rawson Ave. from 27th St. to Hawthorne Lane
76th St. at Rawson Ave.
 - Civic Center Area
27th St. from Rawson Ave. to College Ave.
 - Ryan Rd between S. 27th and S. 60th St
 - Oakwood Rd from S. 27th to S. 34th St.
 - Wheaton Way
Drexel Ave from S. 27th St to S. 31st St
- Sweep City streets and parking lots to remove ice control sand and other debris.
- Manage the City's urban forest, to include pruning curbside trees for safety and structure and removing / replacing trees as required.
- Remove brush and dead trees from roadsides, parks and City owned lands to create a safe environment for motorists, pedestrians and park users.
- Pick-up litter and animal carcasses from City roadway, roadsides and public lands.
- Yearly crack seal approximately 30 miles of City streets and parking lots to extend pavement life.
- City parks and tot lots are maintained, lawns mowed, garbage removed, and play structures are repaired.
- Manage and maintain the City of Franklin Recycling Center, accepting recyclable plastics, newspaper, cardboard, engine oil, automotive batteries, tree branches and brush from City residents.
- Maintain a residential pick-up location for wood chips produced from residential brush and Highway Department projects.
- Maintain and clean park buildings and picnic areas.
- Install play equipment and play structures. Regularly inspect and maintain all equipment as required.
- Groom sports fields, maintain signage and mow grassy areas along bike and pedestrian trails.
- Manage and maintain reserved picnic areas.
- Regularly assist other City departments, using Highway Department manpower and equipment, in an effort to reduce overall operating cost of the City.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
Mechanic	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Mechanic	2.00	2.00	2.00	2.00	2.00	2.00
Foreman	1.00	1.00	1.00	1.00	1.00	1.00
Equipment Operator	4.00	4.00	4.00	4.00	4.00	4.00
Light Equipment Operator	10.00	10.00	10.00	10.00	9.00	10.00
Light Equipment Oper.-Parks	1.00	1.00	1.00	1.00	1.00	1.00
Seasonal Help	1.00	1.00	1.00	1.00	1.00	1.00
Seasonal Help-Parks	.25	.79	1.27	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Total	23.25	23.79	24.27	24.00	23.00	24.00

ACTIVITY MEASURES:

Activity - Highway	2006	2007	2008	2009	2010*	2011*
Street miles crack sealed	21.0	31.1	33.9	31.0	32.0	32.0
Trees pruned	1,640	558	378	927	2,000	800
Feet of roadside ditching	31,300	32,738	33,014	31,000	20,000	30,000
Miles of streets	162	165	166.51	166.51	166.51	167
Vehicles maintained	150	159	165	165	165	165
Catch basins repaired	60	90	91	98	100	100

*Forecast

Activity - Parks	2006	2007	2008	2009	2010*	2011*
Acreage of parks	173	173	173.5	173.5	173.5	173.5
Recreational Facilities maintained	14	14	15	15	15	15
Miles of bike trail maintained	7	7	7	7	7	7
Park permits	69	100	99	133	135	120
Baseball field permits	69	86	139	149	172	150

*Forecast

BUDGET SUMMARY:

1. The 10th Light Equipment Operator position is funded for 2011. Staff requested to fill this position for 2010 but funding was not available.
2. The recent find of Emerald Ash Borer will affect the Highway Department operating and capital outlay accounts for many years. Included in the 2011 budget are funds for equipment rental to assist in disposal of removed trees, chemicals for treatment of specimen trees and funds to purchase replacement trees. Emerald Ash Borer related costs make up a vast majority of the Highway Departments material and supplies budget increase. Most of the Highway Department accounts have, once again, shown a 0% increase for the 2011 budget.
3. Includes, as it may be approved by the Common Council, installation of a proposed drainage solution for the west side of 116th Street between the City boundary and West Bel Mar Drive”

4. Capital Outlay - Highway:	
Non-Motorized Equipment	\$ 12,425.00
Shop Equipment	\$ 0.00
Other Capital Equipment	\$ 5,445.00
Landscaping / Trees	<u>\$ 32,000.00</u>
Total Capital Outlay	\$ 49,870.00

5. Capital Outlay - Parks	
Park Improvements	\$ 3,000.00
Landscaping and Accessory	\$ 4,000.00
Park Equipment	<u>\$ 10,000.00</u>
Total Capital Outlay	\$ 17,000.00

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
HIGHWAY										
PERSONAL SERVICES										
SALARIES-FT	01.331.0000.5111	906,744	866,752	856,227	436,613	837,141	911,441	909,800	909,800	
SALARIES-TEMP	01.331.0000.5115	16,919	15,251	20,155	6,284	20,760	19,958	19,958	19,958	
SALARIES-OT	01.331.0000.5117	86,855	49,791	40,000	17,348	39,650	58,262	45,000	45,000	
COMPTIME TAKEN	01.331.0000.5118	17,324	14,628	18,566	10,027	20,000	20,000	20,000	20,000	
LONGEVITY	01.331.0000.5133	2,325	2,290	2,685	1,231	2,440	2,625	2,625	2,625	
HOLIDAY PAY	01.331.0000.5134	58,358	58,371	60,350	21,375	58,167	58,815	58,815	58,815	
VACATION PAY	01.331.0000.5135	69,168	71,163	74,633	29,043	72,924	74,748	76,389	76,389	
FICA	01.331.0000.5151	85,006	79,377	82,055	38,097	80,484	87,657	86,643	86,643	
RETIREMENT	01.331.0000.5152	82,325	133,146	127,919	63,894	125,170	134,399	132,742	132,742	
RETIREE GROUP HEALTH	01.331.0000.5153	59,981	51,525	54,553	27,866	55,441	59,003	59,003	59,003	
GROUP HEALTH & DENTAL	01.331.0000.5154	323,136	321,382	306,173	171,233	305,283	352,205	352,102	352,102	
LIFE INSURANCE	01.331.0000.5155	4,981	4,604	4,091	2,442	3,447	3,376	3,376	3,376	
WORKERS COMPENSATION INS	01.331.0000.5156	41,695	46,996	46,955	21,252	46,014	42,422	42,077	42,077	
VACANCY FACTOR	01.331.0000.5198			-12,000	-12,050		0	0	0	
ALLOCATED PAYROLL COST	01.331.0000.5199		0	-24,100		-24,100	-24,600	-24,600	-24,600	
Sub-total		1,754,818	1,715,275	1,658,262	834,655	1,642,821	1,800,311	1,783,929	1,783,929	6.8%
Percent of Department Total		59.3%	59.1%	60.0%	75.5%	60.3%	63.1%	63.5%	63.5%	
CONTRACTUAL SERVICES										
PAVEMENT MARKING	01.331.0000.5236	31,845	33,718	37,000	0	37,000	38,000	38,000	38,000	
RADIO MAINTENANCE	01.331.0000.5245	1,470	1,730	1,750	0	1,750	1,750	1,750	1,750	
REFUSE COLLECTION	01.331.0000.5297	701	671	1,750	485	1,750	1,750	1,750	1,750	
SUNDRY CONTRACTORS	01.331.0000.5299	20,552	16,144	20,300	10,165	20,300	20,900	20,900	20,900	
Sub-total		54,568	52,263	60,800	10,650	60,800	62,400	62,400	62,400	2.6%
SUPPLIES										
OFFICE SUPPLIES	01.331.0000.5312	1,654	1,473	1,700	295	1,700	1,700	1,700	1,700	
PRINTING	01.331.0000.5313	284	426	450	0	450	450	450	450	
UNIFORMS	01.331.0000.5326	5,049	4,823	5,000	1,187	5,000	5,000	5,000	5,000	
EDUCATION SUPPLIES	01.331.0000.5328	313	1,168	1,450	230	1,450	1,450	1,450	1,450	
FUEL/LUBRICANTS	01.331.0000.5331	170,566	96,706	149,700	49,467	128,673	149,883	129,000	129,000	
VEHICLE SUPPORT	01.331.0000.5332	98,289	99,080	105,000	51,007	110,250	112,350	112,350	112,350	
CONSUMABLE TOOLS	01.331.0000.5342	8,605	9,657	10,400	4,006	10,400	10,400	10,400	10,400	
SIGN SUPPLIES	01.331.0000.5343	11,033	10,349	12,700	1,989	12,700	12,800	12,800	12,800	
OFF-ROAD MAINT. SUPPLIES	01.331.0000.5345	2,599	1,697	1,750	548	1,750	1,750	1,750	1,750	
TRAFFIC SAFETY	01.331.0000.5346	2,659	2,983	3,000	0	3,000	3,000	3,000	3,000	
SAFETY COMPLIANCE	01.331.0000.5347	6,071	7,594	8,000	1,783	8,000	8,000	8,000	8,000	
CULVERT SUPPLIES	01.331.0000.5355	14,645	14,588	15,600	2,517	15,600	15,600	15,600	15,600	
SAND DE-ICER	01.331.0000.5362	756	2,040	1,900	0	1,900	1,900	1,900	1,900	
SALT DE-ICER	01.331.0000.5364	133,971	102,703	105,750	8,138	105,750	106,050	106,050	106,050	
CHEMICALS-EAB	01.331.0000.5365						10,000	10,000	10,000	
STREET MAINT. MATERIALS	01.331.0000.5381	80,648	99,650	99,200	24,125	99,200	104,200	104,200	104,200	
Sub-total		537,141	454,937	521,600	145,292	505,723	544,533	523,650	523,650	0.6%
SERVICES AND CHARGES										
TRAFFIC SIGNAL ELECTRICITY	01.331.0000.5419	6,526	3,473	7,450	731	7,450	7,450	7,450	7,450	
TRAFFIC SIGNAL MAINTENANCE	01.331.0000.5420	2,306	0	5,400	0	5,400	5,400	5,400	5,400	
OFFICIAL NOTICES/ADVERTISING	01.331.0000.5421	1,352	679	1,800	234	1,800	1,800	1,800	1,800	
MEMBERSHIPS	01.331.0000.5424	170	185	200	15	200	200	200	200	
CONFERENCES AND SCHOOLS	01.331.0000.5425	2,035	1,601	2,000	848	2,000	2,000	2,000	2,000	
ALLOCATED INSURANCE COST	01.331.0000.5428	47,300	48,800	48,800	25,100	50,200	50,200	50,200	50,200	
EQUIPMENT RENTAL	01.331.0000.5433	720	4,423	5,200	2,326	5,200	37,200	37,200	37,200	
DNR216 STORM WATER PERMIT	01.331.0000.5436	4,000	7,150	5,000	7,307	5,000	7,350	7,350	7,350	
Sub-total		64,410	66,290	75,850	36,561	77,250	111,600	111,600	111,600	47.1%
FACILITY CHARGES										
WATER	01.331.0000.5551	2,307	2,410	2,400	1,118	2,400	2,400	2,400	2,400	
ELECTRICITY	01.331.0000.5552	15,943	17,199	18,400	7,425	18,400	19,300	19,300	19,300	
SANITARY SEWER	01.331.0000.5553	1,900	2,100	3,400	1,000	3,400	3,400	3,400	3,400	
NATURAL GAS	01.331.0000.5554	23,507	16,080	24,250	5,708	12,000	24,250	20,000	20,000	
BUILDING MAINTENANCE	01.331.0000.5559	7,011	6,997	8,400	2,607	8,400	8,800	8,800	8,800	
Sub-total		50,668	44,786	56,850	17,858	44,600	58,150	53,900	53,900	-5.2%
SUB TOTAL NON PERSONAL SERVICES										
		706,788	618,276	715,100	210,362	688,373	776,683	751,550	751,550	5.2%
TOTAL GENERAL FUND										
		2,461,606	2,333,551	2,373,362	1,045,017	2,331,194	2,576,994	2,535,479	2,535,479	6.3%
CAPITAL OUTLAY FUND										
AUTO EQUIPMENT	41.331.0000.5811	24,981	0	0	0	0	0	0	0	
NON-MOTORIZED EQUIPMENT	41.331.0000.5814	6,400	12,497	8,200	6,690	8,200	12,425	12,400	12,400	
SHOP EQUIPMENT	41.331.0000.5815	4,769	0	8,022	7,702	8,022	0	0	0	
OTHER CAPITAL EQUIPMENT	41.331.0000.5819	3,186	20,840	8,200	8,148	8,200	5,445	5,450	5,450	
LANDSCAPING/TREES	41.331.0000.5821	2,565	24,794	50,000	18,932	50,000	32,000	32,000	32,000	
BLDG CONSTRUCTION/IMPROVEMENTS	41.331.0000.5822	729	45,386	0	0	0	0	0	0	
COMPUTER EQUIPMENT	41.331.0000.5841	965	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		43,595	103,517	74,422	41,472	74,422	49,870	49,850	49,850	-33.0%
EQUIPMENT REVOLVING FUND										
EQUIPMENT	42.331.0000.5811	452,120	464,718	318,000	18,300	318,000	225,700	226,000	226,000	
GRAND TOTAL HIGHWAY		2,957,320	2,901,787	2,785,784	1,104,789	2,723,616	2,852,564	2,811,329	2,811,329	-0.4%
Less Program Revenue:										
TRANSPORTATION AIDS	01.0000.4144	-1,296,525	-1,346,480	-1,458,000	-729,301	-1,458,000	-1,494,000	-1,554,000	-1,554,000	
DPW CHARGES	01.0000.4480	-47,489	-23,329	-35,000	-35,794	-38,000	-35,650	-35,650	-35,650	
CULVERT PIPE SALES	01.0000.4753	-6,150	-3,250	-6,300	-1,385	-3,700	-3,300	-3,300	-3,300	
CULVERT PIPE SALES-TAXABLE	01.0000.4754	0	0	0	0	0	0	0	0	
Net Highway Related Costs		1,607,156	1,528,728	1,266,484	398,308	1,223,916	1,319,614	1,218,379	1,218,379	

CITY OF FRANKLIN
2011 BUDGET

	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
PARKS									
PERSONAL SERVICES									
SALARIES-FT	01.551.0000.5111	33,046	37,608	49,766	26,227	49,774	50,627	50,627	
SALARIES-PT	01.551.0000.5113	0	0	0	0	0	0	0	
SALARIES-TEMP	01.551.0000.5115	13,465	17,496	20,155	5,224	19,760	19,958	19,958	
SALARIES-OT	01.551.0000.5117	1,903	1,370	1,000	143	1,000	1,000	1,000	
LONGEVITY	01.551.0000.5133	94	117	0	63	0	0	0	
FICA	01.551.0000.5151	3,589	4,196	5,425	2,303	5,396	5,476	5,476	
RETIREMENT	01.551.0000.5152	2,174	4,395	6,221	3,477	6,222	6,328	6,328	
RETIREE GROUP HEALTH	01.529.0000.5153	2,171	2,179	3,085	1,224	3,215	3,200	3,200	
GROUP HEALTH & DENTAL	01.551.0000.5154	13,332	14,518	19,356	10,310	19,344	20,278	20,278	
LIFE INSURANCE	01.551.0000.5155	4	0	220	0	180	184	184	
WORKERS COMPENSATION INS	01.551.0000.5156	1,783	2,429	3,247	1,218	3,229	2,779	2,779	
Sub-total		71,560	84,309	108,475	50,188	108,120	109,830	109,830	1.2%
Percent of Department Total		60.1%	70.4%	71.3%	75.6%	73.9%	70.0%	72.6%	
CONTRACTUAL SERVICES									
OTHER CONTRACTUAL SERVICES	01.551.0000.5219	7,101	0	0	0	0	0	0	
PARKS MAINTENANCE	01.551.0000.5247	9,274	10,731	11,500	3,618	11,500	12,000	12,000	
Sub-total		16,375	10,731	11,500	3,618	11,500	12,000	12,000	4.3%
SUPPLIES									
UNIFORMS	01.551.0000.5326	247	250	250	250	250	250	250	
Sub-total		247	250	250	250	250	250	250	0.0%
SERVICES AND CHARGES									
ALLOCATED INSURANCE COST	01.551.0000.5428	3,700	3,700	3,700	2,250	4,500	4,600	4,600	
MILEAGE	01.551.0000.5432	9	0	500	32	500	500	500	
FACILITY CHARGES									
WATER	01.551.0000.5551	1,019	530	900	352	700	900	800	
ELECTRICITY	01.551.0000.5552	4,399	3,371	6,300	1,325	3,600	6,300	4,000	
SEWER	01.551.0000.5553	528	170	600	133	200	600	200	
NATURAL GAS	01.551.0000.5554	2,366	1,748	4,950	1,340	1,900	4,950	2,000	
Sub-total		8,312	5,818	12,750	3,150	6,400	12,750	7,000	
SUB TOTAL NON PERSONAL SERVICES		28,643	20,499	28,700	9,299	23,150	30,100	24,350	-15.2%
TOTAL GENERAL FUND		100,203	104,806	137,175	59,487	131,270	139,930	134,180	-2.2%
CAPITAL OUTLAY FUND									
MOTORIZED EQUIPMENT	41.551.0000.5811	0	0	0	0	0	0	0	
LANDSCAPING	41.551.0000.5821	852	4,376	5,000	3,148	5,000	4,000	4,000	
PARK IMPROVEMENTS	41.551.0000.5832	4,590	4,086	4,000	3,722	4,000	3,000	3,000	
PARK EQUIPMENT & SUPPLIES	41.551.0000.5835	13,499	6,410	6,000	0	6,000	10,000	10,000	
TOTAL CAPITAL OUTLAY FUND		18,941	14,872	15,000	6,870	15,000	17,000	17,000	13.3%
GRAND TOTAL PARKS		119,145	119,680	152,175	66,357	146,270	156,930	151,180	-0.7%
Less Program Revenue: PARK PERMITS	01.0000.4287	-7,917	-10,500	-2,583	0	-10,500	-10,500	-10,500	
Net Parks Related Costs		111,228	109,180	149,592	66,357	135,770	146,430	140,680	
TOTAL CULTURE AND RECREATION									
General Fund		\$183,003	\$181,987	\$176,175	\$65,289	\$170,270	\$178,930	\$173,180	-1.7%
Capital Outlay Fund		\$18,941	\$14,872	\$15,000	\$6,870	\$15,000	\$17,000	\$17,000	13.3%

SOLID WASTE COLLECTION

341

DEPARTMENT: Solid Waste Collection

PROGRAM MANAGER: City Engineer

PROGRAM DESCRIPTION:

The Solid Waste Department provides weekly refuse, bi-weekly recycling, and 3 times a year leaf and brush collection to all single-family, two-family, and condominium ownership multi-family units. The collection service is outsourced to a private contractor. Bids have been received for the years 2010, 2011 and 2012 with John's Disposal Service as low bidder. The calculation for this budget is based on the low bid from John's Disposal Service. In addition, the City provides a recycling center adjacent to the Public Works Garage that is manned by Highway Division personnel and is open during normal work hours and 7 hours on Saturday. The overtime and contracted pickup fees for the drop off site is included in this budget. The efficiency of the recycling program, which was instituted in 1995, continues to be maintained at over the 25 percent level (36 percent for 2007).

SERVICES:

- Weekly curbside pickup of rubbish.
- Bi-weekly curbside pickup of commingled recyclables.
- Three times yearly curbside pickup of brush.
- Drop-off site for mixed recyclables maintained at Public Works Garage.

STAFFING:

In addition to the contracted service, overtime hours equivalent to 0.26 Highway Division personnel (one person for three months) are budgeted for weekend operation of the drop off site.

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Total non-recyclable refuse collected (tons)	8,368	8,381	8,519	7,762	8,000	8,100
Recyclables collected (tons)	3,108	3,008	2,825	2,676	3,000	3,100
Yard waste (tons)	208	205	214	375	400	410

*Forecast

BUDGET SUMMARY:

Budget has increased due to refuse contract increases of 5 percent and an increase in refuse collection that is assessed based on number of dwellings.

CITY OF FRANKLIN
2011 BUDGET

	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
SOLID WASTE COLLECTION									
PERSONAL SERVICES - RECYCLING									
SALARIES -FT	01.341.0000.5111	2,925	4,457	1,200	1,745	1,000	1,200	1,200	
SALARIES -TEMP	01.341.0000.5115	0	5	0	0	0	0	0	
SALARIES-OT	01.341.0000.5117	20,603	12,585	13,640	6,713	13,640	13,874	13,874	
LONGEVITY	01.341.0000.5133	49	40	0	20	0	0	0	
FICA	01.341.0000.5151	1,743	1,268	1,135	626	1,120	1,153	1,153	
RETIREMENT	01.341.0000.5152	1,436	2,205	1,855	1,093	1,830	1,884	1,884	
RETIREE GROUP HEALTH	01.341.0000.5153	190	247	74	104	65	76	76	
GROUP HEALTH & DENTAL	01.341.0000.5154	6,923	5,155	3,952	2,547	4,017	4,362	4,362	
LIFE INSURANCE	01.341.0000.5155	0	0	52	0	45	41	42	
WORKERS COMPENSATION INS	01.341.0000.5156	653	593	473	264	464	408	408	
Sub-total		34,522	26,555	22,381	13,112	22,181	22,951	22,999	2.8%
CONTRACTUAL SERVICES									
REFUSE COLLECTION	01.341.0000.5283	579,796	599,285	588,770	293,384	587,106	620,500	620,500	
RECYCLING COLLECTION	01.341.0000.5284	281,780	291,461	277,400	144,815	276,617	290,500	290,500	
LEAF & BRUSH PICKUPS	01.341.0000.5285	56,214	58,135	47,450	15,759	55,204	50,000	50,000	
TIPPAGE FEE COSTS	01.341.0000.5286	378,718	371,230	445,000	167,454	380,000	420,100	420,100	
MISCELLANEOUS WASTE COSTS	01.341.0000.5287	995	1,020	1,920	720	1,920	1,920	1,920	
Sub-total		1,297,504	1,321,131	1,360,540	622,132	1,300,847	1,383,020	1,383,020	1.7%
SUPPLIES									
OPERATING SUPPLIES - OTHER	01.341.0000.5329	3,750	0	5,000	0	5,000	0	0	
OFFICIAL NOTICES/ADVERTISING	01.341.0000.5421	0	206	0	0	0	0	0	
Sub-total		3,750	206	5,000	0	5,000	0	0	-100.0%
SUB TOTAL NON PERSONAL SERVICES		1,301,254	1,321,337	1,365,540	622,132	1,305,847	1,383,020	1,383,020	1.3%
GRAND TOTAL SOLID WASTE COLLECTION		1,335,776	1,347,892	1,367,921	635,244	1,328,028	1,405,971	1,406,019	1.3%
Less Program Revenue:									
RECYCLING GRANTS	01.0000.4146	-97,694	-87,938	-88,000	-92,521	-93,000	-93,000	-93,000	
LANDFILL OPERATIONS-TIPPAGE	01.0000.4495	-379,068	-346,462	-445,000	-128,837	-451,000	-394,000	-394,000	
SALE OF RECYCLING BINS	01.0000.4759	-1,767	-1,583	-2,500	-930	-1,500	-2,000	-2,000	
SALE OF RECYCLABLES	01.0000.4761	-4,356	-6,100	-5,000	-4,367	-5,000	-5,000	-5,000	
Total Program Revenue		-482,886	-442,083	-540,500	-226,656	-550,500	-494,000	-494,000	
Net Solid Waste Related Costs		852,891	905,809	847,421	408,588	777,528	911,971	912,019	

STREET LIGHTING
351

DEPARTMENT: Street Lighting

PROGRAM MANAGER: City Engineer

PROGRAM DESCRIPTION:

The Street Lighting division provides street lighting at nearly all intersections within the City and also provides a high level of street lighting in the following areas: W. Rawson Ave. from Hawthorne Ln. to S. 27th St., S. 27th St. from W. College Ave. to W. Rawson Ave., S. 76th St. from Loomis Rd. to Terrace Dr., S. 60th St. from W. Ryan Rd. to W. Franklin Dr., W. Oakwood Rd. from S. 27th St. to S. 34th St., W. Wheaton Way west of S. 27th St., the Franklin Business Park and W. Drexel Ave. from S. 27th St. to S. 31st St.

SERVICES:

- Maintains City owned street lights.
- Manages contract with WEPCO for leased street lights.
- Plans and orders additional street lights for new development.

STAFFING:

None (Maintenance staff is provided by Highway Department and management by the Engineering Department)

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Intersectional street lights	887	892	905	909	907	906
27 th & 76 th /Rawson street lights	321	647	663	663	663	663
Business Park lights & S. 60 th St.	226	226	226	226	226	226

* Forecast

BUDGET SUMMARY:

The electrical cost based on the number of street lights for 2010 should not be increased and only a 3 percent increase in electric costs is included.

Tuckaway Shores Lighting. Contracted cost with Tuckaway Shores for street lighting.

Fixed Charges

Street Lighting Rental. Costs of rental from WE Energies Company are based on three (3) percent increases in electrical costs of facilities charges.

CITY OWNED STREET LIGHTS
(Not including Business Park)

Street	Range	Number of Poles	Number of Lights	Comments
S. 76 th Street	W. Terrace Dr. to W. Loomis Rd.	20	38	Active
W. Rawson Ave.	W. Hawthorne Lane to S. 27 th St.	181	330	Active
S. 27 th Street	W. College Ave. to W. Rawson Ave.	30	59	Active (Note: Oak Creek pays ½ cost)
S. 60 th Street	W. Ryan Rd. to W. Franklin Dr.	23	23	Active
W. Oakwood Rd.	S. 27 th St. to west of S. 34 th St.	20	36	Active
W. Ryan Road	S. 27 th St. to the Root River	79	151	Active
W. Wheaton Way	S. 27 th Street to the west	10	10	Active
W. Drexel Ave.	S. 27 th St. to S. 31 st St.	9	16	Active
		371	663	

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
STREET LIGHTING									
CONTRACTUAL SERVICES									
STREET LIGHT MAINTENANCE	01.351.0000.5246	20,074	13,489	31,000	4,509	25,000	25,000	25,000	-19.4%
SERVICES AND CHARGES									
ALLOCATED INSURANCE COST	01.351.0000.5428	3,100	3,100	3,100	1,550	3,100	3,100	3,100	
FACILITY CHARGES									
STREET LIGHT RENTAL	01.351.0000.5537	189,700	190,635	203,000	82,844	201,400	207,500	207,500	
BUSINESS PARK UTILITIES	01.351.0000.5539	20,497	19,521	17,500	8,159	20,000	20,000	21,000	
TUCKAWAY SHORES STREET LIGHTING	01.351.0000.5540	1,200	1,200	1,200	0	1,200	1,200	1,200	
ELECTRICITY	01.351.0000.5552	46,767	55,953	47,900	24,139	57,933	59,700	59,700	
Sub-total		258,165	267,308	289,600	115,141	280,533	288,400	289,400	7.3%
TOTAL GENERAL FUND		281,338	283,897	303,700	121,200	308,633	316,500	317,500	4.5%
Less Program Revenue:									
STREET LIGHTING	01.0000.4471	-9,154	-3,000	6,154	0	-3,000	-3,000	-3,000	
Net Street Lighting Related Costs		289,084	277,797	306,754	119,650	302,533	310,400	311,400	

WEED CONTROL
361

DEPARTMENT: Weed Control

PROGRAM MANAGERS: Director of Clerk Services & Weed Commissioner

PROGRAM DESCRIPTION:

City ordinance and state statutes prohibit the growing of noxious weeds beyond certain heights. The weed commissioner is responsible for inspecting and responding to weed ordinance complaints. If weeds are not cut, the weed cutter is used to remove the vegetation and the property owner is charged for the cost of the weed cutting.

STAFFING:

Actual cutting is contracted service.

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Weed notifications	234	114	170	225	200	200
Weed cutting invoices	77	51	64	162	125	125

* Forecast **Starting 2008 by property tax key number rather than owner

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
WEED CONTROL									
CONTRACTUAL SERVICES									
WEED CUTTING									
01.361.0000.5237	7,914	13,300	10,000	2,310	10,000	10,000	10,000	10,000	
Sub-total	7,914	13,300	10,000	2,310	10,000	10,000	10,000	10,000	0.0%
SERVICES & CHARGES									
PUBLICATIONS									
01.361.0000.5421	0	37	50	38	50	50	50	50	
Sub-total	0	37	50	38	50	50	50	50	
GRAND TOTAL WEED CONTROL	7,914	13,337	10,050	2,348	10,050	10,050	10,050	10,050	0.0%
Less Program Revenue:									
WEED CONTROL									
01.0000.4470	-7,441	-10,050	-2,610	0	-10,050	-10,050	-10,050	-10,050	
Net Weed Control Related Costs	474	3,287	7,441	2,348	0	0	0	0	
TOTAL PUBLIC WORKS									
General Fund	\$4,632,957	\$4,504,612	\$4,644,547	\$2,089,164	\$4,551,893	\$4,973,296	\$4,866,810	\$4,866,810	4.5%
Capital Outlay Fund	\$57,261	\$112,956	\$88,922	\$44,363	\$88,922	\$79,870	\$69,850	\$49,850	-36.8%
Equipment Revolving Fund	\$452,120	\$464,718	\$318,000	\$18,300	\$318,000	\$225,700	\$226,000	\$226,000	

PUBLIC HEALTH
411

DEPARTMENT: Health

PROGRAM MANAGER: Director of Health and Human Services

PROGRAM DESCRIPTION:

The mission of the Franklin Health Department is as follows: the Health Department shall protect and promote health and prevent disease and injury. Public health services are population-based which focus on improving the health status of the entire community. These services are provided in clinics, homes, schools, and businesses.

The Franklin Public Health Department shall provide 3 core public health functions to accomplish this mission: to assess the community's health status, to develop health policy, and to assure that necessary services are available.

Assessment means the regular collection, analysis, and sharing of information about health conditions, risks, and resources in a community. The assessment function is needed to identify trends in illness, injury, and death, and the factors that may cause these events. It is needed to identify available health resources and their application, unmet needs, and community perceptions about health issues. Assessment results are then shared with the community, policy makers, and the health care community for the purpose of developing resources and health policies to solve community health issues.

Policy development includes consideration of political, organizational, and community values. Good public policy development includes information sharing, citizen participation, compromise, and consensus building. The process nurtures shared ownership of the policy decisions. Policy makers review the recommendations and decide what will be done.

Assurance means making sure that needed health services and functions are available. Assurance focuses on maintaining the capacity of public health agencies to manage day-to-day operations and provide the core public health functions. The assurance function requires monitoring the quality of health services provided in both public and private sectors. While it is the responsibility of government health agencies to assure that necessary health resources are available, the actual provision of health services can come from a variety of sources.

SERVICES:

- Immunization clinics for citizens, schools, and City businesses.
- Health and wellness screening, including blood pressure, head lice, and tuberculosis.
- Health education programs for community and schools.
- Home visits, particularly for investigation and surveillance of communicable disease.
- Restaurant and food seller inspections.
- Tobacco seller compliance checks.
- School health screenings.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
Health Services Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Public Health Nurse	3.95	3.95	3.95	3.95	3.95	3.95
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Clinic Nurse	.20	.20	.20	.20	.20	.20
Sanitarian (Food Inspection)	.35	.48	.48	.00	.00	.00
Total	6.50	6.63	6.63	6.15	6.15	6.15

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Home Visits	1,602	1,401	1,280	1,616	1,500	1,500
Immunization Clinic Visits	3,004	3,015	3,407	**8,658	3,700	3,700
Sanitarian Inspections	393	196	274	380	350	350
Education Programs	34	49	40	32	45	50
Community Education	43	31	43	39	40	40
School Screenings						
Hearing	890	969	878	878	900	900
Vision	1,138	1,208	1,222	1,179	1,200	1,200
Adult Blood Pressure Checks	700	673	480	399	425	450

* Forecast ** Includes 5,100 immunization for the Influenza Pandemic

BUDGET SUMMARY:

The Franklin Health Department provides a defense against communicable diseases and epidemics through home visits, immunization clinics, sanitarian inspections and community education programs to maintain and improve public health. In 2005 and 2010 during the WI State mandated 5-year review, the Franklin Health Department successfully demonstrated its adherence to all applicable Wisconsin Public Health law. In 2006, the health department responded to a regional Mumps epidemic; maintained a comprehensive West Nile Virus program, and initiated Influenza Pandemic Preparedness activities. In 2007, while maintaining all previous programs and services the health department has increased home visit contacts by 11% from 2006 and increased recommended immunization services to infants (influenza vaccine) and adolescents (MCV, HPV, Tdap). In 2008 a regional Measles Outbreak occurred. In 2009 the Franklin Health Department became an Agent of the State to perform restaurant, motel, public pool and retail food establishment inspections. During 2009-2010, a Novel Influenza virus (A H1N1) was identified and rapidly spread throughout the world. The Franklin Health Department fulfill its statutory responsibility towards suppression and control of this virus. Over twenty community-based immunization clinics were conducted.

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
PUBLIC HEALTH										
PERSONAL SERVICES										
SALARIES-FT	01.411.0000.5111	236,273	239,933	239,774	122,848	240,726	242,346	242,346	242,346	
SALARIES-PT	01.411.0000.5113	52,726	53,018	56,283	27,161	59,267	77,647	61,673	61,673	
SALARIES-OT	01.411.0000.5117	11,105	10,494	8,000	4,425	8,000	6,000	6,000	6,000	
COMPTIME TAKEN	01.411.0000.5118	3,170	1,858	3,090	728	2,000	3,000	3,000	3,000	
LONGEVITY	01.411.0000.5133	420	573	585	250	540	585	585	585	
HOLIDAY PAY	01.411.0000.5134	15,682	16,849	17,206	5,733	17,967	17,842	17,842	17,842	
VACATION PAY	01.411.0000.5135	20,391	18,673	20,634	10,115	20,635	21,966	21,966	21,966	
FICA	01.411.0000.5151	25,251	24,884	26,436	12,625	26,663	28,258	27,036	27,036	
RETIREMENT	01.411.0000.5152	30,874	30,968	31,304	15,541	31,301	31,584	31,584	31,584	
RETIREE GROUP HEALTH	01.411.0000.5153	3,686	3,394	3,532	1,767	3,533	3,658	3,658	3,658	
GROUP HEALTH & DENTAL	01.411.0000.5154	67,639	77,013	67,168	41,748	76,756	81,808	81,808	81,808	
LIFE INSURANCE	01.411.0000.5155	1,583	1,252	1,348	671	1,105	1,123	1,123	1,123	
WORKERS COMPENSATION INS	01.411.0000.5156	10,821	13,512	14,003	6,427	14,139	12,220	12,174	12,174	
Sub-total		479,622	492,421	489,383	250,039	502,032	528,037	510,795	510,795	4.4%
Percent of Department Total		85.5%	86.1%	82.8%	90.0%	83.8%	84.2%	83.8%	83.8%	
CONTRACTUAL SERVICES										
MEDICAL SERVICES	01.411.0000.5211	2,400	2,400	2,400	1,400	2,400	2,400	2,400	2,400	
EQUIPMENT MAINTENANCE	01.411.0000.5242	965	1,268	1,000	428	1,000	1,000	1,000	1,000	
SOFTWARE MAINTENANCE	01.411.0000.5257	1,881	1,937	7,450	1,823	7,450	7,475	7,475	7,475	
SUNDRY CONTRACTORS	01.411.0000.5299	35,124	40,608	44,400	15,760	42,000	45,900	45,900	45,900	
Sub-total		40,370	46,213	55,250	19,410	52,850	56,775	56,775	56,775	2.8%
SUPPLIES										
OFFICE SUPPLIES	01.411.0000.5312	2,723	2,670	3,250	1,075	3,250	3,250	3,250	3,250	
PRINTING	01.411.0000.5313	2,445	2,274	2,500	129	2,500	2,500	2,500	2,500	
TOBACCO INTERVENTIONS	01.411.0000.5321	2,749	2,097	2,750	765	2,750	2,750	2,750	2,750	
MEDICAL SUPPLIES	01.411.0000.5322	27,918	22,617	32,000	1,701	29,000	27,000	27,000	27,000	
RADON TEST KITS	01.411.0000.5324				131					
EDUCATION SUPPLIES	01.411.0000.5328	646	611	1,100	333	800	1,100	1,100	1,100	
OPERATING SUPP-OTHER-West Nile	01.411.0000.5329	90	0	0	0	0	0	0	0	
FUEL	01.411.0000.5331	1,216	864	1,000	656	1,000	1,300	1,300	1,300	
VEHICLE SUPPORT	01.411.0000.5332	139	654	500	1,991	2,000	800	800	800	
Sub-total		37,927	31,787	43,100	6,782	41,300	38,700	38,700	38,700	-10.2%
SERVICES AND CHARGES										
SUBSCRIPTIONS	01.411.0000.5422	41	25	50	0	50	50	50	50	
MEMBERSHIPS	01.411.0000.5424	978	879	1,000	978	1,000	1,000	1,000	1,000	
CONFERENCES AND SCHOOLS	01.411.0000.5425	941	156	1,000	318	1,000	1,000	1,000	1,000	
ALLOCATED INSURANCE COST	01.411.0000.5428	200	200	200	200	400	400	400	400	
MILEAGE	01.411.0000.5432	1,194	321	1,000	154	600	800	800	800	
Sub-total		3,354	1,581	3,250	1,650	3,050	3,250	3,250	3,250	0.0%
SUB TOTAL NON PERSONAL SERVICES										
		81,651	79,582	101,600	27,841	97,200	98,725	98,725	98,725	-2.8%
TOTAL GENERAL FUND										
		561,273	572,003	590,983	277,881	599,232	626,762	609,520	609,520	3.1%
Less Program Revenue:										
Penalties & Forfeitures @ .4%			-1,600		0		-1,600	-1,600	-1,600	
FOOD LICENSE/INSPECTION	01.0000.4223	-9,135	-2,170	-1,500	-50	0	0	0	0	
HEALTH LICENSE/INSPECTION	01.0000.4262-70	0	-57,018	-56,350	-52,013	-56,350	-56,400	-56,400	-56,400	
CLINIC SERVICES	01.0000.4452	-62,815	-55,848	-75,000	-7,735	-55,000	-55,000	-55,000	-55,000	
Net Health Related Costs		489,322	455,367	458,133	218,083	487,882	513,762	496,520	496,520	

ANIMAL CONTROL

431

DEPARTMENT: Animal Control

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

This program accounts for the costs associated with contracted services for animal control purposes. Historically, these services have been provided by the Wisconsin Humane Society, coordinated through Milwaukee County. The Humane Society no longer provides such services. The City is now part of a cooperative effort with other Milwaukee County communities to jointly operate an animal control services facility, governed by the Milwaukee Area Domestic Animal Control Commission (MADACC). Construction of the facility was completed in August 1999, and MADACC assumed operation of animal control services. Each community shares the cost of operating the facility. Because service costs were not based on usage in the past, activity measures are sporadic.

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Admissions:						
Dogs	84	40	51	40	55	55
Cats	102	175	111	80	118	118
Other	8	8	3	6	10	10
Total	194	223	165	126	183	183
Service Cost Per Admission	\$136	\$130	\$193	\$278	\$191	\$191

* Forecast

BUDGET SUMMARY:

This budget is the City's portion of operational costs related to MADACC based on anticipated usage and the capital costs to pay for the construction of this shelter facility is based on each community's equalized value. The rate of growth in Franklin's equalized value, which has generally exceeded that of other area communities, has contributed to the increased cost of this activity in recent years. Additionally, a portion of the payments can be attributed to Franklin's share in the repayment of a 5-year loan needed by MADACC to meet a pension obligation that had gone unfunded in prior years. This added cost is reflected in the "Service Cost Per Admission" as well.

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
ANIMAL CONTROL									
CONTRACTUAL SERVICES ANIMAL SHELTER	01.431.0000.5295	31,837	35,022	35,000	16,970	33,600	35,000	35,000	
FACILITY CHARGE - DEBT SERVICE MADACC CAPITAL CHARGES									
Principal	01.431.0000.5611	8,919	9,790	9,500	0	10,420	10,600	10,600	
Interest	01.431.0000.5621	2,983	2,741	2,800	1,133	2,265	2,150	2,150	
GRAND TOTAL ANIMAL CONTROL		43,739	47,552	47,300	18,103	46,285	47,750	47,750	1.0%
Less Program Revenue: REFUNDS & REIMB - MADACC	01.0000.4784	-4,056	-4,000	56	0	-4,000	-4,000	-4,000	
Net Animal Control Related Costs		39,683	43,552	47,356	18,103	42,285	43,750	43,750	

**RECREATION
521**

DEPARTMENT: Recreation

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

This budget provides for City support of senior citizen activities, by supporting the Senior Travel Program and program activities sponsored by Franklin Senior Citizens, Inc. Additionally, this budget includes the City's support of the Civic Celebration Commission for use toward the 4th of July Civic Celebration.

BUDGET SUMMARY:

- 1) The 2011 Budget continues to provide a \$15,000 appropriation to support activities for seniors, and it provides the exact same allocation between the two program areas: the Senior Travel Program and Franklin Senior Citizens, Inc., including its Walking Club. These programs are also supported by CDBG dollars, which proposed funding for 2011 equals that as awarded for 2010.
- 2) The 2011 Budget provides \$13,000 in support for the 4th of July Civic Celebration. These funds are used for police and highway costs related to the event. This represents about 50% of the actual cost of staff effort toward this event. The other revenue and expenses of this activity are recorded in a separate special revenue fund.

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
RECREATION									
CONTRACTUAL SERVICES									
CIVIC CELEBRATIONS									
SUPPLIES									
Civic Celebration Supplies	0	0	0	0	0	0	0	0	
Civic Celebration Support (Transfer)	25,775	25,900	13,000	0	13,000	13,000	13,000	13,000	0.0%
Sub-total	25,775	25,900	13,000	0	13,000	13,000	13,000	13,000	0.0%
SENIOR TRAVEL PROGRAM	7,767	2,870	5,320	1,890	5,320	5,740	5,750	5,750	8.1%
SENIOR ACTIVITIES	4,442	8,440	9,680	3,912	9,680	9,260	9,250	9,250	
TOTAL RECREATION	37,984	37,210	28,000	5,802	28,000	28,000	28,000	28,000	0.0%

**ST. MARTIN'S FAIR
529**

DEPARTMENT: St. Martin's Fair

PROGRAM MANAGER: Director of Clerk Services

PROGRAM DESCRIPTION:

Starting in 2010 St. Martin's Fair activities are recorded in a separate special revenue fund and any tax levy support will be shown in this budget. The Clerk's office issues sales permits and is responsible for coordinating oversight of the fairs by various City departments. The Fair Commission oversees the fairs, monitors and inspects vendors.

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Number of fairs	8	8	8	8	8	8
Food/peddler permits	40	37	37	46	53	50
Peddler permits	140	130	123	120	130	130
Extra footage sold	250	187	120	440	200	200

* Forecast

BUDGET SUMMARY:

The budget represent the amount of tax levy support provided for the Fair.

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
ST. MARTIN'S FAIR									
PERSONAL SERVICES									
SALARIES-FT 01.529.0000.5111	4,368	4,254	0	0	0	0	0	0	
SALARIES-TEMP 01.529.0000.5115	161	212	0	0	0	0	0	0	
SALARIES-OT 01.529.0000.5117	16,157	13,409	0	0	0	0	0	0	
LONGEVITY 01.529.0000.5133	37	67	0	0	0	0	0	0	
FICA 01.529.0000.5151	1,537	1,322	0	0	0	0	0	0	
RETIREMENT 01.529.0000.5152	2,971	3,466	0	0	0	0	0	0	
RETIREE GROUP HEALTH 01.529.0000.5153	261	257	0	0	0	0	0	0	
GROUP HEALTH & DENTAL 01.529.0000.5154	6,149	5,094	0	0	0	0	0	0	
LIFE INSURANCE 01.529.0000.5155	5	0	0	0	0	0	0	0	
WORKERS COMPENSATION INS 01.529.0000.5156	467	516	0	0	0	0	0	0	
Sub-total	32,113	28,596	0	0	0	0	0	0	#DIV/0!
Percent of Department Total	71.7%	71.5%	0.0%	#DIV/0!	0.0%	0.0%	0.0%	0.0%	
CONTRACTUAL SERVICES									
SUNDRY CONTRACTORS 01.529.0000.5299		55	0	0	0	0	0	0	
OPERATING SUPPLIES-OTHER 01.529.0000.5329	357	343	0	0	0	0	0	0	
Sub-total	357	398	0	0	0	0	0	0	#DIV/0!
SERVICES AND CHARGES									
STREET CLOSING FEE 01.529.0000.5499	1,050	1,050	0	0	0	0	0	0	
EQUIPMENT RENTAL 01.529.0000.5433	11,296	9,924	0	0	0	0	0	0	
ST MARTIN'S FAIR SUPPORT (Transfer) 01.521.0000.559x			11,000		11,000	11,000	11,000	11,000	
Sub-total	12,346	10,974	11,000	0	11,000	11,000	11,000	11,000	0.0%
SUB TOTAL NON PERSONAL SERVICES	12,703	11,372	11,000	0	11,000	11,000	11,000	11,000	0.0%
GRAND TOTAL ST MARTIN'S FAIR	44,817	39,969	11,000	0	11,000	11,000	11,000	11,000	0.0%
Less Program Revenue:									
PEDDLERS LICENSE 01.0000.4219	-24,040	-24,655	0	-1,177	0	-1,000	-1,000	-1,000	
COMBINATION FOOD/PEDDLERS 01.0000.4221	-7,095	-9,850	0	-250	0	0	0	0	
Net St Martin's Fair Related Costs	13,682	5,464	11,000	-1,427	11,000	10,000	10,000	10,000	
GRAND TOTAL RECREATION	82,800	77,179	39,000	5,802	39,000	39,000	39,000	39,000	0.0%

PLANNING

621

DEPARTMENT: Planning

PROGRAM MANAGER: Director of Administration and Planning Manager

PROGRAM DESCRIPTION:

Planning oversees all planning and zoning activities for the City of Franklin, including plan review, zoning code enforcement, plan development and assisting in economic development efforts. Planning is responsible for providing development-related staff support for the Mayor and Common Council and primary staff support for the Plan Commission, the Mayoral Ad Hoc Development Process Review Committee, the Trails Committee, the Board of Zoning and Building Appeals, the Environmental Commission, and the Parks Commission. The Department advises the Common Council, boards and commissions, and other City departments with regard to planning, zoning, and economic development matters, and is responsible for the day-to-day administration of the Unified Development Ordinance and implementation of the Comprehensive Master Plan. Staff provides expertise and recommendations as development proposals advance through the approval process, and coordinates with other City departments whose service delivery to the public may be affected by such development.

This budget area also provides funding for economic development support including the City Attorney's Office for the Community Development Authority, the Economic Development Commission, and the Joint 27th Street Steering Committee.

SERVICES:

- Provide input and assistance on community development activities by representing the City as a contact agency for property owners, businesses, and developers proposing projects within the City.
- Provide development review-related support by coordinating the activities of the Development Review Team, preparing staff reports for development projects, and providing reviews of concept plans, site plans, subdivision and condominium plats, rezonings, special uses, special exceptions, planned development districts, variance requests, and zoning compliance permits.
- Provide development review-related staff support services for the Mayor and Common Council, as well as primary staff support for the Plan Commission, the Mayoral Ad Hoc Development Process Review Committee, the Trails Committee, Board of Zoning and Building Appeals, Environmental Commission, and Parks Commission.
- Administer the Unified Development Ordinance, including preparation of amendments and revisions to the ordinance and enforcement of zoning regulations.
- Develop and administer the Comprehensive Master Plan, the master sign program, the Southwest Policy, and any other long-range plans as adopted by the Common Council.
- Serve as the clearinghouse for zoning, planning, and development questions that are posed by elected officials, City boards and commissions, business representatives, property owners, and members of the public.

- Coordinate activities with other agencies and units of government to achieve high-quality development within the City of Franklin.

STAFFING:

Authorized Positions (FTE)	2006	2007	2008	2009	2010	2011
City Development Director	1.00	1.00	1.00	0.00	0.00	0.00
Planning Manager	1.00	1.00	1.00	1.00	1.00	1.00
Planners	3.00	3.00	3.00	3.00	3.00	3.00
Secretary	1.00	2.00	2.00	1.00	1.00	1.00
Planning Intern	.60	.60	.60	.60	.00	.00
Total	6.60	7.60	7.60	5.60	5.00	5.00

ACTIVITY MEASURES:

Activity	2006	2007	2008	2009	2010*	2011*
Site Plans/Concept Plans	17	11	15	14	20	15
Plat Reviews	7	6	2	2	2	2
Certified Survey Maps	17	11	10	7	6	10
Special Uses	14	13	15	10	8	15
Rezoning	9	6	5	3	2	5
UDO Text Amendments	6	9	12	4	7	5
Zoning Permits/Certificates	43	21	35	44	58	45
Zoning Complaints	12	28	50	41	24	35
Board & Commission Meetings +	139	122	115	78	86	100

* Forecast

+ "Board & Commission Meetings" denotes the number of official City of Franklin public meetings staffed by the Department of City Development, including meetings of the Plan Commission, Mayoral Ad Hoc Development Process Review Committee, Trails Committee, Environmental Commission, Board of Zoning and Building Appeals, and Parks Commission, as well as meetings of the Common Council and Committee of the Whole that require Department staff.

BUDGET SUMMARY:

1. The 2011 expenditure budget is very much a "status quo" budget for the department.
2. Large development activity review, such as plat review, continues to be down reflecting the general state of the economy. Nonetheless, items such as site plans, concept reviews, and zoning permits continue at normal levels of activity, with 2010 estimated to exceed each of the last four years in these areas. The goal for the division is to be able to focus more resources on "planning" activities, such as review of the Unified Development Ordinance and implementation of the Comprehensive Master Plan, and not just focus on plan and application review and code enforcement.
3. The capital outlay funds are for a replacement computer and added monitors. Beginning 2011, an annual replacement schedule of 1 computer per year should be anticipated enabling computers to be replaced approximately once every 5 years. This amount includes two extra monitors for other computers so as to allow the department Planning staff to use dual screens which provides for significant productivity enhancements relative to the cost outlay. Each added monitor is about \$170

CITY OF FRANKLIN 2011 BUDGET		2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
PLANNING										
PERSONAL SERVICES										
	01.621.0000.5111	270,349	209,225	233,720	116,338	235,355	237,157	237,157	237,157	
	01.621.0000.5113	12,031	1,335	15,425	0	0	0	0	0	
	01.621.0000.5117	0	0	575	0	0	575	575	575	
	01.621.0000.5118	918	0	258	0	0	250	250	250	
	01.621.0000.5133	95	180	220	100	180	220	220	220	
	01.621.0000.5134	14,987	13,158	13,972	5,799	14,219	14,723	14,723	14,723	
	01.621.0000.5135	17,326	10,168	11,537	7,812	11,602	13,184	13,184	13,184	
	01.621.0000.5151	23,542	17,516	21,092	9,702	19,994	20,357	20,357	20,357	
	01.621.0000.5152	27,835	21,107	26,027	13,005	26,136	26,610	26,610	26,610	
	01.621.0000.5153	3,614	2,802	3,285	1,640	3,311	3,428	3,428	3,428	
	01.621.0000.5154	73,665	49,578	64,056	30,456	51,072	67,177	67,177	67,177	
	01.621.0000.5155	1,823	987	1,154	598	698	964	964	964	
	01.621.0000.5156	721	576	936	407	889	770	770	770	
	01.621.0000.5198			-16,500						
	01.621.0000.5199	-11,800	0	0	0	0	0	0	0	
	Sub-total	435,106	326,633	375,757	185,856	363,456	385,415	385,415	385,415	-1.7%
	Percent of Department Total	95.4%	96.3%	91.4%	97.8%	91.2%	91.9%	93.5%	94.1%	
CONTRACTUAL SERVICES										
	01.621.0000.5223	403	-153	750	0	750	750	750	500	
	01.621.0000.5242	2,026	1,841	2,300	640	2,300	2,300	2,300	2,300	
	01.621.0000.5299	2,326	0	5,000	0	5,000	5,000	0	0	
	Sub-total	4,755	1,688	8,050	640	8,050	8,050	3,050	2,800	-65.2%
SUPPLIES										
	01.621.0000.5312	2,290	4,982	6,500	1,020	6,500	6,500	6,500	5,750	
	01.621.0000.5313	439	-17	1,200	0	1,200	1,200	1,200	1,200	
	Sub-total	2,729	4,965	7,700	1,020	7,700	7,700	7,700	6,950	-9.7%
SERVICES AND CHARGES										
	01.621.0000.5421	5,222	1,480	6,500	468	6,500	6,000	5,000	5,000	
	01.621.0000.5422	31	98	550	170	550	550	550	550	
	01.621.0000.5424	1,617	677	1,750	1,200	1,750	1,750	1,750	1,750	
	01.621.0000.5425	2,295	3,308	7,500	665	7,500	7,500	6,100	5,000	
	01.621.0000.5432	756	148	1,000	0	1,000	800	800	400	
	Sub-total	9,921	5,711	17,300	2,503	17,300	16,600	14,200	12,700	-26.6%
	SUB TOTAL NON PERSONAL SERVICES	0	17,405	12,364	33,050	4,163	33,050	32,350	24,950	-32.1%
	TOTAL GENERAL FUND	452,511	338,997	408,807	190,019	396,506	417,765	410,365	407,865	-4.1%
CAPITAL OUTLAY FUND										
	41.621.0000.5813	1,304	217	0	0	0	0	0	0	
	41.621.0000.5819	0	0	0	0	0	0	0	0	
	41.621.0000.5841	2,157	0	2,200	0	2,200	1,800	1,800	1,800	
	41.621.0000.5843	128	0	0	0	0	0	0	0	
	Sub-total	3,589	217	2,200	0	2,200	1,800	1,800	1,800	-18.2%
	TOTAL CAPITAL OUTLAY FUND	3,589	217	2,200	0	2,200	1,800	1,800	1,800	-18.2%
	GRAND TOTAL PLANNING	456,100	339,214	411,007	190,019	398,706	419,565	412,165	409,665	-4.2%
Less Program Revenue:										
	01.0000.4401	-7,000	-14,500	-12,000	-1,000	-5,000	-10,000	-10,000	-10,000	
	01.0000.4402	-800	-800	-800	0	-800	-800	-800	-800	
	01.0000.4403	-9,023	-7,100	-18,000	-4,500	-8,000	-10,000	-10,000	-10,000	
	01.0000.4404	-13,460	-6,000	-19,500	-7,750	-12,000	-12,000	-12,000	-12,000	
	01.0000.4405	-2,850	-2,050	-5,000	-500	-2,000	-2,000	-2,000	-2,000	
	01.0000.4406	-10,400	-7,250	-16,000	-3,000	-8,000	-8,000	-8,000	-8,000	
	01.0000.4407	-1,600	-350	-4,000	-350	-500	-500	-500	-500	
	01.0000.4409	-15,064	-7,661	-15,000	-3,842	-7,500	-7,500	-7,500	-7,500	
	01.0000.4445	0	0	0	0	0	0	0	0	
	Sub-total	-60,197	-45,711	-90,300	-20,942	-43,800	-50,800	-50,800	-358,865	
	Net Planning Related Costs	395,903	293,503	320,707	169,077	354,906	368,765	361,365	768,530	
ECONOMIC DEVELOPMENT										
CONTRACTUAL SERVICES										
	01.641.0000.5212	0	5,445	10,000	1,827	10,000	10,500	10,500	10,500	
	01.641.0000.5219	0	0	3,000	500	3,000	3,000	0	0	
	01.641.0000.5299	0	0	5,000	0	5,000	5,000	0	0	
	Sub-total	0	5,445	18,000	2,327	18,000	18,500	10,500	10,500	
SUPPLIES										
	01.641.0000.5313	0	0	1,200	0	1,200	1,200	0	0	
	01.641.0000.5395	348	0	5,000	0	5,000	5,000	0	0	
	Sub-total	348	0	6,200	0	6,200	6,200	0	0	
SERVICES AND CHARGES										
	01.641.0000.5424	0	0	0	100	0	0	0	0	
	01.641.0000.5426	0	0	4,000	0	4,000	4,000	0	0	
	Sub-total	0	0	4,000	100	4,000	4,000	0	0	
	TOTAL GENERAL FUND	348	5,445	28,200	2,427	28,200	28,700	10,500	10,500	
TOTAL CONSERVATION AND DEVELOPMENT										
	General Fund	\$452,859	\$344,442	\$437,007	\$192,446	\$424,706	\$446,465	\$420,865	\$418,365	-7.7%
	Capital Outlay Fund	\$3,589	\$217	\$2,200	\$0	\$2,200	\$1,800	\$1,800	\$1,800	-18.2%

TRANSFERS TO OTHER FUNDS
998

DEPARTMENT: Transfers to Other Funds

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION:

This program provides for the General Fund support of programs located in Other City Funds.

In past years the OPEB Fund, Library Fund, Capital Outlay Fund, Equipment Revolving Fund and the Civic Celebrations Fund received transfer support. Since 2008 no programs are receiving regular support from the General Fund.

CITY OF FRANKLIN 2011 BUDGET	2008 Actual	2009 Actual	2010 Amended	2010 YTD 6/30/2010	2010 Estimate	2011 Dept/Request	2011 Proposed	2011 Adopted	Percent Change
OTHER FINANCING USES									
FIXED CHARGES									
TRF TO OTHER FUNDS 01.998.0000.5589	0	0	0	0	0	0	0	0	0
TRF TO LIBRARY FUND 01.998.0000.5591	0	0	0	0	0	0	0	0	0
TRF TO CIVIC CELEBRATIONS 01.998.0000.5590	0	0	0	0	0	0	0	0	0
TRF TO STREET IMPROVEMENT FUND 01.998.0000.5594	0	0	0	0	0	0	0	0	0
TRF TO EQUIPMENT REVOLVING FUND 01.998.0000.5595	0	0	0	0	0	0	0	0	0
TRF TO CAPITAL OUTLAY FUND 01.998.0000.5597	0	0	0	0	0	0	0	0	0
TRF TO CAPITAL IMPROVEMENTS 01.998.0000.5598	0	0	0	0	0	0	0	0	0
TOTAL TRANSFERS TO OTHER FUNDS	0	0	0	0	0	0	0	0	0 #DIV/0!

GRAND TOTALS BY FUND:

General Fund	\$23,905,601	\$23,448,346	\$23,817,000	\$11,468,830	\$23,888,644	\$25,335,302	\$24,933,000	\$24,933,000	3.0%
Capital Outlay Fund	\$528,198	\$507,737	\$583,029	\$233,181	\$575,953	\$833,884	\$645,400	\$625,400	46.1%
Equipment Revolving Fund	\$535,257	\$619,533	\$463,000	\$164,907	\$464,607	\$300,700	\$276,000	\$276,000	-45.9%